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THE FINANCIAL TIMES LIMITED 1990

market psychology

By Steven Butler in Paris, Peter Riddell in Washington and David Thomas in London

ON OTHER PAGES

• Tension builds as the

'psych war' hots up ...Page 2

• PLO sees promise in the

gathering storm Page 3

@ Israel's occupied territo-

ries feel the pinchPage 3

• traq's aggression gives

• EC seeks free trade

agreement with friendly

Gulf states..... Page 2

@ Observer: Arab debta

take their tollPage 18

8 A question of market psy-

chology Page 18

oil." He warned that releases of

strategic reserves by govern-

ments would be ineffective

unless oil companies were also

willing to cut stocks.

Prices of North Sea Brent
crude for November delivery

rose \$1.075 a barrel to \$39.175

after wild swings during the day, while crude oil futures on the New York Mercantile Exchange opened 87 cents lower at \$37.80.

The US stock release was being seen in Washington yes-

terday as a largely symbolic

move rather than a direct

attempt to change supply and

The amount involved is equivalent to what the US imports every 18 hours, and is

demand conditions.

UN teeth.....

Bomb defused

at London conference on terrorism

British police defused a bomb planted, apparently by the irish Republican Army, at an international conference on terrorism due to be addressed in London by a government minister. London's police chief and other international experts. The incident happened us the British cabinet was discussing improved anti-terrorist measures. Page 20

Kidnap attempt fails An attempt to kidnap or kill US Brigadier-General John Douglass, working at Nato headquarters in Brussels. failed. Two men broke into his house after chloroforming a guard, only to find he was away on holiday.

Liberia talks off Peace talks due to begin today between rival Liberian rebel leaders Charles Taylor and Prince Johnson have been indefinitely postponed.

Souter wins vote The senate judiciary commit-tee voted 13-1 to confirm President George Bush's nominee David Souter as a US supreme court justice. The full senate will now decide. Page 4

Zambia backs poll Zambia's top policy-making body endorsed President Kenneth Kaunda's proposal to end 17 years of one-party rule and hold multi-party elections

within a year. Ben Bella returns Algeria's first president, Ahmed Ben Bella, now 73, ousted in a 1965 coup, returned from exile and received an ecstatic welcome in Algiers

from a 200,000 crowd. Page 20 EC's Burma protest The European Community has led an 18-nation protest to Burma's military rulers for

power to the opposition win-ners of May's elections. Offer to Lithuania

The Kremlin has offered to open talks with Lithuania next Tuesday on the future status of the rebel republic, a Lithua-

nian spokesman said. Barter system ends Finland and the Soviet Union wall scrap the unique barter trade arrangement which has existed between them since the Second World War. No

money changed hands when Moscow exchanged oil for wood products. Mohawks in brawl

A 78-day dispute over Mohawk tribal lands and sovereignty ended as warriors laid down weapons at Oka, Quebec, but some resisted and a number of people were injured in a subsequent brawl Page 4

Military service cut French defence minister Jean-Pierre Chevenement said compulsory military service would be reduced from a year to 10

months, starting in 1992. Court rules on sex The European Court of Human

Rights rejected a plea by Caro-line Cossey, 36, a transexual, that she be allowed to marry a man, it supported British rulings that the model and actress is still legally male.



Business Summary **Wall Street**

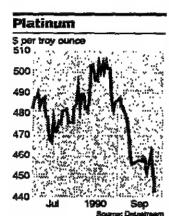
drops 38 points by mid-session Rising crude prices and

the Dow Jones Industrial Average tumbling in heavy trading. The index was 38.61 lower by mid-session at 2.421.04. On Wednesday, the Dow closed down 25.99 at 2.459.65, just above its lowest close of the year of 2,452.97. The Nikkei average

concern about the Gulf sent

dropped to a new year low, ending down 478.71 at 21,771.91 - the first close below 22,000 since January 1988. Back Page, Section II

PLATINUM prices fell to a four-year low in London after a drop of almost \$15 a troy ounce on Wednesday. On the New York Mercantile



Exchange, October platinum futures hit a low of \$435.50 an ounce, the lowest price since July 1986. Commodities,

OLIVETTI, Italian computers and office equipment group, recorded half-year pre-tax prof-its of L60.9bn (\$51.7m), down 41 per cent on the same period in 1989. Page 21

SWEDEN'S finance companies are holding emergency talks to discuss crisis of confidence in their activities on Swedish stock market. Share trading on Stockholm bourse has been

nies, Page 21 SOUTH Korea is to invite bids to provide engineering technology and rolling stock for an \$8bn high-speed railway line, its transport minister said.

POLLY Peck: David Fawcus, due to become Polly Peck's deputy chief executive on Monday, was questioned by the Serious Fraud Office when he

voluntarily went to its head-quarters. Page 21 UNION Carbide, US chemicals group, announced several asset

sales and a large stock repur-chase programme. Page 21 FIAT, Italian vehicles group, reported first-half profits down by 1.6 per cent. Page 22

CHEMICAL industries of Canada, Europe, Japan and the US have set out common objec-tives for Uruguay Round tradeliberalising talks. Page 8

VOLVO, Swedish automotive group, will mobilise SKr3bn (\$519m) from reserves to 1993 on truck and bus production in Sweden as part of alliance with Renault, French car maker. Page 24

UNISYS Corporation, US com puter group, is to suspend the quarterly dividend on common

We<u>eke</u>nd Tomorrow: Was Rambo right? The shameful story of US PoWs abandoned



The collepse of Goodprocessing and exporting company. Goodman, may have tar-reaching political implications.

Technology

MARKETS DOLLAR

SFr1.3045 Y138.18 London; DM1.57 (1.5720) FFr5.255 (5.2625) SFr1.307 (1.3110) Y138.3 (137.20) E inde4 93.3 (93.1) New York: Comex Dec \$410.8 (412.8) \$ index 63.0 (62.8) Tokyo close: Y137.5 London: \$405.25 (405.375)

US funchtime re Fed Funds 816% 3-mo Treasury Bills: yield: 7,45% Long Bond: 96 §§ yield: 9.09%

971.01 (+0.4%) New York lune DJ Ind. Av. 2,414.85 (-44.8) S&P Comp 299.57 (- 5.49) Tokyo: Nikkei 21,771.91 (-478.71) LONDON MONEY 3-mnth Int'bk close:

total reserve of 590m barrels held in underground salt caves

in Louisiana and Texas. Admiral James Watkins, US energy secretary, said the US was prepared to implement a co-ordinated drawdown of its reserve with other IEA coun-tries should the situation war-

IEA believes increased production, high stocks make up for Iraq and Kuwait losses

Release of oil reserves opposed

Mr Henson Moore, the dep-uty energy secretary, said the real aim was to test the system, to be sure that the oil could be moved out of the ground and into the marketplace. The White House presented the move as a warning to the markets. Mr Marlin Fitzwater,

the president's spokesman, said: "We want to make it clear to those speculators that we do have oil to put on the market." President Bush said there was "no justification for the intensive and unwarranted speculation in oil futures".

This has led to a sharp rise in the price in the last two weeks fuelled by worries over the deteriorating situation in the Middle East. This is the first time the reserve has been used in a cri-

sis since its creation in 1975 following the first oil price shock. Congress voted earlier this year to increase the ceiling on the reserve from 750m barries to 1bn barrels by the end of this decade. The total cost so far is \$19.4bn.



President Sush, speaking at the Republican Party fundraising event, announces the sale of 5m barrels of oil from US reserves

draw from their inventories, we could reduce the price of also only a tiny fraction of the UK, Iran agree to restore diplomatic links

By Robert Mauthner, Diplomatic Correspondent, in New York

BRITAIN and Iran yesterday agreed to resume diplomatic relations, which were broken off by Iran over the Salman Rushdie affair in March last

OFFICIALS of the International Energy Agency yesterday ruled out following the lead of the US administration, which decided late on Wednesday to order the immediate the control of the co

Wednesday to order the imme-diate sale of 5m barrels of

crude oil from the US strategic

petroleum reserve.
The IEA, which co-ordinates industrialised countries' response to oil supply fluctua-

tions, is set to agree in Paris

today on procedures for any emergency release of crude oil

from government reserves. However, the agency believes that increased produc-

tion from some members of the Organisation of Petroleum

Exporting Countries, plus high stock levels in the industria-

lised countries, will be suffi-

rient to make up for the loss of

Iraqi and Kuwaiti supplies Both the UK and West Germany said yesterday that they had no plans to follow the US

lead by releasing part of their strategic oil reserves. Sheikh Ahmed Zaki Yamani, the former Saudi Arabian oil

minister, blamed high oil

prices on the failure of leading

oll companies and western

countries to run down stocks. Sheikh Yamani, who was Opec chief strategist until his

abrupt dismissal in 1986, said

in London; "If oil companies

were willing to de-stock and

A simultaneous announcement of the resumption was made in New York by Mr Douglas Hurd, Britain's foreign secretary, and the Iranian mis-sion to the United Nations. The two sides said diplomatic relations wuld be resumed "on the basis of mutual respect" and that the respective embassies in London and Teheran would

be reopened within a month.

Mr Hurd, who was expected shortly to meet Mr Akbar Velayati, the Iranian Foreign Minister, during the UN General Assembly meeting in New York, said both governments felt that outstanding problems han without them.

rould be resolved more easily if diplomatic relations existed "I am extremely satisfied that such an agreement has been reached," Mr Hurd said. "It is clearly in our interest to re-establish diplomatic relations with Iran."

British officials made clear

that the progressive improvement of relations with Tehran had been greatly helped by Iran's support of the UN Security Council resolutions imposing an embarge on all trade with fraq. Since becoming President after the death of Ayatollah

Ruhollah Khomeini in June last year, Hashemi Rafsanjani has attempted to improve relations with the west and the Soviet Union in the face of vocal opposition from radicals.

Among factors contributing to a better climate was the public statement by the Irani-ans that they would use their "humanitarian influence" to secure the release of western hostages in Lebanon. These hostages include Mr

Terry Waite, the Archbishop of Canterbury's special envoy, and Mr John McCarthy, a British journalist.

The Iranians do not appear to have given any undertaking regarding any release of Mr Roger Cooper, a British busi-nessman imprisoned in Iran since 1585 for alleged spying. But British officials are hopeful that this issue will be resolved once Britain and Iran get down to a more intensive examination of bilateral prob-

One of the most sensitive issues that had to be resolved was the alleged insult to Islam contained in Mr Rushdie's led to the initial break.

Iran has always insisted that the British government should ban the publication of the cally rejected by the UK because it would have violated the principle of freedom of

An ingenious way of circumventing this particular hurdle appears to have been found, although it is not certain that it will entirely satisfy the Ira-

pian authorities. In a letter to Sir Peter Blaker, the former Conservative foreign office minister, on August 1, Mr Hurd expressed the Pritish govern-ment's respect for the Islamic

religion.
The Iranians, for their part, have not formally lifted "the sentence of death" imposed by them on Mr Rushdie. But Iranian officials have made a pub-lic statement that Iran fully respects international law and will not interfere in the internal affairs of any other coun-

It is not yet clear whether this undertaking will persuade Mr Rushdie that it is safe to come out of hiding and dispense with police protection.

Mr Rushdie has apologised publicly for any hurt which his novel may have caused.

In a television interview to

be broadcast in Britain on Sunday, he says: "The book did not set out to do the thing that it has been accused of, which is to insult and abuse, and if that is how people have read it then I am very sorry."
Mr Rushdie, who went into hiding 18 months ago, adds

that one of his greatest losses was "being reviled by the peo-ple I wrote about". "I have never rejected the world I came from, I have tried to bring it into the world I am in. To be rejected by it is horri-ble," he says.

"All I can say is that people have said that I ought to be punished. All I can say is if punishment was the sim, I've

had some," he added. "In a very ironic way, I thought Satanic Verses was my least political novel. I thought it was actually very internal I guess I was wrong.
"It is very difficult now to
have a sense of politics, of

what is going on, when you can't walk down the street or go anywhere or be with peo-Relations soured by suspicion. Page 7; Editorial Comment, Page 18

Capital gains tax switch may signal US budget deal

D 8523A

By Peter Riddell, US Editor, in Washington

HOPES of a last-minute budget deal have risen following signs that the Bush administration may be willing to compromise

on the controversial issue of a cut in capital gains tax. Congressional Republican leaders say the White House has signalled willingness to drop its demand for a cut in the capital gains tax rate and the capital gains tax rate and instead accept a plan which would index capital gains for inflation. This would exclude from tax liabilities the proportion of profits attributable only to inflation.

Mr Tom Foley, Speaker of the house of representatives and a Democrat said vester.

and a Democrat, said yesterday the negotiators were in the precincts of reaching a conclusion. A good deal has been agreed to tentatively." He said there had been a "modification" of the capital gains tax proposal and that it was being

In the past the administra-tion has rejected indexing as failing to provide sufficient incentives for enterprise and capital formation. Democrat leaders argue that indexing capital gains tax would mainly benefit the better-off and that there should still be an offsetting tax on the wealthy. Budget negotiators yester-

day continued their almost continuous talks ahead next Sunday night's deadline when, if a deal has not been agreed. across-the-board spending cuts of up to \$106bn will be imposed under the Gramm-Rudman deficit reduction law If a deal can be struck within the next two days, Congress will meet on Sunday in a special session to pass legisla-tion postponing the cuts and temporarily funding the gov-ernment until a detailed measure can be approved.

There is broad agreement among the negotiators about the scale of cuts in defence and domestic programmes. although there remains dis-agreement not only about tax proposals but also about reform of the budgetary system to impose tighter disci-

plines.
The Democrat leadership is irrifated, but refusing to be deflected, by President Bush's attacks on them during campaign speeches on Wednesday and yesterday. Mr Bush sald Congress and

its Democrat leadership "couldn't get serious about Treasury bonds gain. Page 26

Study says Soviet Union faces sharply contracting economy

By Stephen Fidler in Washington

THE Soviet Union appears to be facing huge problems with a sharply contracting economy, according to evidence uncov ered by an economic study commissioned by the Houston economic summit in July.

An official close to the study.

which is being led by the Inter-national Monetary Fund, said he was "horrified by the mag-nitude of the problem".

The Soviet Union was "an economy facing a lot of diffi-culties with GNP falling. If nothing is done, which is virtu-ally inconceivable, the decline will continue until the economy flattens out at some mis-erable level", he said. The offi-

cial, attending the IMF/World Bank annual meeting in Wash-ington, emphasised that the investigation was still in its early stages.

Conditions in the Soviet Union are considerably more difficult than when the study was announced by the leaders of the Group of Seven leading industrial nations in July.

In the interim, doubts have grown about the ability of the country to hold together as a

This year's annual meetings of the International Mone tary Fund and World Bank were conceived as celebrations. They ended up being close to a wake, with the assembled ministers and bankers ill-prepared for the gloom in financial markets resulting from the Gulf cri-sis and worries about a US recession. Page 20

political entity, while there is sharp internal disagreement over economic reform mes-

Practical difficulties in gathering information have also been significant. "We have spent all of our time to date trying to get data in a form in which we can use it." said one monetary official.

For example, Soviet balance of payments statistics mix up the current and capital accounts, because they account on a cash basis rather than a settlement basis. Loans to state enterprises are counted as rev-enues, and growth figures are based on incorrect prices. Early problems also emerged on co-ordination between the various agencies involved, which officials say have now been largely sorted out. The IMF, World Bank, European Commission, the Organisation for Economic Co-operation and Development and Mr Jacques Attali, president-designate of the new European Bank for Reconstruction and Development, have all been allotted specific tasks in the study.

The Soviet Union will benefit significantly from the current rise in oil prices. The balance of payments is forecast to improve by \$750m over a full year for every one-dollar rise in the oil price - based on its exports only to the convertible

structure in the industry and the exhaustion of oil fields. The economy should also

currency area. However, oil production is falling - by 3 per cent last year and probably by more than that in the current year - because of decaying infrabenefit from the proposed switch of trade within eastern Europe to hard currency. STOCK INDICES FT-SE 100: 2,009,1 (+9.1) FT Ordinary: 1,548.1 (+15.5) FT-A All-Share:

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The Gulf crisis: Occupied territories feel the Ireland's business débâcle threatens to envelop the EC

Europe's largest beet businessman Mr Larry

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London

GOLD

M SEA OIL (Argus) Brent 15-day Nov \$39.175 (38.10) Chief price changes yesterday Page 21

Liffe long glit tutu Dec 81 12 (81%)

143}-1418 (1418)

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Each bondholder who wishes to convert his Bonds should deposit his Bonds, together with all unmatured coupons, with any of the Conversion Agents being the same as the Paying Agents specified above, accompanied by a Notice of Conversion (the form of which notice is available from any of the Conversion Agents). Such Conversion Rights will terminate as to all Bonds at the close of business on 31st October, 1990.

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CRISIS IN THE GULF

Iraq's aggression gives teeth to a newly united UN

THE ANNUAL meeting of the United Nations General Assembly, always the favoured forum for airing Third World grievances, has this year taken on a far bigger dimension. During the first week it has attracted the big guns from all the world's main nations and the proceedings have been almost entirely dominated by the Gulf crists.

A few complaints have been heard that industrialised nations have not

that industrialised dations have not been addressing the great economic and social issues facing the world, but there is wide agreement the UN has been carrying out its functions as never before. The feeling is that it augurs well for the future of the world organisation that so much time and organisation that so much time and energy should be devoted to the search for a solution to a crisis which is such an obvious threat to international

peace.

The other outstanding feature is the unprecedented degree of unity achieved in dealing with the Gulf crisis. No longer is the UN divided by the cold war between super powers, which separated the world into two opposing camps. Iraq's blatant annexation of Kuwait, a

clear contravention of international law, has if anything cemented the desire by the US and the Soviet Union to co-operate closely in the settlement of world and regional problems.

The Security Council, meeting at the same time as the General Assembly, adopted its latest resolution banning all flights to and from Iraq which carry careo, by an overwhelming majority of cargo, by an overwhelming majority of 14-1, and in record time. Even Yemen. up to that point one of Iraq's few

voted in favour and only Cuba against.

Perhaps the most impressive indication of the new climate of unity was the length to which the Soviet Union went to demonstrate its support for the anti-Saddam Hussein front.

In what must have come in yet another severe shock to Moscow's erst-while ally, Mr Eduard Shevardnadze, the Soviet Foreign Minister, went fur-ther than ever before in threatening military action against Iraq, should peaceful means fail to persuade it to

withdraw from Kuwait.
The UN had the power to "suppress acts of aggression" and this right would be exercised if Iraq did not end its illegal occupation of Kuwait, he

Mr Shevardnadze's tough statement to the Assembly was all the more stri-

king since, only at the beginning of this month, Mr Mikhail Gorbachev, the Soviet leader, had refused after his Soviet leader, had refused after his summit meeting with President George Bush in Helsinki, to endorse a proposed statement for seeing the possible use of force if peaceful pressure on Iraq failed to bring about its withdrawal form Hyppair

from Kuwait.

The Soviet foreign minister did # 1/2

true, put a great deal of emphasis on the need to resuscitate the UN military staff committee, as the proper body to control international military operations. However, US and other western officials are convinced that in Western officials are convinced that, in the present crisis in the Gulf, Moscow would not make this a condition for its support of US-led international military action against Iraq, should fals prove necessary.

Tension builds as the 'psych war' hots up

WHEN President Saddam Hussein this week threatened to strike at Israel and Middle East oilfields, his remarks did much more than send oil

prices soaring.
The Iraqi leader's crude threats were seen in western capitals and in the region itself as the sign of an uglier mood developing in Baghdad as the full impact of the international campaign against Iraq begins to make itself felt. Indeed, the Iraqi newspaper

al-Thawrah charged yesterday in a grim commentary that the us was "constantly escalating tension and pushing things towards the abyss and war".

Inevitably, Mr Saddam's remarks have intensified the battle of nerves that is being leaved to the Colf being

played out in the Gulf region as the US continues to lower the threshold for war.

"Day after day," observed Dr. Gihad Odeh of the al Ahram Strategic Studies Centre in Cairo, "the US is seeking to increase psychological pres-sure on Irao in a game of deception and counter-decep-

But an answer to the great question that hovers over all discussion of the Gulf crisis when will war start and indeed is it inevitable - still eludes the best minds in the region. There are simply too many

What seems almost incon-ceivable is that having invested so much in the con-frontation: with iraq the "allies" would withdraw with-out subjecting President Sad-dam Hussein to a substantial

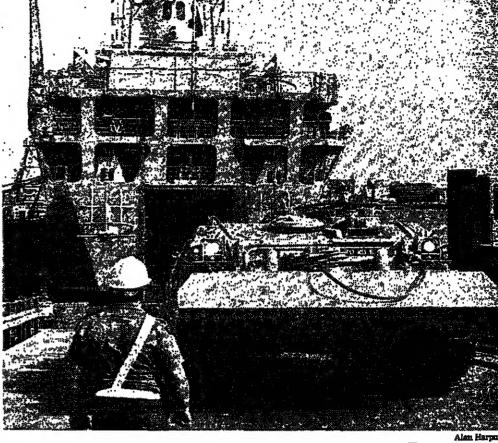
And there are many observ-ers who simply do not believe a diplomatic reverse, however humiliating, would be sufficient to neutralise the Iraqi menace. "If Saddam withdraws from Kuwait, would that be enough?" asked a western mili-tary attaché. "If we leave him in power with his forces in being, what is to say he will not do something in two or three years' time - and by then he might have the added card to play of a nuclear capa-bility."

matic manoeuvring, the mili-tary build-up, the "psych war," as the Americans call the bat-tle of nerves, continues, although the "surge" phase in the massive deployment of US forces has ended. The US now has sufficient strength, military experts reckon, on the ground, in the air and on the sea in the Gulf region to cope with almost any contingencies

What now remains is for the various national commands to work out a structure that would enable a reasonable level of co-ordination among the dozen or so nationalities confronting Iraq. This will prove no easy task given differes of language and military tradition among the Americans, French, British, Canadian and Islamic forces gathered in the Saudi desert. As yet no allied supreme commander has been appointed; nor have air, land and sea com-ponent commanders. Uncertainties over command and control, if allowed to persist, could well bedevil any military action against Iraq. Behind the scenes the Saudi Arabians and the US continue to discuss this

But many experts are still cautious about predicting imminent hostilities. Dr Odeh believes that a number of factors might be constraining the Americans, including an unre-solved debate in the administration about just regional structures might be created after a war to preserve stability in a deeply unstable

"It is not just a matter of countering Saddam Hussein," observes Dr Odeh. "It is a matter of shaping the future. The dilemma for the Americans is that you can win the war, but lose politically and regionally. The question for them is not



British tanks being loaded on the St Tristram at Marchwood near Southampton. The Royal Fleet Auxiliary leaves today for the Gulf

win to lose, but win to win." One of Washington's great fears is almost certainly that a war would so destabilise the region that it might be difficult, if not impossible in the short term, to put the pieces back together again. Memories of the downfall of the US-supported Shah of Iran are still fresh in the minds of US poli-

cy-makers While Iraqi tactics are pretty clear – Baghdad seems intent on trying to "buy time" at all costs – the US strategy is fluid and therefore more more difficult to predict. But Dr Odeh believes that initially at least the US will try to "drain Iraq internally and externally by seeking rigorously to enforce sanctions, by encouraging the Kuwaiti resistance and by other covert means such as

sponsoring sabotage operations inside Iraq.

All military experts agree on one point at least: the US and

its allies enjoy clear air superi-ority. Mr Don Kerr, an air defence expert at the Interna-tional Institute of Strategic Studies in London, said that in the event of war, crushing air power would be applied in the first instance to soften up Iraqi

targets in and around Kuwait.
"The air force would cut off their mail, tea, fresh socks, fuel for tanks and make sure there was no re-supply of ammuni-tion," Mr Kerr said, but he also warned that it would be wrong to underestimate Iraq's Soviet-"The US and its allies have to expect to lose aircraft," he Then there is the real test

when ground forces go in and casualties begin to mount. According to some estimates the Americans could lose as many as 20,000 men if they attempt to dislodge the Iraqis from their fortified positions in and around Kuwait. Such a rate of casualties would certainly cause President Bush to pause before ordering an Lurking ominously behind

all these calculations is the one great fear shared by the US and its Arab allies: that a cornered President Saddam Hus-sein would seek to involve Israel in the conflict, turning it into an Arabisraeli war and risking Armageddon. For the Egyptians no less than the other Arab moderates, this is a nightmare scenario, and it is a possibility that is certainly not

being discounted.

"We are taking that scenario very seriously," said a senior Egyptian intelligence officer.

"That would change everything. We do not want the Israelis to participate. It would change the nature of things, making it a fight between Israelis and Arabs and not between Saddam Hussein and forces of principle.

 $M_{12,23}$

EC seeks free trade agreement

By Victor Mailet in Abu Dhabi

THE European Community is planning to accelerate negotia-tions for a free trade agreement with the Gulf states in a move to strengthen EC-Gulf relations following the Iraqi invasion of Kuwait.

Foreign ministers from the EC and the six-nation Gulf Co-operation Council, together with a representative of the EC Commission, are expected to agree to speed trade talks at a meeting at the UN in New York scheduled for last night.

Discussions between the two sides have been bogged down for years, largely because of

resistance from European petrochemical producers which fear that their Gulf competitors will dominate the European market unless they are restrained by tariff penalties. Mr Gianni de Michelis, the

Italian Foreign Minister, sig-nalled European intentions during a visit by the EC's troika of past, present and future presidents of the Council of Ministers to Saudi Arabia last month. His views were echoed yes-

terday by Mr Andrea Bonetti, an Italian member of the European parliament, who told a

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news conference in Abu Dhabi that Europe would have to accept the risk of a gradual loss of jobs in the petrochemi-cals industry for the sake of Middle East stability and mod-

erate oil prices.
"The EC is prepared to accept these costs as part of the price for peace and stabil-ity in the region," he said. "It is the wish of the EC to accelerate the negotiations. It is thought that EC minis-

ters may eventually agree to hand the EC Commission a new negotiating mandate which would reduce the duration of the protection to be afforded to European petrochemical manufacturers. The present mandate - never for-mally discussed between the EC and the GCC - allows protection for up to 16 years through tariffs applied above pre-arranged quota levels. It also permits "infant indus-tries" in the Gulf to be protected from European competi-

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GULF NEWS IN BRIEF

Baghdad 'threatening to starve hostages'

The British Foreign Office was last night anxiously seeking to confirm reports that Iraq will prevent foreigners from buying rationed food from Monday because of the UN blockade, writes John Authers in London. An Iraqi official said yesterday that Baghdad "will not be responsible for the suffering of foreign nationals regarding food supplies".

British officials said last night it remained unclear whether iraq intended to deprive the estimated million foreigners in Iraq of food ration coupons needed to buy rice, bread, sugar, tea, milk,

of food ration coupons needed to buy rice, bread, sugar, tea, milk, cooking oil and detergents. Food can be bought unofficially in

cooking our and detergents. Food can be bought unofficially in Iraq, but supplies are scarce and prices high.

Western diplomats in Bagdhad, meanwhile, rejected an Iraqi government demand to name people sheltering in diplomatic missions in the capital and in occupied Kuwait. The note from the Iraqi government implied that sheltering foreigners was an offence on a par with espionage and carried the death penalty. Iraqi officials, however, assured diplomats that they would not be hanged for hiding their nationals.

Emir wins UN standing ovation

The Emir of Kuwait received a rare standing ovation and the longest applause of the UN session so far when he addressed the General Assembly yesterday, appealing to the World body not to waver in measures needed to free his nation, writes Michael

waver in measures needed to free his nation, writes michaed Littlejohns in New York.

When the Kuwaiti ruler, Sheik Jaber al-Ahmad al-Sabah, was escorted to the rostrum, the Iraqi delegation walked out. Sheikh Jaber told the Assembly that the fate of the people was in its hands. The 160-nation Assembly has agreed to Kuwait's request to the aggression. for debate on the aggression.

US fires on Iraqi tanker

A US Navy frigate fired shots across the bow of an Iraqi tanker in the Red Sea yesterday. The tanker was later released after a Navy boarding party searched the vessel, Reuter reports from Washington.

Egypt warns off Sudan

Egypt would not hesitate to take out any Iraqi missiles posi-tioned in Sudan, President Hosni Mubarak warned yesterday, writes Tony Walker in Cairo.

Mr Mubarak was responding to local media reports that Sudan had deployed missiles to threaten the Aswan High Dam on the Nile. Sudan is allied with Iraq in the Gulf crisis.

Nato chief issues warning

Nato secretary-general Manfred Wörner said yesterday the western alliance would retaliate quickly it Iraq attacked any specific member country but Turkey seemed the likeliest candidate for such support.

IN HIS revolutionary heyday, Chairman Mao Tse-Tung pro-claimed that the situation was excellent since there was great disorder under heaven. A gen-eration later and in a completely different theatre, some Palestinian leaders seem to be

The second secon

expressing similar sentiments.

Maybe it is an attempt to rationalise the Palestinian predicament, a stateless people caught in a gathering Middle East storm, but curiously, per-haps, their leaders see promise

in the gloom.
The leadership, scattered between Tunis and Baghdad, argues that because the regional status quo had not facilitated a settlement of the Palestinian issue, then change may be desirable. But the danger for the PLO, no less than for all political structures in the region, is that it too may not survive drastic change.

"If war starts, a state of upheaval will settle over the whole of the Middle East," observed a Tunis-based PLO spokesman, "Some of the leaders will not survive and a new regional order will begin to establish itself that may be in our favour, not in the shortrun, but in the long term."

if the US comes out on top. he added. "Then we don't expect it to hurry to change its position vis-a-vis the Palestin-ian problem, but then the US

has not been friendly to our cause in any case."

While the PLO mainstream led by Mr Yassir Arafat has seemed scarcely more beleaguered, scorned by its former allies among the pro-western Arabs and harshly criticised in the West over its tilt towards Baghdad, it is seeking, as ever,

to profit from the least promis-

ing circumstances. Mr Arafat's faltering attempts to promote an "Arab solution" to the crisis is an important element of a strategy that is endeavouring to detach the 210 from distances detach the PLO from a disas-trous early stand in which it appeared to condone lrag's takeover of Kuwait to one where it is offering a constructive alternative.

The PLO plan, one of several on the table, calls for a freezing of the military build-up in the Gulf, the withdrawal of Iraqi troops from Kuwait and international forces from Saudi Arabia, the replacement of both by UN or Arab peacekeep-ing forces, and the establish-ment of an Arab League committee to adjudicate the territorial aspects of the con-

in the present climate such a plan seems to have very little chance of acceptance, but Mr Aralat's championing of it is a measure of the PLO chairman's irrepressible attempts to keep himself and his organisation always in the public eye.

The PLO's stance has been dictated from the earliest days by its closeness to Iraq. Since the collapse earlier this year of the latest US-sponsored Middle East peace effort, Mr Arafat had been gravitating towards

fraqi sponsorship was seen as an alternative to a failed peace strategy since Saddam Hussein was emerging as the new strong man of the Middle East committed to redressing the balance of forces in the region and helping the Pales-tinians to fulfil their dream of

senior licutenants could not possibly have imagined, how-ever, that their patron would act quite so precipitately and against a fellow Arab state that had been one of the PLO's earliest and most consistent

while the PLO leadership has, for the most part, given the appearance of unity in its stand on the Gulf crisis, there are, nevertheless, cross-currents in the ranks. Senior figures have looked askance on the damage done to the organi-sation's links with its tradi-tional financial backers in the

A letter sent by Hani al Hassan, a close Arafat adviser, to King Fahd this month, expresssandi Ringdom, its king, government and people" was an attempt to undo some of the damage caused by the PLO's earlier strong support of Iraq. The letter is unlikely to have been sent without Mr Arafat's imprimatur but it seems that imprimatur, but it seems that more than words will be required to calm the rage in Gulf capitals at the PLO's role

According to the PLO chair-man's advisers, his tilt towards

in the crisis.

dan and the occupied territories in support of the Iraqi president. "Arafat would have emerged as a leader without a people had he not supported lraq," said one close aide. Abdullah Hourani, a member

of the PLO executive committee, said that once the takeover of Kuwait had been trans-formed from an internal Arab affair into a showdown between the US and Iraq, Mr Arafat was bound to make a choice. "The PLO cannot be neutral in a conflict between the US and Iraq," he observed. PLO officials are taking heart from open discussion about the need for a comprehensive Middle East settlement once the crisis ends and the fact that the Soviet Union has been invited to participate in the search for solutions. They are also deriving satisfaction from Israel's exclusion from US

attempts to resolve the crisis.

"When it came to the real
interests of the US in the area,
the Israelis became a burden and were told to stand aside," said Jamil Hilal, of the Marrist Democratic Front for the Liberation of Palestine. "Israel was seen not to be the best guard-

Officials scoffed at sugges tions the Gulf crisis had placed the PLO in one of its worst predicaments, mired in the quicksands of Arab and international politics.
One official said that, unlike

1983, when it seemed the organisation would tear itself apart after its removal from Lebanon, almost all its factions were united. He dismissed talk of creating an alternative PLO out of the ashes of the presence conflict, "If there is a plan to create an alternative to the PLO it is not realistic at all." he said. "They have to deal with the PLO."



Economy of the Occupied Territories feels the pinch

The loss of markets, remittances and donations is hitting the West Bank and Gaza Strip hard, reports Hugh Carnegy

DESPITE the bureaucratic obstacles and costs imposed by both the Israeli and Jordanian authorities, Mr Kamal Hassouneh used to export 20 per cent of the output of his Al-Shark Electrode Company overland from its factory in Hebron, in the Israeli-occupied West Bank, through Jordan to

Kuwait and Saudi Arabia. Since the Iraqi invasion of Kuwait, however, that trade has dried up. To make things worse, Mr Hassouneh also anticipates a decline in demand from Jordan itself, customarily the market for more than half Al-Shark's output of welding elements.

With an annual turnover of around \$3m and nearly 40 employees, Al-Shark is a significant business by local standards. Its plight is a vivid illustration of the serious effect the Gulf crisis is having on many busi-nesses, families and institutions in the West Bank and Gaza Strip. After much economic hardship

other side of this coin is the possibil-ity that many Palestinians working in Kuwait, or in other Gulf states

Bank and Gaza residency papers have returned, and reports that thousands have been forced to leave the Gulf are

with dismay by Palestinians - is likely to provide extra demand.

The squeeze is also being felt among institutions which relied heavily on donations from the Gulf. Kuwait was

UNWRA says the latter, budgeted at \$35m this year, may have to be suspended for lack of funds. Plans to build a much-needed new hospital in Gaza have also had to be shelved.

Similarly, other Palestinian institu-tions, reckoned to receive \$50m a year from Kuwait, face severe diffi-culties. These include West Bank Universities, Mokassad Hospital in East Jerusalem and Patients' Friends societies in the West Bank and Gaza. New hospital building under way in

ers which export heavily to Jordan should not be too badly affected. For example, the Jordanian Vegetable Oil example, the Jordanian Vegetable Oil Company in Nahlus is 40 per cent owned by the Jordanian government and has a monopoly position for its margarine. The factory accounts for 20 per cent of all West Bank exports. Similarly, other staple products made for the Jordanian market, such

as soap, are likely to survive. But, like Mr Hassouneh, some businessmen face deep trouble. Dozens of small factories quartying and cutting stone and marble in the Hebron area mainly exported to Kuwait. Their production is said to have dropped by 90 per cent

Agricultural exports have declined in importance in recent years, but the Israell authorities have made it clear they will not allow agricultural prod-ucts destined for Iraq to cross into Jordan. The combination of this and the loss of markets in Kuwait and the Gulf threatens a disaster for the cit-

rus growers of Gaza. Mr Awartani can see a bright side, however. "Easy money" from the Gulf has helped prevent indigenous economic development, he says. Now more self-reliance and investment at home by Palestinians may be forth-coming. "Maybe there's an opportunity there," he says.

Kaifu envisages new world role for Japan

By lan Rodger in Tokyo

MR Toshiki Kaifu, the Japanese prime minister, has outlined draft legislation that would enable Japanese forces to go overseas for peacekeeping duties for the first time since the Second World War.

Mr Kaifu set out to calm fears that the move would lead to a resurgence of militarism. casting it instead in the con-text of Japan's enhanced as a major power, to help create a new international order in the wake of the Cold War.

The country needed new ideals to complement the pacificism it had embraced in its post-war constitution, he said. Today he leaves for a four-day visit to New York, where he hopes to convince US opinion leaders that Japan has responded responsibly to the challenge of the Gulf crisis. "I have always said that we should go beyond giving money," he said.

Opposition parties denounced the plan, indicating that the government would face difficulties when it introduced it at an extraordinary session of the Dist (parliament)

It is not clear whether the legislation could be enacted in time to support the operation in the Gulf. Mr Kaifu said the legislation would provide for the creation of a UN peace co-operation corps to fill non-combat roles. It would be made up of pub lic sector employees, such as firemen, civilians and seconded members of the Self Defence Forces (SDF), and would come under the direct control of the prime minister's office. "It will not be involved in the threat or use of force," Mr Kaifu said.

this initial, cautious move will gradually lead to a more promment presence of Japanese military forces overseas, perhaps ultimately even armed and on the front lines of UN peace-keeping forces. Some fear such a prospect, others would welcome it as a recovery by Japan of normal status in the world Mr Kaifu said he could envisage any escalation, but "we should not bind our hands for

Asked if neighbouring Asian countries would be upset about the formation of such a force, he pointed out that China. which has already expressed concern, was a member of the UN Security Council and had actively endorsed the resolu tions against Iraq. And Japan had to follow the leadership of

the UN.
"For Japan to be a trusted partner in the world, we have to do this," he said.

Congress ready to pass Saudi arms package

By Lionel Barber in Washington

PRO-Israeli members of the US Congress yesterday signalled that they would approve a scaled-back \$7.5bn (£4bn) arms package for Saudi Arabia.

The package includes 150 M-1A2 tanks, 1,750 advanced TOW anti-tank missiles, and six Patriot anti-missile batteries intended to cover Saudi

Arabia's immediate defensive needs against Iraq.

A second tranche valued at around \$14bn — including F-15 fighters, tanks and other weapons for Saudi Arabia's long-term needs – is expected to be submitted to Congress

early next year.

The administration originally wanted to press ahead with a single \$21.5bn package as a show of solidarity with

Saudi Arabia, but congressional opposition forced the White House to scale down the pro-

Mr Mel Levine, one of the proposal's chief opponents and a staunch supporter of Israel, described the revised package as a "significant improve-

Some lawmakers, particu-

larly those with pro-Israeli ties were worried by the proposes inclusion of the M1-A2 tanks. But congressmen seem inclined to consider the argument that the \$21.5bn sale amounts to a shot in the arm for US military contractors in an era of falling defence spend-ing. Sorre have already dubbed the rankage the "1990 Defence Industry Relief Act".

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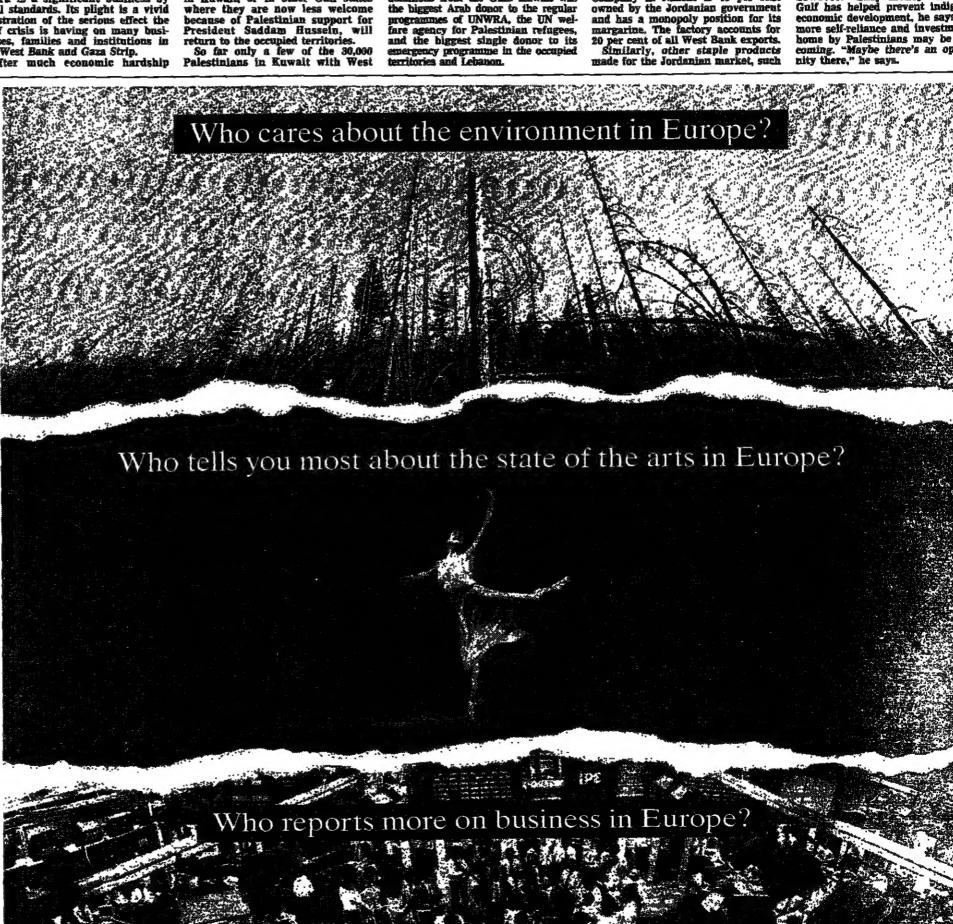
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to getting by on reduced incomes. But the pinch is being felt in a fragile economy whose important ties to the Gulf, Iraq and to Jordan are being dislocated. Dr Hisham Awartanl, a said by officials to be exaggerated. But if the crisis worsens, the flow could increase, straining an already oversupplied labour market. One effect which both Palestinians prominent Palestinian economist, estimates remittances, donations and export earnings from the Gulf make up for at least one lifth of GNP in the and Israeli officials anticipate is that Palestinian reliance on work in Israel West Bank and Gaza. will increase. The irony here is that a For many, the most immediate impact is a sharp decline in remitsurge in construction in Israel to accommodate a flood of Soviet immi-Hebron and Tulkarm may be affected. Big Palestinian industrial productances from relatives working in grants - whose arrival is regarded Kuwait, sums which previously totalled around \$130m a year. The

AMERICAN NEWS

Regulator warns against alarmist banking reports

A SENIOR US bank regulator yesterday warned against "alarmist" reports about the condition of the banking industry and the deposit insur-ance fund.

As the House banking committee continued its inquiry into the state of the industry. Mr Robert Clarke, comptroller of the currency, said "those dire forecasts receive too much publicity and should not form the basis of our policy deliber-

However, Mr William Seid-man, chairman of the Federal man, chairman of the Federal Deposit Insurance Corporation (FDIC), revealed that calls on its fund which insures deposi-tors would be greater than previously expected.

The fund dropped from

Mohawks

end 78-day

stand-off

\$13.2bm (£7bn) at last year's close to \$11.4bn by the end of June. Mr Seidman said losses for the year would be closer to \$3bn, rather than the \$2bn projected only a month ago.

Both he and Mr Clarke have rejected congressional proposals to raise the mandated reserve level to \$1.70 per \$100 of deposits, compared with about 60 cents at present. They argue that requiring such an increase would cause severe dislocation in financial institutions and that any deciinstitutions and that any deci-

sion should await results early next year of a Treasury study into the deposit insurance sys-There is broader support, including from the Bush administration, for early legisistion giving the FDIC flexibil-ity in fixing the premium

evel. Mr Robert Glauber, Treaany ander-secretary for domestic finance, told the com-mittee in a progress report that its study would involve shifting risks from the tax-payer to banks and depositors. He suggested banks would pay insurance premiums reflecting the riskiness of their loans and the level of their capital. The number of insured accounts per depositor should also be limited.

Mr Glauber indicated the administration might require hanks to conduct commercial real estate lending through separate affiliates not using insured deposits.

Collor under pressure

By Robert Gibbens in 78-day confrontation between a small group of heavily armed Mohawk Indians and Canadian soldiers and Quebec police at an Indian reserve near Montreal has finally ended.

Late on Wednesday a group of 60 indians at the Oka reserve, 18 miles west of Mon-treal, decided to lay down their arms and surrender to the Canadian army. The group included about 25 members of the militant Mohawk Warriors

The stand-off remained tense to the last. As the Indians walked to pre-arranged areas near the barbed wire barriers surrounding the reserve, they suddenly veered in the opposite direction, confusing

waiting soldiers.

Several people were injured in the jostling that followed, but none seriously. The group, including women and children, was finally bussed to an army camp one hour away and several were charged by the Que-

The crisis began early in July when Mohawks living on two reserves near Montreal sed an Oka land issue to call international attention to Indian discontent.

HIGH oil prices are threatening to undermine Brazil's economic adjustment pro-gramme, as the government comes under growing pressure to pass increased costs on to

to pass increased costs on to the consumer, despite the extra boost higher prices at the pump will give to inflation.

After a week in the United States to drum up support for his drive to overhaul the Bra-zilian economy, President Fer-nando Collor de Mello was forced to acknowledge that gasoline prices would have to rise to curb consumption. rise to curb consumption.

August imports were the

highest so far this year, at 817,000 BPD more than half Brazil's total consumption, which also peaked at record levels for August.

Calls from the state-owned Calls from the state-owned oil company, PetroBras, for higher internal tariffs have been ignored for several months as the government gave priority to its fight to pull inflation down under double figures monthly, hoping that instability in the international oil market would pass. Instead, the inflationary impact was merely postnored, building merely postponed, building pressure in the meantime.

Mexican workers strike

By Richard Johns in Mexico City

A CONCERTED wave of strikes by members of the Confederation of Mexican Workers has paralysed operations at least 60 companies, most of them in the service sector in the northern industrial centre of Hermosillo in the state of

The initiative to stop work in support of a 40 per cent pay claim was clearly taken at local level leaving the central leadership of the CTM, the labour organisation closest to the Government, and Mr Fidel Velasquez, its 90-year-old boss, confused as to how to react. Following the strikes at Ford's plant and Cuatitian and the Modelo brewery here ear-lier this year, the Hermosilo strike action could be a further blow his authority and credibility, as well as the Government's control over the union

Late last week Mr Velesquez appeared to condone it saying that "the workers had no other recourse to hand". Yesterday, however, he was quoted saying that now was not the time to increase the minimum salary (of just over 10,000 pesos or nearly \$3.50 a day).

Souter wins stamp of approval from senate committee

TRE senate judiciary committee voted 13-1 yester-day to confirm Mr Devid Sou-ter as a US supreme court jus-

ashington. The committee's recommen dation now goes to the full 100-member senate for a final Senator Edward Kennedy

cast the only vote against Mr The committee's stamp of approval was generally expec-ted despite opposition from some groups which fear Mr Souter might help to overturn a law guaranteeing abortion

rights. But a near-unanimous vote had not been certain. It was generally expected that Mr Souter would win con-firmation by the full senate even before the overwhelming

senate committee endorse-He will replace liberal Jusretired recently.

In announcing his opposi-tion to the nomination, Mr tion to the nomination, mr Kennedy said Mr Souter's tes-timony at his confirmation hearings raised concerns that he would not protect individual rights and freedoms, if

"I hope I am wrong. But I ar I am right," Mr Kennedy

"The senate is still in the dark about this nomination. In good conscience, I cannot support this nomination."

Other committee members said they believed Mr Souter was well qualified and would be felt and grown midded. How.

be fair and open-minded. How-ever, some liberals, such as Mr Joseph Biden, expressed reservations. "His vision of the constitu-

tion is not mine - but it is clearly not that of the court's hard-line conservatives either," Mr Biden said. The nine-member supreme court often fielded a 5-4 conservative majority even when the liberal Mr Brennan was on the bench.

Liberals fear that Mr Souter who refused to discuss his views of abortion and some other sensitive issues, might give conservatives an unbeatable 6-3 advantage.

Milken fights broader allegations Nikki Tait on the US junk bond trader's dispute with prosecutors

'THIS court's message must be a clarion call to the community that financial crime cannot be counteranced and will not be

tolerated."
Thus, with righteous indignation and suitable rhetorical.
flourish, the US government
has demanded that Mr Michael
Milken, who built up and ran
the junk bond department at
Drexel Burham Lambert, the
controversial US investment
bank which went into bankrtustev this year, should face a ruptcy this year, should face a tough prison term when he is sentenced on Monday.

Mr Milken's lawyers have hit back, pleading for a commu-nity service sentence. They talk about his family life, his work for charity, and his "com-mitment to the community". "He helps his children with their homework," it reads at one stage. "He rarely misses a school function or a doctor's appointment Michael has even coached his boys' basketball

But, stripped of this emo-tional content, the two submis-Should Mr Milken be sentenced on the six relatively narrow on the six relatively narrow charges to which he has pleaded guilty? Or, as the government argues, is there a case for considering broader evidence on the alleged behaviour within Draxel, despite the fact that specific criminal implica-

tions are strenuously denied by Mr Milken?
In pushing its position, the government has detailed a series of new situations where it believes wrong-doing occured. Most of these centre on the relationship between Mr Ivan Boesky, the former US arbitrageur who has already served a prison term for insider trading, and Milk-

But that is not quite the whole story; there are also four specific allegations of insider trading, not involving Mr Boesky, together with a look at the links with Princeton-Newport Partners, a fund management operation in New Jersey. some of whose leading lights have already been successfully prosecuted for tax-related

The nub of the government's allegations on the Boesky front is that the arbitrageur helped Drexel in 1984 by buying shares in a company called Fischbach, for which a Drexel elient was considering a hid. client was considering a bid. This was done on the under-



Michael Milken: Helps his children with their homework

make up any losses which Mr Boesky incurred. When the arbitrageur did, indeed, show a deficit running to millions of dollars, he essed for recompense. So other trading relationships were devised. "Once the corrupt relationship had begun, additional crimes were committed not to influence new additional corporate events but to generate profit which were then used to repay debts owned from past crimes," alleges the government. It cites, for example, a situa-

tion in July 1985 when Turner Broadcasting talked to Drexal about the possible purchase of MGM/United Artists. A deal was publicly announced on August 7, and Drexel was hired to represent both MGM and Turner. In the event, the financial condition of the two comtransaction was restructured. The new deal was announced

The government claims that Mr Milken and Mr Boesky spoke about MGM "on or about" August 7, although the Turner agreement barred Drexel from disclosing or using any information entrusted to it by Turner, and agreed to purchase MGM securities at the direction of Mr Milken with profits/losses being shared. It then alleges that there was a series of trades under instruc-tions from "the coast" - Drexel's High Yield Department was based in Beverly Hills and that by early September, a stake of around 1.55m MGM

shares had been built up. Moreover, on September 2, in the wake of the restructured deal, the government says the Boesky Organisation bought around 250,600 shares, or 56 per

cent of the day's total trading volume. These purchases created the false impression in the market that investors, who had no disclosed interest in the success or failure of the transaction, were supporting the restructured deal," claims the

restructured deal, claims the government.

By March 1986, the government claims that Mr Boesky and Mr Milken showed an unrealised gain of over \$3m on a total of 2.85m shares, of which Drexel got half.

The response from Mr Milken's lawyers is robust. "Mr Milken's relationship with Boesky never involved insider trading": Mr Milken never used Mr Boesky "to influence corporate events"; and their relationship was never a "significant [or] necessary component of the growth of [Mr Milken's] power in the high yield market," they declare.

The Milken case also makes much of the opposing evidence.

much of the opposing evidence which it claims the governwhich it ignores. Why, for exam-ple, did Mr Boesky seek inside information "at a hefty information — "at a hefty price" — from Mr Denris Lev-ine, who started working at Drexel in early 1985, if there had been a free flow of ting from Mike Milken?

from Mike Milken?
In the case this year of Mr
Robert Freeman, head of artitrage at Goldman Sachs, who
pleaded guilty to one count of
insider trading, attempts to
bring additional evidence to bear on the sentencing were thrown out by the judge. Undeterred, the government argues that matters are differ-

ent in this case because one of the six Milken counts is a "broad conspiracy" charge. This "expressly embraces addi-'manipulations'. tional Although Milken has limited his allocution to five separate acts in furtherance of that conspiracy, this court can and

should sentence Milken for all of his crimes," it maintains, Again, with equal force, the Milken camp protests: "If the government had wanted Mr Milken sentenced for other crimes, it should not have entered into the plea agree-ment which it did." If the government wanted Mr Milken punished for other crimes, it should have gone to trial or insisted on a plea to an insider trading charge, they say.

And it is the answer to that

dispute which - to a packed courtroom in Manhattan -Judge Kimba Wood will pro-vide in three days' time.

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IMF/WORLD BANK MEETING

Crisis group gives priority S Africa reluctant to swift emergency relief

PROMPT dispatch emergency relief is a priority for the new international group co-ordinating aid for the frontline states most affected by the Gulf crisis.

The first meeting of the US-led Gulf Crisis Financial Co-ordination Group agreed on a two-stage operation - immedi-ate, unconditional relief and medium-term economic assis-This would probably be conditional and linked to existing international Monetary Fund and World Bank programmes.

Senior officials on a technical committee will now try to reconcile varying estimates of needs of the frontiline countries Egypt, Jordan and Turkey
 and see whether any other
 nation should be helped.
 After the meeting Mr Cees
 Maas, Dutch deputy finance

minister, said the participants did not settle on any specific amounts as the volatility of the dollar and the price of oil made such decisions difficult.

He added there was agreement about goals but no commitments on amounts. "We agreed that it has to be done quickly and it has to be co-or-

Some reservations have been expressed by West German and Japanese officials about the manner and speed of the US initiative, amid concern that they may be pressured into pledging more money. West German officials note

the \$2.1bn already committed and the large amounts which are being spent on German unification and on ald to the Soviets. Separately, Saudi Arabia and

Kuwait have expressed doubts about aiding Jordan, in view of its equivocal stance in the cri-Following Wednesday's meeting, US officials said that aid would be disbursed on a bilateral basis from country to country - as is already hap-pening with emergency relief - with discussions in the new

group to co-ordinate and focus the effort. • The World Bank has made

no decision to go ahead with a special loan facility to help countries badly affected by the Gulf crisis, Mr Barber Conable, the bank's president; said yes-terday at the close of the meet-ing, Stephen Fidler adds. But if the crisis is prolonged

into 1991, a new facility, funded voluntarily by benefi-ciaries from an oil price wind-fall, would probably be neces-

While the bank had flexibil-ity to respond immediately to the crisis, events were too uncertain now to determine whether a new fund was neces-

However, the bank would be stretched if the problem was prolonged into next year, Mr Conable said. He hoped such a fund would be of a "size appro-priate to the crisis" but could not say how large that would

to seek Fund loans SOUTH AFRICA'S economic

officials are reluctant to seek loans from the International Monetary Fund because of the political fall-out that would fol-low, Reuter reports from

Mr Chris Stals, Reserve Bank governor, said at a press conference on the final day of the IMF/World Bank annual meeting: "It would unavoid-ably lead to a discussion of South Africa in Congress and that could embarrass us, it could embarrass the IMF.

The Gramm amendment, 1982 congressional action, requires the US government to oppose financial assistance to South Africa.

The US has a 19 per cent voting stake on the IMF board and is believed to be able to rally allies against any financing plan for South Africa, which only recently began to dismantle some of its apartheid

laws.
"The last time around we took a lot of heat," an official from the IMF said, referring to a 1982 loan provided to South

Because of its positive cur-rent account and a per capita income exceeding \$2,000 a year, ordinarily the cut-off limit for IMF lending, the country is not within the parameters to receive IMF assistance, the offi-

cial noted.

Asked if political changes in South Africa had affected the



country's relationship with the IMF and World Bank, Mr Barend du Plessis, finance minis-ter, said links remained solid.

He said that in 1985 and 1986, when the country was forced into a unilateral debt standstill, "we were perceived as persona non grata," particu-larly among commercial credi-tor banks.

"Bankers are much more concerned about their money than political associations," he added.

Brazil to offer plan to creditors

BRAZIL'S central bank BRAZIL'S central bank president, Mr Ibrahim Eris, said yesterday that Brazil would offer a long-term private sector debt repayment plan to its creditors on October 10, AP-DJ reports from New York.

Mr Eris said that discussions with the International Monetary Fund revealed that Brazil's present payment ability is short of what is needed, but that the capacity is expected to increase as the economy improves.

Speaking at a seminar on

Speaking at a seminar on the Brazilian economy in New York, Mr Eris said his country was "looking for quick agreement". He expected there would be debate on counterproposals from creditors.

Brazil has accumulated substantial arrears in its debt to private banks, which it has been under pressure to repay. Acceptance of a repayment plan would free up monies from the IMF and other agencies. Total foreign debt is \$110bn, according to Mr Eris.

■ IMF/WORLD BANK NOTEBOOK 'Can-do' Iraqis brave scorn of delegates

THE IRAQI government 2 (the invasion of Kuwait) was changed its mind and delivered an address to the annual can-do' attitude in Third world countries." There was

meetings of the International Monetary Fund and World Bank yesterday.
Pressing the legitimacy of Iraq's action in Kuwait, Abdul Moneim Othman, an alternate governor of the IMF, said Kuwait had been "artificially and unlawfully separated from its motherland by deliberate colonial design and manipulation".

Iraq's offer of free oil to

manipulation".

Iraq's offer of free oil to developing countries has clearly been greeted on some occasions at these meetings with laughter. "I'm really sorry that people sometimes meet the proposal with laughter and giggles," he said. Like other Iraqi initiatives, it had not been given the attention. not been given the attention due to it.

Iraq supported a "new world order" but only if it consisted of "true partners and not masters and obedient "disproportionate reac-

tion" to the events of August

World countries." There was no large-scale walk-out, although some unidentified Arab delegates did leave and some (light) applause followed

Environmental groups regularly engage in earnest conversations with bankers and delagates and the occasional demonstrations at these meetings. But they do not eschew modern technology. Protesting at the destruction of the technology and forcets represent ing at the destruction of the tropical rain forests, representatives of Greenpeace and the Rainforest Action Network, demonstrators locked themselves in a model of a giant chainsaw outside the convention. tion centre. A spokesman inside the chainsaw was available for comment to the press via mobile phone. Arrests, as they say, were made.

■ East Germany has turned out to be a good investment for Hilmar Kopper, chief exec-

utive of Deutsche Bank. He expects his bank's operations in the region to break even by the end of this year after much faster than anticipated growth. Like their West German cousins, the East Germans are

turning out to be assiduous savers, and already have DM15m-DM16m on deposit in Mr Kopper's bank. They are also buying German government bonds extensively and opening new accounts with Deutsche Bank at the rate of 5,000-6,000 a day.

Banging the drum for East Germany Mr Kopper suggested that it could offer a cheap entrée into the European market for US and Japanese companies.

Although Deutsche Bank is often regarded as the flagship turning out to be assiduous

often regarded as the flagship of German capitalism, Mr Kopper, who was in Washing-ton for the IMF and World Bank annual meeting, came out against unbridled competition in the former commu-nist countries of eastern

With a bitter laugh, he accused those western politi-cians who have urged eastern Europe to unleash the rigour of the free market on its agriculture and infrastructure

development of prescribing water when they drink wine. He also put in a special plea to western governments to ease Poland's official debt burden and pledged Deutsche-bank would do its bit to assist any such effort.

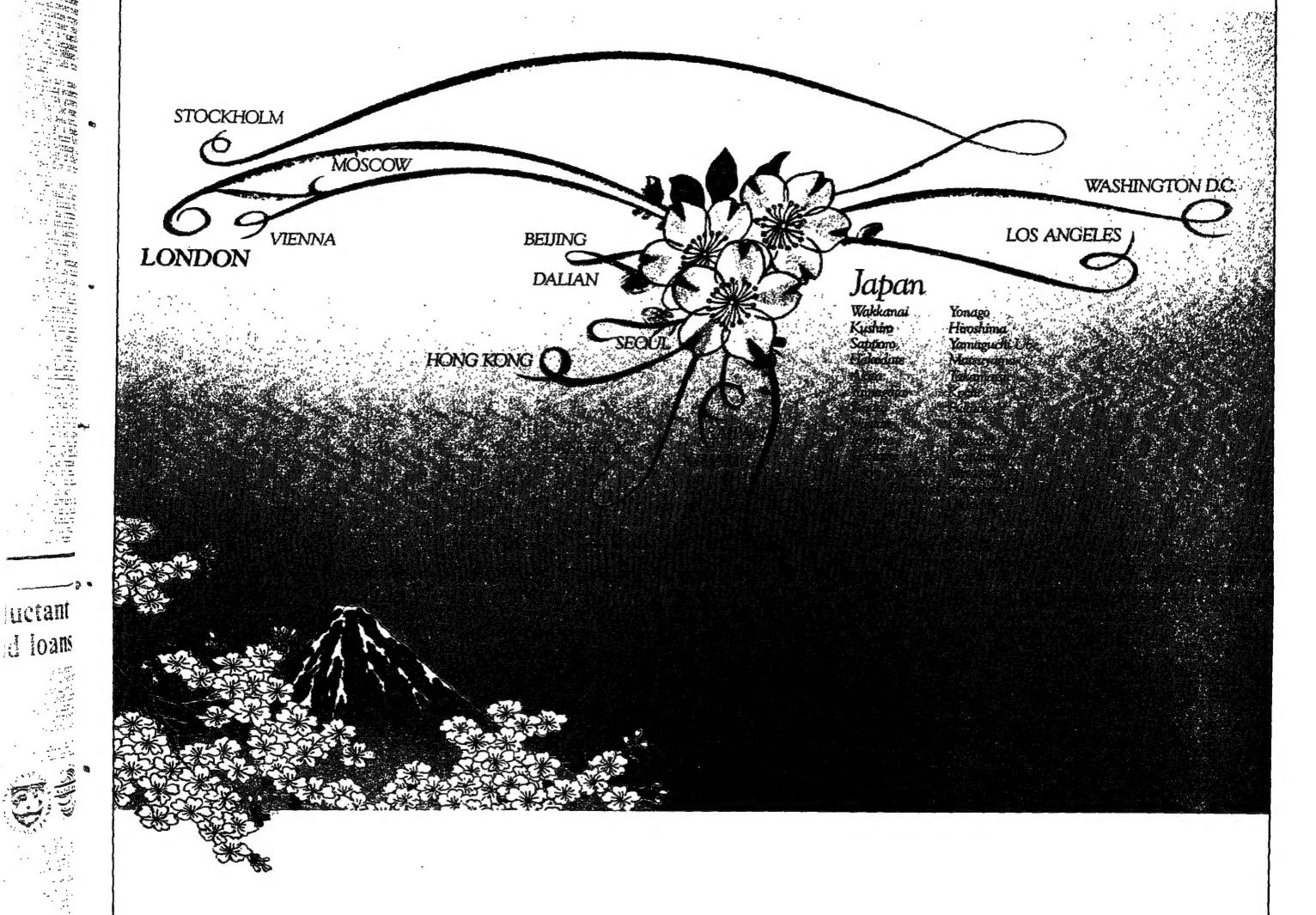
Members of the UK delega-tion to the IMF World Bank annual meeting did a double take the other day when they take the other day when they saw the front page of the New York Times.

There, in bold letters, was the headline, "Chancellor Planning to Distribute Condoms in New York's schools."

However, this was no special export promotion effort by Mr John Major. It was New York's school chancellor Joseph A Fernandez taking steps to deal with the problem

steps to deal with the problem of unwanted teenaged preg-

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A LIST of fundamental social rights for the 8m immigrants living in the EC should be drawn up as a means of facili-tating their integration into the Community, according to a report prepared for the European Commission by a group of

experts.

The report, which would serve as a first step towards bringing the policies of member states closer together, spells out what rights immigrants should be entitled to. These include housing, equal opportunities at work, education, social security and evention, social security and even-tual access to the nationality of

their host country.

However, the report falls short of demanding that immigrants from third countries should automatically be given the same treatment as EC citi-

Instead the report says that legal and administrative restrictions should be changed gradually, with a view eventu-ally to putting immigrants on an equal footing with commu-nity nationals. Even this cau-tious approach is likely to be controversial. Northern member states are more than relucnow living in other member

Member states have agreed on the need to adopt a common stance towards immigration before the single market dead-line in 1992. The question of the social treatment of immi-grants in the Community is one half of an urgent policy review called by heads of gov-ernment in Strasbourg last December. The other, and more difficult half, concerns the conditions under which member states admit immigrants.

Immigration into the Com-munity is bound to continue to grow by demographic forces alone. In 10 years the Community's population will have increased by nearly 2m, while the population of countries on the other side of the Mediterranean will have increased by

The report warns that the Community has no option but to integrate immigrants into its Community, as forced, or voluntary repatriation are not

solutions to the problem. It warns of serious consequences if policies are not improved and brought more closely together. It is not only undesirable, but also dangerous to

have large groups of second-class marginalised immigrants living apart from local people, the report says.

A special plea is made for an improvement of relations with Islamic immigrants who account for two-thirds of all EC immigrants. Relations have suffered because of a rise in Islamic fundamentalism. ■ Sweden is heading towards a net drop in its growth rate for

the first time since the Great Depression of the 1930's and a record level unemployment since the post-war period, according to a forecast yester-day by Handelsbanken, the country's leading bank, Robert Taylor writes from Stockholm. The gloomy forecast said that Sweden's gross national product would decline by 0.5 per cent, official unemploy-

ment would climb to 3.5 per

cent and the balance of pay

ments deficit would rise.

Italy chases budgetary credibility for 1992 Rome's politicians face up to a test of their strength and depth, John Wyles writes

TALY embarks today on a special test of its credibil-ity as a vanguard supporter of economic and mone-tary union, with the launch of a 1991 budget designed to dem-onstrate that Italian budget deficits and inflation can be brought closer to European Community averages.

It is just such convergence that the West German Bundesbank president, Mr Karl Otto Pöhl and the British Chancellor, Mr John Major, among others have been noisily demand-ing as a prerequisite for striding further down the path to EMU. Italy is by no means the only EC member which is seriously out of line with its partners, but it is the only serious "non-converger" among the hard core of member states anxious to make rapid progress towards full EMU.

Anxious to be seen as fullhearted penitents, Mr Giulio Andrectti, the prime minister and his economics ministers led by Mr Guido Carli at the Treasury, are nonetheless boxed into a difficult corner. The political cowardice, which in past years has inhibited any structural reforms to curb run-

Italy's first ever anti-trust law completed its long par-liamentary journey when it was finally approved by a Senate committee yesterday, John Wyles writes. The law, which is meant to comple-ment the European Commu-nity legislation which has recently come into force, seeks to regulate abuses of seeks to regulate auusco dominant market positions, mergers between companies above of combined sales above L500bn (£226.3m), and to impose strict limits on the ownership of banks by industrial companies.

away spending on health and welfare and to widen the tax base, leaves the government with little choice but to adopt a budget today which leans heavily on raising public charges and both direct and

indirect taxes.

Their inflationary impact at a time of rising oil prices will put out of reach medium-term objectives, adopted in May, of reducing consumer prices from the current 6.3 per cent to 4.5 per cent next year. Price pressures may subse-

quently be sharpened by the quenty he sharpened by the unfortunate degree of indexa-tion in Italy which inflates both pay packets and pensions. Mr Carli would like to sterilise the price index from the effects of both higher oil prices and higher government charges. but this will mean braving a row with the trade unions. Many doubt that the And-

reotti government has the courage or the strength for such a conflict. Many deputies believe there will be general elections next June after a government crisis in the spring, and they will be reluctant to rally behind any measures which upset key groups.

Nevertheless, the council of ministers will seek to put itself on the side of the angels with

proposals which would appear to endorse Italy's quote of the year - "the party's over" -from the much quoted Gianni Agnelli of Flat. Through spending cuts of L20,000bn (£9bn), revenue

increases of L20,000bn and the sale of L5,600bn of public assets, the government hopes to hold the deficit down to L135,000bn, or around 9.5 per cent of gross domestic product,

after a deficit of around 10.7 per cent this year. Crucially, it believes it can achieve a small surplus on current spending net of debt interest charges net of debt interest charges which may convince the mar-kets that a dam is at last being built against the rising of pub-lic debt, now standing at 101

per cent of GDP.

This in turn should help bring Italian interest rates down towards European averages, and with them the cost of debt servicing which has reached 9.36 per cent of GDP and represents more than 96 per cent of this year's deficit. The dimension of the budgetary correction needed in 1991 - nearly L50,000bn - vividly reflects the wasted opportunities of the recent past and, in the absence of proper reforms, the magnitude of the task for

he correction is more than double last year's record which, itself, had to be supplemented by a sum-mer correction of L20,000bn. Today's budget will raise tax pressure to around 39 per cent, close to the European average

slowing from a growth rate of around 2.9 per cent this year to the 2.3-2.6 per cent range forecast for 1991.

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However, the government would wish to point out that in three years the primary deficit net of interest will have moved from L34,871bn in 1988 to a small surplus next year. This can be consolidated, ministers say, if parliament eventually adopts proposals which would cap central government health service spending, leaving the regions with the responsibility

to raise extra monies.

They will also stress tomorrow that the rise in pension costs should be slowed by a provision which will allow working men to remain in employment until the age of 62.
There must be some worries that lower than projected growth, higher than projected inflation and significantly higher than forecast domestic and international interest rates, will yet put the 1993 objective beyond reach.

Italy might well be stuck in that category of economically anomalous EC countries whose existence can be exploited to slow up moves towards EMU.

VW goes ahead with E German expansion

By Kevin Done, Motor Industry Correspondent

VOLKSWAGEN, the biggest European car maker, is press-ing ahead with its ambitious plans to invest up to DM5bn (£1.60bn) in East Germany in new automotive operations. including the construction of a 250,000 cars a year assembly plant and expansion of an

existing engine plant. It has begun construction of a car plant at Mosel, near Zwickau, close to the existing East German Trabant car

Capital investment in the plant is expected to total around DM3bn (\$1.9bn) including the construction of metal stamping facilities, bodyshell assembly, paint shop and final assembly operations.

Production is scheduled to begin in 1994 with a maximum capacity set at 1,200 cars a day, or 250,000 cars a year from two

or three shift operation. VW said that it plans to family cars at the plant. It is expected that a new generation Golf range will be launched in

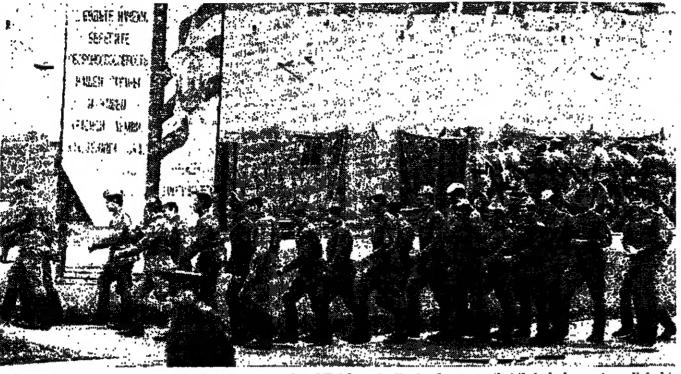
late 1991 or early 1992. The company said that it planned to set up a new subsidiary for the construction and start-up of the Mosel plant. In addition it is planning to invest DM570m (\$363m) in

modernising and extending the East German engine plant at Chempitz, which has been building VW engines under

The plant will have a capacity to produce 420,000 engines a year from 1993. Further substantial invest-

ment will be made in East Germany in the supply industry, in sales, the establishment of a training institute, in extensive software activities, and other development projects which are expected to bring the total investment to close to DM5bn. The Mosel car plant is expected to have a total workforce of 6,800 when it reaches full

capacity, while a further 1,200 will be employed at Chemnitz. The first small-scale SKD (semi-knocked down) assembly of VW cars in East Germany began in May with the Polo, and output is scheduled to rise to 100 a day by mid-1991.



Soviet troops camped on the outskirts of Moscow yesterday. Officials again dismissed rumours that their deployment was linked to plans for a coup, repeating that they are helping in the harvest and rehearsing for the November 7 Revolution Day parade.

Hungary's conservatives head for poll win

By Nicholas Denton in Budapest HUNGARY'S conservative

government faces its first elec-toral test this weekend when voters go to the polls to choose powerful new local councils and so destroy the last vestiges of the Communist Party state. The indications are that the governing coalition has lost lit-tle support since the spring general elections: the local

election results are likely to confirm the dominance of the Hungarian Democratic Forum. Popular support for the coalition runs at 45 per cent, slightly up on the general election, according to a recent poll conducted by the Hungarian Institute for Public Opinion Research. The Forum stands at 29 per cent, up 5 per cent. More importantly, the Forum's troublesome coalition partner, the

A poor performance will weaken the Smallholders' ability to hinder privatisation by insisting on its one platform: the return of property confis-cated by the former regime. In the opposition too, the balance of power is likely to shift. Fidesz, a radical party whose leaders are all in their twenties, has capitalised on the impatience for change with a

The Soviet Union has indicated that it will supply only 240,000 tonnes of oil to Hungary in September, instead of the 296,000 promised, according to the Hungarian National Oil and Gas Trust, Nicholas Denton writes. Supplies through the Friendship Pipeline were recently halted without explanation for six days and have now stopped again for the rest of the month. This week's decision by the

Soviet Union compounds a general 30 per cent cut in sup-plies to Eastern Europe in August and a further unilat-

stylish election campaign which has caught the popular imagination. And in the polls, it has surged past fellow liber-als, the Alliance of Free Demo-Independent Smallholders

But the implications of the results for national politics, while illuminating, will be muddled by a low turnout, a formidably complicated electoral system and the high num-ber of independent candidates. However, the local elections are important in their own right. First, they will purge local government of the com-munist-appointed officials who

eral cut earlier this month. Deliveries to Hungary are now running at a level less than half that envisaged in the 1990 bilateral trade agreement. Hungary will have to spend

between \$150m (£79.7m) and \$200m this year on oil pur-chases on the world market to make up for a predicted 1m tonne shortfall. This is an unpleasant foretasts of next unpleasant foretasts of next year; from next Jamary trade with Moscow moves to world market prices. The chan-geover, at oil prices of \$40 a barrel, will set back Hungar-lan GDP by 1 per cent in 1991.

the government accuses of undermining its measures. Moreover, the government has boosted the powers of local councils and plans to transfer much state property to them. Sunday's voting is particu-larly significant because it concludes a year of constant cam-paigning which has preoccupied politicians and paralysed the administration.
Ministers privately cite the
proximity of local elections in
defence of the government's
reluctance in the last four months to take painful and

and for the vagueness of the three-year programme it launched belatedly this week. The government promises to boost the private sector to 30-35 per cent of GDP by initiating the privatisation of 20-25 stateowned companies every three or four months; and to cut subsidies by at least Ft50bn (£43m) next year. But in many respects the programme is less specific than that elaborated by the mysemment when it by the government when it took office. Commitments to bankrupt insolvent companies and reduce inflation have been watered down.

Furthermore, the government has put back the announcement of a detailed programme another four to six months. Opposition politicians blame divisions in the government rather than the local elections for delay and indeci-

The programme's lack of substance was due to "the incapacity of the government to get a consensus", said Mr Janos Kis, president of the Free Democrats.

"I don't see any reason to expect change except for increasing pressure from tremendous economic difficul-

Serbia tightens hold on Kosovo By Laura Silber in Belgrade will be centralised in Belgrade.

THE Yugoslav republic of Serbia today promulgates a new constitution which will bring the provinces of Kosovo and Vojvodina under direct control of the republic. But celebrations planned to promul-gate the constitution will not be shared by the ethnic Alba-

nians in Kosovo. Serbia's ruling Socialist (for-merly communist) party, say the new constitution is neces-sary for holding multi-party elections. But its adoption marks the culmination of efforts begun three years ago by the republic's president, Mr Slobadan Milosevic, to strip Kosovo of its autonomy in favour of Serbia.

In Serbia's view, the new constitution will prevent Kosovo from seceding - first from the republic and then from Yugoslavia to join neighbour-ing Albania. Ethnic Albanians make up 90 per cent, or 1.8m, of the population.

The process means that political and judicial power

Poland moves

privatisation

By Christopher Bobinski

yesterday took the first con-

crete steps towards privatise-tion when government officials

began the process of transform-ing six state enterprises into state-owned joint stock compa-

The companies, which include the Prochnik textile

works from Lodz, Exbud, an

exporter of construction services, and the Silesian Cable

Works, will have their shares

sold on the open market as well as to management, employees and foreign buyers

during the second phase.

A seventh company to be privatised, a meat works from

Inowroclaw, was yesterday turned into a limited liability

company.

Mr Waldemar Kuczynski, the
newly appointed privatisation

minister, yesterday told man-

agers the process marked the beginning "of a major transfor-

mation of the Polish economy."

The first shares of the present batch of companies are

expected to go on sale in

closer to

in Warsaw

In reality, Kosovo's say in the running of the province will be mlnimal This was confirmed last July

when Serbian authorities dissolved Kosovo's parliament after 114 Albanian parliamen-tary deputies declared the province's independence from Since then:

 Four parliamentary deputies were arrested following Serbia's condemnation of the declaration of independence. The Serbian authorities last week ordered the arrest of several former Kosovo deputies and local government officials. In the meantime, the majority of the ethnic Albanian politi-cians have fled, either abroad or to the western republics of Croatia and Slovenia. More than 60 ethnic Alba-

nians have been killed since March 1989 in protest against Serbian rule. Mr Aleksander Prija, Serbian

Secretary for Foreign Rela-

tions, said 3,500 Albanians had been dismissed from their jobs since May. Kosovo opposition leaders estimate the figure to be 50,000-70,000 workers and

The sackings have included Albanian doctors and nurses in Kosovo's hospitals.

Education has also been hard hit by the polarisation between the ethnic Albanians and the small Serb and Montenegrin minorities. For example, Albanian and Serbian students attend schools at

different times. Mr Veton Surroi, an Albanian opposition leader, says the number of Serbs permitted to matriculate is 150 per cent higher than last year. But the authorities did not increase

Albanian matriculation. Although the Serbian authorities say the new constitution empowers Kosovo's Albanians with full cultural autonomy, the only Albanian language daily has been ban-

German concern over bottom line of redrawn borders

By David Goodhart in East Berlin

IS the cost of German reunification running out of control? While attention has focused on the economic con-sequences of the Gulf, the unofficial estimates of German public sector borrowing in 1990 and 1991 have almost doubled. Mr Theo Waigel, Bonn's finance minister, will today present to the Cabinet his third additional budget of the year to cover an extra DM20bn (£6.7bn) mainly arising from higher than expected welfare costs in

East Germany. On top of the DM60bn borrowing already planned and the DM20bn from the German Unity Fund the public sector deficit for the year will be at least DM100bn. Chancellor Helmut Kohl has promised a long-range estimate of costs in November but

already the financial markets forecast an all-German public sector deficit in 1991 of close to DM150bn, about five per cent of GNP, which compares with a virtually balanced budget in According to Professor Nor-

bert Walther, of the Deutsche Bank, such sums are more than covered by domestic savings. Nevertheless they will reduce the availability of German savings elsewhere and act as a further upward pressure on world interest rates. The markets remain rela-

tively calm about a unity borrowing requirement of perhaps DM100bn a year for the next four to five years, and when German long-term interest rates rose back to 9 per cent in August, in response to the Gulf, it was only in line with other countries.
Mr Waigel has promised to

set the deficit on the downward course after 1991. Even cutting subsidies to West Berlin and the regions along the old inner-German border is currently proving dif-ficult. Mr Waigel is a Bavarian and has thus refrained from striking the border subsidies, of particular benefit to Bavarians. Instead he is trying to force Berlin to cut its subsidies quicker than planned, but the Prussians are resisting.

In the short term it may be simpler to raise taxes. The government is backing off from its original opposition to the idea despite the hostility of the Liberal Free Democrats, and many economists, who argue a rise would not produce more revenue. An increase in sales tax is likely to be preferred to the Social Democrats' idea of a 9 per cent levy on the higher



OF UNITY

paid. Where are the extra costs of unity coming from? Mainly Higher than expected unemployment and short-time work-

ing in East Germany, now affecting L8m.

Bonn also has to cover large shortfalls in pension and health contributions and total welfare payments will probably hit DM18bn this year and

DM26bn next.

Local government in East Germany requires more money than planned. The local communes will receive a DM10bn loan and the states, which come into existence next month, will need more than

■ The costs of honouring East Germany's trade contracts with Eastern Europe is likely to cost DM6bn rather than DM2bn.

Money for education and infrastructure is also rising and may have to include closure costs for East German nuclear plants.
Some of the larger infra-

of the larger intra-structure costs, such as the DM55bn raised by the Bundes-post, do not appear in the defi-cit calculations. Also excluded is the unpaid credit and is the unpaid credit and restructuring money paid out by the Treuhand, the body privatising East German industry. An even bigger sum, over DM100bn, was required to plug the hole in the East German banking system caused by the D-mark conversion.

The Finance Ministry is hoping that the interest costs on the latter transaction, which do appear in the deficit, will be covered by Bundesbank profits but those may now be evapor-

but those may now be evapor-

ating. Much remains uncertain. How long the East German economy will be dependent on grants for about half its GNP depends on how quickly it

Goodman collapse grows as an issue in Dublin and EC

Kieran Cooke on the latest political fall-out from what is seen as Ireland's worst business débâcle T's BEING described as the due to the discovery of "statis-

biggest business débacle in the history of the Irish state. But the collapse of Good-man International, Ireland and Europe's largest beef process-ing and exporting company, has also become a big political issue in Ireland. It is an issue envelop the EC Commission. Late last month it became known that Goodman International, the privately held com-pany controlled by the Irish millionaire businessman, Mr Larry Goodman, was insolvent with bank debts of more than

The news caused shock waves among the more than 30 banks involved. Only further emergency bank funding has allowed what is one of ireland's largest com-panies to remain in operation, for the time being at least.

What is causing Irish opposi-tion politicians to leap up and down are the alleged links between Mr Goodman's com-pany and the ruling Fianna Fail government headed by Mr Charles Haughey. Mr Haughey in early 1987, having ousted the coalition Fine Gael/Labour



MacSharry: allegedly met Dutch minister on Goodman's behalf

government headed by Mr Garret Fitzgerald. Soon afterwards, Mr Haughey announced a plan to transform Ireland's vitally important beef industry. Mr Haughey described the plan as "the single most impor-tant investment project by an indigenous industry in Ireland

state." Mr Goodman was central to the plan. He would be investing more than Punt280m in meat plants, so creating hundreds of jobs. The plan would be backed by 1£25m of state funds, plus the promise of various EC grants. The project was never implemented. The government now says it was betrayed by Mr Goodman.

The opposition takes a differ-The opposition takes a different view. It says that Mr Haughey's government has consistently shown favouritism to Mr Goodman and is in part

responsible for the circumstances leading to the company's collapse and the resulting difficulties in the agricultural sector. In 1987 Mr Albert Reynolds, then minister of industry and commerce and now minister of

finance, reintroduced state export insurance cover for Irish exports to Iraq. Almost all these exports - and the lion's share of the total amount of such cover available - was accounted for by Goodman Early last year the government withdrew cover for exports to Iraq. Subsequently it also made void cover on cer-tain earlier beef exports to Iraq

tical discrepancies". Figures released by Goodman International show that Iraq now owes the company more than I£180m. Over the past year frequent allegations have been made in the Irish parliament about alleged business irregularities in the Goodman organisation.

But with the collapse of the Goodman empire a new round.

But with the collapse of the Goodman empire a new round of mud slinging has begun. In particular, the opposition has alleged that Mr Goodman was able to call on government backing in order to raise loans from the international financial community. The opposition says that in some parts of tion says that in some parts of the Middle East Irish diplomats were forced into being virtual agents of Goodman.

After the news of Mr Good-man's debts became known the

Irish Parliament, for the first time in several years, was recalled from its summer recess to pass emergency legislation offering temporary protection to "troubled" companies such as Goodman International Mr Dick Spring, leader of the opposition Labour party, said the measure was clearly almed at protecting

rich people from their bankers.
"We have been exposed...as
an economy willing to tolerate
cowboys," said Mr Spring.
The latest twist in the saga

concerns Mr Ray MacSharry, who was, until departing for Brussels and the job of EC agriculture commissioner, Irish minister of finance. Mr MacSharry has made no secret of his high regard for Mr Good-man. "The EC needs more Larry Goodmans," Mr Mac-Sharry said recently. Mr Gerrit Braks, till recently Dutch min-ister of agriculture, says that Mr MacSharry last month made representations to him on behalf of Goodman Interna-

Amro, a Dutch bank owed more than 1530m by Mr Good-man, said in a Dublin court last week that it had held off taking action to have Goodman International closed down "fol-lowing representations from a Dutch minister for agricul-

Mr MacSharry has said that in the course of his Commu-nity business he meets "as many individuals and groups as possible with the interests of helping them whenever pos-

By Paul Taylor, Asia Business Correspondent, in Bangkok

THE 12 EC members and six other nations have protested formally to Burma's military regime about the arrest of leading members of the National League for Democracy and con-tinued human rights viola-

The oral protest was delivered a week ago by Mr Giorgio Basco, the Italian ambassador to Rangoon (the Burmese capi-tal), on behalf of the EC. The US, Australia, New Zealand, Canada, Sweden and Japan joined the protest, which marks a sharp escalation in the diplomatic war of words between Rangoon and western

The protest is the strongest sign yet of growing western diplomatic impatience with the ruling State Law and Order Restoration Council (SLORC). In May the National League for Democracy won 80 per cent of the vote in Burma's first multi-party elections in 30

A diplomat based in Rangoon said the wide-ranging protest, followed up by individual country protests, also covered "the continuing trend away from democracy", the arrest and harassment of three locally recruited western embassy staff in breach of Vienna agreements and "armed incursions" into the West German and other embas-

sies. While it remains difficult to determine how many NLD members and others opposed to the regime have been arrested, there appears to have been a widespread clampdown by the increasingly desperate military authorities.

Ms Aung San Sun Kyi, the NLD general secretary, remains detained and there are reports of harassment and arrests of students, their parents and teachers.

Kenyan leader threatens critics with detention

PRESIDENT Daniel arap Moi threatened yesterday to detain unspecified opponents of his based human rights group claimed Kenya may have renewed political trials, AP

reports from Nairobi.
The group, Africa Watch, also claimed that more than 100 people were killed during anti-government riots in July, or more than five times the official tally.

"How long am I going to tol-erate these people?" Moi said yesterday in a town near the Uganda border. "I will collect all of them so that they can cool off somewhere."

Kenyan law permits indefi-nite detention without trial or charge of individuals the government considers a security threat. Mr Moi also accused the head of the national teachers union for seeking "chaos" by threatening a nationwide teachers strike over service

YESTERDAY'S agreement to restore diplomatic relations between Britain and Iran

marks yet another phase in a relationship which has been punctuated both well before

ever pretended. These suspi-cions have permanently com-

plicated a rational relationship.

OF UNITY

Hong Kong corruption trial hears evidence from Li

By Angus Foster in Hong Kong.

MR RONALD LI. former chairman of the Hong Kong stock exchange, yesterday took the witness stand in his the withess stand in his defence against corruption charges. He looked relaxed and spoke in Chinese when replying to questions from his counsel, Mr John Lloyd-Eley QC. Mr Li kept his fingers crossed throughout the examination.

Mr Lloyd-Eley portrayed Mr Li as a successful businessman who also performed public

who also performed public works and is an active Chris-Mr Li told the court that in

the year ending in March he had donated HKS2m (£137,000) to establish a new Anglican church and had since given a further HK\$1m. Mr Li was a director of Hong Kong's Com-munity Chest, a leading charities, for six years. He stood on several advisory committees

Mr Li said that in 1969 he and other associates founded the Far East Stock Exchange in Hong Kong because the existing exchange was "restricted to a small number of people".

Within six months the new

exchange had overtaken the existing exchange in terms of volume; by the early 1980s



Li: charity director

daily volume had reached between HK\$100m and HK\$200m. Mr Li was later one of the leading figures in the 1986 unification of Hong Kong's four exchanges. Mr Li has pleaded not guilty

to two charges of accepting shares in Cathay Pacific Air-ways and Novel Enterprises, a garment manufacturer, as a reward for helping or not delaying the listing of the two companies in 1986 and 1987 respectively.
Before Mr Li took the stand,

the court heard a tape recording of a meeting following the

1987 markets' crash, when the Hong Rong exchange was shut for four days. Mr Li and other senior members of the exchange met with Mr Robert Fell, a former chairman of the London stock exchange brought to Hong Kong following the crash. During the meeting, the

question of allotment of shares to exchange members was raised. The court heard Mr Li say to Mr Fell: "But none of us sitting around this table would be able to get any allotment as such. This is a proven fact."

The court has beard Mr Li asked for and was given allot-ments of shares in the two

companies by merchant bank-ers advising on the issues. Mr Li made profits of more than HK\$850,000 on the transactions. An earlier part of the tape was not mentioned after

tape was not mentioned after another witness disputed it was Mr Li talking.

Mr Lloyd-Eley, when cross examining Mr Fell, suggested Mr Li's English was poor and gave examples of Mr Li using words wrongly on the tape. But Mr Fell said that while English was obviously not Mr Li's preferred language, he Li's preferred language, he spoke it well enough to com-municate. The case continues.



Student rioters refuse to meet Singh as disturbances continue

AN APPEAL by Mr V.P. Singh, the prime minister, for talks with students over job reservation fell on deaf ears yesterday, as rioting continued across North India with five killed and many injured.

in Varanasi, a Hindu reli-gious centre in the east, a stu-dent set himself on fire in protest at the government's plan to increase the quota of jobs reserved for lower castes. In Delhi, shops were looted and burnt and road and rail traffic blocked in many districts. Violent clashes continued between police and demonstrators. In the neighbouring province

of Haryana an entire passenger train was set on fire. Eleven

Relations soured by suspicion

Robert Graham on ties between Britain and Iran

towns in Haryana and nine in the Punjab have been placed under curfew

The anti-Mandal Commission Forum - the main stu-dent organisation fighting the government's job reservation programme - yesterday refused the prime minister's televised offer of talks with the government. It said there could be no talks until the governunconditionally withdrew the measure.

Mr A.B. Vajpayee, leader of the Hindu radical BJP party, called on the government to postpone implementation of the measure, saying that this was the least the government could do to defuse the violence. Mr Singh's National Front coalition is dependent for the BJP for support in parliament. On Monday, however, Mr V.P. Singh is expected to come under heavy attack in parlia-ment, which meets briefly to amend the constitution to permit a further extension of the

President's rule in the Punjab. leave no openings at all for anyone," he said.

Mr Kaunda warned he would not let Zambia slide into anar-The government lacks a sufficient majority in both houses to carry this through on its

It has thus warned the other major parties - who are opposed to holding immediate state assembly elections in the Punjab - that these will go ahead if there is no accord over a Constitutional amendment.

US business in Philippines told to 'hang in'

By Greg Hutchinson in Manila

MR Nicolas Platt, US ambassador to the Philippines, yesterday advised American companies and their employees to "hang in and be care-ful", following bomb attacks on a number of American com-

panies.
Mr Platt said he had been in touch with Mr Fidel Ramos, the defence secretary, as well as top executives of US multinationals, about security in the wake of the latest bomb-

Bombs this week have hit Colgate, Coca-Cola and Pepsi.
An attempt was also made on the US electronics company Motorola and Japan's Uniden on Tuesday night, a police spokesman said.

The bombs have caused lit-tle damage and few casualties, but have contributed to an impression of government powerlessness. Some 35 bombs have exploded in the capital in the past five weeks.

Japan's aid agency at centre stage Ian Rodger reports on the Overseas Economic Co-operation Fund

OW THAT the Japa-nese government has committed itself to \$2bn in financial aid to countries hurt by the Gulf crisis, a little known organisation called the Overseas Economic Co-operation Fund (OECF) will

move centre stage.

The OECF is the Japanese
Government's office for
distributing loans at subsidised
interest rates (soft loans) to developing countries. And in the past few years, as Japan has become the world's largest supplier of financial aid to the third world, the fund too has become very large.

Last year, it accounted for 44 per cent of the total \$8.9bn Japanese aid effort. That was enough to rank it second only to the World Bank as a supplier of aid funds, it alone provided more aid money than the

vided more aid money than the UK or Italy.
"Its scope is much wider than I thought," says Mr Akira Nishigaki, a former vice minister of finance who became the fund's chairman in May. However, the OECF's main

point of pride is that it carries out its mission with a remarkably small staff. Its outstanding loans of \$34.6bn at the end of last year were handled by a staff of 267, whereas the World Bank, which had total loans of \$114.5bn, supports 6,600 mployees. The comparison is not

totally fair because the World Bank staff is obliged to exam-ine any project submitted by a member country, while the OECF takes orders only from the Japanese Government. It is not a good thing to

Canada \$2.30bn France \$7.47bn West Germany \$4.95bn

can say that we are trying to do the best we can with a small number of people, although you may find some areas where we are not as good

World aid donors

1989 total US\$46.50 bitlion

as we should be."

The OECF was set up in 1961 to provide capital for Japanese companies interested in carrying out large scale resource development projects, such as aluminium smelters and pulp

mills, in south east Asia.
In 1966, it ceded the business of commercial lending to the Export Import Bank of Japan, and assumed its present speci-ality, that of making soft loans to governments of developing countries. The OECF gets all its funds

from the government. It borrows at commercial rates from the Ministry of Finance's Trust budgetary grants to cover the discrepancy between what it pays for these funds and the soft 1 to 4 per cent rates at which it lends them.

At the outset, all of the OECF's loans were tied - that

is, recipients were forced to use the money to buy Japanese goods and services. But the proportion of tied loans gradu ally fell as Japan's economy grew, and criticism of this export-boosting activity inten-

By 1980, only a tenth of loans were still tied, and last year none were tied. Moreover, only 14 per cent of the total was in the so called LDC untied category, which means that the recipient can use the money either in Japan or in any devel-

oping country.

Despite losing their advantage, Japanese companies com-pete keenly for contracts in developing countries, and they won 38 per cent of the business arising from OECF loans last year, Mr Nishigaki says, while 41 per cent went to developing countries and 21 per cent to companies in other developed countries.

The other significant evolution of the fund's activity has been a widening of the geo-graphical spread of its lending. Up to last year, more than 80 per cent of OECF lending went to Asian countries, but loans to South American and African countries have been growing. The OECF claims to lend to 70

ountries.

Mr Nishigaki says that because of its lack of experience in many areas outside south east Asia, the fund prefers to enter co-financing deals with the World Bank or other international institutions, rather than lend on its own. rather than lend on its own.

He is cautious about the OECF's plans for lending to countries affected by the Gulf crisis. The Japanese Government decided that \$600m should be used for emergency commodity loans by the OECE to these countries. "Specific details on allocation have not yet been decided, but we want

to see this done as soon as pos-sible," he says.

A further \$1.4bn will be allo-cated after discussions with the countries on their needs. It is not yet clear how much will be channeled through the OECF and how much will be distributed as outright grants

by other agencies.

Mr Nishigaki is also cautious about the problem of lending to Egypt, which is in arrears on previous loans from the OECF. Under international rules, arrears must be cleared before new aid can be given. "This kind of situation has to

"This kind of situation has to be solved through Egypt's efforts in some way," he says. Whatever happens, the \$2bn package will put a big additional burden on the OECF's small staff. Mr Nishigaki admits he is slightly worried. "I just hope no one goes down ill," he says.

Industrial production up 0.3% in August

By Robert Thomson in Tokyo

JAPAN'S industrial output in August rose 0.3 per cent from July, as strong domestic demand continued to fuel growth, despite the influence of the Kuwait crisis. Figures released by the Ministry of International Trade and Industry showed that the spaceably edinated

that the seasonally-adjusted production index stood at 127.4, against the base of 100 for 1985. The shipment index rose 0.6 per cent during the month to 128.8. in the index for September, but a 4.8 per cent rise in October, with consumer demand and corporate capital expenditure expected to remain strong in coming

In August, transport machinery output showed a 7.1 per cent increase, oil and coal production was up 5.4 per cent, while pulp and paper output rose 2.3 per cent.

The ministry forecast a 1.1 per cent fall Much of the increase in transport machine ery output was because of expanding sales of cars, with car registrations rising 19.9 per cent from the same month last

year.
Ms Chiharu Sumita, of UBS Phillips & Drew, said that the figures are "a sign that there is still very good growth and that GNP growth for the calendar year

Party endorses Kaunda's | Kabul airport under attack multi-party poll proposal

ZAMBIA'S ruling party, Unip, yesterday endorsed proposals by President Kenneth Kaunda by President Kenneth Kaunda to hold multi-party elections next year with Mr Kaunda as the sole presidential candidate. The 600-strong Unip National Council also welcomed propos-als by a special parliamentary select committee to democra-tise the party and produce a

select committee to democra-tise the party and produce a "new-look Unip".

Mr Kaunda urged the party faithful to go out and cam-paign. "Tighten up the net and

chy. "Those tempted to exploit the transition to incite others into anarchy will be stopped, and stopped firmly," he said. He added that political reform would not interfere with the economic recovery programme, Mr Kaunda this week can-Mr Kaunda this week cancelled plans for a referendum on whether to change to a multi-party system, a U-turn which has cast doubts on the legal status of the Movement for Multi-party Democracy (MMD), which has been campaigning since July.

Guidelines for the referendum remain on the statute books and thus allow the MMD

books and thus allow the MMD to continue to organise and campaign, but it would still be unable under the constitution to form a political party. Mr Vernon Mwaanga, MMD spokesman, said the movement

spotesman, saut the movement was ready to form a party to challenge Unip. "We're itching to get into the ring as equal sparring partners," he said.

But senior Unip officials said

Kaunda: 'tighten the net'

Mr Kaunda said a commis-sion would soon be appointed

ning opposition parties could be immediately changed withtional commission, which they see as a delaying tactic.

yesterday there was nothing yesterday there was nothing for MMD supporters to campaign for and if they formed a political party it would be illegal and they could be arrested.

The MMD argues that the article in the constitution bandless of the constitution bandless of the constitution bandless of the constitution party are articless. out the need for a constitu-

to seek the views of Zambians on a new constitution which parliament would then have to approve. However, serving members of parliament are all members of Unip elected under the one-party system, so this proposal is unlikely to be agreed upon by the opposition. The MMD is to meet this weekend to agree on its own draft constitution, which is likely to be radically different from President Kaunda's vision.

mujahideen sucmujahideen guerrillas slammed into Kabul's airport early yesterday, one day after an explosion rocked the Aighan capital, Reuter reports from Kabul. Airport officials said at least 15 rockets had struck by mid-morning. Both the cargo and passenger areas were hit, although the airport was not officially closed.

"They are firing everywhere," one aviation

official said. There is now widespread fear in Kabul that mujahideen rebels are preparing a large-scale assault. Reports have circulated of heavy weapons' supplies reaching mujahideen units in the Kabul

area. On Wednesday, an explosion rocked the capital's diplomatic enclave near the Afghan radio and television stations, sending people running for cover.

25th YEAR EXPO^{CTS} 25th International Exhibition and Services FIS NOV.

in advance as being acceptable with the Iranian authorities. mally brought although he remains in prison and Britain has protested his innocence.

and after the Revolution by constant misunderstanding and suspicion.
Iranian attitudes to Britain still remain deeply coloured by a view that the UK since the last century has sought to interfere in Iranian politics and exploit Iran's resources. iranians have never forgiven the British for imposing the Pahlavi dynasty after the First

World War and for being behind the exploitation of its oil Britain, and the US, was seen as behind the overthrow of the nationalist leader Mossadegh in 1953 and ensuring the return of the late Shah.

Even after the Revolution in Tehran Poits and the standard in the standard in the same of the late Shah. Satanic Verses. Tehran Britain was credited with having far more influence in the country than Whitehall

The fature, or death sentence, issued by the Iranian clergy pronouncing a death sentence on Mr Rushdie added a new twist in March 1989.

Therefore any incident has tended to be magnified and its resolution correspondingly complicated. Relations were soured under the late Ayatollah Khomeni by

the arrest of British business man Mr Roger Cooper who was alleged to have been a spy. This charge has never been for Mr Cooper's imprisonment compounded the difficulty of the British Government in coping with the Iranian government's anger at the publication of Pakistan-born novelist Salman Rushdie's novel "The

Although Britain has always recognised the strategic impor-tance of Iran in the Gulf with a

population approaching 40m, it has been obliged to pursue a

tough line on diplomatic rela-

tions so long as these two cases remain outstanding. A precondition of any progress was the resolution of the Cooper case and the removal of the Fatwa on Mr Rushdie.

These issues now appear to have been finessed. Mr Rush-die has issued a statement which presumably was cleared At the same time the British government will hope to receive assurances of the late of Mr Cooper. However, Britain appears to

have made concessions to restore diplomatic relations because neither of these issues have been formally resolved. Instead Britain has taken the view that with a will to create a better climate by reopening embassies in each other's capitals, the matter can be tackled rationally. Events in the Gulf have clearly forced this reconciliation, although discreet conversations between the two countries have been going on

NEWS IN BRIEF

Bhutto faces further charges

A special one-judge court yesterday ordered Ms Benazir Bhutto, the sacked Pakistani Prime Minister, to stand trial on two more corruption charges, in a mounting legal onslaught which may disqualify her from standing in elections scheduled for October 24, AP reports from Karachi.

Judge Wajihuddin Ahmed issued the notice for Ms Bhutto to

appear before the tribunal on Sunday, to answer charges of misconduct and abuse of power during her administration.

Meanwhile, Pakistan's interim prime minister said yesterday he did not want his sacked predecessor legally barred from next month's elections because she would try to make political capital

North Koreans talks to Tokyo

from Mr Taylor.

NORTH Korea and Japan began their first government-level talks yesterday after 45 years of hostility, and the North Koreans reportedly offered to discuss establishing diplomatic relations, AP reports from Tokyo.

North Korea proposed that the two governments begin talks in November to establish diplomatic relations.

Liberia talks postponed indefinitely

Peace talks due to start today between rival Liberian rebel leaders Charles Taylor and Prince Johnson have been indefi-nitely postponed, Reuter reports from Freetown. An official of

the Economic Community of West African States said that Mr

Johnson had agreed to come but there had been no response

National Westminster Bank PLC

NatWest announces that with effect from Friday 5th October 1990 its Unauthorised Borrowing Rate is increased from

31.75% to 33.25% p.a. (Unauthorised Borrowing Rate is charged on borrowings arising without arrangement. Any such borrowings regulated by the Consumer Credit Act 1974 are also varied accordingly.)

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Seoul seeks bids for £8bn high-speed rail link

By John Ridding in Seoul

SOUTH KOREA is to invite bids to provide engineering technology and rolling stock for an \$8bn (£4.2bn) high-speed railway line by the end of next month, Mr Kim Chang Shik, transportation minister, said

The line, from Seoul to the south-western city of Pusan, has been under consideration for several years, but requests for proposals from foreign engineering consortia have been repeatedly postponed. transportation ministry said the requests were now just awaiting approval from the president's office. Once the requests are

issued, the three foreign con-sortia competing for the con-tract - the makers of the

THE CHEMICAL industries of

Canada, Europe, Japan and the US yesterday set out common

objectives for the Uruguay Round trade-liberalising talks

and called on governments to mobilise the political will to ensure a successful outcome to

In a joint statement pres-

ented in Geneva by Mr Winfried Meier of the European

Chemical Industry Federation (CEFIC), the chemical industry

associations of the big trading powers detailed issues which they considered critical to the

interests of their member com-panies in eight of the areas

In order to open up markets and improve trading rules,

action was called for on the

dispute settlement system of

under negotiation.

Mrs Carla Hills

French TGV, the German Inter City Express and the Japanese Shinkansen - will have three months to submit their pro-

According to Mr Kim, the train will have to run at 300km an hour and meet a series of environmental considerations. The state-run Korea National Railways said that the train should also be able to carry 1,000 people and that the government was giving high priority to the transfer of technology from the for-eign manufacturers to Korean engineering companies. The foreign consortia will also have to assist in the financing

of the project.
Analysts at the Korea Transport Institute said most

the General Agreement on Tar-iffs and Trade (Gatt), the anti-dumping code, industrial subsi-

dies and Gatt's safeguard rules which allow governments to protect industries against sud-

den surges in imports. The statement set targets for

intellectual property rights, foreign investment and rules to

govern the activities of pre-

shipment inspection agencies.
But Mr Meier recognised that the chemical companies'

objectives would not be reached, if parallel talks on agriculture, services and tex-tiles failed. The chemical industry called for automatic

and swift adoption of the

findings of dispute panels in the Gatt council. Govern-ments should no longer be able to block approval

Chemical industries state Gatt objectives

of the won 5.8 trillion (£4.4bn) project will comprise civil engineering and construction and will be done by Korean companies. Between 10 and 20 per cent of the total budget is expected to go to the success

ful foreign consortium.

Work on the railway is to start next August and be completed by 1998. The new trains are intended to alleviate the burden on South Korea's overcrowded roads and will comlete the 410km Seoul-Pusan journey in less than two

of a panel report.
Dispute panels should include experts from the indus-

for offending countries to implement rulings. Failure to comply should lead to retaliation "preferably in the same industrial sector".

Chemical companies are not

Chemical companies are not

enthusiastic about some of the

revisions Japan and other

Asian exporting nations seek to introduce to Gatt's anti-

dumping code. Proposals to permit dumping during periods of start-up and of cyclical bust-

ness downturns were "unac-ceptable." The existing code enabled authorities to address

the issue of price leadership

adequately.
On the other hand, US and

Mr Kim said the demand for transportation in Korea had grown much more quickly than the supply and the existish company with Canada's ing rail and highway networks had become saturated. The Urban Transport Development

Korean government is also planning a \$5bn investment in roads and underground railways to improve the transport infrastructure.

 Western companies led by West Germany's Siemens have returned the lowest tender of \$241m for the construction of a light rail route in the Turkish capital, Ankara, reports Jim Bodgener from Ankara. But the municipality's bus and energy utility, EGO, has stressed that the award will not be decided on price alone. Close behind the Siemens group with a bid of \$246m and an alternate price of \$299m was Gama and Guris, a Turk-

ainst circumvention of anti-

dumping duties were war-ranted but the definitions of "components" and "input dumping" under discussion could unjustifiably penalise the

chemical industry.

The right to apply safeguard

measures selectively, on which the European Commission has been insisting, should be

cumstances, only if compensa-tion was paid and under more

stringent conditions than those

currently suggested in the trade talks.

existing "grey area" practices, such as voluntary export

restraint arrangements, to be identified and phased out

under a programme in the Uru-guay Round agreement.

The industry wanted all

group is already working on the construction of a metro for Ankara. Also in the Siemens group are West Germany's AEG and Turkish companies Kutlutas and Simko. Consortia led by Turkey's

STFA with France's Alsthom and Asea Brown Boveri, returned bids respectively of \$327m - an alternative - and \$368m. The STFA group's conventional price was \$246m. The scheme envisages an

8km line, part underground, surface and elevated, running from Dikimevi through the city centre at Kizilay and then out towards Sogutuzu. Feasi-bility studies drawn up by the successful consortia will still have to be approved by the

Asians lift share of shoe market

By Alice Rawsthom

THE EUROPEAN footwear industry saw output fall last year against strong competition from emerging Asian industries, according to the European Confederation of the Footwear Industry (ECFI) in

Spain and Portugal were the only exceptions in the depressed European market. The footwear industries in these countries continued to increase their output by 11 per cent and 19 per cent respec-tively during 1980, latest sta-

By contrast, some of the tra-ditional footwear manufactur-

leant source of employment, especially of unskilled workers, in Europe. The ECFI estimates that 346,000 people are employed across the industry. Throughout the late 1980:

from Asia, where several countries have invested heavily in building up capacity.

The volume of footwear imported from South Korea and Taiwan fell in 1989, according to the ECFI. But the industry is now threatened by steep increases in imports from other, lower-cost Asian

sector balance sheet.

ing centres - notably Italy and the UK - were left with weak order books.

The industry is still a signif-

the mainstream European industry struggled against a steady increase in imports

countries, notably Indonesia, Thailand, Malaya and the Phi-

Bond may open road for Trafalgar to collect tolls

The UK builder is considering an Indonesian BOT proposal, reports John Murray Brown

RAFALGAR House, the UK construction group, has come up with a novel scheme to provide private finance for a \$350m (£186m) toll road project in Indonesia.

The company is considering finance under a Build Operate and Transfer (BOT) proposal where the contractor recovers costs by running the toll com-pany for the length of the concession before handing back to the state.

has still to be convinced. The case for BOT is that it involves keener financial disciplines. As a private project, its debts have no direct impact on the public

But the problems are immense, securing large-scale private finance for a 25-year

Trafalgar's proposal is for just one of 17 private toll roads whose plans were unveiled in 1986 during a presentation to European construction companies. To date, only one has been completed - the Jakarta North-South road, built by a consortium part-owned by a daughter of President Suharto. Trafalgar's 28-mile road will

cut through tea plantations and over vast ravines, and will provide a vital link between Jakarta, the capital, and the important textile and shoemaking centre of Bandung. The project involves big civil engineering works, including the building of six viaducts, all of which would probably be individual contracts in the UK.

But the main stumbling block has always been finan-cial. With a public debt of some \$38bn, the Indonesian government has refused to offer guar-antees on any foreign debt the project might incur. JAKARTA 200 mies JAVA

INDONESIA

The problem is also in part a generic one. A toll road's revenues are in local currency, unlike those from a resource based investment, where a ank may be willing to lend in foreign currency against the security of the export revenues. Moreover in the Indonesian market, there is no means

of hedging against long-term currency risk. Any contractor will therefore want to limit offshore exposure while tapping local funds to avoid a currency mismatch particularly urgent consideration in a country such as Indonesia which has suffered three devaluations in 15 years.

Trafalgar's solution is a mix of official aid money, trade credits, and local private-sector funds through the launch of an inflation-proof debt instrument on the Jakarta exchange.

The company expects a debt-equity ratio of around 75: 25, somewhat less geared than other BOT schemes. The UK Overseas Development Administration has agreed a £16.8m grant under the Ald and Trade Provision, the first time the ATP has been used for a private-sector project.
Mr John Fletcher, director of business development at Trafalgar, describes the gov-

Trafalgar, describes the government's support as little short of revolutionary.

The grant will provide the equity of Trafalgar's local partner, the state-owned highways authority Jasa Marga — under indonesian law, the only body allowed to collect tolls. allowed to collect tolls.

As for the debt financing, this has as far as possible to

match the project's revenues.
Rupiah interest rates remain high, making local bank fund-ing expensive. Furthermore, as a foreign joint venture company, Trafalgar is restricted from borrowing directly from indonesian banks.

Training that instead decided to turn to local capital markets, where it hopes to launch a revenue bond. The bond will carry a low initial coupon. After seven years of the concession, bond holders will be entitled to a share of toll revenues. In addition, the bond is inflationproof, as part of any agreement includes an annual review of toll rates. Officials say the bond is an attractive long-term investment, and calculate the internal rate of return at not

less than 20 per cent. In addition, Trafalgar hopes to agree a formula to adjust toll rates in the event of deval-uation. If there is a serious shortfall in the projected revenues from the road, Trafalgar will be able to extend the concession period.

A number of details have still to be ironed out – most notably the question of land purchase, a sensitive issue in any developing country. But if all goes well, Trafalgar could go to the market with the bond next spring.

US farm proposal not cleared yet

By William Dulfforce in Geneva

THE REVISED US proposal for reducing world farm supports, which Mrs Carla Hills, US trade representative, had said would be tabled this week, is still going through the political consultation process in Wash-ington, US officials said in

Geneva yesterday.

The proposal was being put to the private sector agriculture advisory group and to the agriculture committee in Congress. It would certainly be tabled by the October 15 deadline by which countries participating in the Uruguay Round trade talks have to submit firm offers on farm trade reform,

the officials said. There were no differences within the US administration over the substance of the pro-posal, they added, but it was important to ensure that the main consultative and legislative groups in Washington were informed "before we tell

Mrs Hills said last week that the US would call for cuts of up to 70 per cent in domestic farm supports and even more in export subsidies. After the disclosure that the European Commissioners were embroiled in a dispute over the EC proposal for agricultural reform, the apparent delay in tabling the US proposal had sparked concern that there could be a further delay in the very tight timetable for con-cluding a farm agreement before the round ends in December.
The position of the Cairns

Group of 14 farm-exporting nations, the third force in the talks, is also unclear. Under the programme set by Mr Arthur Dunkel, Gatt's director general, each country should submit its farm offer by Octo-ber 15. The group has been discussing how to co-ordinate their offers.

Gulf crisis hits Indian exporters Rs100bn in the fiscal year end-

INDIA is set to lose engineering export business of up to Rs2bn (259m) this year because of the Gulf crisis, reports Kunsi Bose from Cal-

Traditionally, Iraq and Kuwait have been the principal market in the Gulf for Indian engineering goods. The UN trade embargo has hit a num-

Export Promotion Council (EEPC) is confident that an overall engineering export tar-get of Rs34bn for the current year will nevertheless be

Officials from Bepc believe that the loss of Gulf business will be compensated for by expanded trade with other parts of the world. The Indian ber of Indian exporters hard.

But India's Engineering prospect of a trade gap of

to support EEPC so that the target is achieved. In the wake of the Gulf crisis, ERPC has directed all its member units to scout for more business, particularly in the Soviet Union (the biggest importer of Indian engineering goods), the US (which accounts for nearly 18 per cent of Indian exports), and Asia.

ing March 1991, has promised

British Aerospace stays at top of **UK** export league

By Peter Montagnon, World Trade Editor

BRITISH AEROSPACE retained its position as the UK's top exporting company last year in spite of an 18.6 per cent drop in its total exports to £3.57bn, according to the latest rankings compiled by the Financial Times For the first time, this year's

table also includes figures which reveal that some of Britain's largest gross exporters make a negative contribu-tion to the balance of trade because of the level of their Net imports of both Philips

Electronics, ranked 29 in the

list of top exporters, and Du Pont, in 73rd place, were more than £300m in 1989. Other companies in this category include Unilever (£230m), Rio Tinto Zinc (£28m), Mobil Oil (£148m) and United Biscuits (£58m). Altogether 40 companies out of the country's top 100 exporters were willing to provide the import figures on which the net calculation is based. Though still incomplete, the result is a clearer picture of the contribution of individual exporters to the balance of

The figures should be read, however, with a number of caveats in mind. First, it is difficult for companies to be sure when buying equipment and materials from UK suppliers whether the goods are domesti-cally produced or not. Because of this, some companies may have understated the true level

of their imports.
Also, a distinction has to be made between a company's net contribution to the balance of trade and the impact of its business on the balance of pay-ments, which includes profit and dividend remittances.

Only 30 of the top 100 exporters derive their entire overseas turnover from exports. Those which both produce and sell abroad are likely to be contributing to the UK's invisible earnings.
Such companies include

RTZ, only 3 per cent of whose overseas turnover is derived from exports, as well as BAT Industries (3.96 per cent) and Grand Metropolitan (4.93 per The largest net exporter identified by the figures available for 1989 was Rolls-Royce

with a total of £1.67bn. It was followed by BP with £1.57bn, even though this company also posted the largest gross import total at £972m. Another large gross importer was British Steel with £900m, a figure which, the company says. reflects its sizeable purchases of foreign coal. Strikingly absent from the

list of top exporters are Japanese companies such as Sony, a three-times winner of the Queen's Award for Exports. Possibly for fear of upsetting competitors in the European markets which they supply from the UK, Japanese compa-nies based in the UK continue their foreign business

British Aerospace mean while said the decline in its gross exports was due to changes in the way it compiles its figures. In percentage terms, the largest fall in exports was recorded by FKI Babcock at 53.7 per cent. Other sizeable falls were recorded by De La Rue (43.6 per cent) and De La Rue (43.6 per cent) and Lucas (38.3 per cent).

The largest increase was once again recorded by Peugeot Talbot, up 156 per cent as a result of sales of cars produced at its Coventry plant. It was followed by Simon Engineering, whose exports rose by 127 per cent thanks to its large factory equipment order at Yerevan in the Soviet Union and its expansion into paper machinery. Rank Xerox, which is also active in eastern Europe, saw its exports rise by

66.8 per cent. There was no clear sectoral pattern to export trends in 1990, though industrial compa-nies further consolidated their hold on the top 10 positions at the expense of the oil industry.
With Esso slipping to 13th
place, BP is now the only oil
company among the top 10

exporters.
The top 100 exporters accounted for 43.8 per cent of total UK exports, a share which has dropped signifi-cantly from 1988, when it was 48.1 per cent. This suggests that smaller companies, long promoted by the government as a possible locomotive for trade growth, may finally be

Rami 1989	iling 1988 Company	Exports 1989 (£m)	% of UK Vo	Exports 1986 (£m)	% of UK Vo	change 86/89	Exports as % of 1989 ofs t/o	Net exports* 1989 (Em)	imports as % of exports	Ra 1969	nking 1988	Company	Exports 1989 (Em)	% of UK Vo	Exports 1986 (Em)	% of UK Vo	change 89/89	Exports as % of 1989 o/s t/o	Hel exports" 1989 (Cita)	imports : % expů
1	1 British Aerospace	3,574.0	50.6	4,389.0	57.1	- 18.57	63.95			51		1MI	196.0	39.1	164.0	26.5	20.73	34.62		
2	2 ICI	3,359.0	53.9	3,031.0	53.2	10.82	48.40			52		Simon Engineering	196.1	80.5	86.2	26.6	127.49	46.25		
3	3 BP	2,145.0	18.3	2,283.0	21.6	-6.04	9.87	1,573.0	45.31	53		Michelin Tyre	193.5	27.B	151.9	23.7	27.39	89.25		
4	4 IBM UK Holdings	2,082.0	49.7	2,144.0	55.1	-2.89	100.00			54		British Nuclear Fuels	188.0	19.0	169.0	18.4	11.24	100.00	175.0	6,
5	7 Rolls - Royce	2,015.0	73.5	1,542.0	67.2	30.57	84.12	1,627.5	19.25	55		Thorn EMI	186.1	10.4	210.3	11.8	-11.51	9.66		
6	5 Shell UK	1,714.0	51.8	1,727.0	46.7	-0.75	100.00			56		Hewlett Packard	181.5	30.3	156.5	31,9	15.97	100.00		
7	6 Ford UK	1,673.0	34.5	1,471.0	33.7	13.78	88.89			57		John Brown	177.0	49.0	168.0	62.7	5.36	55.02		
8	8 British Steel	1,489.0	31.4	1,341.0	29.2	11.04	80.35	est 589.0	60.44	58		Monsanto	173.5	53.7	161.9	51.6	7.16	100.00		
9	9 GEC	1,131.0	34.2	1,256.0	28.3	-9.95	21.73			59		Hanson Trust	173.0	4.6	183.0	4.4	~ 5.50	5.32		
10	11 Johnson Matthey	741.0	69.2	724.7	72.0	2.25	62.73			80	100	Associated Octel	172.3	80.4	158.4	78.6	8.78	79.36	161.4	6.
11	13 Guinness	718.0	41.2	605.0	39,7	11.96	35.04	657.0	7.10	61		Davy	167.8	26.9	195.9	38.3	- 14.34	25.54		
12	12 Jaguer Care	689.2	69.1	704.0	73.9	-210	82.92	560.5	18.67	62		Pearson	183.0	31.8	171.0	35.4	~4.70	18.04		
13	10 Esso UK	676.7	24.8	725.0	28.8	-6.68	100.00			63		BASF UK	155.0	16.3	127.0	19.4	22.05	100.00		
14	17 Glaxo	616.0	67.0	485.0	63.6	27.42	37.52			84		Nestie Holdings (UK)	153.6	11.7	118.0	9.6	29.06	100.00		
15	23 Rank Xerox	599.0	59.7	362.0	37.6	8,38	29.53			65		Smiths industries	147.4	44.8	140.0	44.0	5.29	38.48	122.2	17.
16	22 Inco Europe	579.1	82.4	390.7	58.5	48.22	NA			66		De La Rue	147.2	71.9	261.1	76.6	-43.62	50.45	111.0	24.
17	21 Kodak	473.8	52.8	420.8	52.6	12.60	100.00			87		Costs Viyelle	140.3	13.8	136.2	124	3.01	18.68		
18	18 BAT Industries	464.0	26.3	449.0	27.6	3.34	3.96			88		Pirelli UK	138.7	38.6	140.9	40.4	- 1.58	95.13	7.3	94
19	21 Unilever	460.0	12.6	428.0	12.4	7.50	12.24	-230.0	150.00	69		Dowty	138.4	31.2	141.2	29.5	-1.98	32.66		
20	16 Courtaulds	447.0	50.7	494.0	31.4	-9.51	40.86			70		Goodyear Tyre & Rubber	137.0	36.4	111.0	32.0	23,42	100.00		
21	15 Texaco	437.0	16.0	573.0	25.4	-23.73	71.88	64.0	85.35	71		Marks & Spencer	136.0	29	125.4	2.8	8.45	19.08		
22	19 Varity Holdings	429.7	59.2	439.2	82.0	-1.94	84.89	294.4	31.49	72		Alo Tinto Zing	135.0	21.4	180.0	13.1	-25.00	3.00	-28.G	130,
23	24 Conoco	408.9	38.4	343.0	40.8	19.21	100.00	405.1	0.94	73		Ou Pont	131.5	25.8	158.0	32.3	-16.77	82.76	-327.4	248.
24	20 STC	384.0	22.3	431.0	26.4	-10.90	43.54	est. 225.8	41.20	74		Reed International	131.0	14.1	131.0	12.5	0.00	20.09		
25	14 Lucas	369.0	49.3	598.0	56.1	-35.29	25.64			75		Ferranti International	129.0	35.3	173.9	23.8	-25.82	42.94		
26	72 Paugeot Talbot	343.9	30.2	134.4	11.6	155.88	100.00			76		Delta	128.3	20.7	93.1	18.7	38.10	58.31		
27	26 Expron Chemical	3421	56.3	334.0	55.9	243	100.00	44.4	87.02	77		Aliled Colluids	127.0	77.0	105.1	75.1	20.84	69.40		
26	30 Tenneco Europe	321.2	45.8	270.0	43.7	19.00	100.00	113.3	64.73	78		Short Brothers	124.6	50.7	110.7	57.7	12.56	100.00		
29	29 Philips Electronics	320.0	24.3	285.0	25.1	12.28	100.00	-337.0	105.31	79		Polaroid	119.4	76.1	97.0	71.3	23.09	100.00		
30	31 STR	294.2	12.8	296.7	129	10.31	5.86			80	100	Cadbury Schweppes	117.8	9.2	74.8	7.1	57.A9	7.54		
31	33 Wellcome	291.4	68.1	257.5	85.8	13.17	24.80	241.4	17.16	81		ASW Holdings	116.0	34.6	88.5	29.1	31.07	100.00	91.2	21,
32	27 Hawker Siddeley	285.0	31.5	327.0	33.B	- 12.84	22.91			82		Pilldington Brothers	115.3	17.8	99.6	16.1	15.78	5.09		
33	40 Brit. Alcan Aluminium	283.0	34.6	219.9	29.8	26.69	84.45	163.0	42.40	83		Amersham International	114.6	83.	104.0	83.3	10.19	62.15	108.8	5.
34	36 Racal Electronics	278.1	23.4	238.8	24.8	16.46	54.00			83		Schering Holdings	114.6	48.4	107.8	49.0	6.31	100.00	40.6	84.
35	44 Untd. Eng. Steels	273.4	50.6	201.2	41.5	35.88	100.00		1	85		Ingersoli – Rand	110.8	58.6	94.5	60.0	17.25	100.00	70.7	36.
36	37 Allied Lyons	273.0	9.2	235.0	8.6	15.68	17.87			86		APV	110.0	73.3	147.7	61.0	-25.52	16,85		
37	41 J.C.Bamford	271.3	65.5	218.4	58.0	24.22	100.00	225.6	16.84	87		Cookson Group	106.8	22.1	104.4	21.8	4.21	6.82		
38	34 T & N	271.0	47.8	257.0	47.3	5.45	44.65	217.0	19.93	88		Mobil Oil	105.0	8.6	96.0	9.5	9.38	89,74	-148.0	140.
39	28 Ciba - Geigy	267.0	42.9	304.0	40.6	-12.17	100.00			89		Lilly industries	104.1	61.1	86.8	58.9	19.93	100.00	50.1	51.
40	35 Rothmans International	262.0	57.6	243.0	72.3	7.82	23.95	235.0	10.31	90		Fisons	103.6	40.0	97.6	38.7	6.15	11.98		
41	43 SmithKilne Beecham	255.3	35.1	257.1	35.1	-0.70	6.12		i	91		Slabe	98.1	61.0	95.9	54.1	2.29	8.10	67.5	31.
42	39 English China Clays	234.0	52.2	223.0	47.7	4.93	43.83			92		Cyanamid UK	97.9	56.1	94.2	57.0	3.93	100,00	84.4	13.
43	48 Cumming UK	233.8	59.0	187.6	\$3.5	24.60	95.18	117.8	49.62	93		Dawson International	97.8	92.3	99.4	86.4	- 1.61	29.19		_
44	45 Grand Metropolitan	228.3	4.9	197.4	5.1	15.85	4.93		- 1	94		Books	95.7	3.4	95.6	4.1	0.10	23.07	15.0	84.5
45	49 BICC	228.0	11.8	184.0	11.0	23.91	12.27		- 1	95		GKN	95.0	12.3	93.0	11.3	2.15	7.07		
46	38 Vickers	223.4	44.4	229.5	46.5	-2.68	. 53.73		!	96		Roche Products	86.5	49.5	75.0	48.4	15.33	100.00	31.0	64.
47	47 Seagram Distillers	213,1	47.1	189.7	49.4	12.34	68.14	145.4	31.77	97		Pitterd Gerner	0.06	60.2	66.0	51.6	21.21	100.00	84.0	20
48	69 Westland Group	208.5	50.4	140.8	41.3	48.08	89.95		1	96		United Biscuits	75.8	4.5	68.2	4.5	11.14	7.29	-57.8	176.
49	53 Gulf Off	208.6	33.8	176.4	36.0	17.12	100.00			99		FKI	73.2	21.2	158.0	29.2	~63.67	10.68		
50	52 Caterpillar UK	199.9	79.4	176.8	73.1	12.90	100.00	127.5	36,23	100	-	Amoco (UK)	728	30.5	67.9	38.4	7.21	100.00		

1980).

3 89-194-31. 12 1989.

4 IRBA: 13,813m in 1989 (£1,898m in 1989) exports of goods & C299m (£249m) export of services; yile 21,12,399.

5 Rolls-Royce: taken over HEI Pic on 16.5,1999. Figures represent combined results of both companies. Rolls-Royce's exports were £1,844m in 1989 (£1,412m in 1989) & NEI's £171.10m (£130,0m). Yile 31,12,1989.

9 GEC; yik 31.3.1980. Exports include GEC's part of Piessey & 50%, of joint weaking aspectated co's.
10 Johnson Matthey: yik 31.3.1990. C475, im in 1980 (£486.4m in 1989) exported to o's customers & £285.9m (£225.4m) to o's exhalderies.
11 Guitmens: Imports (£31.n) is Guitmens's outlimens.
12 Jeguer: From 31.12.1980 part of Ford UK.
13 East UK: yik 37.12.1980.
14 Glance; yik 30.1980.
15 Rank Xaronc yik 31.10.1980.
16 Rank Xaronc yik 31.10.1980.
18 Rank Tanco yik 31.10.1980.
18 GARI Robustins: yik 31.12.1980. 21 Terretor y/s 31, 12, 1986 22 Verity Holds

ome Foundation: y/e 25.8.1990; imparts of COOm comprise £30m gleenical & scrutical raw materials, S4m packaging, out. C5m engineering & est. E5m phermacourtical raw measures, ve-services. 32 Hawker Biddolay: yie \$1,12,1986.

British Alcan Alumintum: yie \$1,12.762.
 Racel Electronics: yie \$1,3.780.
 Allied Lyone: yie \$1,3.780.
 Alfred Lyone: yie \$3,3.1800; suports enabled duty, while UK tip shows excluse duty. Adjusted for duty empiris electr \$255 (2015) of folial seales.
 J.G.Bearderis: yie \$1,12.180.
 T.A. K. Cigen in 1986 (Cigen in 1988) are expans to on, subuldimies. On tip enclude intra-group setse by ofte subuldimies to other on subul, UK tip excludes intra-group with UK imports exclude indirect imports from UK imports exclude indirect imports from UK imports exclude indirect.

43 Cummins UN; y/e 51.12.1989.
44 Crend Metropolftum: y/e 30.9.1999.
45 Victory: y/e 51.2.1989.
47 Specyrate Distillator: y/e 30.9.1989.
48 Colf Off: y/e Dec. 1989.
49 Colf Off: y/e Dec. 1989.
50 Collempiliar: y/e Sept. 1989.
52 Simon Engineering: y/e 31,12.1989; lab she the paper engineering including Sept. Simon-Carves.

Simon-Cerves.

Bittlish Nuclear Foels: yie 31.3.1990. Ulk tip pro
Bittlish Puckart yie 51.3.1990.
Herrist Puckart yie 51.10.1990.
John Bruen: yie 50.8.1990.
Herson Trust yie 30.8.1990.
Associated Octat, yie 51.12.1899.

Communication of the Communica

60 Handon Track yes 313, 1980.

O Associated Octat yes 31, 22, 1886.

61 Deep: yes 31, 3, 1890.

62 Pearson: yes 31, 12, 1880.

63 BASF URC sectodes oil 4 gas in 84 Neetle UR; yes 31, 12, 1880.

53 Smitte Industries vits 682/1881.

Plank

88 De Le Rusr yle 31.3.1980.

97 Coats Viyella: yle 31.2.1980; exports instude 122.4m to group companies overseas.

98 Doubyeur Tyre & Rustberr yle 31.12.1980.

79 Goodyeur Tyre & Rustberr yle 31.12.1980.

73 Do Port UK: yle 13.12.1980.

74 Reed Internetionat: yle 31.3.1980. Fall in UK tio due to the disposal of manufacturing companies. UK tio on the goographical market beals is 1904m as opposed to 1926m on the country-el-origin beals. Adam imports paper which is purchased from UK agent. Reed in rot technically importing paper test.

75 Dollar yle 31.12.1980.

76 Allied Collider: yle March 1980.

8 Short Brothers: yle 31.1.1980.

9 Polaroid; yle 31.12.1980.

1 ASW Hatdings: yle 31.2.1980.

Aswersham beterostionat: who sile is the sile of the sil to Pitchighton Brothers: yie 31.8, 1990,

Americanium Interrustronis: yie 51.2, 1990, 1990 figures changed by the company.

Si Schering Holdings: yie 31.12, 1999,

Si Ingersoff-Rand; yie 31.12, 1999,

APP: yie 31.12, 1990,

Cookson Group; yie 31.12, 1999,

Si Adobt Gil: Zemover stockedes duty 6, sales, bases,

Flacens: yie 31.1, 1990,

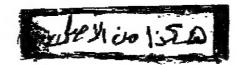
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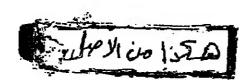
Cyanamid UKC yie 31.11, 1990,

Cyanamid Garmar: yie 31.11, 1990,

Cyanamid Garmar: yie 31.12, 1999,

Cyanamid Ga





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What does it take to build a car that is both relaxing to drive, yet can make the world fly by? A car that combines the comfort of a luxury car with the handling of a sports car?

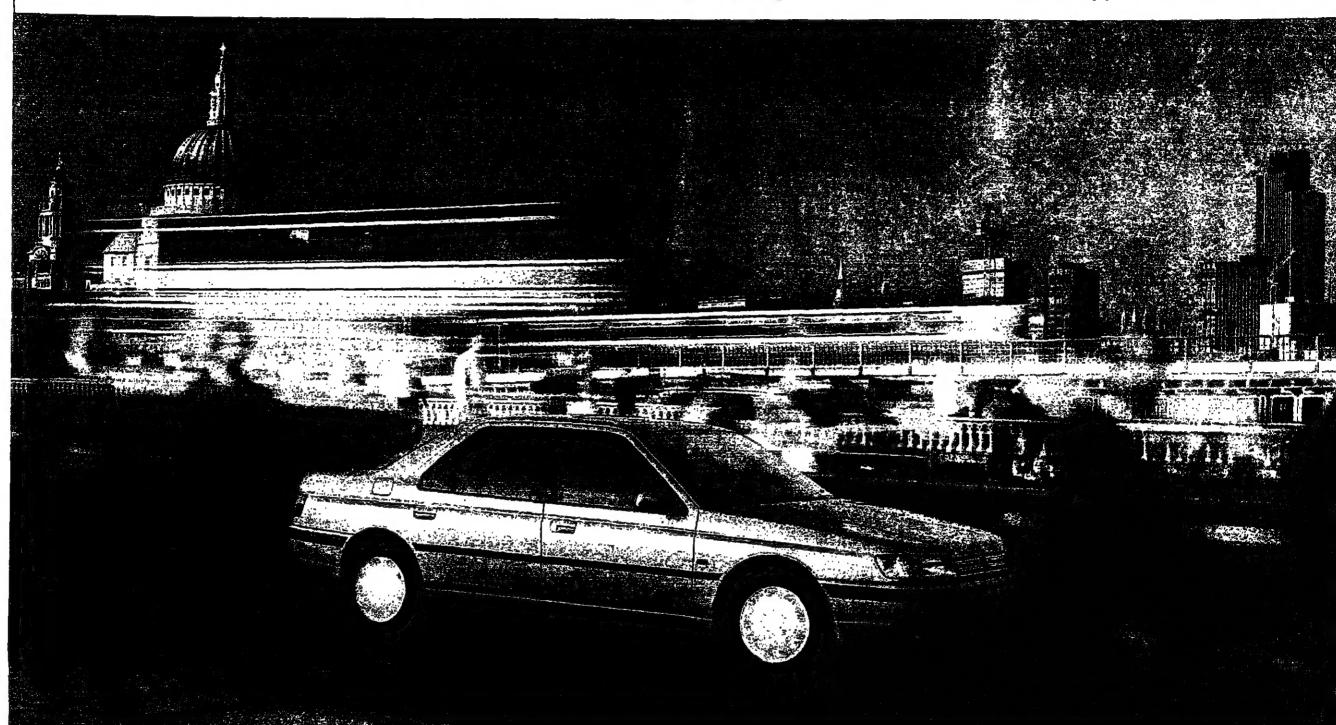
A lot more than just fitting it with leather, walnut and air conditioning.

In fact, it's taken four years and over six hundred million pounds to create the new Peugeot 605 range.



sophisticated suspension systems fitted to a production car. It adjusts itself to road conditions, switching each shock absorber from firm to soft in just 150 milliseconds. This suspension can absorb a bump so quickly that the driver hardly senses it, yet it still keeps him in perfect control of the car.

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First, we built a factory, with a paint shop so clean no particle of dust more than 5 thousandths of a millimetre thick can get inside. And where every body panel is precisely positioned according to a computer model consisting of 12,000 reference points.

We created a revolutionary 24 valve, 3 litre V6 engine with a variable length inlet manifold, enabling the engine to breathe deeper as it goes faster. This extends its optimum torque curve, making it smooth and refined in town, yet a free revving performance engine on the open road.

Then we designed one of the most

by creating Lioncare Gold. As well as giving you all the benefits of AA Relay, it makes servicing your car a more relaxing experience. For instance, we'll pick up and return your car, or even lend you another Peugeot whilst yours is being serviced.

All 605s are fitted with a three-way catalytic converter, anti-lock braking system and an ultrasonic alarm as standard. If you'd like more information on the seven car 605 range, call 0800 678 800 for a free information pack.

Or even better, visit your Peugeot dealer and take a test drive in the new Peugeot 605. Then you can relax as the world flies by.

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THE LION GOES FROM STRENGTH TO STRENGTH

RELAX

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Loss of 1,000 jobs seen as blow to Welsh economy: 500 more go worldwide

Laura Ashley to close seven plants

By John Thornhill and Antony Moreton in Wales

LAURA ASHLEY, the clothing fall in Wales, where Laura and home furnishings group, yesterday announced that it was to close seven factories with the loss of 1,000 jobs.

The company is also axing a further 500 jobs worldwide as part of an efficiency drive.

Sir Bernard Ashley, chairman, who founded the business in the 1950s with his wife, the late Mrs Laura Ashley, said he deeply regretted the redundan-cies. But he added that the cur-rent high inflation rate in the

rent high inflation rate in the UK coupled with the strong pound had made sourcing in the country "commercially unattractive."

After the closures, the proportion of garments that Laura Ashley buys in - primarily from the Far East and Hungary - will rise from 45 per cent to 85 per rise from 45 per cent to 85 per

Many of the job losses will

Writ issued in

£50m leisure

group tussle

A WRIT has been issued in the tussle between Grand Metro-

politan and Brent Walker, two leisure companies, over a dis-puted 250m, part of a wider

21.15bn. Brent Walker said it did not consider the £50m pay-

Brent Walker shares, which have fallen heavily this year,

dropped another 17p to 127p yesterday and stand at a third of their 1990 peak of 376p. At

that price the group's market

value is £63.7m. GrandMet's

shares rose 16p to 539p. News of the writ came as Brent Walker, headed by Mr George

Walker, a one-time boxer and brother of the better known

fighter Mr Billy Walker,

announced half year profit fig-ures showing a 52 per cent rise at the pre-tax level to £45.6m.

ment was due.

By Maggle Urry

Ashley has had a long and close association. The factories earmarked for closure by March 1991 - unless a buyer can be found - are located in Llanid-loes, Newtown, Dublin, Leeswood, Oswestry, and Shrews

bury. Mr Andrew Higginson, finance director, said: "Laura Ashley has long been a pater-Ashley has long been a pater-nalistic employer and that is doubly true in Wales, which is the homeland of the business. Mrs Laura Ashley came from Merthyr Tydfil and there has always been something special in the relationship between the company and Wales. But the closures were necessary if the 6,600 remaining employees

were to have a future. Laura Ashley has expanded fast in mid and North Wales during the past decade. Apart from the plants which have been hit by the closure pro-gramme, the company is also in Carno-which until recently was its corporate headquar-ters-Machynlleth, Caernarfon and Wrexham.
Some of these sites will bene-

fit from yesterday's decision.

Caernarion is to be built up and garment production will be resumed in Carno. But the economy of mid-Wales will be severely affected as Laura Ashley was the largest employer in the manufacturing sector.

The announcement of the closures prompted a fierce Mr Barry Jones, the shadow Welsh secretary, said the clo-sure of the factories in Wales

would be disastrous for their employees and the local economy.
"The job losses show the total and utter failure of the Government's economic policies. As we have seen so often in the past few months. . . high interest rate policy is costing Welsh jobs and prosperity," he

But City of London analysts suggested the company's finan-cial health would be improved by this decision.

Mr Paul Smiddy, retail analyst at Kleinwort Benson, said:
"I think this move is think this move is necessary in the circumstances."

Last year, Laura Ashley reported a pre-tax loss of £4.7m, although its position was strengthened last month when Jusco, the Japanese retailing group, took a 15 per cent stake in the company. Mr Higginson stressed the decision to close the factories had been taken before Jusco bought a

Regulators plan to fight fraud with spot-checks on firms

THE Financial Intermediaries, Managers and Brokers Regula-tory Organisation (FIMBRA) is planning to take steps to increase detection of fraud among its 7,690 member firms,

argument over £160m.
In the writ GrandMet is claiming £50m from Brent Walker and William Hill Group. GrandMet also said that it believed Brent Walker's the regulatory body said in its amual review yesterday. FIMBRA, responsible for regulating independent finanarguments over the £160m were "plainly wrong". The legal action appears to cial advisers and smaller investment firms, said that it intends to increase the number put further pressure on the financially-stretched Brent Walker, which revealed yester-day that its net debts totalled of visits to member firms made

without notice. The regulatory body is also working to identify "early warning" risk indicators and to introduce more independent checking of clients' records, particularly where suspicion has arisen about a firm author-

ised to handle client money.

FIMBRA acknowledges that the last year has been a "test-ing time". It was heavily critic-ised after the collapse of Duns-dale Securities earlier this year when it emerged that it had carried out an investigation at Dunsdale last summer and

found nothing wrong.
"No system can be infallible," the report says. "No sys-tem can prevent all wrong-doing and a balance has to be

struck between protection of investors and the burden and costs which such protection

imposes on business.

"The prime responsibility for the successful conduct of a business and for the safety of funds entrusted to it is, and must remain, at the door of those charged with the direc-tion and management of the member firm involved."

Since April 1989, FIMBRA has visited 3,753 members and compliance officers have spent 4.129 days on visits; since the Financial Services Act came into force in April 1988, 288 firms have have had their authorisation revoked.

The number of FIMBRA members has fallen from a peak of 9,300 at the end of 1988. but the number of registered individuals within firms regulated by FIMBRA has hardly dropped at all (it was 23,000 at the end of August) and the proportion of business placed through independent financial advisers "remains steady".

FIMBRA's surplus of income over expenditure amounted to £571,000 for the year to the end of March , up from £324,000 the

Mr John Redwood, under secretary for corporate affairs, said yesterday financial regula-tors should switch their atten-tion from detailed rule making to compliance with the rules.

In a speech to a group of City compliance officers, he said: "Too much concentration on the details of rule making may start to remove from clients the wide choice and other benefits of an innovative and

competitive industry. "It may also encourage compliance with the letter rather than the spirit of the rules. Your role as compliance officers is crucial in preventing this narrow view".

Also, the regulators should focus more effort on tracking down wrong-doers, rather than spending their time looking at the "vast majority of reasonable practitioners trying to provide a good service."

He added: "The Government has established the Serious Fraud Office and has charged it with the role of city supercop. The regulatory bodies should be the policemen on the beat making sure that any tip off is followed up."

BRITAIN IN BRIEF



British Steel wins £6.5m tunnel deal

British Steel has beaten competition from several Con-tinental European steel producers to win a £6.5m order supply high-speed rails for the Channel tunnel.

The contract, which attracted bids from Usinor-Sa-cilor, the French group, Arbed of Luxembourg as well as West German producers, is for top quality, wear-resistant rails to be used in the tunnel and at the terminal site near

Folkestone, Kent.
The 600ft lengths of rail will be the first to be made by a custom built long welded rail plant, which has been installed as a part of a £15m installed as a part of a £15m investment programme in the last few years at British Steel's track products plant at Workington in Cumbria. The specially conditions tracks will be made from steel blooms supplied by the company's Teeside steel plants.

British Steel has already

British Steel has already supplied 15,000 tonnes of rail equipment and 26,000 tonnes of sheet piling during the tunnel's construction.

Earnings rise by 9.8%

Average gross earnings in Britain rose by 9.8 per cent to 2263.10 a week in the year to April, with strong wage rises in regions including Scotland and industries including construction, according to the Government's New Earnings

The survey - the annual study of wages across industries, regions and occupations - shows women's earnings ris-ing 10.5 per cent against a rise of 9.7 per cent for men. But women's average earnings were £201.50 compared to £295.60 for men.

The rises in average pay compare with rises of 9.5 per cent for men and 10.8 per cent for women in the previous year. Changes in average earnings include bonus payments. overtime and other payments as well as basic rates.

Scottish plan for parliament

A Scottish parliament would A Scottish parliament would have considerable powers to intervene in industry, including the possibility of taking companies into public ownership, according to a plan agreed by the Scottish Constitutional Convention.

The convention, which comprises Labour and Liberal

prises Labour and Liberal Democrats but is boycotted by the Conservatives and the Scottish National party, ended 18 months of deliberations at a meeting in Edinburgh yesterday.

The proposed parliament would have greater power than the assembly devised by

the Labour government in the 1970s, which failed to win enough support at a referendum in 1979. The parliament would be directly elected by proportional representation, but the precise electoral system has

Industry urged to help health

Industry is to be asked to donate £6m to fund crack medical teams who specialise in fitting heart-assisting devices.
Mr Derreck Wheeldon,
research fellow in heart trans-

plant medicine at Papworth Hospital, Cambridgeshire, told the Mechanical Circulatory Support conference in London that some financial help had already been offered. He endorsed the need for the

teams because "we can't work out a better way of introducing this technology to this country".

Package for environment

A £20m package to help companies develop new technology to improve the environment and adopt environmentally friendly production methods was announced by Mr Peter new local tax, the community

The QE2: at the centre of the union payment allegations

Union denies Cunard no-strike deal

THE RMT transport union denied having received money from Cunard, the shipping company which operates the QE2 cruise ship, as part of a proposed deal under which the union would be paid £20,000 quarterly if its members did not take industrial

The proposal for the RMT to receive 280,000 annually if members worked normally on three Cunard ships including the QE2 liner appeared in a draft agreement produced during extended talks between the two sides. The RMT said it was still required that the contraction of the contr not been agreed. There would also be provisions intended to ensure equal representation of men and women. negotiating a recognition agreement covering workers on the Cunard ships. It already negotiates pay and conditions for decknands and ratings on the QE2. The talks between Cunard and the RMT, started last year over catering workers on the QE2.

> Lilley, Trade and Industry Secretary. It is a follow-up to Tuesday's policy document on the environment and came as the names were announced of ministers who will have spe-cial environmental responsibilities in each Government

department.

Mr Lilley will be the "green"
minister for his own department but in some cases the
task has gone to very junior
ministers. He said that two
new DTI schemes would provide pump-priming grants for
bright new ideas for environmental technology and would mental technology and would ensure that they get quickly used as widely as possible.

Troops told to pay local tax

Magistrates ordered 389 soldiers stationed on Salisbury

council. The soldiers had ignored demands for payment claiming that they did not use the local authority services. The court order means the

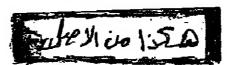
council can now proceed with further enforcement strategies which include the arresting of wages and distress warrants. The council said after the hearing: "No decision has yet been made on our next move."

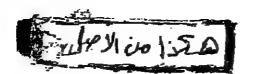
The court ruling was greated with dismay by a number of soldiers in court. They claimed the tax was "unjust" and that they were unable to pay.

Poultry move

O'Kane Poultry, the Northern Ireland food processing com-pany, announced a £4.2m expansion backed by the province's industrial, development board which will provide the company with one of Europe's most modern poultry process-







UK NEWS

Shifting sands present seaside with funding riddle

Christopher Price examines the mini-boom being enjoyed by English resorts, but sees stormy times ahead

HE SUMMER of discontent in the UK package holiday industry, which earlier this month claimed its largest victim in Pegasus, has probably brought smiles to the laces of at least one sector of the tourism industry. Business at English seaside resorts has

never been so good.

The number of Britons opting to take their annual holi-day at home has risen for the second year running, bucking the trend of the 1980s.

Sited on a 12-mile stretch of south-west England, Torbay – the self-styled English Riviera - has mirrored the mixed fortunes of English seaside resorts in recent years,

The negative factors aiding the resort's renaissance include high interest rates, the introduction of the controversial community charge and the poor state of the economy, which have all contributed to belt-tightening by British holi-

daymakers.
Add to this the decline in low-cost charter flights to traditional holiday destinations in Spain and Greece, plus publicity over flight delays and the result has been the pleasing sight of "No Vacancies" signs throughout the summer.

On a more positive note, heavy investment - in which Torbay has been conspicuous - amounting to £4bn in the UK tourist industry last year. has upgraded facilities and tempted many holidaymakers to return. A second consecutive summer of hot weather has been an undoubted bonus. Making sure the outlook

remains sunny and continuing to please the fickle British holiday maker is a problem now vexing policy makers. Over the past four years the Torbay dispast four years the Tornay dis-trict council has invested money in several schemes. spurred on by "Torbay 2000". the resort's development plan,

and has been successful in attracting private funds. Two-thirds of employment in Torbay is linked directly or indirectly with tourism which brings in revenue of £200m

annually. "Tourism is the lifeblood of this bay," says local tourist director, Mr Tim Whitehead. "If tourism fails, the buy crum-bles. You have to interfere with market forces in an industry which is your life blood. It's about striking the right bal-

ment in two new marinas, har-bour schemes, seafront refur-hishments, shopping malls and a new conference complex have added to the bay's scope for entertaining visitors. Money has been spent main-taining the bay's reputation for clean beaches.

investment appears to have worked. The number of visitor nights has stabilised at around

Private and public invest-

- an increase of 1.5m over

the low point of the early But the resort's policy of

development has not been without criticism. The controversial shopping mall stands only two-thirds full, while a 22m development of Brixton

marina has been halted until the retail climate improves. The temperature has been raised by April's introduction of the community charge to pay for local services. The local Conservative Party is keen to remove the burden from tax-payers and has embarked on an ambitious plan to privatise the resort's tourism service.

The council's privatisation aims have won it few friends in the business community. "Torbay Council is Against Tourism," ran the banner headline in a full page advert in the local paper in July, placed by representatives of the business community protesting against plans to privatise the resort's

"A lot of hoteliers are very close to bankruptcy," said Mr Terry Page, the chairman of the Torbay Hoteliers Association. Privatisation, he believes, can only worsen an already painful situation, the mini-tourist boom notwithstanding.

Voters have shown some support for privatisation plans. The tourist board receives £1m a year in public funding and privatisation would equate to an annual £11 reduction in every charge payer's bill.

An even more popular target is the English Riviera Centre, a

£15m conference complex built by the council two years ago which costs a further £800,000 a

"There has never been any intention of walking away from tourism," says the leader of the Torbay Tories, Mr Tony Key. But we believe in mak-ing the industry slicker and more streamlined so that we can reduce the public subsidy. Under the Conservative plan the Torbay Tourist Board would be turned into a private

company with, according to Mr Keys, "long-term safeguards" to protect against failure. Responsibility for promoting the resort would be handled by the new company, as would arranging accommodation, conference organisation and the harbour lights.
"Of the thousands of guest

houses and hotels in Torbay, just 640 advertised in last year's brochure," says Mr Keys. "The scope for the tour-ist industry to finance itself is enormous.

Torbay has become the seaside resort being watched by all the others – and for the wrong reasons," commented one local official. "We are seen as a testing ground for other towns to follow, or not, depending on the outcome."

Safety changes may reduce viability of North Sea oil fields

By David Thomas, Resources Editor

SAFETY modifications required after the Piper Alpha oil rig disaster could cut the number of new economically viable fields in the North Sea by 10 per cent, John Brown, a leading offshore contractor, said yesterday.

The North Sea oil and gas inductor, is become itself to

industry is bracing itself to implement new safety regula-tions after the official Cullen report into the 1988 Piper Alpha disaster is published in the autumn.

Mr Richard Elliott, head of engineering at John Brown's offshore engineering arm, yesterday gave a detailed cost esti-mate of safety regulations either already announced or likely to be introduced follow-

ing the Cullen report.

The costs of a North Sea platform would be increased by 191-287 per cent by the new safety regulations, Mr Elliott told a conference in London organised by the institution of Chemical Engineers.

A new North Sea platform now costs about £1bn. The biggest single change so far required following the disaster has been the need to install emergency shutdown valves, at a cost to the industry esti-mated by Mr Elliott of 2200m£300m. Other modifications include increased survival craft and fire protection.

"At first sight this does not seem to be too high a price to pay for increased safety," Mr Elliott said.

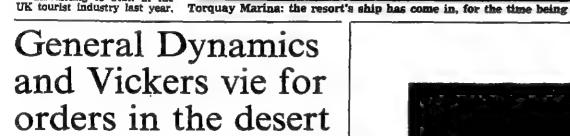
He argued, however, that it would be sufficient to cut by 10 per cent the number of new fields which would be economically viable over the next

He added that his estimates excluded indirect costs such as those arising from extra design

Separately, Bowring, the insurance broker, told the conference that the provisional loss to the insurance industry of the Piper Alpha disaster was

Mr Thomas Redmond, executive director of Bowring's marine and energy arm, stressed that the Piper Alpha disaster was one of several very large recent claims on the insurance industry, including that arising from the Exxon Valdez oil spill in Prince William Sound, Alaska.

"The net result must be that the insurance market will harden and premiums will soar," Mr Redmond warned.



By David White, Defence Correspondent

SINCE the Christmas before last, Vickers has been count-ing down to this weekend - the government's deadline for the company to complete work on its Challenger 2 battle tank. What the company did not know was that the scene for testing British tanks against their US rivals would shift to

the desert of Saudi Arabia. Vickers has reached the last of three "milestones" in a 21-month demonstration phase for Challenger 2, ending on September 30. The nins proto-types it contracted to build are siready on trial. But a more real trial is shout to begin as two regiments of Challenger 1 tanks, the previous model, start being shipped to the

When they arrive in the second half of October, they be rauged alongside US M1A1 Abrams tanks. The next model, the M1A2, is contending to oust Vickers from the UK market. Along with the UK's 7th Armoured Brigade will go a 10-man team from Vickers sent at the company's Vickers, sent at the company's own expense. Deployment in Saudi Arabia, even if no shot is fired, will be a crucial test of reliability. The Challenger 1's suspect reputation within the British Army hangs over the prospects for Challenger 2, although the manufacturers say the Army could have enjoyed a higher availability rate through better maintenance and spares supply. Its US rival also comes with at least one potential weakness,

its voracity for fuel.
Vickers and the US manufacturer General Dynamics are competing for Gulf custom as well as the UK order. The Saudi desert is becoming a shopwindow for arms compa-nies desperate to exploit mar-kets that unlike those of

Nato-are growing.

UK requirements have shrunk with plans to reduce forces in Germany. The British contract will not be for the originally expected 600 tanks. worth more than £1bn, but possibly for about 200, with an option for perhaps 150 more. General Dynamics has proposed UK participation in the new Abrams. So has Krauss-Maffel of West Germany for its

tries is also entering its new automatic-loading Leclerc tank for the competition, but that is generally considered too risky an option.

The basic Abrams and Chal-

Leopard 2, the other main con-testant. France's Giat Indus-

lenger were both inherited by their current manufacturers: the former when General Dynamics took over Chrysler's tank division in 1982, the latter when Royal Ordnance's Leeds plant passed to Vickers in 1986.

The £90m contract Vickers won in 1988 to build the Challenger 2 prototypes, featuring a new turret and gun, was a political compromise. Sir Peter Levene, the Ministry of Defence's procurement chief, backed the Abrams. On the other hand, Mr Tom King, the defence secretary, appointed sidered more supportive of the tradition of the British tank.

Vickers is up against a good deal of Army prejudice. Britain, which pioneered tank warfare, is not reckoned to have made a first-rate tank since the post-war Centurion. The US contender is slightly lighter than its British rival and faster. Its Textron Lycom-ing gas turbine engine can use almost any fuel but consumes a lot of it; modifications are promised. The Challenger relies on a Perkins diesel, plus an auxiliary power unit. Both new tanks have the same Canadian computer control-ling the main gun. The Abrams gun is a German model and smooth-bore, the Challenger's a new Royal Ord-nance gun, rifle-bore like its

Royal Ordnance, part of British Aerospace, has hedged its bets, however. It would col-laborate on the turret of a British Army Abrams tank if General Dynamics won, and has a standby agreement to co-operate with Rheinmetall of West Germany, which designed the gun used on both the Abrams and the Leopard and worked with Gist on the

Leclerc gun. General Dynamics until recently needed a UK order to keep tank production going. But Saudi purchases 315 Abrams tanks secured and more in prospect have

relieved the pressure.

Vickers is also looking for a possible Saudi market as well as the United Arab Emirates, Oman, and in the longer term Iran - where the first Challenger, then known as the Shir 2, was destined before both the Shah and the order were top-

pled.

The company yesterday announced a £150m order including export-model tanks from an undisclosed country.



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By: The Chase Manhatten Bank, N.A. London, Agent Bank

September 28, 1990



Management abstracts

CEO incentives - it's not how much you pay, but how. M.C. Jensen and K.J. Murphy in Harvard Business Review (US), May!June 90 (10 pages), Presents findings from an

analysis of CEO compensation which suggest that excessive reward salaries and bonuses are bot being paid - despite what everyone thinks - and that, overall, compensation is tion policy as important in determining executive behaviour and quality of executive attracted; believes, therefore, that compensation policies need to be overhauled to reward or penalise good/bad performance

Economics of quality. D.N. Merino in The International Jour-nal of Quality & Reliability Management (UK), Vol 7 No 3 90 (3 pages).

Seeks to define cost of quality in terms of non-conformance, points to inadequacies of cost accounting methods in today's manufacturing environment and notes the general lack of understanding of the economics of quality with regard, specifically, to preven-tion costs. Provides a cost/benefit/problem classification, showing where control of the problem lies, intensity of labour/capital, problem type and solution, prevention costs, and cost/benefit ratio; defines capitai-intensive projects of process-related industries.

Contemporary marketing behaviour and distribution system in Japan. K. Suyama in Kansai University Review of Economics and Business (Japan), Sep 39 (26 pages). Profiles the general Japanese

marketing and distribution system by reference to, in the first instance, consumer life and marketing in the forma-tion of a distribution informa-tion network and then to differential advantage and marketing strategies (illustrat-ing a model of new development of market-coping and creating strategy); moves on to consider product policy, reorganisation of the distribution channel, and price and promotion policy. Looks at technolog-ical issues; point-of-sale systems and value networks in the distribution information

These abstracts are condensed from the abstracting postness published by Anber Man-agement Publications. Library copies of the commal criticis may be obtained at a cost of \$5 each uncluding VAT and \$p + p; cash with order from Anbar, & Toller Lanc, Bradford, Wast Vorizhere BD\$ 9BY.

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Foreign investment

Drive for local credibility

Jimmy Burns on the French Montupet car components group's N Ireland strategy

n their office on the fringe of Republican West Bel-fast, Georges Senninger and Jean Jacques Pezet, managing director and exter-nal relations manager respec-tively of Montupet (UK), per-form an impressive double act.

Senninger is a recent arrival to the area. At 37, he has youthful good looks, a penchant for fashionable clothes, and a relaxed air. Pezet, who has been preparing the ground for over two years, looks as if he may have acted in one of those popular French cop movles: gruff-spoken and built like a boxer, if somewhat past his prime, he seems to have little

Together they personify the climate of change and innova-tion mixed with determination to succeed in the longer term which foreign investors are expected to bring to the industrial landscape of Northern It is clearly going to take

more than just image to breach the credibility gap, however. Montupet has taken over the Dunmurry site formerly occu-pied by De Lorean Motor Cars the American sports car company owned by the flamboyant American executive John De Lorean, which made gullwinged luxury sports cars. De Lorean's collapse in 1982

with a net loss of more than 250m of taxpayers' money was the most spectacular failure in paign to attract overseas investment into Northern Ireland; and memories of the debacle are still fresh in the minds of the local community. As a car components manufacturer, moreover, Montupet is entering a decade of intense

global competition and rivalry. There seems little doubt that the 1990s will severely test the industry's ability to adapt and that it is facing the challenge of sweeping adjustment and shrinking margins.

It was in December 1988 that Montupet presented Northern Ireland with potentially one of the most significant boosts to the local economy in recent

years. The £90m high-tech investment announced by the French company was the biggest single project secured by the Industrial Development

> seas company in Northern Manufacture of aluminium wheel rims began in April and engine cylinder heads were being cast a month later. Through IDB grants, the taxpayer is already paying at least \$37.6m towards the project. Montupet's parent company

Board, and the higgest single initial investment by any over-

has plants in France, Canada and Spain. Before deciding on Northern Ireland the French components manufacturer had considered France, Portugal, and the Republic of Ireland, for additional sites. Senninger denies that generous government subsidy was the main reason behind the company's decision finally to opt for one of the potentially more volatile areas of Heliast.

Many of the inhabitants of the sprawling estates set in the midst of a stark wasteland have resigned themselves to a familiar pattern of urban vio-lence and high unemployment. The plant was the victim of isolated incidents of vandalism in the early days of its exis-tence, and is today heavily pro-tected by private security. However, both Sennin and Pezet describe social life in Northern Ireland as "pleasant" and consider Norther Ireland's political problems as "far too complex even to be under-

One of the main reasons for locating in Northern Ireland was the "availability" of a suitable factory site capable of being quickly adapted to Mon-tupet's production processes. The region's unresolved political problems have not dented the availability of a

large skilled workforce. Montupet's state-of-the art aluminium cylinder heads are intended primarily for Ford Motor company's new engine plant at Bridgend in South Wales, for use in the new generation Zetta engine. The alu-



MANAGEMENT

Jean Jacques Pezel (left) and Ge

Italy, France, and West Germany to supply companies such as Peugeot and Citröen. In the past, government lar-gease in the giving of grants was identified as one of the main contributors to lax management attitudes and poor investment strategies in North-

Studies have also provided evidence that the number of jobs actually created by companies with gov-ernment subsidies have fallen short of the number of jobs

In Montupet's case, management took steps at the outset aimed at keeping costs down and improving efficiencies. These included the signing of a single-union agreement with the AEU engineering union the AEU engineering union which allows for a large measure of flexibility in pay and conditions. For example, all employees are tied to a performance-related pay structure; the company has set aside considerable funds for training and future research and devel. and future research and devel opment to insure that the plant remains multi-skilled and capeble of responding quickly to changing market conditions.

The automotive components industry generally remains highly fragmented. But by linking Dunmurry to Ford at Bridgend and to other European mainland vehicle manulacturers, Montupet appears to be looking beyond the creation of a single European market and bracing itself for a defence

A bold initiative was the deliberate recruitment of peo-ple locally, even though this has created a greater need for training, 80 per cent of the workforce lives close by, with Catholics proportionately bal-anced with Protestants.

Nevertheless, the company has since April fallen behind its forecast employment levels. In September it had 92 workers on its books, compared with the figure of 129 set when it announced its investment.

Senninger blames the gap on the "lateness of some purchas-ing orders" which would appear to reflect a slower than expected climb in production at Bridgend. But he plays down the impact of Ford's announcement - two months before Montupet decided on Belfast - that it was switching part of its overall investment

intended for Bridgend to Cologne in West Germany.

In the longer term, Senninger is laying his hopes on what he sees as the growing attractiveness of aluminium to an industry increasingly. industry increasingly vulnera-ble to fluctuating fuel costs. Nevertheless, even Sennin

ger's comments contained an element of caution against the background of last year's downturn in the international car and truck market. The government, he noted. had learned from the De Lorean experience and was aware that in spite of the social pressures to reduce unemploy ment, job creation had to be tied to sound commercial criteria if it was to prove viable in Expansion strategies

The odds-on approach

Guy de Jonquières on a study suggesting that cross-border acquisitions have a good chance of being successful long-term

hatever the reasons hatever the reasons
which have
prompted more and
more managers in the past few
years to choose cross-brees mergers and acquisitions as a vehicle for international expansion, they seem unlikely to include hopes of a quieter

Picking a suitable target or partner in a foreign country and integrating its business smoothly with one's own is a hazardous obstacle course, rid-dled with national differences in business practices, management culture, laws, regulations and language.

A cautionary lesson is provided by the wave of European

cross-border mega-mergers in the 1970s, javolving compa-nies such as Hoechst and Hoo-govens and Dunlop and Pirelli. Almost all these deals fell quickly and rancorously apart.
Indeed, a recent study by
the London Business School concluded that within Europe at least companies might do better to play safe by aiming for less ambitious links, such as joint ventures and minority

shareholdings. However, research by McKinsey management consultants suggests companies may be learning from past mis-takes. It finds that cross-border mergers completed in the 1980s have not only had a surprisingly high success rate, but that they stand a much better chance of working than purely domestic ones.

Analysing 28 cross-border acquisition programmes involving 319 separate deals between 1981 and 1987 by companies based in the US, Japan and Surope, McKinsey judged more than half to be successful. That compares with only a quarter of a sample of domestic US deals surveyed several years ago.

Definitions of success are inevitably subjective. The research, to be published in the forthcoming McKinsey Quarterly**, relies largely on financial yardsticks : post-ecquisition returns on equity exceeded acquirers' cost of capital.

As McKinsey admits, these are distinctly Angio-Saxon criteria. Japanese and continen-

tal European companies would be more likely to emphasise longer-term results, such as gains in market share.

None the less, the research

points to useful lessons. McKinsey concludes that there are six important principles of success for mergers, which are observed more frequently in cross-border deals than in domestic ones. These are:

Acquire targets in your core businesses. This was true of 14 of the 16 successful cross-border acquisition programmes studied. By contrast, three of the five non-core programmes failed. Of the 28 programmes, 82 per cent were focused on core businesses, against 67 per cent of domestic US mergers. Buy strong local performers. Cross-border mergers suc-ceeded much more frequently when the target companies

strong local market presence. An exception was when buy-McKinsey's golden rules are, inevitably, easier to follow in some countries than

in others

were already earning good financial returns and had a

ers were interested in acquiring companies only for their technology or skills. In several cases, buyers had boosted the performance of companies with a weak market position by improving their productiv-

■ Do not try to get everything right immediately. Successful acquirers concentrated ini-tially on extending to their acquisitions the particular strengths which gave them sustainable competitive advan-

They also focused first on areas where worldwide strengths, such as scale and international co-ordination, could yield benefits, leaving local functions until later. Transfer skills - defined as established business systems such as product manage and distribution methods the acquired company. In 11 of the 14 successful acquisition programmes such transfers

were made on a large scale -but hardly at all in the failed

deals.

McKinsey found that transfers could be achieved by moving a few managers from the acquiring company into important positions in their new

sitions. "Patch together" systems, emphasising those which are essential to operations. Proposals to rush into heavy investments in the acquired company, particularly on information technology systems, should be resisted. Gradual changes allowed sequirers to incorporate valuable lessons about operating in a new market.

Experience counts. McKin-sey found successful cross-border acquirers made nearly twice as many purchases as unsuccessful ones, often pursuing a phased programme of foreign acquisitions. That made it easier to learn practi-

cal lessons which could be applied to subsequent deals.

McKinsey's golden rules are, inevitably, easier to follow in some countries than in others. identifying a target – and actually bidding for tt – is much simpler in Eritain and the US, which require compre-hensive financial disclosure, than in countries such as West Germany, where even public-ly-quoted companies are obliged to divulge only scant information.

It is also true that the principles apply equally strongly to purely domestic mergers and acquisitions. The interesting question is why they appear to be respected more often by companies when they go abroad than when they

acquire at home. McKinsey offers no explana-tion. But the most likely seems to be that awareness by cross-border acquirers that they are venturing into risky and unfa-miliar territory gives them a powerful incentive to tread with special care and limit the margin for error to a mini-

* Continental Mergers are Different : Strategy and Policy for 1992: Centre for Business Strategy, London Business School. ** McKinsey Quarterly No. 3

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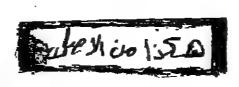
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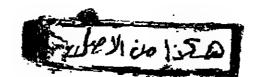
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FINANCIAL TIMES FRIDAY SEPTEMBER 28 1990 Kevlar* and Nomex*: Helping to increase motor racing safety.

It's quite normal for Formula One racing cars and even raily cars to reach 200 km/h and sometimes well over 300 km/h. Clearly, the smallest technical defect or driver error at such speeds can have serious consequences, which makes driver protection and Saidty Ciucial

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Racing drivers know this. They wear helmets reinforced with KEVLAR and protective overalls made from flame-resistant NOMEX III.

Such precautions have already saved many a driver's life. Press reports suggest, for example, that this is the case with former world champion driver Nikl Lauda, as well as Nelson Piquet and Gerhard Berger. Nomex HI - The superior flame-

resistant formulation. In motor racing, spectacular accidents are, unfortunately, all too frequent. And if a car catches fire, a few seconds can make the difference between life and death. A protective garment made from NOMEX III can save a life in this sudden, critical situation. This heat- and flame-resistant fabric provides protection against fire for an exceptionally long period.

NOMEX III is a blend of NOMEX metaaramid and KEVLAR para-aramid developed by Du Pont. It has proven advantages over other heat- and flame-resistant textiles. This is mainly because the woven material does not break open even when exposed to flame, so that the skin is not directly exposed to

the fire. Du Pont has subjected NOMEX III to numerous tests which confirm its exceptional protective properties. A special manikin developed by Du Pont, known as the "Thermo-man", is one of these. It is 1.85 metres tall and has 122 sensors distributed over its entire surface to register temperature, quantifying pain thresholds and the critical point when burns first occur. The results have provided invaluable information for the development of safer protective clothing.



Critical protective clothing applications.

Firemen, policemen and industrial workers can all find themselves in potentially dangerous situations. Garments of



NOMEX III can be developed to provide the degree of protection required for different risk situations. And with a special advantage: material made from this patented fibre blend is as much as 40% lighter than flame-retardant cotton for the same protective performance. In addition. NOMEX III is resistant to most chemicals and does not melt.

What's more, a protective garment made from NOMEX III is a good investment for another reason - its protective properties are permanent, even after



long periods of wear and repeated washing. It will last about six times as long as a garment of flame-retardant cotton.

This is why public authorities and organisations are relying increasingly on clothing made from NOMEX III. In the U.K. the majority of professional firemen are equipped with NOMEX III. So are an increasing number in Germany. In Italy, all 25,000 members of the national fire service are equipped with protective garments

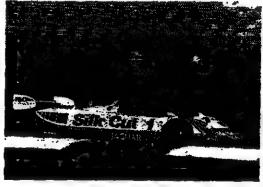
made from NOMEX III. World rally champion with Keylar. KEVLAR makes many contributions to the increased safety of motor racing. For example, it is used to reinforce helmets, car

body components and tyres. A burst tyre at high speed is a nightmare for any driver. Hours of driving combined with repeated heavy braking subject tyres to exceptionally heavy loads. Leading tyre manufacturers have therefore adopted KEVLAR to reinforce their high-speed and other speciality tyres. Tyres reinforced with KEVLAR have numerous advantages: they are lighter, develop less heat and withstand greater

Michelin, Pirelli and Dunlop have been

proof, heat resistant, self-extinguishing, nonmagnetic and electrically non-conductive. And it retains all its useful properties from - 40°C to + 180°C.

Du Pont is now once again setting standards in fibre technology with the KEVLAR "Hx" Series, which achieves significant perior mance improvements for specific applications. KEVLAR "Ht" has, for example, higher tensile strength; KEVLAR "Hm" a higher modulus of elasticity; and KEVLAR "Ha" greater adhesion. KEVLAR "Hc" is available in other colours as well as the original yellow, while KEVLAR "Hp" is ideal for optimising performance of sports equip-



Group C —World Cups 1987 and 1988 for Jaguer -lors, for Dualop tyres reinforced with KEVLAR as well.

innovative technology means

KEVLAR and NOMEX are produced by the Engineering Fiber Systems division of Du Pont, which also developed TEFLON*, TYVEK*, TYPAR*, CORDURA* and highstrength Nylon.

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KEVLAR. Not only in tyres, but also in brake

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and cooling system hoses, KEVLAR enhances

enior executives at Canadian Satellite Communications (Cancom) complain only half in jest that they were never informed by Sky Televi-sion and British Satellite Broadcasting before the two British satellite networks came

on the air.
Sheelagh Whittaker, Cancom Sheelagh Whittaker, Cancom chief executive, says that the one word of advice she would have given Sky owner Rupert Murdoch was: "Don't make your own signal." Cancom has its hands full supplying other people's radio and TV signals to nearly 2 Sm households. to nearly 2.6m households across Canada, from the tiniest fishing villages of Newfoundland and Eskimo settlements above the Arctic Circle, to sub-

urban homes in urban areas. The publicly listed company based in suburban Toronto claims to be first in the world to have scrambled and marketed broadcast signals via satellite. It has subsequently made its name as a pioneer in bringing cable television at affordable rates to remote communities with as few as 75

From this base, it has diversified into a wide range of other satellite-based services. including direct-to-home TV signals and business data com-munications. Earlier this year, Cancom became a licensee for a mobile communications service developed by Qualcomm of San Diego which allows two-way conversation between anywhere in North America.

had plenty of time to perfect the art of picking them. Mechanical wear, moreover,

means that some older night-

latches become useful for little

more than keeping a door closed against the wind.

The signal reaches out

Bernard Simon describes how diversification has paid off for a Canadian cable TV company

produce their own pro-grammes, Cancom offers its customers a package of eight US and Canadian TV stations beamed from leased transponders on Anik D, a Telesat Canada satellite. Four of the stations are Canadian and the others are US network affili-ates, based in Detroit. Except for its fledgling direct-to-home service. Cancom's customers are not individual subscribers. They consist of 1,933 cable companies which buy signals from it for distribution to

One secret to Cancom's operation is the scrambling equip-ment installed at each of eight TV and two radio "uplink" sites across Canada, and regulated by a master control centre at Oka, Quebec, near Montreal. The scrambled signals are unusable unless they are converted by decoders pro-vided to cable company cus-

Unlike Sky or BSB, which tomers. The decoders enable technicians at Oka to tailor the eight-channel package to individual cable operators' needs.

In Winnipeg, for instance, a cable company takes only two US networks from Cancom. The rest of its service is available from microwave signals. "Encoding and decoding is also our cash register," Whittaker says. With its rates set accord-ing to a cable company's subscriber base, Cancom reserves the right in its contracts to audit operators at random. A company spawned by Cancom four years ago to speci-alise in marketing cable-TV to remote communities has signif-

icantly brought down the cost of installing cable-TV systems by standardising reception equipment and encouraging communities to pool their resources. To reduce manufacturing costs, the company, C1 Cablesystems, has given all its business for reception equip-

WE INTERRUPT THIS BROTADOAST TO SAY GOODBYE TO MOLLY AND FRANK OF OTTAMA, WHO ARE THREE MONTHS BEHIND WITH THEIR CHILE SUBSCRIPTIONS



ment (known as "head-ends") to a single supplier, the Nexus Group of Vancouver.

Nexus installs Cancom decoders in head-ends before they leave the factory. The price of a head-end has come down from C\$50,000 when Cancom started operations in 1981 to about C\$18,000 now. Likewise, C1 achieves economies of scale by encouraging small cable systems to share administrative and technical

Despite annual increases in its satellite leasing costs, Can-com has never put up its rates in nine years of service. The company has been able to hold the lid on rates partly by the technological advances in its equipment, and partly by cross-subsidisation between its

remote-community services and its other satellite-based

Whittaker estimates the untanned market for satellitesed cable TV in Canada is about 100,000 households. Another 900,000 isolated households, such as farms, are reach able only through backyard satellite dishes.

Cancom currently has only about 8,700 direct-to-home subscribers. Whittaker doubts that this service would be economi cally viable without being able to charge all its satellite costs to the cable-TV business. "It takes so many backyard sig-nals to cover operating costs," she says. "No free-standing, direct broadcasting satellite service anywhere is making

It was designed to conform with BS 3621. But because its production facility did not orignally meet another standard tt is only now coming close to getting approval to carry the BSI kitemark, according to Frank Post, marketing man-

Chubb has also upgraded the mortice lock, introducing a rugged seven-lever modal in addition to its standard five-le-ver version, which increases the usable key variations from 1,000 to 6,000. Ingersoll, another Yale and Valor subsidiary, also has a rim lock which conforms to BS 3621.

Of Yale's BSI-certified rim lock, Scott says: "Properly fitted on the front door, this could provide the security you would get with a five-lever mortice lock and a five-pin night-latch." He has yet to con-vince Samson, however, who admits he would always use two locks on external doors.

Clay Harris

Food stays cool as a cucumber

STRAWBERRIES, melons and cherries are the sort of deleclables the modern gourmet has come to enjoy even in the middle of winter. But transporting the fruits quickly enough to preserve their ireshness means that they have to travel by air - which

makes them expensive. The answer could be a cooling technique developed by the Japanese NYK shipping line. It relies on sophisti-cated computerised controls to keep the food chilled at a very specific temperature

— between 0 deg C and the

freezing point of the food. As a result the temperature in be container varies from food to food - strawberries, for example, are kept in the NYK system at -0.5 deg C. NYK says the process does not destroy the cell structure of the food - be it fruit or

meat — as freezing does. Japanese consumers are already benefiting from Finefrom the US and soft cheese from France have been successfully transported.

An artificial protein blossoms

A NEW growth-promoting pro-tein developed in Australia has been released on the international market, according to AP.

John Stocker, chief executhe of the Commonwealth Scientific and Industrial Research Organisation (CSIRO) (CSIRO), announced the release of the Insulin-like Growth Factor (IGF) protein ed the Ninth Australian Blotechnology Conference. IGF proteins, similar in

structure to insulin, are produced by the liver and other tissues to promote cell growth. Scientists from the CSIRO and the University of Adelaide have carried out a six-year project to refine and genetically after particu-iar types of IGF to increase

their promotion of ceil growth.

The new IGFs would be used by blotechnology and pharmaceutical companies worldwide for artificially growing living cells for drug production and experiments But the long-term potential of IGF is larger because they also have medical and veteri-nary applications."

The most lucrative long-term market iles jo treating patients suffering from tissue loss following burne,

broken limbs, cancer or chronic infection. Clinical trials will probably be con-ducted in the US by Genentech, which has signed a licensing agreement to exploit IGF technology for medical

Help for PC users with a problem

applications.

WHY is it that when you have forgotten how to carry out that crucial task on your PC there is never a manual or a colleague around to remind you of the procedure?

The answer could be a hotline set up to help PC-users with a problem. Called Helpdesk Express (HDX), the service provides answers to queries on more than 30 widely and related hardware.

For £200 per PC (or less for large corporate customers), the PC user can call up the helpline using a toll-free number. Experience in the US, where the service is in operation, indicates that 95 per cent of queries can be

Company culture under scrutiny

DOES your company culture make it easy to introduce systems successfully? Companies are now finding the answer to this through an audit witch analyses the company's potential for a suc-cessful IT Installation. The audit, developed by

Roger Tomlin and Company, of St Albans, starts by con-ducting 15 interviews with company executives. The results of the interviews are compiled and then run against a database containing Information on 800 blue chip

European organisations. Some of the 300 companies exploit their IT infrastructure well, others not so well and others badly. By comparing the sudited company with these 800, Tomlin can determine how successful the client will be in implementing IT. A follow-up managemen seminar can help point the less successful companies in the right direction.

Perfecting fast transmission

ics company, has amounted what it cinims is a world record in optical fibre regen-

WORTH WATCHING by Della Bradshaw

erators, the electronic widgets which sit on the fibre commu-nications line and boost the

light signal. NEC's claim is to the first NEC's claim is to the first 10 glgabit per second optical regenerator — the equivalent of 40,000 pages of newspaper text. This will give a 400 per cent increase in transmission capacity over today's 2.4 gbit/

s systems. Until now the transmission of such large amounts of data down a fibre has been restricted because as the volume of transmission data increases the more difficult the period regeneration of the signal becomes. The NEC breakthrough is a device called a countdown timing extraction circuit, which makes possible the almost perfect regeneration of the huge amount of data.

Deflating those spare tires

THE answer to that buiging waistline could be a Finnish-developed fat substitute which is very low in calories.

The new food ingredient, developed by Alko, of Helsinkl, is a derivative of cellulose, which does not break down in the human body and so produces few calories. The CMC (enzymatically

hydrolysed carboxymethyl cellulose) comes in a powder form but has fat-like qualities n uned in cakes or cereale. Alko says CMC could be used in sweet or sevoury loods, such as anacks, loings and cereals or it can be used for batters in fried goods. The largest potential for The largest potential for CMC is in the growing market for low-list spreads.

Conlucte: NYK Liner Japan, 03 284 8374, CSIRO: Australia, 62 288 6111. Roger Tomike: UK, 0727 50608. NEC: Japan, 03 464 1111. Alice: Finland, 0 36821. HOX: UK, 0329 284868.

Most houses in Britain rely on the cylinder rim lock or night-latch, often in combination with a mortice lock, for securing external doors. Each uses technology which has been used for many years, meaning that burglars have

The key to a secure lock nnovation in security products is usually associated with electronic devices such as key-cards. Lock manufacturers, however, are demon-strating that there is still room Of the cylinder rim lock, David Scott, managing director of Yale Security, a subsidiary of Yale and Valor, admits:

for improvement in the oldest mechanical technology. As a result, the number of "The pin tumbler mechanism was invented by the ancient possible key variations from one of the most common locks has been multiplied from Egyptians, a fact we keep fairly 200,000 to more than 1m, quiet." In its current form, the although in practice lock makers probably still will not use pin tumbler mechanism was invented by Linus Yele in the more than 20,000 variations.

Its popularity derives from ease of fitting and use, rather than sturdiness. "The night-latch has never been accepted as a very high security device," acknowledges Jeoff Samson, Yale and Valor's chief execu-tive. For this reason, most householders also use a mortics lock. Until this year, no nightlatch had been certified as meeting standard BS 3621,

which took effect in 1980.

Among its requirements were

that a lock must withstand 3,030lbs of pressure. Only mortice locks, which are fitted within a door, rather than attached to it, passed the test. In June 1989, Yale decided to

develop a conforming night-latch at its factory in Willen-hall, Britain's traditional lockmaking centre in the West Midlands, Within a year, the lock had been certified by the British Standards Institution.

Yale's new rim lock differs in several ways from its prede-cessors, which will continue to be manufactured and offered at prices starting at less than a third of the £50-plus it charges

is fitted to the door jamb,

extends several inches above and below the striking plate

for the premium product.

The lock tiself is attached to the door on two planes, at right angles. The strike, which

(where the bolt lodges) giving resistance to leverage.

The casing uses heavy sauge steel, and a hardened steel cap

makes the cylinder drill-resis-tant. Because the cylinder contains six tumblers rather than five, it is harder to pick.

The lock automatically dead bolts when the door closes, making it resistant to credit cards or similar thin objects

and a hardened steel shim in the bolt is intended to protect against saws. Like mortice locks, it is lockable by key Racal-Chubb Products, the Racal Electronics subsidiary

which is Yale's leading competitor, has also been adding features to its locks. Its Guardian 4L67 rim lock, which has a 10-disc Ava mechanism - containing no springs - allows 50,000 key variations.

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AMERICAN BRANDS, INC.

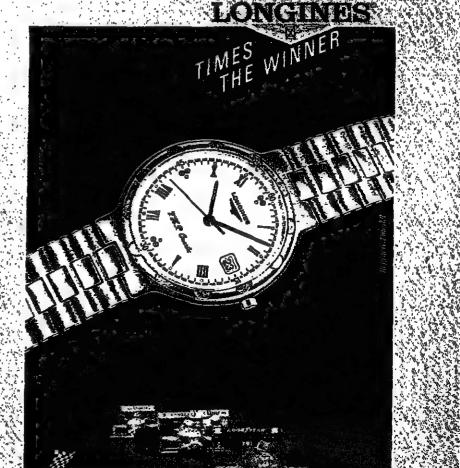
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FINANCIALTIMES

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September 28, 1990, London By: Citibank, N.A. (CSSI Dept.), Agent Bank

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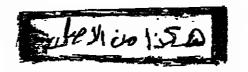
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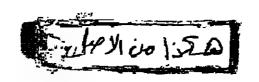
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THEATRE

London Jeffrey Bernard is Unwell (Apolio). James Bolam is the alcoholic journalist who embodies a Falstaffian, nay-saying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing, Ned Sher-

perfacts, (437 3663).
Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber operetta derived from David Gar-Burn This (Lyric) Blistering per-formances from John Malkovich and Juliet Stevenson in Lanford and Junet Stevenson in Landra Wilson's play about the mis-match of opposites (437 3686). Singer (Barbican). Anthony Sher in Peter Flannery's modern Jaco-bean tragedy that reflects a darkly comic view of Britain

since the Second World War. (638 8891). Shadowlands (Queen's). Weeple about the love affair between crusty Oxford writer C.S. Lewis and the cancer-riddled American poet Joy Davidman, which pushes Nigel Hawthorne and Jane Alexander into the awards stakes, William Nicholson's play is irresistibly emotional. Elijah Moshinsky's direction is superb. (784 1166/439 3849).

Absurd Person Singular (Whitehall). Revival of early Ayckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over three years. Moira Redmond, Richard Kane and Lavinia Bertram on fine form in a produc-tion which confirms Ayckbourn's early bleakness (071 867 1119). Man of the Moment (Globe) Nigel Planer and Gareth Hunt in another Alan Ayckbourn play this time about media manipula-

New York Palsettoland (Lucille Lortel). It will be known as the musical about Alds first hitting New about Aids first hitting New York but it goes much further than that, showing the effect on a larger circle of people, who include a boy having a Bar Mitz-vah and his parents, all three of them (924 8782). Gypsy (St James). This 30th anni-versary production does more

versary production does more than revive a rich, vivid musical; it also introduces a new belter in the Merman tradition, Tyne Daly, as the bossy, tireless and tuneful Rose, who shamelessly leads her daughter into burlesque while rejecting a personal life for herself (246 0102).

Grand Hotel (Martin Beck), remake of the Carbo film to shake the bones of this inert depiction of lives criss-crossi in an elegant, but somewhat ranin an eigent, but somewhat ran-dom setting (246 0102). Cats (Winter Garden). Still a seli-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically feline (239 536).

6262). Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama

Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this transfer

Washington

Shogun (Opera House). The \$6m. Broadway-bound musical by nov-elist James Clavell is bound to be compared to Sondheim's Pacific Overtures in exploring the origins of Western-Japane contact. Kennedy Centre (467

Playboy of the Western World (Eisenhower). Abbey Theatre company brings what the Americans want to see to con-firm of the view of the Irish as charmers. Ends Oct 21.

The Iceman Cometh (Goodman). The Goodman opens its new sea-The Goodman opens its new season with a revival of vintage
O'Neill starring film actor Brian
Dennehy, Ends Nov 4 (443 3800).
Steel Magnolias (Royal George).
Ann Francis and Marcia Rodd play the leads in this view of southern life in a busy hairdress-ing establishment (988 9000).

Kabuki. Performances at Kabu-ki-za (541 3131) are at 11am and 4.30pm and consist of mixed programmes made up of short or kabuki styles.

Takigi Noh (Noh by Firelight).
Outdoor performance of the noh play, Aiaka – the famous story of the fugitive lord, Yoshitsune,

and his wily servant, Benkei, at the Ataka Barrier (Thur). Preat the Ataka Barrier (1802). The ceded by a Kyogen comic inter-lude. Hibiya City (275 8094). Cheek by Jowl in Hamlet. British fringe company making their Tokyo debut as part of the UK 90 Festival. Tokyo Globe Theatre (261 183). MUSIC London

London Symphony Orchestra conducted by Michael Tilson Thomas with James Galway. Beethoven, McCabe, Debussy and Janačék. Barbican Centre

Paris
Orchestre de la Suisse Romande
conducted by Armin Jordan,
with Julia Varady (soprano) with June Valady Continuous, Debussy, Ravel (Mon). Chatelet (40282840). Orchestre de la Suisse Romande conducted by Armin Jordan with Maria Tipo (piano) plays Mozart, Shostakovich (Tue). Chatelet (40282840). Orchestre de Paris conducted by Jansug Kakhidze with Alicia Delarrocha (piano) plays Schu-mann, Shostakovich (Thur). Salle

Netherlands Philharmonic with Theodora Geraets (violin), James Loughran conducting. Dvorak, Vaughan Williams, Elgar (Mon, Thur). Concertgebouw (781 345).
Moscow Conservatory Quartet.
Tchaikovsky, Shostakovich, Stravinsky (Tue). Concertgebouw
(718 345).

Utrecht

Netherlands Philharmonic with Theodora Geraets (violin), James Loughran conducting. Dvorak, Vaughan Williams. Eigar (Sat). Vaughan Williams, Eigar (Sat). Vredenburg (31 45 44). Hague Philharmonic, Nether-lands Concert Choir and soloists conducted by Aldo Ceccato. Rachmaninov, Scriabin (Sun). Vredenburg (31 45 44).

Brussels RTBF Symphony Orchestra con-ducted by Andre Vandernoot with Suzanne Mildonian (harp). Boieldieu and Bruckner (Fri). Maison de la Radio.

Belgian National Orchestra conducted by Ronald Zollmann with the Duo Crommelynck (pianos). Dukas, Haydn, Poulenc, Ravel (Fri, Sum). Palais des Beaux-Arts.

Antwerp

Royal Flanders Philharmonic and Antwerp chorus conducted by Grant Llewellyn, with Jean-Claude Vanden Eynden (piano) performs works by Dukes and Franck. De Singel (Fri) (08-248 23 00). 38 00).

Robert Höll (baritone) accompanied by Jozef de Beenhouwer (piano). Benoît, Brahms and Schumann (Tues). Rubenshuis

(03-220 83 36).

Collegium Vocale chorus and instrumental ensemble conducted by Phillippe Herreweghe with Agnes Mellon, Howard Crook and Peter Kooy in Schütz's Psalms of David (Sat). Festivalhal Bijloke-abdij (091-25 77 80). Barbara Hendricks (sop) with the Emerson string quartet perthe Emerson string quartet per-forming Beethoven, Fauré, Glinka, Rachmaninov and Schub-ert (Sun). Festivalhal Bijloke-ab-dij (091-25 77 80).

Bilbao Symphony Orchestra and choir conducted by Odon Alonso, with M. Jose Sanchez and Inmaculada Martinez (sopranos), Itxaro MENTxaka (mezzo-so prano), Manuel Cid (tenor), Luis Alvarez (baritone). (thur). Audi-torio Nacional de Musica (337

New York Concerts: Matislav Rostropovich (cello) with Lambert Orkis (piano) play Beethoven, Bach, Prokofiev, Tchalkovsky, Piaz-zolla (Mon); Philadelphia Orches-tra conducted by Riccardo Muti-with Kving, Wha Chung (riolin) with Kyung-Wha Chung (violin) plays Wernick, Bruch, Tchaikov-

sky (Tue); Juilliard String Quartet plays Schubert (Wed). Carnegie Hall (247 7400). New York Philharmonic con-ducted by Zubin Mehta with Marvis Martin (soprano) plays Bar-ber, Strauss (Tue); Zubin Mehta conducts with Vladimir Spivakov (violin). (Thur). Avery Fisher Hall, Lincoln Center (874 6770).

Washington

National Symphony Orchestra conducted by Mstislav Rostro-povich with Justus Frantz (piano). Mozart, Shostakovich (Tue); Mstislav Rostropovich conducts with Wendy Warner (cella). Shostakovich (Thue). Co (cello). Shostakovich (Thur). Con-cert Hall, Kennedy Center (467

Royal Concertgebouw Orchestra of Amsterdam conducted by Ric-cardo Chailly, Rossini, Schubert, Brahms (Wed), Concert Hall,

Chicago

Chicago Symphony Orchestra conducted by Sir Georg Solti with Charles Pikler (viola). Shos-takovich, Bartok, Dukas (Thur). Orchestra Hall (435 3822).

The English Concert conducted by Trevor Pinnock. Bach, Tele-mann, Vivaldi (Mon). Handel, Boyce, Arne (Tue). Casals Hall

I Solisti Veneti. Vlvaldi. Showa Women's University Hitomi Memorial Hall, near Sangenjaya (Mon). (403 8011). New Japan Philharmonic Orchestra conducted by Yuzo Toyama with Christa Ludwig (mezzo) plays Mahler. Suntory Hall (Mon). With Charles Spence (piano). Schubert Winterreise. Orchard Hall (Thur). (289 9999). Japan Philharmonic Orchestra conducted by Jun-ichi Hirokami plays Mendelssohn, Schubert, Suntory Hall (Thur). (234 5911). EXHIBITIONS

Royal Academy of Arts. Monet in the 90s: The Series Paintings. The long-awaited blockbuster cyhildian has anonad in Vandar

exhibition has opened in London sending reviewers scurrying to explain the artist's double vision. Burington House, Piccadilly Carte musées et monuments sold in museums and metro stations enable visitors to avoid queues

in museums and metro stations enable visitors to avoid queues at 60 museums and monuments, including the Louvre, Musée d'Orsay and Versailles.

Marmottan's Monets. For lovers of impressionism, the Musée Marmottan is a must. A charming town house set in greenery, it houses an important collection of paintings and drawings by Claude Monet and his friends. Monet's love of London is represented by the Houses of Partiament. In the last 20 years of Monet's life, his garden in Giverny became his great inspiration. In glowing colours and changing light be painted its Japanese bridge and weeping willows and, above all, time and again the unforgettable Nymers. again the unforgettable Nym-pheas – waterlilles on still green waters. Musée Marmottan, 2 rue waters. Musee Marmottain, 2 fee Louis-Boilly, closed Mon. Grand Palais. Blennale Interna-tionale des Antiquaires. Under the sign of Love in Art, 150 antique dealers, both French andforeign, cover a wide range of periods and styles and are. of periods and styles and pre-senttheir prestigious exhibits in a mise en scene evoking these olendour of the 18th century. Ends October 7. Louvre. Euphronics. Some 60 objects, craters, amphoras and bowis testify to the art of Euphronics, painter and potter in the 6th century BC in Athens, in mastering the technique of red figures on black background. Euphronios and his friends of the Pioneers Group bring inven-tion and originality to their rep-

resentations of mythological sub-jects and scanes from everyday life. Open all days from 13 am to 10 pm. Ends Dec 31 (40205166). Musee d'Orsay. The spectacular museum of the 19th century is situated opposite the Tuileries gardens within the metallic structure and the glass-roofed vault of the vast Belle Epoque satismay station. It houses naintrailway station. It houses paint ings, sculptures, objets d'art and photographs from the end of the romantic period to the begin nings of modern art and the nings of modern art and the impressionist and post-impressionist collections formerly in the Jeu de Paume. Here they are counterbalanced by academic painters, their contemporaries, long derided for their pomposity. 1 rue Bellechasse (45494814). Closed Monday.

Martigny Fondation Pierre Gianadda. Modigilani. Some 50 oils, as many drawings and some sculptures form an important retro-spective of the Italian-born artist living at the beginning of the century in the feverish atmosphere of Montparnasse and Montmartre. In contrast, the ruther stylised two-dimensions portraits of his friends and of Jeanne Hebuterne, his last and tragic companion. (25 223978).

Palais des Beaux-Arte, 5 million years: The Human Adventure. Man's evolution seen through 200 Paleontological exhibi Daily ends Dec 30. Musée d'Art Moderne, Place Roy-ale. The Goldschmidt Collection of Modern paintings recently left to the museum is on view in its entirety for the first time Works by Braque, Chagall, Hock-ney, Klee, Miro and others. ed Monday, ends December

Fundacion Miro. Joseph Beuys. Some 130 drawings on the them oforiental philosophy in an inter-change with the Keftner Gesell-schaft in Hanover. Closed Mon-days. Ends November 18.

Palazzo Grassi. From Van Gogh to Picasso – from Kandinsky to Pollock. Opening with Picas-so's 1981 Woman with Yellow Hair and closing with Fernand Leger's 1950 Builders with Rope, this exhibition provides a truly delightful canter through modern art from the late 1870s onwards. Included in the group onwards. Included in the group of paintings lent by the Guggen beim in New York are 32 works from the remarkable Thambau-ser collection, none of which have been back to Europe since they were bequeathed to the museum in 1940.

Kunstmuseum, Ehrenhof 5. Con-rad Feltxmueller. Around 80 paintings, 80 watercolours, draw-ings, 40 prints as well as five plastics by the expressionist painter are on display until Octo-ber 28.

Frankfurt

Jüdisches Museum, Untermain-Jüdisches Museum, Untermain-kai 14/15. Expressionism and Exile from the most important private collection of Ludwig and Rosy Fisher, 117 paintings are exhibited. Among the artists are Kirchner, Heckel. Nolde and Mueller. Until October 10.

Sprengel Museum, Kaethe Koll-Sprengel Museum. Later witz (1867-1945). Eleven plastics, 70 peintings 70 prints of the politically radical artist are to be seen until October 28.

Museum Folkwang: Vincent Van Gogh and Modern Art. On the 100th anniversary of Van Gogh's death, this exhibition aims to display his influence on Euro-pean modern art. With 50 of his own raintings and 120 by other pean modern art. with 50 of his own paintings and 120 by other arties it shows his impact on art in the period 1890-1914. The exhibition moves to Amsterdam in Nov. Ends Nov 4. Goethes-trasse 414300. Essen 1. Villa Buegel 15. St Petersburg trasse 414300, Essen 1.
Villa Huegel 15. St Petersburg
around 1800. With 555 pieces on
loan from Leningrad's state Hermitage Museum, the exhibition
details the developments of Russia from a mark of Property of Rusdetails the development of a sia from a great empire to a European power. St Petersburg was the residence of Peter the was the residence of Peter the Great and acted as an intermedi-ary between east and west. The exhibition covers the period from the 18th to the 18th century of Tsars Paul I (1796-1801) and Alex-ander I (1801-1825) in its role as the political, intellectual and economic centre of Russia. This unique show gives a clear, varie-gated view of the historical gated view of the instorical importance of the period of the Russian empire, with paintings, furniture, sculptures, costumes and porcelain.

Martin-Gropius-Bau, Strese-mannstrasse 110. Bismarck's Prussia, Germany and Europe. This exhibition in Berlin will be the first organised by the Ger-man History Museum, with around 1,000 pieces on loan from 250 different museums from all over Europe and the US. Otto von Bismarck, born 175 years ago in Schoenhausen, was the German Imperial Chancellor and Prussia's premier before he was sacked by the young Kaiser Wilsacked by the young Kaiser Wh-helm II 100 years ago. The cur-rent political changes in Europe, particularly in East Germany, underline the importance of this exhibition, which also attempts to explain what hamorad after to explain what happened after the revolution of 1848. Bismarck was at the centre of several conflicts in relation to industrialisa-tion, social questions and the impetus towards forming nation-states in Europe. An accompany-ing programme includes literature, music performances, films and video. Until November 25.

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Brooklyn Museum. From pasto-rai landscapes to moonstruck mature fantasies, this comprehensive exhibit makes the claim for Albert Pinkham Ryder as the first modern American peinter. Ends Jan 8.

Washington

National Gallery. Artistic divi-dends of the end of the cold war continue with a comprehensive show of Suprematist Kasimir Malevich and his Soviet contem-poraries with works never before lost by the Scriet Union. Ends lent by the Soviet Union, Ends Nov 4.

Chicago Historical Society. A House Divided, America in the Age of Lincoln. Documents, Age of Lancoln. Documents, mementos and personal effects of the Great Emancipator. Art Institute. The Russian Taste for French Painting is a tribute to the cultural impact of improved Soviet-American rela-tions with its French masterpieces borrowed from the Her-mitage and Pushkin Museums. Works from Poussin to Matisse

Hara Museum. Hara Annual 10. Since its establishment 10 years ago, this museum has held an ual show of young and emerging Japanese artists — a good opportunity to observe new developments and directions in Japanese art. Opens Septem-

ber 36. Bunkamura, The Museum. Dante Gabriel Rosetti. For some reason the pre-Raphaelites appeal to the Japanese sensibility, so this whiteless. exhibition of some 120 paintings and drawings is likely to prove

Setagaya Museum. British Art Now. 16 artists are represented including David Mach who came especially to Japan to install a three-dimensional seascane a three-dimensional seascape made from 30 tons of old maga-zines. Closed Mondays.

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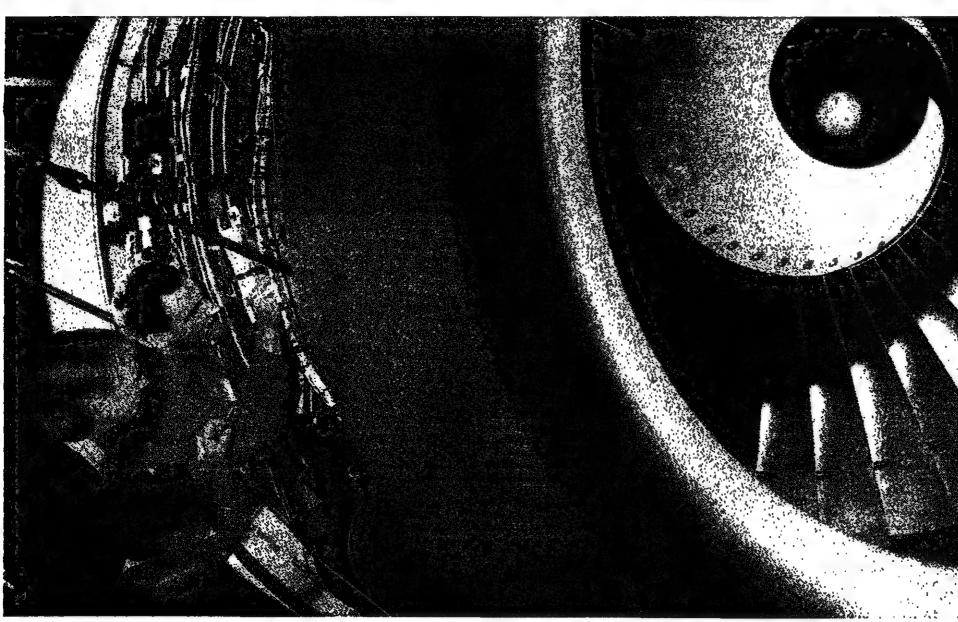
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Lufthansa

The year of '51

William Packer reviews the Arts Council's exhibition on the South Bank

In 1951, to coincide with the Festival of Britain, the Arts Council, then a mere stripling of some five years or so, commissioned 60 painters and 12 sculptors to produce work for a show that would tour the country, with the worthy intention of persuading local authorities of the decorative possibilities of large scale contemporary British art.

large scale contemporary British art.
In the event not all the invited artists accepted the commission, but most did and the project went through with the usual kerfuffle attendant upon such enterprise: five purchase prizes of £500 were awarded of which that made to William Gear, for one of the few abstract paintings submitted, occasioned a question in the House, Gear, by a happy chance, is currently cele-brating his 75th birthday with a one-man show at the Redfern Gallery in Cork Street (until October 12).

Festival of 51, the exhibition which now occupies the large foyer space of the Royal Festival Hall (until October 21), makes no attempt to reconstitute that first abow, long ago irretrievably dispersed. Indeed it does not even limit itself to those artists who actually took part, for it was never intended as a thorough survey and there were several notable absences to be remarked even at the time - John Piper, Graham Sutherland, Jacob Epstein, John Craxton and Alan Davie, while hindsight must add David Bomberg to the list. Piper and Sutherland, as it happened, were already committed to large decorative murals for the South Bank Site,

fictant

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Sutherland also to the great schemes for the new Coventry Cathedral. The present exercise takes a broader view across the state of British painting and sculpture in the early 1950s, drawing almost entirely upon the Council's own collections. The dates of purchase are given, which show that almost everything was bought within a year or two of its execution, with nothing made earlier than 1947 or later than 1954, nor, with but a single exception, bought

Moscow Gold

In 1951, to coincide with the Festival of Britain, the Arts Council, then a mere stripling of some five years or so, commissioned 60 painters and 12 sculptors to produce work for a show that would tour the country, with the worthy intention of a show that would the stripling of some five years or so, commissioned 60 painters and 12 sculptors to produce work for a show that would the period, under the safer label of Modern British, is now beyond the period of all but the most generous. the reach of all but the most generous of public purchase grants. Buy early and bravely or not at all, would seem to be the moral of the tale.

As for the show itself, it affords a

two-fold pleasure: both the coming upon the major names again but represented by comparatively unfamiliar and, which is more to the point, youthful work, for a gratifying number continued to work long after 1951; and even more, perhaps, the discovery of how well so many of the less celebrated reputations stand up against their peers. Bacon and Freud, Moore and Nicholson, Davie and Sutherland all show to significant advantage, but for once, in a show like this, it is the Herons and Vaughans, the Gillies and Potters who draw the attention. It might be Prunella Clough, with her figure composition of fisherman at Lowestoft Harbour (1951), or Robert Medley with his Summer Eclogue conversation piece (1951) of cyclists resting beneath the trees, or again Josef Herman's monumental Welsh Miner (1948), but each is as admirable as it is memorable. Most surprising of all is The Island, by Elinor Bellingham-Smith (1951), a rare survivor from the first exhibition and, in its muted, almost melancholy charm, as decoratively effective as any.

The work is, of course, predominantly figurative, which was as much the character of the time as it is again today, but to make the point is to mark a significant difference. Whatever the degree of simplification, stylisation or mannerism in the final statement, each work of that earlier period was founded in knowledge and direct observation of the external and visible world. The



'Lowestoft Harbour' by Prunella Clough

symbolism that today pass for figure composition, too often devoid of all objective knowledge and technical command, are their own reproach. A final word of recommendation for the Curwen Gallery, off-shoot of the for the somewhat older Curwen Press, which work.

celebrates its Silver Jubilee with a retrospective exhibition (until October 13: 4 Windmill Street W1). It covers much the same ground as Festival of 51, in terms of artists represented, though for the most part with more recent

Miami City Ballet

DERNGATE THEATRE, WORTHAMPTON

After Balanchine, what? In the years following the choreogra-pher's death in 1983, the question applied not only to New York City Ballet, but to classi-cal dance everywhere in the US. Throughout Balanchine's American years, academic dancing had been given an identity, a purpose, a glorious function. Without a comparable genius to succeed him -and it was as likely that Petipa could have had an immediate heir as that Balanchine should - the task has been to consider the inheritance, to consolidate. And eventually, I suppose, to pray for a successor to Balanchine, as Balanchine was to Petipa. The scattering of the Balanchinian seed across America - that diaspora of City Ballet dancers who now direct companies the length and breadth of the country is a significant factor in the continuation of Balanchinian classicism, and nowhere more immediately than in Miami. Four years ago Edward Vilella was asked to create a ballet company there, and the wise souls who invited him plainly realised the implica-tions of this appointment. Vil-lella was, for two decades, both a prodigious virtuoso and a prodigious artist with NYCB.

passion and integrity were united in Villella's blazing interpretations. To bring such a figure to build a company presupposes that it will be based upon the rigorous foun-dations of Balanchine's classicism. (The analogy with Ninette de Valois establishing her Vic-Wells troupe on a bedrock of Petipa stagings within its first four years, is not

Thus the Miami City Ballet, which is making its British debut at the Derngate Theatre in Northampton this week. Its repertory already boasts some 16 Balanchine works, but the company also has its own choreographer. Staff and dancers are, many of them, graduates of NYCB or of the School of American Ballet. Yet this is not, as I saw on Wednesday night, a child dressing up in its parent's clothes. There is already a company style and personality. The programme was all-Balanchine: Concerto Barocco, Tarantella, Apollo and Square Dance, given with a responsiveness, a wholehearted devotion to the choreography, that made the dance live. Of course there is not yet that supernal gloss which is the province of NYCB in such thing still coltish, but with the energies of a young ensemble that is eager to succeed, with a spark of Latin fire to drive movement onwards. his most physically daring, Rubies and Tarantella. As the

I found the Apollo most impressive on these terms. It is a very good staging, the drama and dynamics pungent, sharp on the palate, and Franklin Gamero burst from the swaddling hands into a strongly ing bands into a strongly marked portrait of the young god, each action and step clear and bold. Some companies, tak-ing on the Balanchine repertory, are numbed by the responsibility, and the resultant interpretation is more novocaine than dance. It is the credit of the Miami dancers and in this they must reflect Villella's own qualities as an artist - that they show Balan-chine's creativity without reserve or indecision. The marvellous Square Dance had an attractive frankness in performance; the divine geometry of Concerto Barocco was laid out before us without false piety or fuss. (Tarantella, taken at a cracking pace, was rather gabbled, though Paulo Mano de Sousa coped manfully, and Marcia Sussman – a notable Polyhymnia in Apollo – had a quick physical wit).

What Miami has done in four years with its City Ballet -thanks to Villella - is to extend the significance and potential of Balanchine's view of American classicism. These are vital first steps; they are the right ones; and I hope they lead on to great things.

Clement Crisp

ROYAL FESTIVAL HALL

BARBICAN THEATRE

There was a most unusual triumph at the Barbican on Wednesday night. The play about Mikhail Gorbachev by those left wing stalwarts, Tariq Ali and Howard Brenton, and performed by the Royal Shakespeare Company turned out to be a huge suc-cess. Moscow Gold is a mixture of documentary and burlesque about events in and around the Soviet Politouro in the last few years or so. It works on every level. The documentary part is very largely accurate; there has plainly been a great deal of research. The burlesque is very funny rather in the style of a dramatisation of

"Dear Bill" in *Private Eye*.

There is a great deal else besides: some splendid sets designed by Stefanos Lazaridis and some fine costuming and make-up. David Calder looks the very image of Gorbachev, Russell Dixon could well be mistaken for Borts Yeltsin whom he plays, and the same goes for Craig Pinder as Eduard Shevardnadze, the for-

eign minister. The story will be pretty well known to anyone who reads the newspapers. Gorbachev is out to establish glasnost and perestroika and is fighting against the conservative oppo-sition, notably from Ligachev, and the general resistance to change. Above all, he is fighting against time, as he is repeatedly warned not only by Yeltsin, but also by the Gorba-chev mentor, Yuri Andropov, and V I Lenin from beyond the

For there is a also good deal of poetic licence. Gorbachev has frequent conversations with Lenin who advises him not to regard Soviet borders as sacrosanct and to come to terms with Germany. "Have you read the *Pinancial Times* today?" Lenin asks him. Unfortunately the answer is "no", but Lenin tells him that the Frankfurt stock exchange has

overtaken London. That must mean something, he argues.
Much of the burlesque
comes with Raisa, played by
Sara Kestelman. She enters
late and is first seen sitting up
in bed with her husband. She reads the KGB despatches from London. One of the agents has reported that Mrs Thatcher has taken to painting a little strawberry mark on

"Mr Denis's" head.

There is, too, the occasional burst into song. Raisa swaggers about in a yellow silk pyjama suit and fur coat singing: "As I walk around the Keeplin with new independent Kremlin with my independent air." But do not forget the seri-ous parts. Gorbachev does go to East Berlin to confront the hard line leadership of what used to be the German Demo-cratic Republic. He seems – in a piece of permissible exaggeration - almost to order the pulling down of the Berlin Wall on the spot. He does have to face the the near civil war in Armenia, the striking miners, the Baltic Republics and, most of all, a Soviet people who no longer believe in promises. The logic is for Gorba-chev and Yeltsin to get

together.
The ending is a clever bit of theatre. There are two of them, one tragic, one happy and funny. You can take your

Malcolm Rutherford

From the House of the Dead

New York audience into fellow-prisoners. Prison "work" consisted of moving pillows about from place to place. John Conklin's set was three grey walls, with a section at the back lifted for the

riverside act. Third, Christopher Keene's

conducting was brisk, unemotional. He puzzles me. I've watched him in rehearsal

and know how acutely, sensitively, passionately he responds to scores. Comes

the night, sometimes his arms, right arm varied with an occasional left, fly like the spokes of mechanical semaphore—the baton a

grabbed piece of wood, not a delicate indicator. Then of

give and take with the singers, catching the inspiration of the moment, there seems to be

small trace, and the orchestra tends to play at a steady mezzo-forte, accurately and brightly but without rubato,

I returned to New York to find the City Opera, ENO-like for a while, engaged on 20th-century operas: within a week, revivals of Street Scene, Tosca (let's not be pedantic about which century 1900 falls into) and Madam Butterfly, and new productions of From the House of the Dead and Moses and Aaron. The Janacek had its American premiere (barring a 1969 television abridgment) only seven years ago, in concert performances with the Philharmonic, conducted by Kubelik. David Pountney's famous production has been seen in Vancouver. The City Opera gives the first US staging. America's Janacek annals

are altogether somewhat odd.
Long before Jenufa had
reached London, the Met did
it-back in 1924, with Jeritza
(and it was shamefully
reviewed by Ernest Newman, the guest critic of the Post:
"a collection of undesirables "a collection of undesirables and incredibles ... music that is obviously the work of a man only a cut above the amateur"); 50 years later it returned, with Teresa Kublak and Vickers, but it has never been revived.

Ratya, even though it is one of Hildegard Behrens's roles, has never had a professional New York production. San Francisco and Houston have ampler records; a few years ago Boston staged an unforgettable Makropulos, with Anja Silja; and the City Opera has often played Makropulos and the Vixen.

I thought the new From the House of the Dead rather

disappointing - the least without individual inflexions, stirring account of the wonderful opera that I have opera lives, above all, in the heard. Hard to say exactly why, but perhaps three things conspired. One, the sheer utterance of the instrumental This is worrying. Keens is the new head of City Opera, size of the house, a 3000-seater, and his plans for it are exciting. Now that the Met in which (at any rate where I sat) most of the words were inaudible. (Yveta Graf and Robert Jones's has become part of the commercial round, most of

excellent translation was what goes on there is without used.) Another, Rhoda interest; the City Opera, Levine's uninspired production, hovering uneasily between stock realism and mannerism. All three narratives were delivered after some unhappy years, promises adventure again. Yet here was one of our century's masterpleces, in its American premiere, delivered without passionate articulation of each downstage to the audience, not to listening companions - but in a half-hearted instrumental phrase. Let me add, however, that manner, without the boldness seconded by staging and lighting, that might turn a New York audience into

my performance - the last of the run - was given while the intensive Moses rehearsals reached their climax. This Moses, also conducted by Keene, is hugely promising, a huge achievement. Keene, like Solti at Covent Garden in 1965, has allowed critics' rehearsal attendance, but I must say no more until after the first

Even at less than full strength, From the House of the Dead was powerful. Jon Garrison's Skuratov was lively. Eugene Perry's Shishkov -whose long narration gives him the largest role-began well, and almost he brought to life the unseen, unheard except through him, Janacek heroine Akulka. (Long before Billy Budd, Janacek wrote an all-male opera.) Harlan Foss's Alexander and John West's Commandant were excellent. And so were several of the smaller roles.

Verdi Requiem

The drumroll for the National Anthem will have delivered a rude jolt to those expecting Wednesday evening's concert to begin with the hushed opening lines of Verdi's Requiem. Otherwise this performance provided a fine opening night to the season on the South Bank and, on two counts in particular, a most auspicious one: the hall was packed and the evening had been sponsored by the

Oberon in A Midsummer Night's Dream and those daz-

zling portraits of a male star at

Financial Times.
On the way in one lady was heard to remark that this looked to be a very "English" Verdi Requiem. When one of the soloisis was born in South Africa and another in Jamaica, that could hardly be regarded as an accurate description; but in so far as all four of the singers and the conductor have at some time been associated with English National Opera, often in the formative years of customary refulgence. Nor did

To have, in Mark Elder, conductor from the theatre is unquestionably the right decision for this work. In the past there have been times when I wished that Elder, having rehearsed his Verdi to a high degree of accuracy, would let himself go on the night. On this occasion the music was as this occasion the music was as clear and sharp as ever, but the performance also took off with the sort of intensity that

see what she meant.

the opera-house. No doubt it helped that he was at the head of a first-rate orchestra. The "Dies Irae" went at a white-hot speed and both there and in the following Tuba mirum" Elder lit up the Royal Philharmonic Orchestra's brass section with

has sometimes eluded him in

their operatic careers, one can the Brighton Festival Chorus and Collegium Musicum of London let him down in his swiftly dancing tempo for the

> Such problems as there were resided with the soloists. In theory there was little in common between Elizabeth Connell's disciplined but glacial soprano and Linda Finnie's undisciplined but generous mezzo; or between the beautifully liquid singing of the tenor, Edmund Barham, and the imposing, gravel-like bass of Willard White. But somehow they seemed to find a way to work together as a real quartet. In sum, a very alive performance and a good start to the season.

Simpson's Tenth

PUNCELL ROOM

The Coull Quartet gave Wednesday's recital in aid of Musicians Against Nuclear Arms (MANA), and made as its centrepiece Robert Simpson's Tenth String Quartet (1983). This is dedicated to the Coull "in friendship" and subtitled "For Peace"; Simpson is one of MANA's patrons. So the choice was highly appropriate for cumulativaly significant. was highly appropriate for such an occasion. The work itself, no less important, possesses high distinction of a rare kind: extreme technical sophistication and a considerable amount of strong feeling are both concealed under an undemonstrative

suriace. Some of Simpson's essays in sonata form - symphonies as well string quartets excellent. And so everal of the smaller fierce, episodes of struggle, of oppositions reconciled only after heated argument. The Tenth Quartet is not like that.

figure gently but insistently uttered proves to be cumulatively significant) which briefly build up into a climax.

The same happens in a short, elfin Scherzo; it is in the long, slow concluding Adagio that the "conversation" sometimes pared down to two counterpointing parts - fully attains the seriousness promised earlier. The point of the work, and of its subtitle, is the avoidance of conventional (and expected) aggression, but the final melodic auphony, which is at the same time a masteriy gathering-together of motivic strands, is by no

means passionlessly arrived at. Simpson's chamber-music is

still too seldom played, and therefore any chance to hear it is gratefully seized. His achievement of a cogent and personal language - one which may look back to Shostakovich, Nielsen and the Classical symphonists but which looks forward in its own special way Is extraordinary, without parallel in our day. The Tenth was played with marvelious sympathy and control (particularly acute in terms of dynamics) by the Coull, who also offered Beethoven's Op. 95 and, at the start of the recital, a civilised and finely phrased (if at times slightly low-temperature) account of the Dvorak "American", Op.

Max Loppert

GRANVILLE

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176	160	CCL Group 11% Conv. Pref	160	0	14.7	9.2	-
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FINANCIALTIMES

ARTS GUIDE Sept 28-Oct 4

Royal Opera, Covent Garden. The opening production of the season is *Turandot*, in a producseason is Turnaoi, in a produc-tion by Andrei Serban that counts as one of the company's most colourful and imaginative efforts of the last decade. Ghena Dimitrova, Vladimir Popov. Lucia Mazzaria and Robert Lloyd take leading roles, and Colin Davis is the masterly conductor. Davis is the masterly conductor bance. Pancing in London means the Ballets Africains at Sadler's Wells until Saturday. They are followed on Tuesday by Adzido, a pan-African dance

Opéra. Gala opening with the stars and ballet corps in choreog-raphy by Lifar, Béjart, Balan-chine, Jerome Robbins and Roland Petit (Wed) followed by Serge Lifar soirée (Thur). Palais Garnier (47425371).

The atree Royal de la Monnaie.
The Monnaie Opera in Verdi's
Simon Boccanegra, Sylvain Cambreling conducting, with sets
by Gilbert Dello and staging by
Carlo Tommasi. The cast includes Jose van Dam/Willism

Amsterdam

The Netherlands Opera with its acclaimed new production of Richard Wagner's Parsifal directed by Klaus-Michael Grüber, Netherlands Philhar

monic conducted by Harmut Haenchen, with Barry McCauley in the title role (Sun matinee, Wed). Muziektheater (255 455).

OPERA AND BALLET

Nederlands Danstheater with three Kylian ballets: Overgrown Path, Svadebka and Sarabands (Fri, Sat, Wed). AT&T Dansthes-ter (360 4930). Luciano Pavarotti in concert

accompanied by the Orquestra Clutat de Barcelona (Sat). Palau d'esports Sant Jordi. Concert of opera choirs con-ducted by Romano Gandolfi, with soloists Marion Vernette-Moore (soprano), Jaume Aragali (tenor) and Stefano Palatchi (bass) (Fri. Sat, Sun). Gran Teatre del Liceu New York

The Hague

Metropolitan Opera. The season continues with Franco Zentrelli's production of La Bohème with Mirella Freni, Piacido Domingo and Brian Sxhexnayder, conducted by Christian Badea along with Zeffirelli's production of Don Giovanni, as well as Rigoletto conducted by Guido Ajmone-Marsan with Jerry Hadley in Otto Schenk's production (362 6000).

Chicago

Lyric Opera. Wolfgang Brendel has the title role in Eugene One-gin, conducted by Bruno Barto-letti in Pier Luigi Samaritani's production, with Anna Tomowa-Sintow as Tatiana and Gosta Winbergh as Lensky. Civic Opera House GST 2340.

Concern over art exports

Once again in its annual report, published yesterday, the Reviewing Committee on the Export of Works of Art, was forced to say "we cannot the committee of the pretend that our system of export controls is working. Indeed at a time of ever rising prices in the art world, and for five years a frozen purchasing grant for the UK's museums and galleries, the situation is

deteriorating rapidly.
Since January 1, 1989, the
Reviewing Committee on 24
occasions has recommended that a decision on an export licence should be deferred to give British galleries and museums the chance to raise a matching bid for the work of art. On only three occasions has the treasure been retained: in one other case the new owner refused to accept a museum's offer and on another occasion no reply was received. This makes it the most unsuccessful year in the history of the Reviewing Committee.

The Committee does not blame the export system: it blames the Government for freezing museum purchasing grants since 1985. If no extra money is available for heritage retention it measurements that retention it recommends that the UK follows the German practice and introduces a form of listing of national treasures with an absolute prohibition on the export of a small num-

ber of paramount objects."
The Committee's report is mainly taken up with the decision of the former Minister of Trade and Industry, Mr Nicholas Ridley, to allow individuals to put up matching bids to retain works of art in the country. This was a measure of desperation to save the marble sculpture of The Three Graces, threatened with export to the Getty. The Barclay brothers offered to match the price, although, to date, the owner of the statue has refused to sell.

The Committee is very much opposed to private offers. It says "there are circumstances in which, if British public collections were unable to acquire a heritage object, it would be preferable for it to go to the Louvre or the Getty Museum, where it would be available for study, rather than to be acquired and kept in this country by an unco-operative private owner." The Committee is concerned that individuals might acquire national treadure, hold on to them for a few years and then sell them abroad at a substantial profit.

Among the works of art lost to the UK in 1989-90 against the advice of the Committee were advice of the Committee were the bronze statuette "Dancing faun" by Adrien de Vries; a Madonna and Child with St Lucy by Annibale Carracci; "The fall of Phaethon" by Rubens; two fairground rides; two decorated Colt pistols of 1853; a drawing by Claude; and a 19th century marble statue "The eagle slayer" by John Bell.

Antony Thorncroft

FINANCIAL TIMES

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Friday September 28 1990

between short-term expecta-

tions of relative exchange rate

stability and medium- to long-term expectations of ster-

ling depreciation. Once a floor has been put on the exchange rate, interest rate differentials may bring in short-term money, drive up the rate of

exchange and put downward

The result could be yet

pressure on rates of interest.

another borrowing-led, infla-tionary expansion. Unless

employers and employees in internationally open sectors of the economy take the fixed

exchange rate seriously, the damage to the economy would then increase until finally they

Converging expectations Note that these risks cannot

be eliminated by waiting until current rates of inflation start

to converge on those of KRM member countries. What is needed for a less risky entry is

not convergence of actual infla-tion on German levels, but con-

vergence of inflationary expec-

tations on the German norm. That will take many years to achieve even within the ERM.

Outside it, such convergence

will probably never happen.
While there is little reason

for delay, sterling does have to go in high, for two reasons: first, going in low would merely postpone, not avoid, the profitability squeeze, which is bound to come if inflation is to

be reduced; secondly, interest rates will have to be kept con-siderably higher than in the

main ERM countries for some time. This will be difficult if

the general expectation is that

sterling is more likely to rise to the top of its band than sink to

Going in high became easier

when rumours of entry pushed sterling up. Its current ten-dency to decline is itself a good

reason for early entry. There is

also a strong economic case for taking the present rate as the bottom of a wide band. With large interest rate differentials

in sterling's favour, the result is likely to be an appreciation, which would tighten the squeeze and offset the expected reduction in interest rates.

The UK's long flirtation with

the ERM has become as emizer-rassing as its results have proved disappointing. The main questions for the Chan-

cellor are not how to go in

painlessly or risklessly - he

cannot; nor how to choose the

perfect moment - he will not; nor, least of all, how to gain

the greatest short-term politi-

cal advantage — he should not. It is how to use ERM entry as a way of strengthening, not

undermining, the credibility of the government's disinflation-

ary policy. This can be done; it should be done now.

Time to join the ERM

MR JOHN MAJOR suffers from a severe case of lack of credibility. Not to put too fine a point on it, few believe a word he says. There is nothing personal about this. On the con-trary, the chancellor gives the impression of finding the very thought of financial profligacy repugnant. But he is a politi-

Ambitious politicians who are also chancellors of the exchequer have a not entirely unjustified reputation for try ing to buy elections. It is this reputation and the costs it es on the UK that represents the strongest economic argument for entering the exchange rate mechanism of the European Monetary System as soon as possible.

The previous chancellor pledged, in a speech to the Conservative Party conference just four years ago, that the government's objective in the next parliament would be the elimination of inflation. No wonder few take the pro-nouncements of his successor seriously. Bond markets cerseriously. Bond markets cer-tainly do not the gap between the yield on bonds and index-linked gilts suggests that infla-tion is expected to be about 7 per cent in the long term. Nor does the Confederation of British Industry, which states that interest rates must be cut before the end of the year if a recession is to be avoided.

Why does the CBI presume that a recession either can or should be avoided? Wage inflation will not be reduced to a level consistent with a stable exchange rate within the exchange rate mechanism of the European Monetary System (something regularly called for by the same mem-bers of the CBI) without rising unemployment and, at best, very slow growth.

Unconstrained control

The lack of credibility of a chancellor who retains uncon-strained control of all policy instruments matters. If businessmen (not to mention trade unionists) believe a recession can, should and will be avoided, the recession that is needed will be far worse than

if they believed the opposite. In short, Mr Major needs to take sterling into the ERM to add some credibility to the disment already under formidable pressure to lower rates of interest. None the less, the act of entry would hardly transform British expectations to those of the Germans. For a country ised financial system and con-siderably higher inflationary expectations than in the core countries of the ERM, entry is

risky.
A conflict is likely to emerge

he governing board of the International Energy Agency meets in Paris this morning to solve a perplexing riddle.
Why has the price of oil doubled since Iraq's invasion of Kuwait on August 2, when the supply of crude oil and refined products has proved broadly adequate, and demand looks set to weaken?

Even more perplexing, should the 21 industrialised countries that make up the IEA membership do anything to influence supply or demand in the absence of an obvious shortfall of crude oil?

The answer to the second question, we know in advance, is that the IEA will do nothing but talk. This is because leaders of the western capibecause leaders of the western cantalist democracies have come to a startling conclusion: that the market has got it wrong. The view is that \$40 a barrel for oil is "unjustified" because oil supplies are adequate. US President George Bush was only the latest to deliver a stern lecture to oil traders late on Wednesday, when he also announced that the US would sell 5m barrels from government

sell 5m barrels from government stocks just to test the system.

"There is no justification for the intensive and unwarranted speculation in oil futures," he said. Mr Bush said traders were not taking into account the high level of commercial stocks and the additional production coming from many sources.

Mr Antonio Cardoso e Cunha, the

European Community energy commissioner, had sharp words earlier in the week when he called the latest surge in oil prices "totally unjustified and indefensible". He accused oil traders of speculating at the expense of

Even so stout a believer in free markets as Mr John Major, the British chancellor of the exchequer, appears to believe the markets have lost their way. At the IMF/World Bank meeting in Washington, he said: "So far as one can see — in terms of the loss of oil production which seems to be about 2 per cent — there is no instinctive justification for the oil price being at its present level for a continuing perriod. At the moment, it is market psychology that has taken the oil price to

Since high prices result from psy-chology rather than supply shortfalls, the reasoning continues, government intervention would be unwarranted -even potentially dangerous - because no one knows for sure how an irrational patient would respond to treat-

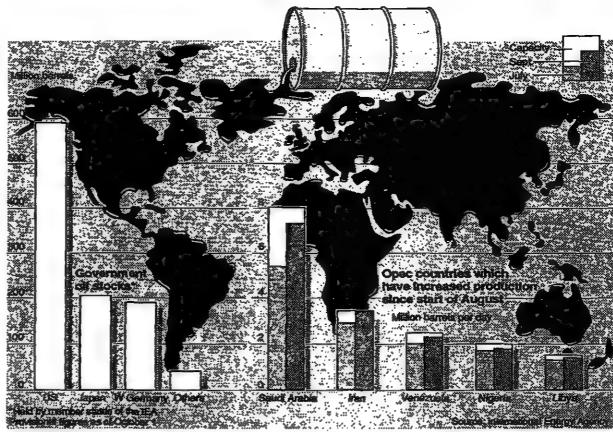
World leaders are remarkably united in the view that oil prices at current levels are unjustified, but are they right? Is the world really just suffering at the hands of unprincipled

At face value, the analysis presented by oil companies and the IEA certainly shows little cause for concern about supplies. At the start of the crisis, total stocks on land in the industrialised countries were at high levels, amounting to 98 days of for-ward consumption on July 1. By comparison, at the start of the last of shock in 1979, total stocks amounted to only 80 days of forward consump

The size of the oil shock, measured in terms of net loss of production, also appears small this time because, unlike in 1979, plenty of spare produc-tion capacity is available. Iraq and Kuwait were exporting about 4.3m barrels a day of oil before Iraq invaded Kuwait. The IEA estimates that Opec countries can make up about 3.7m b/d on average in the fourth quarter by exceeding produc-tion quotas agreed in late July.

Before the current crisis, the world had been expecting 22.5m b/d from Opec until the end of the year, on the basis that basis that member countries would stick to their quotas. The IEA still estimates the world will be getting about 22.2m b/d from Opec. This is certainly a tighter market than had With oil supplies adequate and governments well stocked, the world is wondering why prices have leapt. Steven Butler reports

A question of market psychology



been expected, but hardly enough to explain a doubling of prices, especially when oil stocks are so high and when IEA demand projections have been lowered by 500,000 b/d for the fourth quarter.

The supply of refined products is more difficult. Kuwait had been exporting about 750,000 b/d in refined products from sophisticated refiner-ies. Other product exports from the

President Bush joined a chorus of leaders when he said: 'There is no justification for the intensive and unwarranted speculation in oil futures'

Middle East have also been curtailed in order to supply the armed forces which have massed there. The crude oils coming to the market are also chemically heavier and will not produce as much light product, such as tock napths, without sophisticated refining equipment, which is unavail-

Yet while the IBA is predicting regional tightness in some product markets, even if everything goes well, this too is insufficient to justify the enormous leap in prices.

One other possible explanation for

the rise in prices might be a specula-tive build-up of commercial stocks. But the IRA rules this out, too. It says that rather than stockpiling, oil com-panies are drawing on stocks in a nsible manner to cope with the crisis. The IEA had earlier projected a 600,000 b/d increase in commerical stocks in the third quarter, when companies normally prepare for high winter demand. The IEA now believes that commercial stocks will be flat during the period, showing evidence that oil companies have responded to IEA calls to moderate crude oil pur-

Having systematically eliminated supply, demand and stock movement factors as an explanation of price rises, the only factor left is psycho-logy. That, in itself, should not be any great surprise. Psychology is always the determining factor in the market, where prices are struck on the basis of a common view on current and future market conditions.

And in current circumstances, it should not beffle political leaders that market psychology is alarmed. Oil buyers are willing to pay a high price for oil today because they fear that disruptions to supply will force them to pay more for it next week or next month. Because of the threat to supplies caused by a possible Middle Eastern war, oil companies would naturally prefer to hold more stocks, just as a motorist would fill up the tank today if prices are going up tomorrow.

Oil companies, however, collectively cannot do this because of simple arithmetic: oil in stocks cannot increase unless either supplies go up

or consumption falls. This, none the less, will not stop companies from wishing to buy more oil. If it is not available in sufficient quantity as is the case today, prices naturally go up. Therefore, contrary to what the IEA says, the failure of commercial stocks to rise is not the result of any co-operative behaviour on the part of the oil companies. The companies have sim-ply bid up the price of oil to a point

Psychology is always the determining factor in the market. And in current circumstances, it should not baffle political leaders that market psychology is alarmed

where they consider it too risky to restock.

being reinforced by the IEA's own market analysis. The IEA says that while supplies of oil are adequate, it does not wish to release government stocks of oil held by member countries just in case a genuine supply crisis emerges with, for example, a disruption to Saudi Arabian exports. Yet if the IEA feels it must "keep its powder dry", why should not the oil companies do the same and stock up on oil in case of a real emergency?
If they did, and high prices today

were to lead to reduced consumption, more supplies would be available in the future when they might be needed

the future when they might be needed even more.

On the other hand, if western governments are so confident that supplies are secure, and that President Saddam Hussein's threats to destroy Middle Eastern olifields are merely bluster, why not flood the market with government oil stocks? Governments would make an enormous profit at today's prices and could buy back the oil much cheaper later on, saving taxpayers billions of dollars.

The IEA has calculated that given no greater disruption to supplies than has already taken place, oil companies would have to draw 1.5m b/d from commercial stocks in the fourth quarter, and 1.3m b/d in the first quarter of next year in order to balance the market.

the market.

the market.

This analysis, however, appears to ignore the fact that while government-held stocks have ascended to historic highs, commercial stocks are near historic lows. Since 1974, midsummer commercial stocks have fluctuated as high as 92 days forward consumption, but never fell below 70 days until the price collapse of 1986 made supply problems seem to disappear. A stock level of 65 days forward consumption next April, which is consumption next April, which is what the IEA projects, would be the lowest at least since 1974 for that time

of year.
Yet even this assumes moderate winter weather, no strikes, and no refinery or production equipment breakdowns. Is this realistic when machinery is under strain from being run at full capacity? And is this anal-ysis really supposed to reassure the market?

il prices have risen to \$40 a barrel today when oil stocks are supposedly plentiful. What will happen when, as the IEA projects, they are steadily drawn they are steadily drawn they are steadily drawn they are steadily drawn they are steadily drawn. lown over the winter? Mr Philip Verleger, a US energy economist, calculated in early September that the market was already implying that the price of US West Texas intermediate crude would exceed \$45 a barrel durated. ing the fourth quarter of this year and the first quarter of next, stay above \$40 a barrel for the rest of 1991, and continue in the mid to high \$30 range

for two more years.

But Mr Verleger argues that a large release of government stocks could drive prices down to \$22 a barrel. Aside from the keep-your-powder-dry argument, some have opposed government stock releases on the grounds that markets would conclude that a genuine supply crisis was at hand and drive prices still higher. This, however, appears an argument against ever releasing stocks and a good ratio-nale for cementing over the giant salt caverns that hold the US's 590m barrels of strategic reserves. Obviously the manner of releasing stocks needs careful consideration, but it certainly should be possible to do this in a way that calms the market.

Others argue that oil released from government stocks would simply swell private stocks. This, indeed, would happen by definition unless demand were unexpectedly to plummet - oil companies would rush to buy some of the released oil for their stocks. But that is the point. Commercial stocks are not in reality so plentiful and that is why prices are soaring. If governments do decide to release stocks they in any case have no

One possibility would be for govern ments to manage their strategic reserves as though they were part of the market and try to make a profit. If they believed supplies were going to be disrupted - and governments should have the best intelligence they would hang on and sell oil when prices go still higher. If they really believed supplies would remain stable, they would have the opportunity to make a quick buck while bringing

27

Trying again with Iran

RESUMPTION of diplomatic relations between Britain and Iran deserves a cautious welcome. It does not mean, and should not be taken to mean, that all problems between the two countries are resolved, still less that the two governments see eye to eye on all subjects. It means that they see a common interest in discussing their differences through direct and regular channels of communication,

which is what diplomacy is for. Technically it was Iran which broke relations with Britain last year when its par-liament voted to sever relations over Britain's refusal to denounce Mr Salman Rushdie and his novel The Satanic Verses. But in substance that did little more than formalise a fait accompli created by Britain when it closed its embassy in Tehran, and expelled the Iranian charge d'affaires in London, demanding a retraction of Ayatoliah Khomeini's death sentence on Mr Rushdie. That British public opinion, rightly outraged by the sentence, and partly by fear that British dip-lomats would be harmed or taken hostage in the inflamed atmosphere it had created. There may also have been a fear that the Iranian embassy in London, if it stayed open could be used as a base by terrorists seeking to carry out the

Similar conclusion

In any case, as Sir Geoffrey Howe, then Foreign Secretary, said at the time, government concluded that "in our own particular case it is neither possible nor sensible to conduct a normal relationship with Iran." The conclusion was similar to that reached about Libya, after a British policewoman was killed by a shot fired from inside the Libyan embassy, and about Syria

when Mr Nizar Hindawi was given shelter in its embassy after attempting to blow up an

Normal relationship

Evidently Sir Geoffrey's successor, Mr Douglas Hurd, has satisfied himself that "a normal relationship" with Iran in this sense is now possible, and that outstanding problems such as the fate of Mr Roger Cooper, a British businessman now imprisoned in Tehran, and of British hostages held by groups in Lebanon over whom Iran is believed to have influence, have a better chance of being settled after relations are restored than before. Iran has not formally rescinded the sen-tence against Mr Rushdie, but it is doubtful whether any one in Iran has the authority to do so now that the "Imam" him-self is dead. The Iranians have said they will respect interna-tional law. That will not be much consolation to Mr Rush die, who remains in hiding from the wrath of any self-ar pointed Moslem executioner. But it seems unlikely that the government could do any better for him by holding out. At least it has not complied with Iranian demands that his work

In other respects Iran, besides being in itself an important country and potentially a very valuable trading partner, has become a kind of ally in the struggle against Iraqi aggression. Its compliance with UN sanctions could be decisive and needs to be encouraged, as does the generally oragmatic approach of its ally pragmatic approach of its president, Mr Ali Akbar Hashpresident, Mr Ali Akbar Hash-emi Rafsanjani. It is not the time to start selling Iran weap-ons – that kind of mistake has been made all too often in recent Middle Eastern history. But it is time for another try at

Arab debts

take toll ■ The Institut du Monde Arabe, housed in one of the most spectacularly beautiful of the architectural under Mitterrand's presidency is the latest victim of the crisk

The institute is publicly funded, 60 per cent by the French government, the rest by governments in the Arab world; but it has run into a financial crisis, and yesterday 50 people — a quarter of the staff — were given notice.

The most immediate proble is that Kuwait, normally a of the FFr100m (£10.2m) budget, is this year claiming to be unable to pay up the required FFrom. In fact, Kuwait's problem is just the last straw in a long deteriora-tion in the institute's finances, which is suffering from the failure of Arab governments

to pay their dues.
Morocco and Tunish have both tended to be up to date with their payments, but a number of other, much richer countries are way behind:
Saudi Arabia, Egypt and the
United Arab Emirates each
owe FFr18m, and Libya owes
FFr17m. Iraq, despite its long
and close friendship with France, has never paid a sou, and owes FFribin. Arrears accumulated by the

Arab member governments total FFr140m. With oil approaching \$40 a barrel, you would think they could do better than that.

Remould

■ Hachette Publications, the \$5hn French multimedia group best known for Elle magazine, is using the departure of Peter Diamandia, chief of its US subsidiary, to remould the American company in its own image. Diamandis quit suddenly along with two other senior suscriives.

OBSERVER

Hachette, which acquired Diamandis Communications in 1988 for a hefty \$712m (£382m), is to rename the group Hachette Magazines, and has already appointed its own chairman, Daniel Filipscchi, to head the US operations.

company by taking over the then seventh-runked US magazine publisher from CBS in October 1987 for \$650m. He then sold off some \$300m in assets before making the deal with Rachette.

His relations with the French parent had been strained for some time. He was upset by its decision last spring to auction Woman's Day magazine. In the event, it was taken off the block when bids fell far short of the \$200m

Another bone of contention
was Hachette's plans to cut
publication of Memories, Mr
Diamandis' brain-child newsnostalgia magazine, from six issues a year to two.
"Peter agreed it was not the best time to put money in a new publication, because of softness in magazine advertising, but he wasn't happy," a Hachette executive said.

In the family

Stephanie Proctor, Trust-house Forte's 28-year-old head of public relations, is following in a tradition at Britain's biggest hotels group. Her father is George Proctor, one of 10 executive directors of THE which precent of THF which yesterday aunounced rather dull interim

results. Keeping it all in the family is one of THF's policies. Chief flamboyant son of the group's founder, Lord Forte. Rocco's sister, the Hon Mrs Olga Polizzi, is also a main board director in charge of building



"I haven't been demoted — someone stole my stripes."

Other family dynasties at THF include Dennis Hearn, deputy chief executive, and his son Alan, who is director of management services in THF's international botels

division.
Dennis Hearn's nephew,
Alan, is managing director of
UK botels and another main

Slap down

■ If Jaques Delors, ambitious president of the European Commission, read the Spanish press yesterday he would not have been amused.

Carlos Solchaga, Spain's finance minister, had already upset the Commission leader by suggesting that the second phase of his precious proposal for Furnation meadure. for European monetary union be put back a year to 1994. Whereupon Delors openly

called on the Spanish prime minister Felipe Gonzalez to repudiate his finance minish and get Spain back on the Emn fast track. In Brussels, rumours - the origins of

which are not hard to guess But Gonzalez has stuck by

his minister. "The positions expressed by a member of the government are the positions of the government," he said. Phase two should be delayed. As it happens, Solchaga may

well go in a coming cabinet reshuffle, Even so, Delors might do well to note that the Spanish premier believes in political supremacy in the Community, and doesn't like being pushed around by officials, however grand.

Rank unsafe ■ Those who doubt the value

of country risk rankings which purport to quantify the
risks of doing business in
various countries - will have their suspicions confirmed by the September Euromoney

It regularly publishes its own country risk rankings, sounding the views of more than 100 economists.

The soundings taken in late July, days before the Iraqi invasion, put Kuwait near the top of the scale for risklessness. It was rated at 77.1 on a scale which West Germany heads with 94.1 and Mozambique props up with 13.6.

Euromoney repeated the ranking exercise soon after the invasion. The results are just as telling.

Kuwait has slumped, of course, to 27.9, putting it just behind the Dominican Repub-lic and ahead of the Congo. But it is still seen safer for but it is still seen safer for business dealings than frag (18.4) and 26 other countries, including Ivory Coast, Namihia and Cuba.

Hot trip

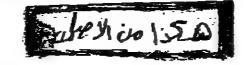
Friends of the Earth are bolding a raffle to fund action to stop global warming. The first prize is an exciting Middle East adventure.

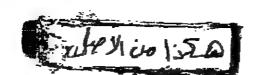
Up, down or sideways? Equities, that is. **Fund managers** have to give an answer.

And do so, in The Economist's portfolio poll this week.

It's a buy.

Economist





Pritain's prime minister looks to be in fine form.
Her eyes sparkle, as befits a grande dame who can still flirt with an audience. Her actress face is evident when she makes a joke; she has a self-parodying expression of mock flerceness in her repertoire. Her timing is well-rehearsed. At a recent procession she made a speech whose reception she made a speech whose tone was a touch messianic, but she was rational, and on occasion funny. If what she said is any guide, here is what is on her mind: first, her chance of winning the next election; second, the date; third, the state of world poli-tics. The latter she rather touchingly believes to be a phenomenon she can do something about. So we must stand firm against President Saddam Hussein. His withdrawal from Kuwait must be absolute. Absolute. We must continue to proclaim the values of freedom, since these, if they be called Thatcherism, pre-dated it and will last for hundreds of years. Meanwhile, be quietly satisfied that the European Community is coming round to our way of thinking. She is quite unlike the late Harold Macmillan.

Why bring him up? If you are to believe in the election of a Labour government with an overall majority next time, you have to believe in a political landslide of at least the magnitude of the one that hit the Tories in 1963-64. Only such a catastrophe would ensure a swing between the two parties greater than any since 1945, which is what is required A lesser swing might deprive the Conservatives of their overall majority, but that is another matter.

Mr Macmillan, who was ennobled long after his retirement, won the 1959 election with a majority of 100 over all other parties in the House of Commons, virtually the same as Mrs Margaret Thatcher's present surplus of back-bench voting fodder. It was the third Conservative victory in a row. Four years later, in mid-October 1963, he resigned on the ground of ill-health. His administration was in decay; sexual scandals within his cabinet contributed to the atmosphere of derision created by a small platoon of satirists. The Conservative party fell

If there is to be a replay of 1984, which Labour strategists dream of, a state of affairs as damaging to the Tories as the one outlined above would have to prevail. When? *In June* 1991. For on the day Mr Macmillan fell there was only a year to go before the last possible election date. Next June would be the equivalent day for Mrs Thatcher. There are other curiosities. The rate of economic growth at constant prices rose sharply in 1962 and 1963; in the following year, as the election approached, it plummeted. We are surely in for a repeat. The rate of inflation had doubled to more than 4 per cent by poting day, but it was not per cent by voting day, but it was not really an issue then. Labour can rest assured that the actual figure will be higher next year, but the chances are that it will be on a falling curve.

In October 1963 - for which read June 1991 on the equivalent time-scale today - the Gallup poll indicated 81 per cent support for the ConservaPOLITICS TODAY

Boxed in with no clear date to hand

By Joe Rogaly

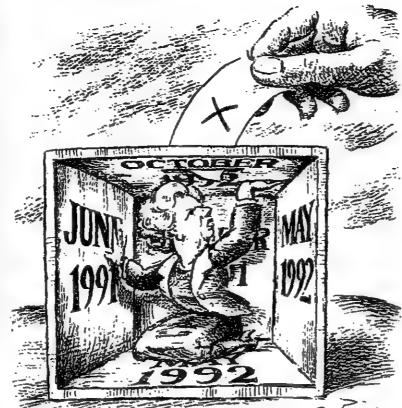
tives, against 42 per cent for Labour and 14.5 per cent for the Liberals. Today the numbers differ, but the gap between the two larger parties is the same. If it fails to narrow by next June, when the Tories could still have a year to run, precedent is no guide to anything at all.

You could argue that the poll tax is a catastrophe of greater magnitude for Mrs Thatcher than was the row over resale price maintenance that so divided the Tories in the early 1960s. It is possible that the Gulf crisis will produce an economic disaster that damages the present government yet further. Mrs Thatcher might be removed from No 10 Downing Street, by accident or design. There could be a virus in the electoral software that destructs after any government has served three terms. All these things are theoretically possible. The Labour party cannot rely on any of them.

The prime minister believes pas-sionately that if the electorate expects anything of her it is that she will bring inflation under control. Mr John Major, the chancellor of the exche quer, appears to share this conviction; hence the Thatcher-Major duet this week to the effect that interest rates have to be kept high until there is certainty that the RPI is falling. That sounds like a possible postponement of the election until 1992.

Mr Major also allowed himself a loophole for joining the exchange rate mechanism of the European monetary system as soon as the Treasury decides that a fall in inflation is in prospect. That allows them to cut interest rates and make a run for it in 1991. If they go into the ERM before the end of this year, they may be obliged to face the electorate no later than next October, for the pressure of expectation would build up irresist-ibly. Politically, this could be the catastrophe Labour is waiting for.

While Mrs Thatcher was teasing her audience about election dates the other night the signal that came through to me was - if June is out, then we - you know who I mean by "we" - would prefer next October. I suspect that one reason for this preference is an aversion to hanging on till the last moment, to being boxed-in like Sir Alec Douglas-Home in 1964 and the ill-fated Mr James Callaghan in 1978-79. Yet Mr Kenneth Baker, the party chairman has insisted on keeping next year clear in case the government backet. ment should decide to stick it out



until 1992. If it has to, it will, Sir Alec, who succeeded Mr Macmillan at an historically low point in the party's fortunes, was caught in just the kind of time-trap Mrs Thatcher dreads. He had a year to go at most. His critics were scathing: he fumbled over matchsticks when discussing the economy. He very nearly confounded us all. On polling day the Conservatives won 43.4 per cent of the vote to Labour's 44.1. The latter's commanding lead of a year previously had been whittled down to a fraction of a percentage point. Mr Wilson's first government rested on a majority of four.

While all this was happening Mrs
Thatcher was joint parliamentary secretary at the ministry of pensions and
national insurance. She witnessed the
whole show, if not from the table,
then at least with her nose pressed
against the window-pane. Mr Christo-

pher Patten, on the other hand, was a youth at Balliol, forming the mind of a future one-nation Tory of initially soft image and wet persuasion. He is the very opposite of what the prime minister calls "one of us"; in conse-quence be languished in the political wilderness before 1986, when he took the ministry of overseas development. He did not join the cabinet until just over a year ago, when he became secretary of state for the environment. As an excellent pen, he was occasionally hauled in by No 10 Downing Street during his years of relative obscurity, but in view of his current status as a serious contender for the leadership of the Conservative party it is worth recalling how recently he was promote

He has had a dramatic blooding, first finding himself saddled with the poll tax, then fighting a long series of

Paris

Geneva

Frankfurt

Madrid

Milan

New York

Tokno

Seoul

Hong Kong

Singapore

Sydney

paper on the environment, which was widely condemned as disappointingly toothless on Wednesday. He is intelli-gent, an adept tactician, a master of gent, an anept tattician, a master of public relations, and a man who is almost universally liked by civilised London; he has, therefore, emerged relatively unscathed — if not with reputation enhanced, then at least fit, perhaps fitter, for the top-table career to which he aspires. So far, so good.

The piquancy lies in the fact that both jaws of the vice in which he has been caught bear the prime minister's name. Mrs Thatcher proclaimed the poll tax to be the flagship of her administration. Mrs Thatcher initiated the mainstream debate on the greenhouse effect, with the result that expectations were raised Chairing the expectations were raised. Chairing the "green" committee of the cabinet, Mrs Thatcher favoured older, more experienced ministers who argued against doing anything that might upset the voters or increase the RPI right now; it is she who is ultimately responsible for the many wishy-washy compro-mises in Tuesday's white paper.

Seen in this context, Mr Patten has done well; his paper, entitled "This Common Inheritance", lays the foundations for what in time could be an effective environmental policy. "This cannot be the last word on the environment," it says in its sixth paragraph. "Now that the government has embarked on this comprehensive review, and published its conclusions. there can be no going back." Nothing in all its 296 pages is as apposite a comment on the paper as that.

The government as a whole, Mr Pa:ten included, may, however, have made a fundamental error of political made a fundamental error of political judgement. Mrs Thatcher certainly has. It is easy to be super-cautious about petrol and electricity prices at a time of rising inflation and a daunting Labour lead in the opinion polls; it is more difficult to exercise true leader-ship, which is required if the electorate is to accept the logical consequences of the government's analyses of the threats to the environment.

Mrs Thatcher has trumpeted the analyses, but qualled before the pros-pect of committing her own leadership to the consequences. I am not suggesting there should be road pric-ing today, a carbon tax tomorrow, or yet another 100p on a gallon of petrol the day after — but the absence of clear signposts in suchlike directions is an indication of the government's inherent lack of self-confidence. I drive a car myself, and love it, but there are the children to think of, and a world whose conditions may make life extremely uncomfortable for

The public expects leadership from Mrs Thatcher. "Leadership comes from the top," she said on Wednesday, in a speech enjoining managers not to award themselves greedy pay rises. She stuck to her guns on the poll tax, in write of its engrance unpopularity. in spite of its enormous unpopularity. On the environment she is at the top, She, of all people, has failed to deliver effective leadership. A sparkling eye and a forceful personality are poor

Lombard

Nordic model under fire

By Robert Taylor

collective bargaining system has aroused admiration abroad ever since the 1930s, especially among Keynesian economists and believers in the need for a consensus between capital and labour in running a market economy. The Nordic countries' success in combining full was thought to reflect a judicious mixture of centralised wage agreements between national employer and union organisations; a social cohe-sion based on Social Democratic values; and a dynamic labour market strategy.
But opinions have changed

in the region, it has become fashionable among Nordic economists to cast doubt on the efficacy of the model. A new book just published by a number of them is indicative of what has almost grown into the new orthodoxy. It suggests the existence of a strong relationship between the pressure for real pay increases and the level of unemployment in most Nordic economies. The size of unemployment benefits is seen has having little impact on

wage levels.
Apparently "no clear evidence" exists that "direct gov-ernment intervention in pri-vate-sector bargaining reduces real wages", while the relative importance of centralised or local bargaining in containing wage-push inflation remains

The most startling finding comes from Professor Lars Calmfors at Stockholm's institute for international economic studies, who argues that Sweden's famed labour market policies - designed to keep down unemployment - have led to serious labour cost increases. in the words of Calmfors, "accommodating employment policies" – which he defines as "policies that offset tendencies

to open unemployment" have a "strong wage-raising effect in Sweden" and in Fin-The implication seems to be that Sweden should devote fewer of its resources to

dynamic labour market mea-

sures such as training, job subsidies and the like, and put

more into passive income

THE NORDIC region's ers on the dole as a way of collective bargaining system disciplining the labour market and cooling wage demands.

The experience of Denmark,
however, raises doubts about
such an approach. In that country most public resources go into a generous benefit sys-tem for the jobless and little into dynamic market measures

into dynamic market measures to get people into work; perhaps as a result it requires Danish open unemployment to reach 8 per cent to make any impact on pay pressures.

The Nordic economists believe that Sweden and the other Nordic countries are "axtraordinarily sensitive to variations in open unemployment". Some evidence does support this observation. The rise of the registered jobless to 4 per cent in Norway — the highest total since the 1930s — helped in the success of a cenbelped in the success of a cen-tralised incomes policy since

Many economists believe that if Sweden let open unemployment rise to about 3 per cent it would be enough to cool down the heated labour market and calm wage pressures, Others think it would need much more unemployment to have the desired effect.

The worry must be that few Nordic economists seem to recognise the social consequences of what they are recommending. What most of the Nordic region does not yet have is a demoralised and visible underclass suffering from real deprivation. This would be the inevitable price to pay if existing labour market programmes were abandoned.

Much value remains in the dynamic labour market part of the Nordic model, as both the Organisation for Economic Co-operation and Development and the American Brookings Institution have recognised in recent years. Such outside views ought to be heeded. There is no sense in deliberately seeking to destroy the existing Nordic social consensus by an attack on its labour market programmes in order to create a supposedly more effi-cient market economy. *Wage Formation and Macro-

economic Policy in the Nordic Countries, edited by Lars Calm-fors, Oxford University Press

L*ETTERS*

Market processes and moral restraints

From Mr Bryn Jones.
Sir, Arthur Seldon claims
("Concordat on capitalism," September 26) that market pro-cesses have established a new superiority because they express popular wishes more effectively than the alternative political systems. Does this also, therefore, account for the success of the Thatcher governments in imposing more market forces on that majority of the population who did not want or vote for them? Bryn Jones

Inspire School of Social Studies, University of Bath

From Mr Jonathan Price.
Sir. Mr Seldon argues that the proper operation of the market system depends on people restraining their self-interest when acting as producers so that their self-interest as consumers can be better

However, the process of

From Mr John H. Northard. Sir, John Gapper's report

("NUM urged to quit member-ship of IMO," September 25)

repeats the incorrect, though widely reported, view that Brit-ish Coal refuses to negotiate with the National Union of

The confusion arises from the bitter aftermath of the NUM strike of 1984-85, and the decision by many miners to

form and belong to the Union of Democratic Mineworkers. To

allow for practical representa-

tion, British Coal introduced

the "majority principle", under which the union which repre-sented the majority of mine-workers at an individual col-

Mineworkers over pay.

British Coal and the NUM

producing is, for many people, far more than a necessary evil. It can be an important stimulus to self-development, an enjoyable social activity and a means of self-expression. The intangible nature of these goods means they are liable to be neglected by a market system dominated by the trading of identifiable commodities.

The lack of sensitivity to the range and nature of human motivations that is betrayed by Seldon's argument perhaps goes some way to explain the puzzling paradox that becomes apparent towards the end of his argument.

Why is it thought that those who seek to restrain and guide the market will inevitably be motivated by unrestrained self-interest when those who trade in the market place are willing to act under moral restraint? Jonathan Price

liery or unit negotiated on behalf of all on issues affecting wages and conditions. This was offered to both

unions in 1986, accepted by the UDM, but rejected by the NUM.

The UDM is currently seeking to negotiate a further pay deal.

It is entirely a matter for the NUM whether it chooses to live

NUM whether it chooses to five in the real world or to persist in isolating itself from mean-ingful negotiations on matters which affect the livelihoods of

its members.

British Coal,

John H. Northard. deputy chairman/operations

Grosvenor Place, SW1

57, All Saints Road, Kings Heath, Birmingham

World Bank theory and reality

From Mr J.A.D. Long.
Sir, We read with interest the article by your Lagos correspondent on the World Bank's recently established line of credit for small and mediumscale businesses in Nigeria ("World Bank scheme ques-tioned," September 14). However, we are surprised at the suggestion that the slow rate of utilisation of this facility is "partly the fault of commercial and merchant banks".

The majority of such banks,

including this one, were not consulted in advance as to the suitability of the new line of credit for the purposes which it is intended to achieve. Had such consultation taken place, we would have pointed out that the proposed facility was likely to turn out to be another example of the World Bank's throwing money at problems rather than thinking about them, so inappropriate are its terms and conditions for the present needs of this sector.

While it is true that small and medium-scale businesses

in Nigeria are experiencing considerable difficulties, we do not believe that the World Bank is approaching the prob-lem in a particularly construc-rive way. Rather than making available blanket facilities which fail to take into account the social and economic realities of the country, the bank would be better advised to spend time studying the spe-cific requirements of the sector and developing credit facilities which are designed to meet its particular needs.

We would suggest that at least two of the big problems facing the small and medium-scale business sector in Nigeria

The desperate shortage of skilled management personnel

The inadequacy of the accounting and auditing stan-dards in most small and medi-

um-scale businesses.
There are many highly There are many highly trained and competent Nigerian managers and an equally large number of capable accountants, but they tend to gravitate towards the larger multinational companies. Few small and medium-scale businesses can afford the cost of training and then multinations. training and then maintaining such qualified people in their employment.

A World Bank facility aimed at financing the training and subsequent employment of skilled managerial and accounting stall would make a far more significant contribu-tion to the problems of the sactor than a general purpose line of credit. The latter does nothing to solve specific problems but rather, by making funds available without adequate safeguards and controls,

merely encourages further waste and profligacy. It is, therefore, hardly surprising that many banks are unenthusiastic about a scheme which appears so unsuited to solving practical problems

These suggestions are by no

means exclusive, but their consideration by the World Bank might go some way towards bridging the yawning gap which exists between the bank's academic theories and the commercial realities which the rest of the banking sector has to deal with on a daily

J.A.D. Long, managing director, First City Merchant Bank, 9th-10th Floor.

Legislation needed, not fantasies

Prom Mr Geoffrey Mills.
Sir, The American suggestion that boards should contain a mix of professional directors, plus "normal" non-executives, plus executives ("Independent directors with bite," September 5) is not new. It was described in a British book, On The Board, a decade ago.

But improvement of this kind will not occur because in practice the executive directors, not the board, control the company. By controlling entry to the board they can maintain a comfortable status quo, even if that means maintaining an

than in competitor countries. That is why Britain is the second-worst performing industrial country and America the worst. That is why we need simple, concise legislation for composing boards and controlling companies, not more fantasies about the supposed freeLondon

FÖRSÄKRINGSBOLAGET SPP ÖMSESIDIGT

Acquired London & Edinburgh Trust PLC for £491 million

Baring Brothers & Co. Limited

advised SPP

Inchcape **INCHCAPE PLC**

Sale of 50% of Toyotz (GB) Limited and subscription of shares in Inchcape

Toyota Motor Corporation for a total value of £110 million

Baring Brothers & Co. Limited advised Inchcape

Blue Circle Industries PLC

Acquired Ceramica Dolomite for £36.5 million

Baring Brothers & Co. Limited advised Blue Circle

BOEHRINGER MANNHEIM U.K. HOLDINGS LTD

A subsidiary of Corange Limited acquired Chas. F. Thackray Limited

Baring Brothers &.Co., Limited advised Corange

THE BRICOM GROUP LIMITED

> Acquired by Rochfield Limited for £337.5 million

Baring Brothers & Co. Limited advised Bricom

SUNTORY SUNTORY LIMITED

Purchase of 70% of Cerebos Pacific Limited Ranks Hovis McDougall PLC and general offer valued at £270 million

Baring Brothers & Co. Limited advised Suntory



Still Virgin territory

From Mr Roger Flynn.
Sir, The report about MCA possibly being bought by Matsushita Electric Industries September 26) says David Gef-fen's label was the largest inde-pendent record company in the world at the time he sold it to MCA. ("Matsushita in negotiations,"

Roger Flynn, company secretary, Virgin Music Group, 120 Campden Hill Road, W8

In fact the largest indepen-

dent record company in the world was - and is - the British company, Virgin Records. Virgin is set up in 25 countries (Geffen was only set up in one) and Virgin's turnover is at least twice the size of Geffen's.

incompetent chief executive or an unbalanced chairman.

That is why executive pay and perquisites have increased faster in Britain and America

dom of markets. 43 Whetstone Close,

International Corporate Finance



FINANCIAL TIMES

Friday September 28 1990



Gulf casts long shadow over 'celebrations'

Gloom has permeated the talkathon, report Peter Norman and Stephen Fidler

his year's annual meetings of the International Monetary Fund and World Bank were conceived as celebrations. They ended up being

Close to a wake.

Well before the week's talkathon began, the Iraqi invasion of Kuwait had eclipsed any joy that might have been felt at communism's collapse in eastern Europe and the worldwide triumph of

ee-market doctrines.
But the assembled ministers and bankers were ill-prepared for the gloom in financial markets resulting from the Gulf crisis. Over the past week the oil price has brushed \$40 a barrel, stock markets have fallen and worries about a recession in the US have grown fol-

a recession in the US have grown fol-lowing a sharp downward revision of second-quarter growth figures. Fears about the fragility of the US and Japanese banking systems have surfaced as glum bankers from New York and Tokyo poured out tales at parties of falling profits and increased credit risks.

European bank supervisors are regretting the decision of the former Cooke Committee of western central bankers to allow Japanese banks to count their equity holdings as capital. The hostile international climate and high oil prices has also greatly increased the problems of heavily indebted Third World countries and the newly emerging democracies of eastern

newly emerging democracies of eastern Europe.

The economic unification of Germany – one of the past year's successes – is having an adverse effect on eastern Europe as the East Germans no longer want to buy local goods.

The high capital requirements of a united Germany will exacerbate the already worrying shortage of savings that helped raise long-term interest rates earlier this year.

rate neiped raise long-term interest rates earlier this year.

Symptomatic of the instability now endemic in the Soviet Union was the appearance in Washington of two delegations from the USSR. While a team of "special invitees" from the Soviet of "special invitees" from the Soviet Union was fêted by senior officials, including Mr Michel Camdessus, IMF managing director, a delegation from the Russian federation headed by Mr Boris Federov, finance minister, hustled from meeting to meeting trying to con-vince officials and journalists that they had the answer to the Soviet Union's

By yesterday, last weekend's forecast from the Group of Seven leading indus-trial nations of continued economic growth in 1991 was looking optimistic.

That was based on an assumption the oil price would average \$26 per barrel for the next six months, before falling

The sense of gloom was catching. Summing up his concern for the Third World, Mr David Bock, director of operations at the World Bank, commented: "As the crisis has been prolonged, we have seen a greater degree of threat to the gains of the 1980s in developing countries."

developing countries."

After listening to his US colleagues worry about recession, Mr Hilmar Kopper, chief executive of Deutsche Bank, left Washington saying: "When I came over five days ago, I wasn't as gloomy as I am now."

that the IMF's 154 members are capable of rapid action.

The way has been opened for swift emergency support for the frontline states. Goaded by the US, the international community will make up losses accruing to Jordan, Egypt and Turkey as a result of Iraq's aggression.

Despite a clear wish for lower interest tates on the part of the US Treasury, IMF members bave achieved broad

IMF members have achieved broad agreement that the oil price rise must

monetary policies should remain tight. In this way they hope to avoid mistakes of the 1970s, when accommodating poli-cies and the recycling of surplus petro-dollars through the banking system spawned inflationary problems and paved the way for the debt crisis.

Indicative of the sense of solidarity between the rich and poor segments of the globe, three developed nations — Britain, France and the Netherlands — have advanced proposals to ease the official debt burdens of developing

Yet aid for the frontline states and debt initiatives have also raised ques-tions about the use and purpose of the IMF and World Bank. Nobody doubts the needs of nations hit by the Gulf crisis. But involvement of the two Washington-based bodies in a rapid dis-bursal of emergency funding with few, if any conditions, will not strengthen their role as disciplinarians of the global monetary system. Moreover the debt initiatives, under-standable in view of steadily rising offi-cial debt burdens in some of the world's

cial debt burdens in some of the world's poorest countries, do nothing to uphold the sanctity of financial contracts. They could increase the moral hazard that is already weakening the world's financial system.

UK inflation

could rise

says Major

By Raiph Alkins and Peter Marsh in London

MR JOHN Major, Britain's

Chancellor of the Exchequer, warned yesterday that the UK's inflation rate could rise further before falling, as the

public controversy intensified over whether the economy was

Mr Major told the London cabinet that the Gulf crisis

was complicating inflation

projections and would add to price pressures in the short term. But he reiterated his belief that inflation would diminish sharply through next

His comments came as com-

nentators forecasting reces-

sion in Britain were joined by Mr Karl Otto Pöhl, president

bank, and Sir Alan Walters,

former economic advisar to

Mrs Margaret Thatcher, the

Sir Alan said the UK was "very likely" to enter a techni-

cal recession - two successive

quarters with zero or negative growth – in the next year. It would be milder than the pre-

vious large economic down-turns in 1974 and 1980. But there was still a danger of

"important insolvencies" in

Mr Pohl told an audience of

businessmen in Washington:
"The UK is already in a reces-

The Thatcher government

on the brink of recession.

further

Raising the stakes at News Corp

The world investment community has always bad very mixed feelings about Mr Rupert Murdoch's News Corpo-ration. On the one hand, News Corp has a history of taking big and highly profitable gambles such as breaking the grip of the Fleet Street unions by moving its UK titles to Wapping. On the other its aggressive accounting policies and debt levels have always scared the more conservative of Mr Murdoch's admirers. Not surprisingly, this week's publica-tion of News Corp's 1990 bal-ance sheet has increased

anxiety considerably.

The eye-catching number is not the overall debt level of A\$10bn plus, but the jump in short-term unsecured bank short-term unsecured bank borrowings from ASS3m to AS2.3bn. News Corp's enthusi-asm for playing the foreign exchange and financial mar-kets is well known. But this is a time when its three biggest money-spinners — the US, UK and Australia — are heading into recession, its capital spending is running at a record spending is running at a record \$A1.5bn per annum and its interest cover has fallen to 1.4 times. Even a buccaneer like Mr Murdoch should be forgetting about short-term financial gains and concentrating on locking in secure long-term fin-

There is no doubt that his newspapers are still throwing off a lot of cash. But much of it is going to satisfy Sky TV's tre-mendous appetite, and in the current bearish climate even Mr Murdoch can no longer depend on asset sales to generate handsome profits. The fact that News Corp's market value of A\$2.1bn is a third less than the latest revaluation and a fraction of the A\$11.3bn net asset value reflects the pervasive scepticism.

News Corp needs to get its gearing down if it is to main-tain confidence. Consequently, there is a certain arrogance about its latest threat to to delist its shares if its main stock exchange does not perstock. In the current bearish climate, even Mr Murdoch can-not afford such a luxury.

Brent Walker

market's attitude towards Brent Walker's figures has always been one of polits disbelief. Now, it seems, that attitude extends to the com-pany itself. There is little new about the fact that the shares are on a running yield of 15.7 per cent and a p/s of 1.2, despite stated interim earnings

Beazer Share price relative to the FT-A All-Share Indax

three times higher than two years ago. The novelty is that the dividend is unchanged, despite earnings growth of 54 per cent and cover of 8.6 times. There is also a touch of despair about a capital-raising exercis in which the company is to cancel 10 per cent of its debt mountain at the cost of giving

away half the equity.
Part of the problem is doubt-less the debt covenants which restrict the company to bal-ance sheet gearing of 100 per cent and interest cover of 2.8 times. Neither covenant extends to the £350m of debt due to the William Hill acquisidue to the William Hill acquisi-tion, so the relevant debt amounts to a mere £800m. Gearing is therefore stated as a mere 90 per cent; but it is worth noting that the company includes as an asset the con-tentious £160m reduction in the price due to Grand Metro. the price due to Grand Metro-politan on the William Kill deal. The obvious snag is that GrandMet has now served a writ on Brent Walker for £50m of that amount and is vigorously contesting liability for

the rest.

If the convertible issue flops,
Mr George Walker stands to
put up \$27m of his own money
to mise his state from around 17 per cent to 22 per cent of the equity. The move is to be encouraged; judging by yester-day's results, Brent Walker's future does not belong in the public domain.

Trusthouse Forte

It would be premature to recession-proof to describe THF, but yesterday's interims at least point that way. A striking feature of 1990's interim reporting season has been the resilience of the UK's leading hoteliers, with dividends growing 15 per cent at both Queens Moat and Mount Charlotte, despite their heavy borrow-

ings. At 10 per cent, THF's dividend increase was smaller, which seems prudent in view of its static margins, the £1bn of debt on its books, an £80m per annum interest bill and the Gulf crisis. But the general trend was the same, with

trend was the same, with THF's underlying trading profits up 9 per cent after excluding the property sales.

True, margin pressure is building up in the UK's oversupplied provincial hotel market; but so far London is doing well, with the luxury end like Brown's and the Grosvenor House showing 9 per cent prof-its growth. As for the future, the news that THF thinks it can still afford a capital budget of £270m this year is a gesture of confidence: but on a more mundane level the low-margin, volume-driven, but cheap to develop Gardner Merchant catering business seems to offer some of the better pros-

The problem for the stock market at the moment, when looking at a blue-chip like THF is valuation. With a gross dividend yield of 5.2 per cent, and a share price at only 66 per cent of stated net asset value, the usual investment arithme-tic says THF's shares are underpriced. But one could say the same about lots of other shares too. Hotels, however well they are holding up now, are perhaps not quite a basic enough business to rank right at the top of the fund manag-er's buy list.

Beazer

Along with Brent Walker, Beazer can claim to rank among the great debtors of our time. Its market value, however, is much more substantial - almost £250m, against net debt of £880m. Beazer could also fairly argue that in incur-ring debt with the Koppers acquisition it diversified its operating risk. Its UK house-building side is now suffering along with the industry as a whole; but its US profits, allowing for a £10m pension holiday, are almost unchanged for the

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On the financing side, however, the risks are as great as ever. The half-yearly trend in two years is not encouraging: from 3.8 times to 2.7, then 2.3, and lastly 1.9. All this is before US construction activity. Despite everything, Beazer has the air of a survivor, but survival looks like being its chief preoccupation for the foresee-able future.

Ben Bella stakes claim to Algeria again

By Robert Graham in Algiers

MR Ahmed Ben Bella

yesterday shook off the dust of Third World history, Returning to Algiers after 10 years' exile and an earlier 15 in prison, independent Algeria's first president stakes a claim to lead his country once again. He stepped off a specially chartered ferry in the port of Algiers, a free man, to the sounds of ships' strens and the piercing ultilation of women. Supporters abouted "Long Live Ben Belia" - the cry that echeed round the country when oed round the country when, 28 years ago to the day, he was

elected president.
The magnificent white colonnaded boulevard overlooking the port was packed by a tumultuous crowd of 200,000. Many were too young to remember even when he was ousted in a coup in 1985. The only official greeting him was Colonel Ben Cherif, a

former head of the Gendarmerie and a member of the ruling National Liberation Front (FLN) central committee.

"It gives me joy, great joy, to return home after so much suffering in prison and then in first formal address in front of

On board the boat which he had boarded the previous after-noon in Barcelona, the 78-yearold former president looked tired and overcome by events. But the moment he reached the small makeshift podium to address the crowd he was transformed. The oratory that helped sustain him in three turbulent years of power

He spoke forcefully in Arabic, lapsing occasionally into French, captivating his audience with clever puns and digs Chadli Benjedid

By Richard Evans in London

AN ATTEMPT to blow up top anti-terrorist experts – includ-ing a senior British govern-

ment minister and a police

chief - was narrowly averted

yesterday when a bomb was discovered just before an inter-national conference on terror-

ism was about to start in Lon-

Mr William Waldegrave, for-

eign office minister, and Sir Peter Imbert, metropolitan

ists responsible, assumed by Scotland Yard's anti-terrorist

Bomb plot foiled at

UK terror conference

"The only thing that I am



Ahmed Ben Bella, first president of Algeria, waves to supporters as he arrives by ferry at Algiers

are suffering. There is a grave crisis... we are suffering from corruption and nepotism - and may God punish those who practise this," he said. "The government must change."

Despite attacking the government, his message was mea-sured. He sought to project himself as a symbol of unity. "We must have a centre," he stressed several times. There had to be change, he said, but orderly change. He made no direct offer to take on office; but those accompanying him clearly hoped he will act as a unifying force as the country opens up to experiments with a pluralistic political system.

absorb under the wing of his Movement for a Democratic Algeria (MPA) much of the

He distanced himself from the Islamic Salvation Front (SIF) which scored a spectacular 53 per cent of the vote in last July's municipal elections. By insisting that Algeria had been served well by Islam for 14 centuries, he made clear that Islam had to be part of national life. national life

Turning to the conflict in the Gulf, he was unrepentant in his support for Iraq and the Iraqi leader's few Arab allies. He urged Algerians to go to the lraql embassy and volunteer to enlist. He also called on his Laying down his strategy for fellow countrymen to demon-

Despite today's triumphant homecoming, many questions remain about the kind of gov-ernment programmes Mr Ben Bella would produce. Yester-

Bella would produce. Yesterday he said priority had to go to agriculture and to generating small and medium businesses. But his plans remained vague. The ironies and ambiguities surrounding him were underlined by his staying in the hotel in Algiers which he was building when overthrown. For almost a decade the half-finished structure was left a rotting scar on the Algiers landscape, to remind Algerians of the encesses and failures of his attempts at socialism.

however, remains determined to keep its outward calm, ref-using to talk in terms of reces-sion and only of a slowing in sum and only of a slowing in output growth. The meeting, at which Mr Major reported on his visit to the International Monetary

US moves closer to relations with Hanoi

THE US yesterday edged

squad to be the IRA, in their campaign aimed at political and "soft" civilian rather than further towards normal rela-tions with Vietnam with the announcement that Mr James Baker, US secretary of state, military targets. There was widespread criticism following the discovery and defusing of the device at the perceived gaps in security, the holding of a conference on such a sensitive topic at an would meet his Hanoi counter-part in New York tomorrow. Mr Baker's meeting with Mr Nguyen Thach, Vletnam's for-eign minister, marks the highcessible London venue, and est-level contact between the the pre-publicity given on the subject matter and the speaktwo countries since the Viet-nam war and signals a mutual ers. At one stage it was believed that Mr Tom King, desire to improve relations after a 15-year stand-off.

The two ministers are expec-

police commissioner, were among the speakers at the con-ference, which had to be abandefence secretary, would also doned when a "highly sophisti-cated device" was found in a lunchbox under the speaker's lectern. Mr Waldegrave had Commander George Churchill-Coleman, head of Scotland Yard's anti-terrorist been due to outline new government initiatives to counter Had the 4lb Semtex bomb exploded, it would have killed bomb was probably placed between 8am and 9am.

or maimed many of the 100 leading experts gathered at the He did not believe that either Mr Waldegrave or Sir Peter Imbert were the specific tar-gets. "The conference, which was widely advertised, would conference, organised by the Research Institute for the Study of Conflict and Terror-ism at the Royal Over-Seas be seen as a legitimate target by Irish republican terrorist League headquarters off Picca-It would also have been a big propaganda coup for the terror-

ted to deal primarily with United Nations efforts to reach a peace settlement in Cambodia. Other likely topics squad, said police had searched the building at 6am and he was satisfied the device was not then in place. He believed the include the fate of more than 2.400 Americans missing in action during the war, as well as Hanoi's interest in seeking economic assistance from the

The State Department said Mr Baker wanted to acknowledge Vietnam's positive contrigroups," he said.

The bomb was found under the lectern's desk-top lid by the league's banqueting manager.

bution to recent progress toward ending Cambodia's civil war, a reference to Hanol's withdrawal of occupying forces last year.

Both ministers are expected to discuss how to press ahead with the UN framework agreement, which involves the creation of a Cambodian supreme national council. The council includes the Vietnamesebacked government in Phnom Penh, and three guerrilla fac-tions fighting to overthrow it, including the Khmer Rouge. The plan has the backing of all permanent members of the

UN Security Council - the US, Soviet Union, France, Britain and China. But the parties on the ground have not yet been able to reach agreement Mr Baker, who is attending the UN General Assembly in New York this week, shifted policy toward Vietnam last July amid fears that US aid to

Cambodian resistance ran the risk of allowing the Khmer Rouge to return to Mr Baker announced the US was withdrawing support for the Cambodia guerrilla coali-tion and was opening dialogue with the Vietnamese-backed

regime in Cambodia.
Since July the US has held three official meetings with the Vietnamese. However, the US still classifies Hanoi as an enemy and President George Bush recently extended a ban on US trade. Fund's Washington conference, touched only briefly on the European exchange rate mechanism (ERM). Mr Major again emphasised that when Britain joined would depend on prospective price move-ments compared with other European countries
September's inflation rate,
to be published next month, is widely expected to rise from the current 10.6 per cent and it could increase still farther in October if petrol prices con-

tinue to rise.

Speaking at a London conference, organised by Idea, a financial research group, Sir Alan reiterated his long-standing opposition both to ERM entry and to closer monetary integration by Britain with the

rest of Europe. He said Britain's ERM plans me and Britain's ERM plans were "a major folly". Ideas to move to complete European Monetary Union over the next few years were "clear rub-bish."

Sir Alan added that "only God knew" the motivations of people pushing for EMU such as Mr Jacques Delors, the European Commission president and Mr Hans-Dietrich

dent and Mr Hans-Dietrich Genscher, West Germany's for-eign minister.

At the same conference, Mr Helmut Schlesinger, deputy governor of the Bundesbank, spelt out the German central bank's view that monetary union would have to be accom-panied by a large degree of political union.

This announcement appears as a matter of record only.

August 1990

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RECRUITMENT

JOBS: Survey of 1,000 companies shows earnings of UK executives outside City banking

HOSE nostalgia-mongers who claim the poetry has gone out of modern life, look to have a point. For instance, if John Keats had lived to sit at the Jobs column's desk, he wouldn't have begun his poem, To Autumn:

Season of mists and mellow fruitfulness He would have opened it with: Season of stats — pay and fringe benefits

The first windfall from the autumn batch of salary statistics appears to the right. It is drawn from the latest of the Reward consultancy's twice-yearly surveys of managers' pay in Britain, which covered an assortment of more than 1.000 commanies scattered

covered an assortment of more than 1,000 companies scattered across the country.

To overseas readers who saw the indicators of pay in City of London banking which I printed on August 29, the figures alongside table may seem incredibly modest. But today's table gives a far better idea of managerial earnings in Britain as a whole. For one thing, of all the pay surveys periodically reported in this corner of the FT, Reward's includes the greatest proportion of smaller businesses. For another, the companies taking part are mostly engaged in making and marketing things, as distinct

en la caractera.

1018 C. 18

What industrial managers have to live on

from manipulating money. Even so, since they probably don't constitute a representative cross-section of a representative cross-section of British employers, the results

20,893 22,000

21,535

19,730 20,771

cannot be taken as an accurate reflection of the real state of pay. Unlike the full survey report, which gives information on six LOWER QUARTILE UPPER QUARTILE MEDIAN Total Rank One - Most senior executive below rank of director in: 3 ٤ £ £ 33,943 33,945 29,757 30,635 29,850 29,850 29,850 28,355 28,000 28,355 28,000 26,350 27,377 25,750 27,000 26,750 25,260 24,857 25,000 24,150 25,465 (30,750) (27,313) (26,339) (25,000) (30,750) (29,122) (27,005) (26,000) 28.071 29,642 39,948 36,052 25,268 24,050 24,840 36,250 34,000 31, 163 34,500 Company secretariat 81.8 81.0 83.8 88.3 74.4 73.1 91.2 86.5 76.7 81.8 56.9 82.1 56.9 83.5 71.2 57.5 29,808 32,000 34,208 32,400 31,008 24,452 24,000 23,750 22,000 22,222 25,511 24,000 23,750 22,000 23,000 (24,988) (25,980) (28,000) Surveying/construction (23,745) (25,000) (27,300) (24,005) (24,055) (23,960) (24,150) (23,161) (23,161) (23,165) (23,400) (22,960) (22,100) (22,575) 30,911 (24,883) (25,000) 33,000 33,000 Date processing 22,269 22,000 22,625 22,360 (24,355) (24,532) (23,471) 33,372 30,870 32,828 24,102 21,764 22,880 20,952 22,002 21,439 22,880 (24,000) (23,400) 28,421 29,152 30,038 Scientific/technical dep 29,152 28,935

24,765 25,555 24,837 24,500

(22,935)

(22,150) (22,091) (22,308)

levels of management, my table is limited to one. It is executives ranked immediately below board-level, except possibly in small directors while doing essentially the same jobs. Anyone wanting data on other levels should contact Bill Couldrey of the consultancy at Reward House, Diamond Way, Stone, Staffordshire ST15 OSD; tel 0785 813568, fax 0785 817007. The table starts with the basic

salary and total money rewards — including bonuses but not the value of in-kind perks such as cars — of the lower-quartile manager who would be a quarter way up from the foot of a ranking by pay of all delegative carms work at the all doing the same work at the

Next we have the corresponding figures, from both the latest survey and the one 12 months earlier, for the median executive mid-way in the ranking. Then come the new findings for the upper-quartile manager a quarter way down from the top, followed by the percentage of people in each type of job who

have a company car.

Besides being no more than approximations, the table's figures need adjusting in various ways before any personal comparisons

ror a start, to allow for the pas-sage of time since the information was collected, all money sums should be increased by 2.1 per cent. That will update them to October 1, but for each month thereafter they should be raised by a further 0.7

Since pay varies markedly with place of work, adjustments are also needed for region. The geographical variances from the overall median basic salary of £26,250 were: higher—London by 17.3 per cent, southeast England by 33, and Scotland by 0.8 per cent; lower - north-west, and eastern counties of England by 4.8 per cent; Northern Ireland by 7.4; south-west England by 7.5; west Midlands by 8.6; and north-east by 9.9. per cent.

Another strong influence on pay is the employing company's size, which can be measured in different ways. Using annual sales turnover ways. Using amulai sales turnover as the criterion, the differences from the £26,250 median were: higher — over £100m by 18.5 per cent, and £40m-£100m by 5.6; lower — £15m-£40m by 4.0 per cent, £5m-£15m by 8.6, and up to £5m by 14.8. Gauging size by total number of

employees, the variances were: higher - more than 4,000 by 25.7 per cent, 1,001-4,000 by 9.9, and 501-1,000 by 2.0; lower - 201-500 employees by 4.4, up to 200 by 5.6.

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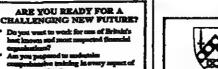
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THE COMPANY

Well established profitable group. Operations in Paris, Geneva, Luxembourg, and London. Entrepreneurial, pragmatic approach to M&A

advisory, corporate finance, private banking, and real estate finance Top flight management team with real pedigree. Extensive network of blue chip clients.

THE POSITION ♦ Responsible for all aspects of M&A transaction

management and stake building activity. Concentrate on quality business acting at the highest corporate level in the UK.

Report to Managing Director, Extensive potential to develop deal flow and manage own team.

OUALIFICATIONS A minimum of four years M&A experience. Knowledge of transaction processing and Takeover Code essential.

Confidence to operate at Chief Executive level. Languages preferred, especially French.

The desire to succeed in a small tight knir team with a high level of autonomy.

Please reply in writing, enclosing full cv. Reference 13674

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PARIS



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Assistant Fund Manager UK Equities

Excellent Base + Bonus

City

ideal opportunity for a young bright investment Analyst, Fund Manager or Economist to further their UK market expertise and responsibilities.

THE COMPANY

over \$10bn in assets.

Balanced London operation with fixed income, European and UK equity pontolios. Established senior management team. Significant research capacity.

THE POSITION Responsible for recommendations on all UK equity sectors based on thorough fundamental company analysis. Assess and provide UK market reports. Maintain close links with broking community.

 Global investment management business with
 Report to Senior Fund Manager with potential to manage limited funds. **QUALIFICATIONS**

> Graduate, preferably Economics degree, aged 22-'26, with a minimum of one year's experience in investment management.

Grasp of the stock selection process and fundamental company analysis. A team player with confidence and conviction.

Please reply in writing, enclosing full cv,

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strong, experienced team in a non-traditional environment and we can use your expertise. **Senior Internal Auditors**

As a Senior Auditor, you will lead projects, concentrating on both financial and operational activities, help direct staff auditors, and address business issues. You will apply your skills to a variety of challenges, from product development and pricing, manufacturing quality and capacity analysis, to evaluating internal controls and assisting the external auditors.

At Apple we take a unique approach to auditing. In addition to evaluating the control environment, we become business partners with our client groups and assist them with their business issues. It's a proactive role that demands expen finance skills, a broad business background, and some critical

traits such as tenacity. Resourcefulness. The ability to move quickly, integrating others ideas. We're a

Senior EDP Auditors

Apple Computer Europe, Inc.

As a Senior EDP Auditor, you will lead projects to analyze the efficiency of data center operations. effectiveness of the data security environment, and adequacy of the systems development process.

To qualify for the above positions, you must have a background in Finance or MIS, and a CPA/ACA. MBA or professional certification in the MIS field, with at least 4 years' experience. Position requires 50 % travel throughout Europe with occasional travel to US.

Please send your CV, indicating referenced position, to Ms. Mable Jenkins Apple Computer Europe, Le Wilson 2, Cedex 60, 92058 Paris La Defense, FRANCE. Apple, the Apple Logo and Macintosh are trademarks of Apple Computer Inc.

The Power to be your Best

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FUND MANAGEMENT OPERATIONS

An Independent London-based Bank

An exceptionally strong balance sheet provides our client with the resources to achieve its objective of providing discreet high quality banking and investment products to successful and discerning people and their companies. The Bank provides a broad financial service to clients on a global basis. Planned expansion of these services has created two opportunities for enthusiastic and flexible professionals.

OPERATIONS MANAGER

circa £40.000 + car + benefits

Total responsibility to establish and manage the day to day administration of the Fund Management Division is offered with this position. Great importance has been placed on Information Technology and you will be expected to have a sound knowledge of this area. to be able to advise, manage implementation and sign-off systems. Extensive experience of International Investments, particularly equities, is essential. Knowledge of hedging futures and options and the related accounting practices would also be an advantage. There will be a strong emphasis on tracking clients investments.

PERFORMANCE MANAGER £25,000 to £30,000 + benefits

This newly created position carries considerable responsibility for very challenging work. The main elements of the role are performance measurement and attribution together with responsibility for the related computer systems and the preparation of all client and internal reports. The Bank is dedicated to offering the best possible service to clients and accordingly has an extensive range of state of the art software. The individual should have a good working knowledge of up-to-date methodology.

The demands and responsibilities are significant with a large degree of autonomy given. These key appointments offer an exciting opportunity to make a major contribution to the development of the division. Experience and attitude are therefore more important than age alone. For further information please telephone or send your curriculum vitae in strict confidence to lan Dodd, Executive Director.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

London EC3V9BY

custody services.



Fax: 071 626 2092

management, actuarial services or information technology in the

financial environment would also be relevant. Strong sales skills are

crucial and self motivation is important in a relatively unstructured

marketing environment. Likely age is late 20's to late 30's, and a

This represents an opportunity to establish and manage the

marketing of an exciting new product for a world leader in the

custody market. Rewards will be commensurate with the seniority of

the position and will include a first class range of banking benefits.

degree standard educational background would be preferred.

A member of The Devonshire Group Pic

to institutional investors worldwide. It's UK operation will be

pioneering a new global custody service, aimed at UK brokers and

banks, as well as retaining responsibility for the provision of domestic

The introduction of this new product will be spearbeaded by a

marketing executive responsible both for the development of market

Experience in marketing to financial institutions is essential. This

may have been gained by selling a custody, securities handling or

strategy and the actual implementation of the sales plan.

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A new opportunity in a fast growing market

GLOBAL CUSTODY

MARKETING MANAGER

Interested candidates should contact Kevin Byrne on 071-248 3653 (076382 728 evenings/weekends) or write, sending a detailed CV to the address below, or use our confidential fex line on 071-248 2814. All applications will be treated in the strictest confidence.

DEALERS Corporate Dealer

c£60,000 An exciting opportunity ourrently exists at this respected European Bank for an individual to set up a new corporate dealing deak, kiest candidates

FRA Dealer ta £60,000

A well regarded European Bank ourrently have an opening in their tressury area for a Senior Off Balance Sheet Trader. The appointse will be responsible for all FRA and Futures trading and is Riely to be aged 28-35, with at least 2 years experience in the above markets.

Spot Dealer c£60,000

A major intermitional Benk currently seeks to recruit a Spot Dealer to complement their existing high calibre team. Applications are invited from individuals with at least 3 years experience, preferably trading Spot

Deposit Dealer to £50,000

Our client, a respected international Bank currently seek to recruit a Senior Deposit Dealer. The appointee is likely to be aged 28-35 and will have managed a aubstantial US Dollar cash book. Additional knowledge of Off Balance Sheet Instruments would be adventageous.

For further details please contact Steve Cartwright either by telephone or in writing.

CREDIT/MARKETING

Business Development Manager

Assistant Manager — Credit to £35,000

Due to expension, a European Bank seeks an ACIB qualified person, aged mid-late 20s, with experience of UK corporate risk. In addition to analysis of new proposate, the responsibilities will include monitoring existing featibles and day to day account management.

Marketing Manager c£35,000

An opportunity to join a major international Bank at a managerial level. Well qualified candidates, aged c 30, will require formal credit training. The responsibilities will emphasise corporate lending, including signifi-cent property project financing and accordingly require a minimum of three-four years relevant experience.

Account Officer c£25,000

excellent opportunity to join the UK Corporate Banking Division of an ablished European Bank undertaking credit related and relationship des. Candidates, aged mid 20s. will offer a high standard of education d demonstrate potential for progression to additional responsibilities.

For further details please contact Frank Hoy either by telephone or in writing.

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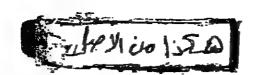
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FINANCIAL TIMES FRIDAY SEPTEMBER 28 1990

WIR LEGEN WERT DARAUF,

MANAGEMENT PARTNER

ZU SEIN.

Veränderungen in Strukturen und Systemen eines Unternehmens zu erreichen – seinen Erfolg zu steigern – ist nicht Einzelleistung, sondern wächst aus der Energie eines fähigen und ambitionierten Teams,

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primary concerns are

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priorities are quality in

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means our main

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dischen Größen aufwärts, konzerngebundene Geschäftsbereiche, öffentliche Verwaltungen und Dienstleislungsorganisationen.

Die wesentlichen Tätigkeitsschwerpunkte unserer 50 Berater liegen in der strategischen und operativen Beratung in unseren Geschältsbereichen

- Unternehmensstrategie.
- Marketing/Vertrieb.
- Organisation/Informations-Management,
- ◆ Technik/Produktion/Logistik.

KLASSISCHE UNTERNEHMENSBERATUNG heißt für uns partnerschaftliche Zusammenarbeit auf allen Hierarchle-Ebenen unserer Klienten. Sie setzt unternehmerisches Denken, fundierte Kenntnisse und praxiserprobte Erfahrungswerte voraus. Beratung hört bei uns nicht nach der Ertragssteigerung auf; die Verbesserung von Arbeitsstrukturen, die Veränderung von Verhaltensweisen, die detaillierte Feinarbeit im Tagesgeschäft vor Ort sind eingeschlossen: WIR HELFEN VERÄNDERN.

Vor dem Hintergrund zukünftiger Anforderungen des europäischen Binnenmarktes und des internationalen Charakters unserer Projekte bauen wir gezielt ein multinationales Team von Beratern auf. Wir suchen deshalb für den Bereich Marketing möglichst bald einen

Managementberater Marketing

aus dem englischen Sprachraum.

Unser neuer Kollege sollte bewissen haben, daß er sein "Handwerk" versteht, d.h:

- die Analyse aus Unternehmersicht beherrscht,
 mit Kreativität und Analysestärke maßgeschneiderte Marketing-/Vertriebskonzeptionen antwickelt.
- als "Coach" und Helter die Konzeptrealisierung sicherstellt,
- auch in Sprache (Arbeitssprache Deutsch/ Englisch) und Auftritt Unternehmer und Top-Manager überzeugt.

Neben der hohen fachlichen Qualifikation legen wir Wert auf den Willen, sich engagiert in unser Team einzubringen und darin einen Beitrag zur Welterentwicklung unseres Beratungsspektrums zu leisten.

Wir bieten systematische Aus- und Fortbildung, anspruchsvolle Projektarbeit auf allen Management-Ebenen, eine beruftiche Karriere, die vom Berater über den Projektleiter zum Unternehmer in eigener Sache führen kann, gute materielle Bedingungen, die z.T. erfolgsabhängig sind, sowie motivierende Atmosphäre im Team. Sprechen Sie mit uns. Prüfen Sie, ob es die Chance ist, die Sie suchen.

Um Ihnen die Kontaktaufnahme zu erleichtern, haben wir die Personalberatung Schmid und Partner GmbH, Postfach 70 04 07, D-7000 Stuttgert 70, beauftragt. Für erste Informationen stehen Ihnen dort unter der Telefonnummer 0711/7 28 09 91 Frau Dr. Jutta Baron-Boldt und Herr Helmut Kreß gerne zur Verfügung.

7000 STUTTGART 70

CORPORATE BANKING MANAGER

THE INTERNATIONAL FINANCIAL SERVICES CENTRE - DUBLIN

Our client, a subsidiary of a major European linancial institution, established in the International Financial Services Centre in Dublin requires a Corporate Banking Manager to head up the corporate banking division of the Company.

The appointee will report directly to the General Manager and should be highly motivated and innovative for this sentor position. The responsibilities will include the management of the existing portfolio and the development of new business, including large asset financing. Key requirements are persistence in the pursuit of objectives, a long term commitment, readiness to travel and negotiating capabilities at the highest levels.

Candidates should have 8 to 10 years experience, at a senior level, of financing transactions (including large asset financing) in either corporate banking or in a legal

taxation environment. Also a thorough working knowledge of international taxation / legal matters and their impact on complex financing structures is required. A good grasp of treasury, banking operations and curocurrency lending is essential and extensive technical knowledge is assumed.

The ability to speak additional European languages would be an advantage, but is not essential.

The remuneration package will be designed to attract high calibre candidates and will reflect the semonty and significance of this

Applicants should send comprehensive personal, career and salary details to Sean Gannon at Stokes Kennedy Crowley Management Consultants, 1 Stokes Place, St. Stephen's Green, Dublin 2, Ireland, quoting Reference Number 4125.

KPMG Stokes Kennedy Crowley

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Anglo Irish

BANKING MANAGERS - LONDON AND DUBLIN

Anglo Irish Bank Corporation pic is a public company quoted on the Stock Exchange in London and Dublin. The Group provides a wide range of services through its branch structure in the UK and Ireland and is currently seeking to appoint two managers.

MANAGER BANKING - LONDON

This position involves lending sums in excess of £250,000 and the management of a developing loan portfolio to private and corporate clients.

The manager appointed will be joining an experienced team of London-based lending executives.

MANAGER BANKING - DUBLIN

This position involves the management of a large loan portfolio and the development of new business opportunities. The manager will deal with loans of £100,000 and upwards secured on tangible assets to a diverse range of private and corporate clients.

Salary and fringe benefits will reflect the importance of the above appointments.

Mid twenties to early thirities is the preferred age for applicants for the above positions, who must be self-starters capable of working within a team structure. They must also have wide experience and a proven track record in banking, together with a third-level degree or a professional qualification.

Applications, marked PERSONAL, enclosing a Curriculum Vitae, which will be treated in the strictest confidence, should be sent to:

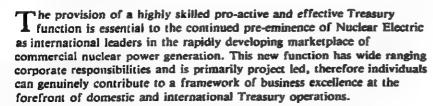
PERSONNEL MANAGER, ANGLO IRISH BANKCORP PLC, MOOR HOUSE 119 LONDON WALL, LONDON EC2Y 5ET

... Closing date for Applications is Friday 12th October 1990

Treasury Analyst

To c£25,000 + Benefits + Relocation

Gloucester



The successful candidate will research, initiate, control and appraise projects in all areas of Treasury responsibility, including cash forecasting, currency management, new system reviews, banking arrangements and balance sheet planning. It is a truly exceptional challenge and requires the individual to be able to interact at a corporate level

You should be a recently qualified Accountant/Banker and studying, or about to study for Association of Corporate Treasurers Diploma and be able to demonstrate a full understanding of the Treasury function within a large organisation. A minimum of two years relevant experience, combined with proven analytical and communication skills are seen as essential. Furthermore you should work well both individually and as part of a team, and expect to assume increased responsibility as your role rapidly develops.

Prospects for further career advancement are excellent, both within the Treasury function and across other Corporate and Operational areas of Nuclear Electric.

In return for your qualifications and Treasury skills we offer a highly competitive salary and benefits package, commensurate with an organisation of our size and standing. This position is based in our prestigious corporate headquarters at Barnwood, between Gloucester and Cheltenham and an excellent relocation package is available.

Application Forms are available from the Personnel Department, at the address below and should be returned before 19th October 1990. Please mark envelopes "Nuclear Electric Staff in Confidence" and quote vacancy reference number BWD/159/90. Telephone (0452) 652335 (24 hours).

AS AN EQUAL OPPORTUNITIES EMPLOYER, NUCLEAR ELECTRIC WELCOMES APPLICATIONS FROM MEN & WOMEN, INCLUDING ETHNIC MINORITIES AND THE DISABLED.

Corporate Headquarters

Nuclear Electric, Barnett Way, Barnwood, Gloucester GL4 7RS.

Tax Planning Manager

To c£35,000 + Car + Benefits + Relocation

Gloucester

Formed as a separate, autonomous company in April 1990, Nuclear Electric has a turnover of over £2 billion and is committed to achieving business and operational excellence in all the functions. Within this framework several unique career opportunities exist for ambitious professionals to fully contribute to the rapid development of new specialist corporate functions, based at our prestigious headquarters in Gloucestershire.

Responsible to the Treasurer, this new role encompasses an unusually broad and uniquely stimulating challenge. Leading a compact, professional team you will establish and drive the Tax Planning function, enjoying senior level specialist support both internally and externally. You will deal with all taxation matters relating to Corporation Tax, VAT, PAYE and overseas taxes affecting Nuclear Electric in addition to overseeing our tax compliance affairs. A large section of your brief will involve ad-hoc project work relating to taxation issues and overall corporate financial objectives.

Against a background of an expanding and world leading industry, currently undergoing radical change, this position requires the commitment and leadership skills of a proven finance manager. Fully qualified ACA/ACCA/ATTI, or equivalent, you should have at least 5 years relevant tax practice or industry experience, large company exposure and proven ability to analyse and manage change in a high profile corporate role.

Success in this role will allow for further individual development as career paths exist throughout our Corporate and Operational functions.

In return we offer a highly competitive salary including performance related incentives combined with benefits commensurate with an organisation of our size and standing. This position is based in Barnwood, between Gloucester and Cheltenham and an excellent relocation package is available.

Application Forms are available from the Personnel Department, at the address below and should be returned before 15th October 1990. Please mark envelopes "Nuclear Electric Staff in Confidence" and quote vacancy reference number BWD/158/90. Telephone (0452) 652335 (24 hours).

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Progressive firm retaining traditional values and top quality service.

CJA

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Our client has financial strength and stability from the stated commitment of its parent to expand nationally its substantial Private Client advisory and discretionary business. To strengthen the key City and Cheltenham offices our client seeks individuals or teams with established private client business. Executives have the support of an excellent research department providing detailed sector and company analysis. Initial remuneration is negotiable in the range of £40,000-£60,000 + car, non-contributory pension and mortgage subsidy. Candidates wishing an initial confidential discussion please telephone 071-638 0680 or 071-828 2891 (evenings). Applications in strict confidence under reference PCS4728/FT, to the Managing Director: CJA.

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LIMITED

ASSISTANT CLIENT MANAGER

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Norwich Union Fund Managers Limited, (NUFM), member of IMRO and managing funds in excess of \$.21 billion, now seeks an Assistant Client Manager to join their Investment Marketing and Customer Services team.

This team has overall responsibility for client presentations and developing investment marketing and asset allocation for the Group's unit-linked investment products.

Your key tasks will include making presentations to financial intermediaries on a wide variety of unit-linked matters covering fund performance, new investment developments and NUFM philosophies. The servicing of our corporate pension client base and the writing of supporting literature also forms part of the job.

Educated to degree level and with at least two years investment experience, you must be numerate, enthusiastic and have highly developed written and verbal communication skills. An independent and critical thinker, you should be self motivated and have the ability to work as part of a close knit team.

The post is in Norwich, a prime location within easy reach of the City. A fully competitive salary, backed by a first class benefits package including performance related bonus and comprehensive relocation assistance where appropriate, awaits the successful applicant.

We are an equal opportunities employer and happy to consider applications from registered disabled persons. If you measure up to the qualities highlighted in this advertisement, write now with full cv to:

Miss Phyl Scott, Personnel Superintendent Norwich Union Insurance Group Surrey Street Norwich NR1 3NG

or ring Julie Piper on (0603) 683519 for an informal chat.

NORWICH UNION

FINANCIAL ADVISOR

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DIRECTOR OF OPERATIONS

City

Our client, a small but internationally active financial services group with prestigious European connections seeks a Director of Operations to assist its development and expansion into various niche markets within Portfolio Management, Futures Broking, Settlement and Custody, and Offshore Trust Company activities.

Reporting to and working closely with the Managing Director the successful candidate will have overall responsibility for steering all aspects of operational support, including settlements and treasury liaison, in the London and Channel Islands centres. The enhancement of efficiencies through systems development in both centres will be a

c£50,000 package

This is a first class opportunity to contribute to the continuing success of an international financial institution and therefore relevant experience coupled with excellent management skills will be our criteria for selection. Applications are therefore invited from a broad age range.

The package will include a generous base salary, Executive car and normal banking benefits including an exceptional mortgage subsidy.

Interested applicants should telephone Simon Hewitt on 071-437 0464. (fax 071-437 0597) or write to him, enclosing a detailed CV, at the address below.

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RECRUITMENT CONSULTANTS Queens House 1 Leicester Piace London WC2H 7BP

INSTITUTIONAL SALES/TRADERS

OTE £100,000 MINIMUM

LONDON ZURICH GENEVA

Our client is a highly successful capital markets boutique based in London and Switzerland, It has blue-chip continental institutional shareholders and an enviable client list, embracing some of the major accounts in the world. It deals in international bond, equity and derivative markets but not in foreign exchange or commodities. The business offers a high quality, discreet service and very efficient execution. Consequently, our client has been consistently profitable since inception, and is now looking for people to help expand the business in all its centres.

Therefore we wish to hear from individuals who are:

Top producers in their respective markets.

London WC1V6PL

Confident that they enjoy PERSONAL client relationships.

 Interested in servicing their clients within an independent, expert organisation and enjoying the commensurate rewards.

 Interested in working in a friendly, professional and apolitical environment.

Keen to become involved in growing a small, successful business.

To discuss these opportunities further, in strictest confidence, please contact Christopher Lawless or Stuart Clifford on 071-831 9988 (or outside office hours on 081-874 9417), or write to The Bloomsbury Group, 11th Floor, New Oxford House, 137 High Holborn,

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Executive Officer of Multin Group, 43, PhD. Boon & Pol. French, Languager English -French - Geneta - Remin etc. Outstanding knowledge of P.R., Isto, Projects, Marketing and

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GROUP

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An International TV Sales Company requires a Business Manager to take resonsibility for USA film and video investments. The successful applicant requires US financial experience, together with excellent management skills. They will need to deal with expenditure budgets spent in a number of different territories and be familiar with international currency regulations. A good working knowledge of at least one European language is an advantage. The salary is negotiable, depending on experience.

Please apply in writing, enclosing a CV, to Box A954. Financial Times, One Southwark Bridge, London SE1 9HL.

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Tel:081 346 6446/ Fex:081 349 3990 For the attention of Mr Paul Collin

FUTURES AND OPTIONS

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Senior Options Broker for our London office with specialist knowledge in US products and markets. The post will entail raising the profile of GNI and supporting our growing presence in the US and UK.

Young Futures Broker for our Frankfurt office. This post demands general experience in all futures and options and a knowledge of German.

OTC Options Broker for our London office.

Interested candidates should apply to Hugh Morshead on 071-378 7171 or by writing in confidence to the address **GNI Limited**



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MONEY MARKET DEALER

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he NHL Group is one of the fastest growing and most innovative financial services organisations in the UK. involved in housing, consumer and business finance. leasing and incorporating The National Mortgage Bank.

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If you feel you can make an effective contribution then please write with full Curriculum Vitae and current salary details to: David Phillips, Senior Personnel Officer, The NHL Group, 51 Homer Road, Solihull, West Midlands B91 3QJ.



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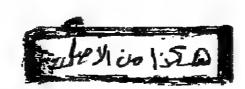
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Remuneration includes a package of benefits and will reflect the importance which is attached to this position.

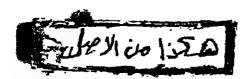
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FINANCIAL TIMES FRIDAY SEPTEMBER 28 1990

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FINANCIAL TIMES

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Ancillary Activities

Chief Executive.

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The Chief Executive has direct line responsibility for the

Aer Lingus 😽

hotels group and ultimate accountability for the performance of the other businesses. Based in Dublin, the position will necessitate extensive regular overseas travel.

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Appropriate remuneration arrangements for such a senior post will be negotiated with the successful candidate.

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The Board of Ireland's national telecommunications provider has recently created an Overseas Business Division within the Company's Business Development Directorate. This appointment is a new position and the Division's mission will be to develop overseas business opportunities in support of the Company's strategy of maintaining revenue and profit growth into the 1990's.

The General Manager - Overseas Business will lead a small multi-disciplined team in identifying and evaluating overseas business opportunities. The responsibilities of the position will encompass the complete spectrum of new business development including negotiation of joint ventures, business planning and proposal formulation, overseas new business start-up, and subsequent business performance.

Candidates for the position must have the following:-

- A thorough knowledge of the telecommunications industry and familiarity with international telecommunications developments;
- A track record which demonstrates a strong entrepreneurial orientation:
- Excellent interpersonal skills;
- The ability to provide leadership and motivation in a team enviornment dedicated to innovation and new thinking.

The Ideal candidate will have above average academic qualifications which would include an MBA or equivalent qualification. At least five years business experience will be required, some of which would include time spent in a corporate or strategic business development role within a large but dynamic organisation. Fluency in at least one Continental language would be a decided advantage.

This appointment offers an outstanding opportunity for a qualified business professional, providing the challenge of making a significant contribution to a dynamic organisation engaged in a growing market sector.

An excellent remuneration package is available to the right candidate for this important position.

Please respond, in complete confidence, to:-

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Eugene O'Neill Director **Executive Selection Division** Coopers & Lybrand Associates Ltd. **Fitzwilton House** Wilton Place Dublin 2. Telephone: (01) 682222.

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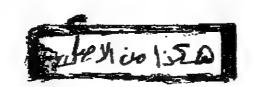
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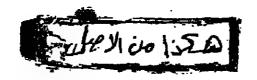
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ACCOUNTANCY COLUMN

Standard still requires a little fine-tuning

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THE STATEMENT of Standard Accounting Practice No 24 - on accounting for pension costs - was one of the more important and controversial edicts to emerge from the Accounting Standards Committee in the latter was Committeed in the its latter years. Complicated in the-ory, it has had a material effect on numerous companies' reported earn-

ings.
It was published in May 1988 and has been in force for financial years ending June 30 1989 and thereafter. Its aim was to reduce the diversity of accounting treatment of pension costs, increasing disclosure and thereby making it easier to compare companies' figures. How successful has it been?

Earlier this year, the Institute of Chartered Accountants in England and Wales published its tome on Financial Reporting 1989-90, which concluded: "SSAP 24 appears to comprise no more than a hotchpotch of options more likely to precipitate con-fusion rather than clarification, and incomparability rather than compara-

bility. The results of a study published today by Mercer Fraser — a firm of actuaries — are not so gloomy but they fall far short of a wholehearted endorsement of the standard. Even so, the actuaries argue, only small amendments are needed to help SSAP 24 to come considerably nearer to fulfilling its original purpose.

24 to come considerably nearer to fulfilling its original purpose.

In principle, SSAP 24 was designed not only to introduce accounting consistency from company to company: it was also intended that it would more was also intended that it would more closely reflect economic reality by

matching the costs of providing a pen-sion with employees' accruing entitle-ment to a pension over their working

"The widespread accounting practice pre-SSAP 24," Arthur Andersen and Mercer Fraser explained in an earlier publication, "was to charge to pension costs the contributions paid or payable to the scheme. This practice enabled companies to enhance tice enabled companies to enhance earnings in the short term by utilising

Few companies disclose all the material that is necessary for reliable comparisons of different companies' pension costs

pension surpluses through reduced contributions or pension holidays."

Mercer Fraser's latest findings are

· Very few companies have failed to adopt SSAP 24, but only 10 per cent disclose all the information necessary to make reliable and sensible comparisons of different companies' pension

The main requirement of the standard is that the pension cost should be the actuary's best estimate, thus permitting a wide range of options and methods to be used. Without proper disclosure of those options and methods, comparisons are difficult if not impossible, and the standard is not meeting its objectives. Mercer Fraser says the standard

would be much more pertinent if it included mandatory disclosure of 12 items, including: types of scheme in operation; whether the scheme is in surplus or deficiency; actual pension expense for the year (as opposed to the accounting number); actuarial the accounting number); actuarial funding method; and rates of interest, dividend increases and salaries used in making the calculations.

The most common items missing were: reference to the level of diviwere: reference to the level of divi-dend increases assumed in valuing pension scheme assets; and mention of what allowances had been made for increases in pension entitlement after retirement. "Both these items can have a substantial effect on the calcu-lation of the pension cost," observes

Mercer Praces It should be emphasised that such disclosures are not mandatory under the terms of SSAP 24, but they ought to be made in order to comply with the spirit of the standard.

• Where finance directors are faced

with a choice between adopting an accounting treatment that boosts profits, or one that bolsters the balance sheet, they have overwhelmingly opted to augment reported earnings. Under transitional arrangements

only 14 of the 350 companies studied have opted to place the initial surplus on the balance sheet (or deficit) rather than spreading it via the profit-and-loss account over the the average working lifetime of the employees in

That suggests that finance directors do not set great store by their balance sheets and that, given a choice of accounting treatments, they will opt for the one that jacks up reported profits. The latter point is hardly surprising, but research into other complex areas — for example, the work done by Mr Chris Higson of the London Business School into accounting for measure and acquisitions — shows for mergers and acquisitions - shows that enhancement of reported earn-

r some finance directors. ● The combination of low inflation through much of the 1980s and good investment performance has meant that many pension funds are in surplus - assets exceed past-service liabilities.

ings can become an irrational fixation

The survey shows that there is a wide variation in the extent to which schemes are in surplus: the average funding level was 122 per cent (assets exceed projected liabilities by a factor of 1.22). Where the funding levels were shown in the disclosures, 12 per cent of the schemes were in deficit and 5 per cent were in balance - the

rest were in surplus. Some 350 companies, employing 3-9m employees in the UK, were analysed. Of the total, 55 per cent had fewer than 2,500 employees. Larger companies were more likely to comply with the standard to a greater extent than medium-sized ones, and compa-nies audited by the Big Six account-ing firms, rather than the medium-sized firms, were also likely to comply

more closely with the standard. One crucial assumption in the process is the amount by which projected real investment return exceeds salary growth assumptions. The statistica show that the gap varied between 0.5 and 3 per cent. Even small differences in the figure make a huge difference to reported earnings over the long term, thus making it even more difficult to make sensible comparisons between companies.

"The value of companies and their shares is still being affected by the variation in taking account of pension liabilities," concludes Mr Paul Greenwood of Mercer Fraser. "Any financial analyst or acquiring company relying on the SSAP 24 statement to give a

While the information gained under SSAP 24 is better than that available before, there is room for improvement

true indication of pension liabilities is on shaky ground."

The actuaries believe that, on balance, the information disclosed under SSAP 24 is better than the informa-tion available before the standard took effect. They support the principle that companies should be allowed a degree of flexibility, unlike the provi-

sions of International Accounting
Standard No 19, which are narrowly
prescriptive by comparison.
However, they argue, rightly, that
the standard could be greatly
improved by tightening up the disclosure requirements.

Copies of the report are available from Carole Botting, Mercer Fraser, 44/ 45 West Street, Chichester, West Sussex PO19 1RP. \$45.

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The successful candidate will be a Qualified Accountant aged 25-30 with approximately two years post qualified experience. Candidates should have an understanding of group reporting requirements in a PLC.

Essential personal qualities are empathy with subsidiary company management, whilst appreciating the group's financial objectives. The post carries an attractive benefits package and prospects are excellent for an ambitious young accountant. Ref 9556

Interested candidate should contact Robin Rotherham on 081-541 5580 or write enclosing curriculum vitae to the address

Interviews can take place in Kingston or Central London. 6-8 Thames Street, Kingston-upon-Thames, Surrey KT1 IPE Do you have the style, drive, commitment and ability to take on the role of

Our client is recognised for its innovation and expertise in the specialist field of interior design and space planning for cruise ships, ferries, hotels and commercial environments. A highly successful and profitable company, they require a Finance Director who has both the ability and personality to make a significant contribution to their future development.

You will need to be a qualified accountant with at least 5 years commercial experience, preferably within the service industry, and demonstrate a 'hands-oc' approach to financial management. Above all, you should have the vision, commercial acumen, communication and people skills necessary for this challenging role.

If you are interested in joining a small but strong management team where you can fulfil your potential, then telephone Terry Hobbs on 081 460 5800, or alternatively write in confidence to The Hobbs Consultancy. Northside House, Tweedy Road, Bromley, Kent BR1 3WA. Fax 081 290 0913.

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Established yourself as a leader?

Group Accounting Manager

Hertfordshire

c.£38,000 Plus Quality Car

Our client is one of the world's leading suppliers of sophisticated. hi-tech products and has an international turnover in excess of £200 million and has created a major accounting challenge for a manager who enjoys influencing the business's future.

Motivating and supervising a team of professional and clerical staff, you will also be responsible for developing and specifying the accounting and reporting procedures for the HQ and world-wide operations; preparing the Group's consolidated, statutory and management accounts and reports; and providing a cash management

A qualified accountant, educated to degree level, you must have at least five years' experience of successfully managing a substantial finance department with an emphasis on multi-currency and multinational activity. This should be backed by a sound working knowledge of using, controlling and developing computerised systems. A knowledge of US accounting standards would also be an advantage, as would the flexibility to travel throughout Europe as and when required.

In return, you will be offered an excellent salary and benefits package, including the choice of a top quality company car and relocation assistance where appropriate.



THE HORSERACE TOTALISATOR BOARD Director of Finance

up to £50,000 + package

investment appraisal as well as managing the

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The Horserace Totalisator Board is one of the largest betting organisations in the UK. Established for over 60 years, it has built up a prestigious reputation not only in betting but also in its contributions to racing, including sponsorship. The Tote operates rotalisators on racecourses, credit betting and betting shops on and off the racecourse and constantly seeks to improve its commercial and operational performance. In order to assist in this process the Tote now seeks to strengthen its senior management team by creating the position of Director of Finance.

The Director of Finance will report directly to the Chief Executive and will be expected to be capable of serving on the Board. Specific responsibilities will include presenting financial and management information, developing management information systems, capital

finance function and assisting with strategic commercial thinking throughout the orginisation. Candidates should be qualified accountants with at least ten years' commercial experience, preferably gained in the service sector. The ideal candidate should have a good

understanding of commerce, excellent interpersonal skills and the ability to identify and solve problems. Previous experience of systems development will be a distinct advantage. A salary of up to £50,000 is offered, depending on experience, together with a car, healthcare,

profit share and a pension. Please write in confidence, enclosing full career details to Séan Connolly, quoting reference number SHC 1499 at the address below.

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8 Baker Street London W1M 1DA Fax: 071 487 3686 A member of Horwath International

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If you are suitably qualified and experienced, please submit your application to: David Freeston, Marc Woolmer Recruitment, 500 Chesham House, 150 Regent Street, London WIR 5FA. Tel: 071-439 6288.



WOKING

SURREY

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Computer Auditor

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£22,000+car

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Operations Accounting Manager Operations Accounting Manager required for No.2 position in a blue chio

manufacturing company. This is a high-profile role encompassing responsibility for 20 staff - both management and clerical. You will be seen as a prime driver of future financial systems development. Excellent career prospects and benefits include pension scheme and BUPA.

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£29,000 🎄 car

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This hi-tech company, a wholly owned subsidiary of a group with £50m turnover, seeks Financial Controller for hands-on position. You will be reporting to the Managing Director and taking responsibility for all aspects of accounting including consolidations, management accounting and budgetary control. Supervise 6 staff on a PC based system. Ref. 29298

Contact the PGE Specialist advising on this appointment on 0256 460399 1 Cembridge Walk, Camberley, QU15 3SW 0276 22232 Next to Army & Nevy

SURREY

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£26,000

Financial Accountant

UK top 15 company seeks a newly qualified candidate with the potential to become a Senior Manager. The ability to benefit from the opportunities available is more important than initial experience. Analysts in this division will be responsible for many aspects of financial reporting. Position offers career prospects, professional training and a generous share option scheme, Ref: 41129A3

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This major service organisation seeks a Computer Auditor with excellent

role in which you will review the effectiveness of controls in accounting systems, assist with the design and development of fillw computer systems

and undertake many other related duties. Excellent training and benefits

A major International FMCG group requires a newly qualified ACA/CIMA.

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and training 12 accounts staff, as well as many varied general accounting

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you would expect from a large company. Ref: 76515

Contact the PQE Specialist advising on this appoint 11th Station Road, Harrow, NA1 20X 081-427 0799

communication skills and knowledge of complex systems. This is a challenging

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Contact the PQE Specialist advising on this appointment on 0753 76577 63 Broad Street, Bristol, BS1 2EJ (1272 215429 Next to the Grand Hotel

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PROPERTY

Financial Controller

Central London Service Sector

FINANCE DIRECTOR

THE COMPANY

We are a well astabilished design company based in London's West End. The company seeks a new Finance Director to complete its managinent team. The

company has grown steadily over the past five years. Consolidation of recent

Reporting directly to the Group Board the candidate, initially F.D. designate to the

main operating company, will have averall responsibility for group finances,

administration and company secretarial duties. Key tasks are profit forecasting, reasury managment and improvements to the budgetary control system. The

You should be a qualified accountant, preferably educated to degree level, with a minimum of 3 years POE. Strong hands-on management, interpersonal skills and a

gains and expansion of market share are strategic objectives.

need for achievement are minimum personal pre-requisites.

condidate will lead a team of six.

A leader in its niche market, our client is a young, dynamic, growth-oriented and profitable

The financial controller will be responsible for all financial, administrative and Company Secretarial aspects of the business, but in particular will be expected to work closely with the managing director, involved with the continued development of the

Probably aged under 35, applicants will be qualified accountants possessing broad-ranging

c.£34.000 + Car.profit share etc

financial experience gained at managerial level in a medium-sized, expanding service industry organisation. Experience of working with computer based systems is essential.

There are prospects of a directorship. Please write to Michael Ping quoting reference

8620, enclosing your curriculum vitae which should include your current salary and daytime telephone number, at Grant Thornton Management Consultants, Grant Thornton House, Melton Street, Euston Square, London, NW1 2EP.

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Our Client is a leading UK Merchant Bank, itself part of a major international financial services group. Advising on margers and acquisitions, flotations, listings, privatisations and raising equity and debt finance, the company has an established and comprehensive corporate finance department. They are extremely well placed to service the needs of established and new and developing companies within both the domestic and international marketplace.

Continued growth of the business leads the company to seek to strengthen this function. Newly qualified (ACA), from a "Big 5" environment, you must possess a good and consistent academic track record, strong presentation and communication skills and a genuine interest in developing a career in Corporate Financa.

Please apply directly to Penny Ridgett at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WCZR OBR. Telephone 071-836 3545, or evenings on 081-853 4009. Alternatively, fax your details on 071-836 4942.

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STARTING SALARY TO £28,400, PLUS BENEFITS

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Your role in our 28 billion annual operation will involve assessing our suppliers accounting systems and investigating and negotiating claims submitted by them for costs, overhead recovery rates and capital employed. You should therefore be CACA, ICA, CIMA or CIPFA - qualified with experience in interpreting or investigating finencial and cost accounts.

You will be dealing with senior company representatives so you will need to be a fluent, forceful and tactful communicator and have the kind of lively and enquiring mind that thrives on detailed problem-solving.

Starting salaries £23,325-£28,465 in London, £19,125-£23,860 in provincial locations. Promotion prospects and a range of benefits which includes a performance-related bonus, non-contributory pension scheme and relocation assistance where appropriate.

If you would like to be considered please write specifying which location, enclosing a full CV giving an Indication of present salary and the names of 2 referees who may be approached, in confidence, to Brian Cameron at the Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, quoting ref: G/8594. For further details of the posts including local contacts who may be approached to discuss the nature of the work please contact Brian Cameron on (0256) 848452.

The closing date for applications is 12 October 1990.

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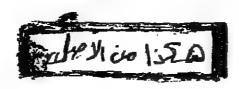
Merci d'adresser CV et lettre manuscrite en anglais à Mercuri Urval, 14 his rue Daru Paris 8e, sous réf. 51-4005.

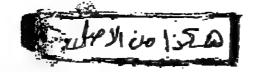
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Dynamic Experienced M.D./Chief Executive Officer of Multinational Group, 43, PhD. Econ & Pol, French, Languages English - French - German Russian etc. Outstanding knowledge of P.R., Into, Projects, Marketing and communications European/Eastern European Business seeks new Executive position. Consultancy and/or senior partner status will equally be considered

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GROUP FINANCE DIRECTOR DESIGNATE

UK Operations

Leeds

Our client, a private organisation consisting of several UK companies, is looking for a Group Finance Director Designate - UK Operations, The Group has extensive international links and in the UK has trading, manufacturing and marketing arms with a combined UK turnover approaching

Reporting to the Chief Executive, the appointee will be responsible for implementing computerised systems, ensuring that all financial controls are effective and providing timely management information. The individual will be expected to assist in the restructuring of the UK businesses into profit centres with vertical responsibilities. Working closely with a Treasury Manager in terms of financing requirements and cashflow, the

£30,000 + bonus + car

appointee will also provide tax advice in conjunction with professional advisers. There will be regular meetings with the Group Chief Executive, who is London based and expects this position to play a key supporting role.

We are seeking a qualified accountant with a "hands-on" attitude and previous exposure to a trading business and a private company environment. The successful individual will be resilient and energetic, determined to succeed and able to argue cogently.

Candidates who feel this post may be of interest to them are invited to send their CVs, in confidence, to Diana Westkike at the address below, mentioning present remuneration, day and home



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KPNIG Peat Marwick Selection & Search

70 Fleet Street, London EC4Y IEU

FINANCIAL CONTROLLER

A key business role for a commercially-aware accountant

Buckinghamshire £27,000-£32,000

FOLLOWING A RECENT major acquisition, this Smultimillion US food group is strategically placed to expand its UK operations. Involved in a specialist area of the food and drink business, the UK subsidiary company boasts a large number of major household names amongst its many customers. With turnover for the current financial year likely to be around £14m, the company has ambitious plans for further growth - both organically and through

of bringing the company's financial systems and controls into line with those of its US parent. Reporting to the Managing Director and running a department of six, you will be a member of the senior management team and, as such, will be expected to

play a significant part in the day-to-day running of the business. Key responsibilities will include assessing and providing for the information needs of your management colleagues, reviewing computer systems, preparing budgets and forecasts, and controlling all aspects of the accounting function.

Ideally, you will be a qualified accountant, aged 30-45, and possess substantial financial experience gained in a manufacturing environment, with exposure to standard costing techniques. Just as important, will be the ability to take control, motivate and manage your department, and an appreciation of the wider issues involved in running a growing

The salary is accompanied by an excellent range of benefits including an executive car, bonus scheme, pension, private healthcare, and subsidised restaurant. In this important senior position, high exposure throughout the company will lead to

Please send a full cv, indicating current salary, to Patrick Johnson, Ref: 4596/PJ/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SWIX 7LE.



HUMAN RESOURCES Creating Business advantage

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PACKAGE c.£40,000 + CAR

Our client is a well established business with a range of octivities in wholesaling, importing, distribution and assembly. Continuous profitable expansion has been achieved, to a current turnover of around £35 million, and the company's strategy is now to develop the new systems that are crucial to efficiency and progress in this high volume operation.

Reporting to the Chairman, the new Finance Director will make a key contribution to business development. The initial objective will be to drive a full systems review of all business areas and this will lead to total responsibility for the finance and administration function.

A qualified occountant, probably in your $3\underline{0}$'s - early 40's, you will be capable of operating as Finance Director at group level and will have experience of managing systems design and development in a

range of industry sectors. The post demands well rounded commercial management skills in addition to a strong interest in the application of technology for

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Janice Walden, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Bull Wharf, Redcliff Street, Bristol BS99 7TR, quoling reference JW 409.





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need an innovative and creative

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This is an excellent opportunity for an ambitious professional to utilise your knowledge and experience of the housing market and

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Up to £40,000 plus Quality Car Coventry

Naturally, you will be a fully qualified accountant with estansive financial management experience. You will also need to demonstrate outstanding leadership and interpersonal skills coupled with the ability to influence and negotiate at all levels. In addition to a competitive salary, we offer an attractive benefits package that includes a quality company c.it, contributory pension scheme, private health care, 25 days annual leave plus + days added to bank holidays and a relocation package where appropria To apply, please send a full CV detailing current salary to Karen Umpleby, Human Resources Manager, Orbit Housing Associati 44/45 Queens Road, Coventry CVI 3EH, Tel: 0203 632231. Closing date: 12th October 1990.

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To £40,000 + Excellent Benefits

Ashford, Middlesex

Dynamic software group seeks innovative and demonstrably successful contracts executive to establish a first class revenue management function for its viral European, Middle East and African markets.

outstanding product range for Unix, DOS, Macintosh and other operating environments.

European regional operation headquartered in Ashford, Seven operating subsidiaries across Europe. 3rd Party channels in Eastern Europe, Middle East and Africa. Record of dramatic growth, 1989 Turnover \$145m worldwide, 40% in Europe.

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Key new position with a broad remit to create a high profile centre for credit management, analysis and tracking of contracts, identifying and ensuring correct billing of revenues, cush collection and development of

Leading independent software company with & Devising, implementing and monitoring enhanced systems of internal control to optimise revenues and collections. Significant haison with country Sales, Technical and Financial Departments and 3rd Parties. Some travel. QUALIFICATIONS

Bright, creative and detail-conscious manager with a good understanding of legal and accounting issues. Experience of LOC Bank Guarantees, etc., desirable. Proven track record in a similar role with a major

software or hardware manufacturer. Excellent interpersonal and communication skills to win respect at all levels across cultures. European languages and for experience an advantage.

Please write, enclosing full cy, Ref SJ2204ft. Orion House, Grays Place, Slough, SL2 5AF

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Contract Manager

Engineering Projects North East, c £27,000, Car

Continuous expansion of this world renowned specialist company has created the requirement for a senior contracts professional to join a small central team. Company turnover, now approaching £100m, has a strong defence element and confirmed projects extend well into the mid-nineties. Reporting to, and collaborating with, a director of the company you will be involved in all aspects of contract preparation and negotiation with UK and overseas customers from initial invitation through to final award, and will be expected to contribute and participate at the most senior levels. Ideal candidates should be qualified to degree standard with relevant professional qualifications, and have a demonstrable record of contract involvement in large capital project work including associated financing, legal and export guarantee activities.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, R.P.T. Hills, Hoggett Bowers plc, 4 Mosley Street. NEWCASTLE UPON TYNE, NE1 1DE. 091-232 7455, Fax: 091-261 8438, quoting Ref: N18028/FT.

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EUROPEAN VENTURE CAPITAL: FINANCIAL ANALYST (Paris Based)

Applications are invited for a position with an established European strategic growth fund, founded by four prominent European financial institutions. The objective of the Fund is to make significant equity investments in European companies actively pursuing a policy of external growth with a view to becoming leading companies within the Single Market.

The Fund is currently seeking to recruit an experienced analyst at manager level to take responsibility for the financial analysis required in the appraisal of specific investment opportunities, as well as sector research. Thorough knowledge and experience of computer modelling is considered as essential.

In addition, candidates should be capable of taking responsibility for internal accounting matters within the fund.

Aged probably between 25/30, candidates will ideally be qualified A.C.A.'s or trained financial analysts with working experience in either a venture capital or merchant banking environment. Candidates should be EC nationals and speak at least two European languages fluently including English. In view of existing staffing, preference will be given to non French candidates.

Remuneration will be in the region of FF300,000 - FF350,000 depending on experience. In the first instance please write enclosing a full c.v. to:

Rhona Hayward, 48 bis rue Fabert, 75007 Paris.

INVESTMENT ACCOUNTANT

LAKE DISTRICT

NEGOTIABLE SALARY + EXCELLENT BENEFITS

Prolific Financial Management PLC is one of the UK's leading investment management companies. Prolific is a wholly-owned subsidiary of Hafnia Holding A/S, the second largest financial services group in Denmark which currently manages funds in excess of £5bn.

Due to continued expansion an opportunity has arisen at a Senior Management level in our Administration Centre in Kendal, Cumbria. The successful applicant will take full responsibility for Prolific's investment accounting function, encompassing authorised unit trusts, together with institutional third party accounts. With previous financial services experience, you will display a record of strong management and interpersonal skills, along with the enthusiasm and initiative to develop this key area of our business.

Applicants for this position should be fully qualified, and with a minimum of five years investment accounting experience. It is likely that the successful candidate will be aged between 30 and 45. An excellent remuneration package (including Company Car) is offered and benefits are those associated with a company of this stature. A flexible relocation package is offered to the right candidate.

Please reply in confidence (quoting reference IA1) enclosing a full C.V. and details of your current remuneration to: Miss Gail Eves, Personnel Manager, Prolific Financial Management PLC, Walbrook House, 23 Walbrook, London, EC4N 8LD



Regional Financial Controller

Essex/Herts/ North London

Our client is a rapidly expanding UK subsidiary of a major manufacturing and distribution plc, with group turnover in excess of £300m. A commercially aware and energetic Financial Controller is now required to assume overall financial responsibility for a number of operating units, principally to the north of London. Reporting to the Finance Director, the role will include the monitoring of the financial performance of the operations in the region, development of strong financial controls, integration of acquisitions and ad hoc assignments. Candidates will be aged between 28-35, qualified, PC literate and preferably with experience in a multi-location manufacturing or processing environment. Day-to-day

Package to £37,500 + Car + Benefits

contact with staff throughout the group requires strong interpersonal skills. A willingness to travel and a commitment to working to strict deadlines are essential. Career prospects are excellent for the right candidate.

The remuneration package comprises a competitive basic salary plus performance related bonus. Relocation assistance is available where appropriate. Interested candidates should write, enclosing a

or telephone 071-831 2000.

current CV and quoting ref: UJ/BC to Chris Elliott MBA at Michael Page Finance, Executive Selection Division, 39-41 Parker Street, London WC2B 5LH

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmin Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

FINANCE DIRECTOR **Financial Services**

c.£60,000 + car + benefits package South Coast

Our client, the UK subsidiary of a multinational financial services group, wishes to appoint a high calibre business-orientated Finance Director to establish a sound financial framework within which the Company can achieve the desired level of profitable growth.

The appointee will assume responsibility for all financial affairs and, in particular, for the introduction of effective management information and control systems compatible with an expanding operation. A key requirement will be the ability to manage and motivate a large accounts team during a period of significant change. As a member of the senior management team, the Finance Director will also be expected to make a major contribution to the formulation of longterm corporate strategy in the UK market.

Candidates should be qualified accountants able to demonstrate a successful track record culminating in a senior financial management role, ideally within a financial institution. In addition to proven technical ability, applicants must possess the interpersonal skills required to forge strong working relationships. Above all, they should display first class leadership qualities and an energetic, proactive approach.

The position commands a remuneration package commensurate with the seniority of the role, and the magnitude of the Group's worldwide activities is such that the appointment offers tremendous scope for long-term career progression.

Please write, in confidence, enclosing full career details to Tim Knight quoting reference 6106.

KPMG Peat Marwick Selection & Search 70 Fleet Street, London EC4Y IEU

Group Management Accountant

South Yorkshire, c £32,000 pa, Bonus, Car

This major Group is one of Europe's leading manufacturers of specialist products for a diverse range of industrial applications. It has a record of steady growth, backed by substantial capital investment initiatives and an ongoing policy of strategic acquisitions. Future plans are exciting and challenging, focusing on improvements to business performance and profitability, to consolidate its position in

As a result, a qualified Management Accountent is required to work closely with the Group Finance Director providing technical and analytical expertise. As well as overseeing forecasts, budgetting and profit planning, you will be devising management systems which will produce a range of strategic transfel information. financial information.

This new appointment calls for a professionally qualified, commercially astute and diplometic individual, likely to be in their late 20's/early 30's. You must be able to demonstrate sound career progression, preferably in a diverse manufacturing environment, and must possess a proactive, hands-on style of

working.

There will be regular travel to other UK operating sites, and the scope to develop this highly visible role is considerable. In addition to a competitive, negotiable particles. assistance will be given where appropriate.

Male or female candidates should submit in confidence a comprehensive c.v or telephone for a Personal History Form to, M.A. Grant, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. 671-734 6852 Fex: 071-734 3738,

Hoggett Bowers

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FINANCE DIRECTOR

North-West c.£40,000 negotiable + car + benefits

PART OF a large international group, our client is a national multisite operation providing a comprehensive automotive supply and fit service to a wide customer base. With a turnover of £100m+ and more than 400 outlets, the company is committed to investing in its future - a commitment clearly illustrated by the introduction of a brand-new £multimillion microcomputer point-of-sale accounting system.

Reporting to the Chief Executive and with responsibility for both the 150-strong finance and computer services departments, you will play a key role in the company's commercial decision-making process. In addition to providing the full range of

accounting services including monthly reports, forecasts and annual plans, you will be expected to refine the present contribution measurement techniques by continuing the review and updating of management information systems.

Aged 35-50 and, ideally, educated to degree level or equivalent, you must be a qualified accountant with substantial multisite commercial experience. preferably gained in a service industry. Extensive business acumen and strong interpersonal skills are essential ingredients for success in what is an extremely competitive market.

If you are looking to join a company that is playing a leading role in responding to changing market trends, please send full career details, in confidence, to John Patrick, Ref: 4598/JP/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SWIX 7LE.



III MAN RISOURCES Creating Business advantage

European Headquarters of a large American multinational company is looking for an

International Tax Advisor

Paris, France

c.600,000 FF

Based at our regional headquarters for Europe, Africa and the Middle East, the successful candidate will advise on all international tax implications of our business in the region, including tax planning, intercompany operations and merger and acquisitions.

This senior position will suit high potential candidates ideally 31-35 years old, with extensive experience (6-9 years) in an international company or a major tax firm, including some exposure to U.S.

Excellent communication skills and ability to interact with the highest level of management are also necessary for this position.

Knowledge of French is not required. For more information concerning this opportunity, please telephone or send CV + current salary to Antoine Goldschmidt quoting ref. AG 5527/FT to Michael Page Taxation, 10, rue Jean Goujon, 75008 Paris,

FRANCE. Telephone: (010) 33.1.42.89.30.03

Michael Page International

International Recruitment Consultants

Move into Management Consultancy

Since its launch in 1988 our client, a growing firm of Management Consultants, has successfully developed a varied blue chip client base.

They currently seek to recruit a qualified accountant, aged 25-35 to work within their financial systems team. The post will involve the specification, selection and implementation of computerised financial systems. Initially you will be part of a small team working with clients at all levels. New members are quickly given responsibility for handling major assignments.

The successful candidate will have some experience of one or more of the major accounting packages and the ability to assist in the future development of the firm's business.

in return for your commitment wey offer a highly competitive salary package, car, bonus, pension scheme etc. To apply please contact Lee Acton, Senior Consultant on 071-233 5204 or fax your c.v. to him on 071-233 6971.

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Central London

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Brewer Morris Pure Taxation Recruitment

SENIOR TAX ADVISER

Package Indicator c£50,000

> For futher information contact: Gavin Burgess

(071) 936 2040 Brewer Morris, Ludgate House, 107 Fleet Street, London EC4A 2AB. Evenings & Weekends: (081) 469 2213

Our client is a highly respected, blue-chip U.S. investment banking firm, with a truly global presence and considerable influence in all sectors of the industry.

The UK and European tax function based in London is considered to be one of the most pro-active and respected tax teams within the investment community. Recent internal restructuring has generated the need to appoint a Senior Tax Adviser.

Reporting to the Director of Tax, key elements of the role include the development of tax related financial instruments for the firm's product areas, international and local tax planning and some involvement in overseeing tax compliance work.

Suitable candidates will be senior taxation professionals, with either a legal or qualified accounting background and at least 3 years post-qualification relevant tax experience. Dealing at the highest levels within the firm, the candidate will need to combine intellect with creativity; and assertiveness with a high degree of tact and

The package available is highly competitive including a substantial performance related bonus.



Finance Director-Designate

c \$35,000 + car + benefits

Cheshire

Our client, an established Group, operating within a specialised branch of the building industry, supplying commercial and domestic trade customers with high class ancilliary products and systems, are a manufacturing group employing modern computerised production techniques. With a current profitable sales turnover of some \$10 million per annum and having illustrated 30% growth over the past five years with a forecast of continued expansion, the Group are seeking to employ an experienced Accountant in the role of Finance Director - Designate who will be responsible to the Board for the provision of the full range of accountancy and company secretarial

Candidates must be mature qualified Accountants who can demonstrate practical candidates must be made quanties incomments with call demonstrate practical hands on experience coupled with the implementation of modern computerised systems in a manufacturing environment.

manufacturing environment.

The remuneration package is attractive and includes a salary of c \$35,000 per annum, executive car, non-contributory pension and life insurance scheme, private medical care, personal health insurance and relocation expenses as applicable. It is considered the post offers long term career prospects and a significant opportunity to an ambitious energetic Accountant wishing to contribute at Board level to the effective management and commercial development of this progressive Group.

Please send details of your career to date and contact telephone numbers quoting reference N6260/FT, to George Hopwood, Grant Thornton Management Consultants, Heron House, Albert Square, Manchester M2 5HD.





8

Financial Controller South West £40,000 + Car

Our client is a highly profitable PLC, engaged in Candidates, aged up to 40, must be qualified property development and investment. predominantly in the UK. Their south western property portfolio has a capital value in excess

A Financial Controller is now required to assume full responsibility for all financial aspects of their south western business. Key areas of involvement will include the re-organisation of control and reporting structures and the rapid development of computer-based systems. As a member of the regional management team, the individual must be fully capable of participating in the overall commercial management of the business.

accountants with a strong track record of success in a demanding, hands-on environment, coupled with the strength of character and business maturity required to make an immediate impact within a dynamic organisation.

A comprehensive benefits package including share option scheme and full relocation facilities are available where appropriate. Interested applicants should write, quoting ref. 2634, to Alan Dickinson ACMA, Executive Division, Michael Page Finance, 39-41 Parker Street, London WC2B 5LH or telephone 071-831 2000.

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

International Financial Controller

London

c. £45,000 + car

Incheape, with a turnover exceeding 13 bn, is an international services and marketing group which has global interests in 60 countries ranging from the marketing and distribution of motor vehicles and consumer and industrial products to shipping services and insurance services.

The Group's business is divided into Sectors, each broadly reflecting the responsibilities of a main board director. Due to the continuing needs of management development, Inchcape is looking to recruit Sector Controllers who will operate as an integral part of the Group Finance function in London. The Controller provides a full financial service to line managers and supports them in the achievement of business goals as well as being a prime source of information to Group management on business performance in the Sector.

Candidates, probably in their 30's, will be qualified

accountants with financial management experience gained in both line and staff positions in a major multinational organisation. The role will involve overseas travel and international experience would be an advantage

This is a high profile appointment which will offer the opportunity to gain in-depth exposure to the commercial aspects of running a successful international business. It also offers excellent career development prospects. Remuneration is negotiable around £45,000 and is

supported by a generous range of benefits, including share options, pension and private medical insurance. Please reply in confidence, giving concise career,

personal and salary details to Peter Sandham, quoting Ref: 1.540, at Egor Executive Selection, 58 St. James's Street, London SW1A ILD (071-629 8070).

Inchcape

THE INTERNATIONAL SERVICES AND MARKETING GROUP



Computer Auditors Major International Bank

City

c.£40,000 package plus car

Our client, a major international retail bank with global interests, is currently seeking to strengthen its computer audit/ IT function. The bank adopts a progressive attitude to all aspects of its business and is currently utilising a range of technology to support its impressive portfolio of products and services.

They now wish to appoint two qualified ACAs with three to four years computer experience gained either within a banking/ commercial environment or a leading firm of chartered accountants. Applicants should be able to demonstrate a working familiarity with CAATS and display a working knowledge of one of the

▲ Treasury Management

▲ Professional Computer Audit Methodologies

A Retail Banking ▲ PC LAN's/IBM AS400

Working alongside senior management you will enjoy considerable autonomy and exposure at board level. Good presentation skills are therefore essential. Your role will necessitate the ability to work as part of a small, highly committed team addressing key business issues.

These are head office appointments offering variety and the opportunity to travel overseas. Promotion prospects are based entirely on merit and offer ample scope for progression into management either within this department or other

For further information please contact ANDREW LIVESEY or ANDREW TATTERSALL on 071-404 3155. Alternatively write to them at ALDERWICK PEACHELL & PARTNERS, 125 High Holborn, London WC1V 6QA. Fax: 071-404 0140.



Finance & Administration Director

ISTANBUL

Plus Generous

Circa £38k

Benefits

Plus Car

18.

Our client is one of the World leaders in communications systems. With sales in excess of US\$ 14 billion they operate in 110 countries, have subsidiaries in 75 and manufacturing units in 22 countries worldwide.

Based in the Turkish subsidiary, you will be responsible to the General Manager for all financial and administrative functions, Telecommunications including reporting, control, analysis and forecasting. You will also take respo

Systems review and computerisation Deputising for the General Manager

As a member of the senior Financial Team within the group you will liaise with the Headquarters in Paris and other business

centres within the organisation.

You will have a degree or equivalent and be a qualified accountant with several years experience in a sharp-end commercial environment. Computer literate, you must be well-organised, pragmatic and have the ability to work on your own initiative. Perseverance, diplomacy and resilience are a must.

Capable of handling a growing management remit in this expanding business, you will be fluent in English, with a knowledge of Turkish being advantageous.

This is a senior appointment. Besides an excellent salary with the possibility of capital accumulation, opportunities to move into a General Management role are available. Career prospects within the group are outstanding for the excellent performer.

interested candidates should write in confidence to: Nicholson Internatio (recruitment consultants), Imperial Buildings, 48/56 Kingsway, London WC2 6DX quoting reference no: 9130, or fax details on 071-404 8128 or call directly on 071-404 5501 for an initial discussion



AMBITIOUS YOUNG CORPORATE ACCOUNTANT

West Midlands Age 30-35

c. £35,000 package plus car

Our client, BIMEC INDUSTRIES PLC, a technologically based engineering group. is firmly established in three rapidly growing niche markets. Dynamic expansion, both through organic growth and acquisition is set to continue through the 90's. Within the Group individual businesses enjoy a high level of autonomy, whilst the corporate team plays a key role in formulating group strategy and supporting business units in achieving their objectives. In this last paced and exhilarating environment, the growth demands that a talented young accountant joins this small, highly commercial head office team.

Whilst your role will touch on all areas of the business, your primary responsibility will be to act as the 'active link' between the individual businesses and group head office, reviewing and monitoring monthly results and assisting in the preparation of all business forecasts. You will also be expected to make an important contribution to the interim and year end reports. The demands on your time will prove to be technically varied and commercially exacting.

To succeed in this progressive environment you must be a qualified accountant. with excellent technical and communication skills, who has the ability to react positively to situations as they arise.

Prospects within the group are good for the right candidate.

To apply, please send a full C.V. to Chris Davis at our Birmingham office. ref L480



Wellington House, 34 Waterloo Street, Birmingham B2 STJ. Tel: 021-233 0101. Fax: 021-233 0027

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CONTROLLER

Progressive distribution Group

North-West

to £30,000 + car + executive benefits

Substantial organic growth in £100m t/o holding company, part of an international pic with reputation for innovative management and commitment to quality, creates need for young finance professional to complement highcalibre executive team.

The Role

■ Review existing businesses and support Board in strategic development

■ Manage central finance team.

■ Capex appraisal, financial forecasting, acquisition evaluation. ■ Report to Head of Finance and Systems.

Qualifications

■ Graduate. Qualified accountant. Preferably ACA. Mid/late 20's. ■ High level of technical competence. Commercial flair.

■ Communicative. Ambitious. Promotable. Please apply in writing, enclosing c.v. Contact: Dudley Harrop

Ref: M441



Manchester M2 1EA Tel: 061-834 0618 FAM: UST-832 9123.

A Division of ASS Surgett Risplants Pic.

FINANCIAL CONTROLLER **DIRECTOR POTENTIAL**

Food Processing Industry

East Midlands

c£35,000 + car

Our client is a major, long established, privately owned food processing group with an extensive UK and international client base. This fast moving and highly competitive business which supplies many of the top high street retailers, needs to recruit an experienced finance professional to join the senior management team.

Reporting to the Chairman, the successful candidate will be expected to make a major contribution to the development of the business as well as help guide improved use of computer technology. Responsibilities will include all management and statutory accounting requirements assisted by a well motivated and qualified team.

Applications are invited from graduate chartered accountants aged between 33 and 45 who can demonstrate excellent communication and management skills, as well as the expected technical computerised accounting skills. Board promotion prospects are excellent and the remuneration package can be flexed if necessary, and will include a fully expensed car, contributory pension scheme, private health and a discretionary bonus.

Interested candidates should send a comprehensive curriculum

vitae, including details of current remuneration and a daytime telephone number, quoting reference 163 to Andrew Sales at:

Kidsons Impey Search & Selection Ltd, 29 Pall Mall London SW1Y 5LP Tel: 071-321 0336 Fax: 071-976 1116 A Member of International Search Group

A role of high visibility and significant influence in the financial directorate of a £120 million turnover company operating in more than 20 locations in the UK and Ireland as an integrated part of a worldwide Fortune 500 corporation:

BUSINESS ACCOUNTANCY AT THE LEADING EDGE

to c.£40,000 and car

M3/M4/M25

Reporting directly to the Group Financial Director, you will take up an established position, vacant because of its incumbent's promotion to a corporate role in the US. Your job will be to:

* manage and co-ordinate financial reporting and analysis.

* direct budget processes, drive financial forecasting and optimise UK/international tax planning.

* integrate performance investigation and operational analysis with overall business decision-making. * develop yourself and your three direct reports for future progression in financial, operational or general management.

Qualified in financial and/or management accounting, perhaps mid-to late 30's with an MBA/ equivalent; living within range of the indicated area, please write with succinct letter/CV in confidence to Roger Stephens, who is advising on this key appointment, Reference 9059.

> Roger Stephens & Associates

PLC Group Finance Director



CORNWELL PARKER

fabrics · furniture

c. £60,000 + Bonus

Bucks

Main Board Pk: Financial Director appointment. A challenging role for an ambitious, commercially minded finance professional. Opportunity to play a full part in the next stage of growth and development of this diversified, profitable group.

THE COMPANY ◇ Major British Public Group, manufacturing and marketing furniture, furnishing fabrics and wallpaper.
 ◇ Strong brands in Parker Knoll, Nathan, GP & J Baker, Parkertex and Monkwell, \$90 million turnover - £9 million PBT.

THE POSITION Full Plc financial management including accounting, corporate finance, treasury, tax and strategic

Representation to Bankers, Investors and City. MIS and computer service responsibility. QUALIFICATIONS

33 - 45 year old, graduate, ACA or ACMA with previous responsibility for a finance function.

Probing investigation style with Probing, investigative style with exposure to City within a major group.

Strong motivator, communicator and manager Please write, enclosing full cv, Ref J9929 54 Jermyn Street, London, SW1Y 6LX



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Finance Director

Licensed Retail Trade

c. £45,000 + Bonus

North West

John i

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An outstanding opportunity for a first class financial professional to achieve major career success in the dynamic licensed retail trade.

Profitable, strongly established with exciting plans

for future growth.

Market leader in sector.

Requires strong financial direction to optimise trade. future business performance and maximise profitability. THE POSITION

Total responsibility for financial management and well resourced support team. Report to Managing

Major input to overall business strategy. Direct systems development.

QUALIFICATIONS

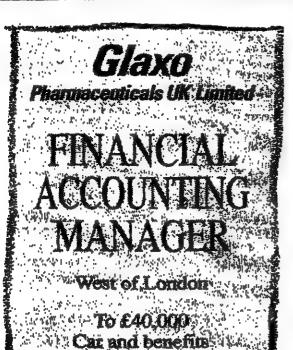
Qualified accountant, aged 35-45. Successful record of senior level financial management. Ideally experienced in multi-site licensed retail

Leader and strong communicator, Familiar with computer based systems.

> Please reply in writing, enclosing full cv, Reference MI3877 Courthill House, Water Lane, Wilmslow, Cheshire, SK9 5AP



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laxo Pharmaceuticals UK Limited is Glaxo Group's UK flagship company with an outstanding record of success in the manufacture and marketing of ethical pharmaceuticals. Current UK sales exceed £300 million and are growing fast.

As a result of internal promotion a Manager is required to lead a team of 9 professional staff responsible for financial accounting for the business. This will include control of the financial systems and provision of accounting information, giving advice and support to line managers. capital accounting, and leading the further development of sophisticated systems, policy and practice.

This is a broadly based and highly visible position where your success will ensure excellent career prospects within the Group.

Currently based at Greenford, Middlesex the Company is moving to prestigious new offices at Stockley Park near Heathrow early in 1991.

Candidates will be graduate qualified accountants with post-qualifying fluancial accounting experience with a major company. Alternatively, you could be a manager with a large firm of Chartered Accountants. Good technical skills, ideally including some exposure to taxation, and a proven record in managing and developing staff

You should have the ability to work with and through others, to influence them and be sensitive to their needs while achieving your own goals and

To learn more please write to Sue Rossiter, Director, at Barrett Webb Limited, Boston Road, Henley-on-Thames, Oxon RG9 1DY, or fax her on 0491 579825. For an informal preliminary discussion please telephone 0491 410766. Complete discretion is of course assured.

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LONDON

c.£40,000 PACKAGE PLUS CAR

For this young, go ahead and successful fast moving consumer leisure products group who design, manufacture and wholesale their goods, is expected to achieve up to a £10m worldwide turnover this year. Prospects for future strong growth in this interesting and challenging field are excellent.

Reporting to the Managing Director, a key task will be to deliver fast and accurate management information to provide the necessary business controls and disciplines to mointain competitive advantage. Leading a small team you will be responsible for their full accounting and MIS functions with a particular emphasis on system enhancements and management controls. The role will also involve some travel to the Australasia companies.

You will be a qualified accountant with significant financial management experience gained ideally within

FMCG companies or the industrial sector. Personal attributes must include a liking for a small and informal company culture, good interpersonal skills very good afterlion to detail and the ability to be "quick on

Please send full personal and career details, including current remuneration level, in confidence to Christopher Hawarth, Coopers & Lybrand Delofite Executive Resourcing Ltd, 76 Shoe Lane, Landon EC4A 3JB, quoting reference CH749 on both envelope and letter.



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FINANCIAL ADMINISTRATION SYSTEMS LIMITED - "FASL" a subsidiary company of NM Financial Management Limited

COMPLIANCE OFFICER

South Coast Location Competitive Salary, Mortgage Subsidy, Car

NM Financial Management Limited is a major UK based financial services group. Financial Administration Systems Limited ("FASL") is a wholly owned subsidiary Company which carries out Unit Trust Accounting and Administration Services for Group Companies and Third Parties with funds under administration of \$2.6 billion.

The Company is currently in a period of exciting growth and development and we are seeking a commercially aware Compliance Officer to join the "FASL" management team. Reporting to the Managing Director, you will be expected to play a key role in the continued development of the business. The position calls for a high level of technical expertise, particularly with regard to IMRO requirements, and the ability to use this knowledge to provide advice to FASL management and its clients and to contribute to systems development.

In addition to the above mentioned benefits the remuneration package includes a non-contributory pension scheme, substantial relocation assistance (where appropriate) and free private health care.

In the first instance please send your full CV or write for further details and an application form to Mrs Lynne Walker, Personnel Officer, NM Financial Management Limited, Isambard Brunel Road, Portsmouth, PO1 2AW.



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ACCOUNTING TUTOR

We are a rapidly expanding organisation, specialising in tailor-made development programmes. We require a dynamic, high calibre tutor, capable of operating at senior level, to meet the expanding needs of our clients. He/she must be capable of designing and implementing programmes in the following areas:-

- financial accounting - financiai analysis
- management accounting investment appraisal

and experience of the following would also be an advertage;

- micro computing
- computer systems

The work is varied and rewarding, involving client relationships with major companies and there will be opportunities for further rewards and responsibilities as the business grows.

Basic salary £30,000-£32,500 plus car. Incentive and profit sharing scheme could increase earnings by a further 220,000.

Please send CV to Robert McCalilon, Director, The Management Training Partnership, 14-15 Prebendal Court, Oxford Road, Aylesbury, Bucks HP19 3EY or ring (0296)23474 for further details.

GROUP CHIEF ACCOUNTANT

North West to £30,000 + bonus + car

This quoted company is a market leader in the automotive servicing and diagnostic equipment sector. Turnover has grown consistently through the last decade, though this has not been mirrored to the same degree by profitability. To rectify this trend, the organisation has been restructured through internal promotions to give a greater emphasis to new product development and a customer-led focus on an international basis.

Reporting to the Group Managing Director, the previous job holder, your remit is to take charge of the accounting function and lead the team. Apart from the obvious tasks involved, there are also Group consolidations, control of computer operations and currency matters which are integral to the role.

You must be a qualified Accountant, preferably of Chartered status whilst exposure to both distribution and manufacturing environments will be a distinct advantage. Commercial awareness, leadership skills and the ability to motivate and manage staff are essential.

If this dynamic, rapidly changing situation interests you, please send your full CV, with salary indicator, in total confidence to Richard Southwell, Ref: PBM/4597/RS, PA Consulting Group, 6 Highfield Road, Edgbaston, Birmingham B15 3DJ, Tel: 021 454 5791.



Royal National

Lifeboat Management Accountant

Institution Poole, Dorset

c £20,000 p.a.

The RNLI is an independent charity whose sole alm is the saving of Life at: sea. Founded in 1824, it presently maintains over 200 lifeboat stations in Great Britain and the Republic of Ireland, the financial support for which comes wholly from voluntary contributions. Its annual income in 1989 was \$ close to £45 million, making it one of the largest charities in the U.K.

This is one of two senior financial posts reporting to the Head of Finance. The appointee will initially develop a new PC-based management: information system for the re-organised fund raising and marketing department. Wider responsibilities will follow in financial reporting, budgetary control, tax planning and financial appraisal.

The post will provide an attractive, high profile opportunity for a qualified accountant aged 25-35, with relevant experience in a strong marketing oriented company or charity. Essential attributes are capability with PCs, good interpersonal skills and imaginative insight into management's information needs.

Working conditions are good and the Poole location is outstanding in terms of facilities and quality of life.

For more information and to apply, please contact: Cdr D J Wilford, Chief of Personnel, RNLI West Quay Road, Poole, Dorset BH15 1HZ. (0202) 671133.

DIRECTOR DESIGNATE MIDLANDS

SALARY UP TO £30K + ATTRACTIVE BENEFITS

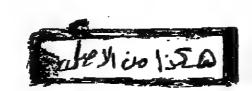
A Midlands based private company having an impressive record in distribution with particular emphasis on the servicing of major industrial and project work wishes to recruit a Finance and Administration Manager/Director Designate.

The job is to strengthen the existing Board, to be responsible for the normal accounting/linancial functions, but importantly MUST BE CAPABLE OF MAKING A MAJOR CONTRIBUTION TO ALL COMMERCIAL ASPECTS OF THE BUSINESS AND

Applicants should be between 35 and 45 years and have a track record of commercial achievement and contribution in a trading organisation, and will probably have a financial/accounting qualification.

Salary up to £30K plus attractive bonus scheme, Company car, pension scheme, BUPA, etc.

> Please send detailed C.V. with present remuneration to: Box A961, Financial Times, One Southwark Bridge, London SE1 9HL





Swedish

groups act

INSIDE

Alan Friede

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Vickers shoots ahead with 24% increase



Vickers has done well in defending its patch over the last 12 months. The engineering, defence and luxury cars group yesterday reported a 24.4 per cent increase in pre-tax profits, but even more

encouraging was the receipt of a £150m (\$280.5m) tanks order. Sir David Plastow, chairman and chief executive, was bullish about the next 12 months, saying "1990 will be a year of further sound progress." Page 29

Car groups take beating

Falling demand in car and truck markets has hit Flat, the Italian vehicles group, and Valeo, the French car components group. Flat fell by 1.6 per cent, its first setback since 1987 (Page 22) and Valeo dropped by 12.5 per cent (Page 24). Meanwhile, Volvo is to spend SK/3bn (KR10m) on truck and hus productions as pert of (\$519m) on truck and bus production as part of its strategic alliance with Renault, the French car maker. Page 24

Cutting the buffalo bill



From the Khyber Pass to the South China Sea, people depend on water buffalces. These big, patient animals are crucial sources of meat and milk, and are so widely used as beasts of burden that they have been called "the Asian tractor". But now, this steadfast beast is on the brink of a revolution. Scientists are trying to create a breed of super buffaloes that produce

Capital proposition

Fears that investment capital will pour into eastern Europe at the expense of Latin America are unfounded, according to a recent study. Latin America benefits from a long-standing capitalist accounting and financial infrastruc-ture, unlike eastern Europe, and its record is more likely to attract direct investment Deborah Hargreaves reports. Page 27

FT Review of Business Books



Today the Financial Times publishes its quarterly review of the latest books on economics, industry, management, trade and finance. John Plender reviews the memoirs of Lord Young; Guy de Jon-quieres reports on a new guide to 1992; and Antony Thorncroft finds a web of greed and cor-

ruption in the US records industry. Plus: how to become a chief executive, biographies of Sir Y.K. Pao and Henry Ford II, how to do business in the Soviet Union, the financial traumas of MGM, and

Market Statistics

Base lending rates Benchmark Govt bonds FT-A Indicas FT int band service Financial futures Foreign exchanges London recent issues

48 London traded options
29 London tradit options
27 Managed tund service
28 Money markets
48 New int. bond issues
48 World commodity prices
27 World stock mixt indices
30-41 UK dividends announced

Companies in th	iş :	ection
Barings	31	NCNB
Beazer	22	Paribas
Berisford Inti	28	Pachiney
Bond Corp Holdings		Pernod Ricard
Bostrom	31	Polly Peck
Brent Walker	28	RAS
Brierley Investments		Rediand
British Airways		Renault
Canada Packers		Securicor
Carbo		Securiguard
	36	Security Services
Chase Manhaltan	- 84	Serif Cowells
Clayform Properties		
Clifford Foods		Sinclair Goldsmith
Ciose Bros		Solvay
Corroon & Stack		Statoli
Enimont		TV-am
Flat		Trusthouse Forte
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Friday September 28 1990

Olivetti drops by 41% in first half

THE FINANCIAL TIMES LIMITED 1990

OLIVETTI, the Italian computers only ETTI, the trainin computers and office equipment group, yes-terday reported a 41 per cent drop in pre-tax profits to L60.9hn (\$51.7m) in the first half of this

hard, with a L54.3bn drop from L156.4bn to L102.1bn. Olivetti said it had been affected both by industry-wide problems, such as the progressive

"new elements that tended to aggravate the overall context in which we operate". Currency fac-tors were foremost, with a strong lira and relatively weak US dol-

Mr Carlo De Benedetti, Oli-vetti's chairman said: "the stag-nation of the US market intensi-

net operating working capital to L164.7bn and an overall rise in net financial indebtedness to

The group took some comfort from the continuing growth in its to L4,167hn. At fixed exchange rates, turnover would have risen by 8.8 per cent, it said. Mean-while, orders jumped by 10.3 per

Although Olivetti has made much of the fact that its perfor-

mance remains stronger than that of many of its computer competitors, it has warned of fur-ther helt-tightening to come. Mr De Benedetti said: "We are aware of the absolute necessity of insisting upon cost reductions in

order to adjust [our strategic choices regarding products and distribution channels] to the changed market scenario. This is a difficult but indispensable task." The company has not given any details on the cuts envisaged. However, these are known to involve savings in the

white collar areas as much as in Olivetti's ordinary share price, fixed before the profits announcement, rose by L67 to L3,828 in Milan yesterday. Mr Vittorio Cassoni, Olivetti managing director,

said yesterday, "I am convinced that we can go it alone." ome analysts have suggested that Oilvetti needs to find a partner if it wants to remain an international force. "The company is making money. We are not losing money and we are not losing market share," he added.

will shift its ground in the face of the possible loss of one of its most heavily-traded stocks.

However, the proposal has stirred up powerful opposition from institutional investors,

including the three largest - the AMP Society, National Mutual and Bankers Trust Australia.

Mr Leigh Hall, chief investment manager of the AMP Society, said Mr Murdoch's proposals would breach the ASX principle

of one-share, one-vote and weaken the ability of sharehold-ers to dismiss inefficient manage-

"I also think that this is the wrong time to be introducing these proposals from a national point of view," he said. "Australia is already regarded overseas as suffering from a lack of corporate regulation and enforcement

rate regulation and enforcement, and something like this could have unfortunate consequences. Think what might have happened if some of our so-called entrepreneurs had access to this bind of funding."

on bourse crisis By Robert Taylor in Stockholm

SWEDEN'S finance companies are holding an emergency meet-ing in Stockholm today to dis-cuss a crisis of confidence in

cuss a crisis of confidence in their activities on the Swedish stock market this week which threatens to become serious unless settled quickly.

"We hope to come up with a solution by Monday," said Mr Stig Danielsson, head of Sweden's bank inspectorate.

Share trading on the Stockholm bourse has now been stopped in six listed companies. These are the finance group,

These are the finance group, Nyckeln, and its leading share-holder Beijer Capital; the finance company, Infina/Independent, with its stockbroking arm Consensus and Adepten, along with its main shareholder Fermenta; and finally Gamlestaden, the financial company controlled by the financial full Person.

The events surrounding the finance companies underline the feverish atmosphere on the Stockholm bourse, reflecting fears about a Gulf war and the troubles of the Swedish economy. Yesterday the bourse index fell to its lowest level since the end of November 1988.

end of November 1988.

Sweden's financial companies are particularly sensitive to the mood of the market, relying for their liquidity on short-term trading in their loan certificates by the big institutions.

The trouble started on Monday when Nyckeln suddenly revised its 1990 profits forecast from an earlier figure of SKr175m (\$30.3m) to SKr25m, due to the falling value of its substantial property investments in Sweden

property investments in Sweden and London.

A rumour swept the bourse that Nyckeln wanted to sell its stake in the Allhus property company and could not find a buyer. As a result, market buyers were rehustrat to trade to the company's short-term loan certificates. This seems — to the surprise of some observers — to have had a domino effect as the ical look at the other leading finance companies.

Yesterday Infina/Independent
– suspended on Wednesday
along with its main shareholder Fermenta – reported losses for the first eight months of SKr325m, much worse than expected. It added that the loss for its stockbroking arm Consen-

Sus was SKr220m.

A source at the bourse said if the banks or the main sharehold ers of the finance companies could provide them with a surety, what is still "a small cri-sis" would be over.

Battered by fierce competition in the world computer market, operating profits were hit as

use of smaller computers and standard components, and by

hares in News Corporation, Mr Rupert Murdoch's mas-ter company, took another battering on the Australian Stock

Exchange (ASX) yesterday amid worries about the media group's borrowings and earnings pros-

News Corporation closed 50

cents lower on the day at A\$7.80, after touching A\$7.66 in the after-

noon – the lowest level since 1986. The shares now stand at just over half the high for the year of A\$14.90, and have fallen by A\$2.70 since the company

ennounced last month that

1989-90 net profits were down by 43 per cent to A\$282m (\$235m).

Even a surprise appearance by Mr Murdoch earlier this week at an Australian investment semi-

nar in New York seems to have been insufficient to reverse the

trend, despite his assurances that

profits will improve this year.

Analysts said the group's continuing problems on the Australian market indicated that investigate the continuing problems on the Australian market indicated that investigate the continuing problems on the Australian market indicated that investigate the continuing the cont

tors were concerned about the company's debt, and sceptical that Mr Murdoch could deliver on

promises to reduce gearing (net debt as a proportion of sharehold-

ers' funds) through increased

According to the annual report,

the group ended 1989-90 with bor-

but the real worry for investors

York that short-term debt was too high. This was largely because of the costs of financing an A\$1.1bn capital investment

fled the investments by our US and Japanese competitors in Europe." Moreover, demand in Europe - Olivett's prime market - declined during the period.
The circumstances resulted in
a deterioration in Olivetti's net

sales, with a 5.6 per cent increase in the first half from L3,937.8bn

Debt clouds ride high in the Sky

Kevin Brown looks at the options facing Rupert Murdoch's News Corporation **NEWS CORPORATION** A\$2,95bn CURRENT LIABILITIES (A\$bn) 0.57 2.95 1.93 2.79 A\$0.40br 0.26 0,30 NON-CLIRRENT LIABILITIES (ASbr) 7.36 7.58 0,94 0.79 ASO.29bn 0.24 0.18 8.34 8.76

cast to remain at more than A\$986m as the printing refurbishment programme continues.

The group's major problem is to convince investors that it can generate sufficient earnings to finance this expenditure and reduce debt in the face of slowing economies in each of its hig three markets – Australia, the US and

rowings of A\$10.4bn against shareholders' funds of A\$9.5bn, was a rise in short-term borrow-ing to A\$2.26bn.

Mr Murdoch conceded in New lyst with BZW Australia, said investment being undertaken in the printing division would leave News Corporation well placed to benefit from any improvement in the economic picture. The long-term prospects of Sky and the Fox television system in the US remained bright, he added. Other analysis disagreed, howprogramme in the group's print-ing businesses at the same time as the newly-launched Sky satel-

other analysis disagreed, however. "Economic pressure on News Corporation is bound to increase, not decrease, and that makes an earnings-led reduction in debt far less likely," said one. The uncertain picture is complicated by a virtual ultimatum from the group that it will delist as the newly-latinched Sky saturities television channel in the UK was losing A\$499m in start-up costs and operating losses.

The group should be able to reduce Sky's operating losses this year as the channel increases its property of the UK wayset. penetration of the UK market, but capital expenditure is fore-

in Australia and move its prime listing to New York or London unless the ASX changes its rules to allow the issue of non-voting and limited voting shares, News Corporation will ask

shareholders at its annual meeting in October to approve changes to the company's articles to allow a one-for-one bonus issue of limited voting preference shares early next year.

Mr Murdoch has specifically ruled out a rights issue. However, the plan has led to widespread concern in Australia that the company might later use limited or non-voting shares to raise cap-ital without diluting the control of the Murdoch family. Other executives of News Corporation say the group is keen to resume acquisitions at some point, and the ability to issue non-voting shares would then be a useful

Delisting in Australia might make little difference to the group in practical terms since it is already traded in London and

on the New York Stock Exchange. Both of these exchanges are prepared to list non-voting shares. News Corpora-tion would remain subject to Australian accounting standards and regulatory supervision as long as it remained incorporated in Australia.

But the group could face politi-cal problems if it was perceived to be abandoning Australia. The federal Labor government has exempted Mr Mundoch from its ban on foreign ownership of Aus-tralian media on the grounds that he is a special case because

he was an Australian when the assets were acquired.

Delisting might draw attention to the fact that Mr Murdoch took US citizenship to comply with similar US rules on media ownership, and might outweigh the support given to the Labor government by his newspapers. Nonetheless, News Corporation has pulled few punches in pressing the ASX to alter its rules. It appears confident the exchange

this kind of funding." The most likely outcome is that the exchange will agree at its December meeting to change its rules, but will also insist on safeguards for shareholders: for example, by giving non-voting shares a vote on proposals which might benefit directors. Such a compromise would give News Corporation the option of using a rights issue to ease its debt problem without threaten-ing Mr Murdoch's control - even ing Mr Murdoch's control — even though that is not what he says he has in mind. It might equally allow the company to issue paper in exchange for an acquisition. These possibilities lie behind the stock market's jitters. Mr Murdoch has demonstrated a consistent ability, when pressed, to make disposate at a pood urice; and he retains, say

pressed, to make usposate at a good price; and he retains, say his colleagues, the confidence of his bankers. The stock market is unlikely to be convinced, however, until it sees a clear path to profitability at Sky. Lex, Page 20

Watt flipped his lid for steam power.

In his desire for a cup of tea, James Watt discovered a whole new source of potential power. At Toshiba, we understand that inspiration for new ideas can come from anywhere. That's imaging equipment and more. the basis behind our dedication to research and development. And it's how we consis-

tently develop breakthrough products like our 4M DRAM semiconductor, and apply it to new technology such as our laptop computers, medical A commitment to quality, in our products, in the world around us. That's the power behind Toshiba.

In Touch with Tomorrow TOSHIBA

Union Carbide unveils asset sales in bid to buy back stock

By Karen Zagor in New York

UNION Carbide, a leading US chemicals group, yesterday sur-prised analysts by announcing asset sales and a large stock repur-chase programme more than six months after the company's board rejected a radical restructuring

Its shares added \$% to \$14% at mid-day yesterday, and the issue was one of the most active of the morning on the New York Stock

Mr Robert Kennedy, chairman and chief executive, said the company intended to focus on being the low-cost preferred supplier to those segments in which it par-

ticipates.
"It was a surprise that they managed to do something," said

Mr Leonard Bogner, a chemicals industry analyst at Prudential

Carbide's plans include selling its 50 per cent interest in Kemet Electronics and Lincare, which the company said no longer fit its

The group will also continue trying to sell up to 50 per cent of its UCAR Carbon business. Carbide hope to have a transaction completed in the first quarter of

packaged gases business, including the divestment of about \$55m of assets and businesses. The seg-ment will be run as a group of regional companies outside the corporate structure. The packaged gases restructur-ing and the UCAR and Lincare transactions are expected to yield after-tax proceeds (including debt assumed by others) of more than

1830m.
Instead of using the proceeds to reduce debt, Carbide hopes to repurchase 20m shares of common stock, about 14 per cent of shares outstanding, in a Dutch auction. It will approximate the price range for will announce the price range for the auction on October 1.

"Management and the board believe that the company's stock is undervalued at the current market level and represents an excellent investment for the company, despite market concerns about the chemical industry down cycle," said Mr Kennedy.

Polly Peck director goes to SFO

By Clay Harris and David Barchard in London

MR DAVID FAWCUS, finance director of Polly Peck International with both sides passing papers tional, was questioned yesterday by the Serious Fraud Office. Mr Fawcus is understood to

have visited the SFO's headquarters at its request, not under compulsion. It is likely he was asked questions relating to the statement given to the SFO last week by Mr Asil Nadir, chairman and chief executive. Polly Peck, meanwhile, has still not produced a statement

still not produced a statement which meets the approval of the Stock Exchange's quotations panel. The shares of the fruit trading, consumer electronics and leisure group have been suspended since last Thursday. Since then, directors have been recting more or less in nermameeting more or less in perma-pent session in the company's

Berkeley Square headquarters.
For much of that time, two separate meetings were in progress. Mr Nadit and his advisers,

with both sides passing papers back and forth. This arrangement underlines the fact that the company's inter-

ests and Mr Nadir's are not nec-essarily identical. When Polly Peck finally comes up with a statement that wins Stock Exchange clearance, it is expec-ted to be accompanied by a separate announcement by Mr Nadir.

The delay has even sparked suggestions that Mr Nadir was trying to revive a buy-out plan like his brief one in August.

Leaving aside the astonishment this would cause, the prospects of his financing a buy-out pects of his financing a buy-out are daunting. Under the Take-over Code, Mr Nadir would have to match the best price he has paid in the past three months, believed to be 296p.
Even then, he would have to raise more than \$220m (\$1.7bm) to

One senior Turkish banker said: "Unless he has resources we don't know of there is absolutely no possibility of doing this. I have not heard of any attempt to

have not heard of any attempt to raise new funds for a Polly Peck buy-out by Mr Nadir."

Meanwhile, mystery surrounded the identity of Mr Behcet Ali, who was belatedly named as having sold 450,000 Polly Peck shares during the buy-out approach in August.

The name appears to be that of a Turkish Cypriot since Behcet and Ali are both personal names and do not occur as surnames in Turkey. Turkish Cypriots quite commonly lack family names.

But one Turkish Cypriot in London said he knew of no compatriot of that name wealthy enough to own such a large

enough to own such a large chunk of Polly Peck shares. He said it was possible that the name might belong to a Turkish mainlander who had concealed his surname.

Share maze, Page 26

Clayform
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Stotrom
Smith (David S)
UK Land buy out the other shareholders, before taking into account the company's heavy debt burden. including lawyers, met in one room, and the other directors and

INTERNATIONAL COMPANIES AND FINANCE

Beazer three-month profits fall by a quarter

By Andrew Taylor, Construction Correspondent

PRE-TAX profits of Beazer, the heavily-borrowed UK construc-tion group, fell by more than a quarter during the year ended June 30 to £105.7m (\$197m) from £142.5m.

Interest charges rose to £90.9m from £56.3m despite a reduction in group debt to 2880.5m from £1.13bn. Gearing at the end of June was 82 per cent compared with 97 per cent at the end of June last year. More than 95 per cent of Beazer's debt is denominated in dollars. Borrowings rose dramatically following the pur-chase two years ago of Kop-pers, the US aggregates busi-

In dollar terms Beazer's debt has fallen to \$1.53bn from \$1.97bn since June last year. The US accounted for 60 per cent of operating profits last

Housing and commercial property profits over the same period fell to £75.9m from £126.8m. UK housing profits fell to about £60m from about £100m. The figures included a £12m write-off against the group's UK housing land bank. Beazer's group's share price fell 1p to 89p in London yester-day following the results. It has fallen more than 46 per cent since the beginning of August when it stood at 166p. The final dividend was unchanged at 5.05p, making a total dividend of 7.75p, an increase of 3.3 per cent. Earnings per share, fully diluted, fall from 29.9p to 21.51p.

RAS premium income up 10.3%

RIUNIONE Adriatica di Sicurta (RAS), Italy's second-biggest private-sector insurer, raised group premium income by 10.3 per cent to L2,798bn in the first half of this year, writes Halg

Operating sarnings dropped to L71.7bn (\$60m) from L73.4bn in the first six months of 1989 tion in non-life underwriting income in the domestic market

Montedison plans to raise Pernod slips Pechiney does better than but hopes L2,500bn in fresh capital

MR RAUL Gardini, chairman of Montedison, yesterday announced plans to raise up to L2.500bn (\$2.12bn) in fresh capital, in a clear step to underline his ability to take control of Enimont, the Italian public-private chemicals joint venture.
The proposal, on the eve of Enimont's shareholders' meeting due later today, will allow Montedison to "take on the eventual obligations linked to the acquisition of Enimont and its development," according to Montedison.

The company gave no details of either how the sum would be raised, or the timing. But it said the operation, which would only take place after the already announced merger of Montedison and Ferruzzi Agricola Finanziaria later this year, had been approved by Ferruzzi Finanziaria (Ferfin) and the

Ferruzzi family.
This has led analysts to believe the group probably intends to raise most, if not all, of the cash through a rights

ing.
Raising L2,500bn would allow Montedison to match the estimated sale price for the 40 per cent in Enimont currently held by Eni, the state-owned energy group. Following the impasse between Montedison and Eni on the Enimont board, the Italian government has set precise rules for the divorce between the two reluctant

issue, rather than by borrow-

Montedison has a fixed period to buy Eni's stake in Enimont at a price yet to be determined. If it refuses, Eni is committed to buy the Montedison holding at the same price. But some analysts have speculated that the conditions set by the Italian government on Enimont's future may make Mr Gardini reluctant to pur-

Separately, Montedison reported group net profits in the first half of this year, net of the Enimont operation, slipped to L225bn from L275bn in the same period last year, sales fell by 7 per cent to L2,673bn. The company blamed the decline on the general down turn in the world chemicals business and greater competition in pharmaceuticals. Matters had been exacer

bated by lower sales prices for some products, as well as the strength of the lira, it said. Montedison was also hit by the sharp fall in first-half profits at Enimont, to L151bn from L526bn in the same period last year. Sales declined by 12 per cent to L7,194bn.

● Bridania, Ferruzzi's agribusiness, raised group sales by 4 per cent in the first half of this year to I4,688bn. Group net income soared by 115 per cent to L112bn from L52bn in the first half of 1989, boosted by asset sales.

The group, Europe's biggest sugar producer, warned that earnings for the year as a whole would not maintain present levels, due mainly to the Gulf crisis.

Falling sales depress Fiat

FIAT, the Italian vehicles group, reported first-half profits down by 1.6 per cent - the first such setback since Fiat began publishing consolidated results in 1987. The figure reflects falling demand in some car and truck markets coupled

car and truck markets coupled with a drop in the group's share of Italian car sales. Nevertheless, the-group said yesterday that pre-tax consolidated earnings of 1.2,454bn (\$2.09bn) were "satisfactory." Industrial sales rose slightly to 1.26,634bn while financial services and insurance reven services and insurance revenues were boosted from L860bn to L3,474bn by the consolida-tion of results from the Toro insurance company and the La Rinascente department store chain. The pre-tax profit mar-gin of the group fell from 10.4 per cent of sales to 8.1 per cent. Fiat said that its full-year sales should reach L60,000bn but warned that profits would be affected by the slowdown evident towards the end of the first half and by the impact on markets and costs of the Gulf crisis, rising inflation in Italy

STET. Italy's state-owned telecommunications holding company, yesterday announced a 4 per cent rise in first-half consolidated pre-tax earnings to L1,435bn on sales of 19,727bn, 11 per cent up on the same period last year, writes John Wyles. The company stressed the growing impact of static tariff levels which the government has held frozen for the past four years. Investments were I.4.985bn and should reach L10,000bn in the full year while consolidated net debts of L15,084bn have risen by L770bn since the start of the year.

and "the serious state" of the national budget deficit. In the first half, the company had felt the impact of a "lower competitiveness" due to Italian inflation levels. In addition, economic austerity in Brazil brought losses of more than L300bn among the group's Bra-

zilian companies. On June 30, the group had a cash balance of L3,030bn, an increase on the December 31 1989 figure of L2,121bn largely attributable to the consolidation of new companies. Liquidity of the industrial companies fell by L177bn to L2,597bn. Sales at Flat Auto, the group's core company, rose by only 3.4 per cent to L15,880bn. By selling 1.08m passenger cars

overall, and 740,600 in Italy, Fiat took 15 per cent of the European market and 54.3 per cent in Italy - fully 3.1 per-centage points lower than in the same period last year.
Other automotive sectors also felt the chill, with indus-

and ten the chin, with industrial vehicle sales falling by 6.1 per cent to 67,300 units and tractors down by 5 per cent. Nevertheless, Iveco's share of western European truck markets rose to 20.8 per cent.

Earth-moving machinery sales fell by 200 units to 3,700, leaving FiatAllis with a 12 per cent share in Europe and 85 per cent in Italy. Sales were up for other industrial activities except for metal products which fell 11.3 per cent.

for rise in full year

By George Graham in Paris

PERNOD RICARD, the French PERNOD RICARD, the French drinks group, has reported lower first-half profits but is still expecting to boost earnings by more than 10 per cent for the full year.

The company said yesterday that operating profits dropped by 13 per cent in the first half to FFr580m (\$110.3m), on sales 3 per cent lower at FFr7.1bn.

3 per cent lower at FF7.1bn.
Net profits totalled
FFr358m, which would have
represented a 5 per cent drop
from the first half of 1989 had it not been for the impact of deconsolidating Pernod's 2.77 per cent stake in Compagnie Financière de Suez. Pernod's initial decision to

consolidate this stake by the equity method had raised howls of derision from financial analysts as one of the most bizarre accounting conventions adopted by a major French public company in recent years, and it has now decided to treat the stake by more normal accounting methmore normal accounting meth-

The company said the fall in net earnings resulted from the fall of the dollar, the rise in tail of the dollar, the rise to the price of alcohol and a sig-nificant drop in profits from Orlando Wines, its Australian subsidiary, but also reflected the sale last year of Société Parisienne de Boissons Gazeuses, its Coca-Cola bottl-

razenses, its Coca-com botts-ing subsidiary, to the US Coca-Cola company.

Second-half comparisons will be affected neither by the deconsolidation of the Suez take nor by the sale of SPRG. stake nor by the sale of SPBG, Pernod said.

Thomson signs deal with Fagor THOMSON, the French electronics group, has signed an agreement with Fagor of Spain to co-operate in the fields of new technologies, components and the exchange of finished products, Reuter reports. Thomson denied a charge by the CGT trade union that the agreement was to prepare for the sale of the company's electrical appliance activities.

expected with 6% rise

state-owned aluminium and packaging group, yesterday reported a better-than-expected 6 per cent net profits rise for the first half of the year, but a steep earnings decline for its quoted subsidiary, Pechiney International.

Profits of the parent company rose from FFr1.17bn (\$222m) in the first half of last year to FFr1.24bn in the six months to June, excluding exceptional gains, on turnover down from FFr44.69bn to FFr40.1bn. Pechiney's packaging divi-

sion, including American National Can and Cebal, was the main force behind the profits rise, with a 22 per cent rise in operating earnings from FFr914m to FFr1.11bn.

However, the aluminium division was hit hard by a 27 per cent collapse in prices since the turn of the year, dismissed by Mr Gandois as "COMpletely speculative and without any foundation in economic reality". The aluminium division's operating profits plunged by 46.6 per cent from FFr2.36bn to FFr1.26bn.

The industrial components division, which includes How-met, the US maker of turbine parts, provided another drag on performance, with operating profits down from FF1606m

to FFr491m. However, Mr Gandois was optimistic about Pechiney's outlook for the second half of the year because aluminium prices were recovering, Howmet's margins were improving, while demand for beverage cans was stronger than the

previous year.
Pechiney International, which is 75 per cent owned by the group, and embraces most of its packaging operations plus some aluminium capacity, reported a 40 per cent fall in net profits from FFr674m to FFr402m. Its packaging divi-sion managed a steep rise in operating profits from FFr914m to FFr1.11bn, but that was wiped out by the drop in earn-ings from aluminium and from

Howmet.

Mr Gandois predicted that Pechiney International's full year profits would be near the 1989 level in dollar terms, but

show a decline in francs.
Pechiney yesterday confirmed a long-awaited deal under which Assurances Générales de France, the stateowned insurance group, and Banque Nationale de Paris, the state-owned bank, would take a combined 10 per cent stake in the parent company. The state will transfer some of its directly held shares to the two institutions, which will use the Pechiney equity to strengthen their capital bases.

Paribas up 30% at half-time

PARIBAS, the French investment banking group, has reported a 30 per cent advance in first-half net profits to FFr2.49bn (\$473m), with substantial capital gains and investment earnings offsetting a sharp decline in operating Income.

income on Paribas's revenue account, which includes earn-ings from its main banking subsidiaries as well as divi-dends from its investment port-folio, plunged to only FFr168m in the first half, compared with FFr1.05bn in the first half of

This decline reflected weaker earnings from Paribas's bank-ing activities, which have suffered from the inversion of the interest rate structure in France, but principally from a substantial increase in bad

debt provisions.

The bank set aside FFr2.3bn to cover commercial loan risks, compared with FFr1.8bn of provisions for both commercial and country risks in the first half of 1989. Paribas is no lon-ger making new provisions for country risks, because it and its subsidiery Crédit du Nord covered their entire exposure

CREDIT NATIONAL, which provides investment finance for French industry, said pre-tax profit fell to FFr383m from FFr435.5m. Net banking income rose to FFr383m from FFr834.4m. The bank said consolidated profits this year are likely to be similar to those of 1989, when it earned FFr884.7m before tax and FFr691m after tax.

last year with an innovative

insurance policy. However, analysis said the sharp drop in earnings from this side of Paribas's business also reflected the heavy cost of carrying its investment portfolio, which expanded in the first half with the doubling of its stake in Navigation Mixte, as a result of its unsuccessful take-over bid, and the FFr2.7bn acquisition of the majority of Guyomarc'h, the poultry and petfoods group which is now its second largest equity hold-

ing.
The decline in earnings on the revenue account was compensated for by profits of FFr2.32bn on the capital account, nearly two and a half times more than in the first half of 1989. Part of this exceptional

increase came from the sale of a prestige building on Paris's Place de la Madeleine to

insurer Assurances Générales de France (AGF), reaping a-pre-tax profit of FFr1.3bn. Pari-bas officials pointed out, how-ever, that their capital account included not only non-recurring capital gains but also the group's share in the earnings of companies accounted for by the equity method.

Paribas said its net asset value, excluding minorities, rose to FFr47.5bn on June 30. In asset value per share this represented FFr/50, the same figure as at the end of Decem-

since the first half closed bas, however, knocked another 9 per cent off Paribas's net asset value, which at August 31 stood at FFr43.2bn, or FFr680 a

share.
Paribas said net profits for the full year should be up on 1989's FF18.45bn, with a slight dilution in earnings per share.

This announcement appears as a matter of record only.

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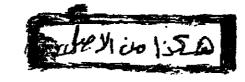
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August 1990



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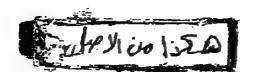
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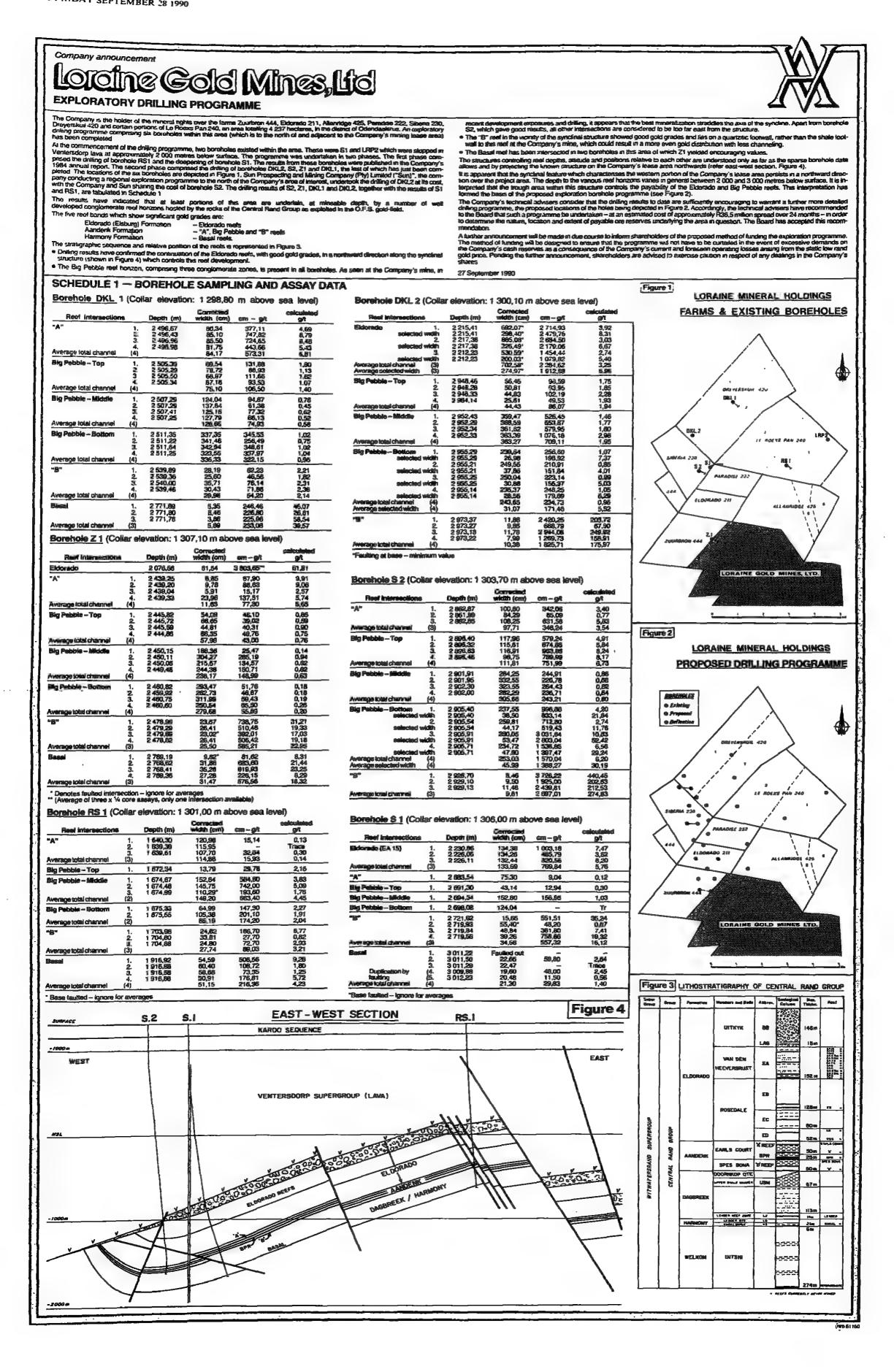
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MOËT HENNESSY . LOUIS VUITTON

LVMH reports 23 % increase in first half net income

LVMH Moët Hennessy Louis Vuitton today reported a 23 % increase in consolidated net income for the first six months of 1990, to FF 1,248 million. Fully diluted earnings per share rose by 19 %.

In French franc terms, net sales for the first six months were up 2 % over the corresponding 1989 period. However, on a constant exchange rate basis, sales would have increased by 13 %, as against a sales increase of 17 %, on a constant currency basis, in 1989 as a whole.

All of the Group's segments recorded sustained sales growth in the Far East, and particularly in Japan, partly offsetting a slower progression in the United States.

However, income from operations was negatively affected by the strong decline of several key currencies against the French franc, an impact which was only partly offset by the Group's currency hedging policy. On a constant exchange rate basis, growth in income from operations would have been approximately 25%.

The 23 % increase in net income also reflects a significant decline in financial expenses, the Group's successful currency hedging policy, and higher profit contribution from the Group's shareholding in

By segment of activity, net sales and income from operations developed as follows:

In millions of French Francs	Sc	iles	Income from operations		
	1989	1990	1989	1990	
Champagne & wines	1,846	1,839	305	328	
Cognac & spirits	2,325	2,454	900	1,102	
Luggage, leather goods & accessories	2,257	2,180	971	881	
Perfumes & beauty products	2,043	2,167	258	138	
Other activities	157	181	- 78	- 115	
TOTAL	8,628	8,821	2,356	2,334	

In the Champagne & wines segment, the increase in income from operations reflects the Group's strategy of restricting volume growth in order to maintain product quality while improving margins.

The Cognac & spirits segment continued to benefit from strong worldwide sales growth, particularly in the Far East, more than offsetting the negative foreign exchange developments.

The Luggage, leather goods & accessories segment was affected by the currency decline and lower purchasing levels by Japanese tourists travelling outside Japan. However, in Japan itself, Louis Vuitton recorded a strong sales growth of 35 % in yen terms. The success of the "Cuir Epi" line also continued, with overall sales up by 38 %.

The Perfumes & beauty products segment was affected by currency fluctuations as well as by a less favorable operating environment, particularly in the United States where the difficulties experienced by department stores had a depressing impact on the industry. Parfums Christian Dior continued to record healthy growth, with worldwide volume sales up 13 %.

The temporary decline in the segment's profitability primarily reflects heavy investment in the creation of Parfums Christian Lacroix - whose recently launched "C'est la vie !" perfume is proving successful - as well as for Parfums Givenchy's growing beauty products activities. The impact of these investments is more pronounced in the first half of the year as this segment's activities are heavily skewed toward the year-end holiday season and as less than a third of the annual profit is earned during the first half-year.

Commenting on the half-year results, LVMH Chairman Bernard Arnault said "In an uncertain economic and monetary environment, the LVMH Group's position is benefitting from the experience and motivation of its staff, the complementarity of its various operations, its well-balanced geographic mix of activities - with about 40 % of revenues generated in the Far East - and an increasingly diversified currency stream. With the increase in the Group's ownership interest in Guinness PLC, the British pound has now joined the French franc, the Japanese yen and US dollar as one of the Group's major operating currencies". Mr Arnault reiterated the Group's expectation of more than 15 % net income growth for the year as a whole.

Paris, September 20, 1990.

TOTAL GROUP

TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES

RESULTS FOR THE FIRST HALF OF 1990

The Board of directors of TOTAL Compagnie Française des Pétroles, during its meeting on the 24th September 1990, examined the accounts for the first six months of 1990, both for the consolidated Group and for the parent Company.

The results for the first half of 1990 should be considered in the context of a fall in crude oil price. This trend has been reversed during the

Recent years have seen wide fluctuations in the price of oil, and the period under review has proved no exception. The resulting large variations in the value of inventories, calculated according to the historic cost convention (FIFO), have introduced significant distortions in the sequence of reported results. These distortions are the more undesirable given that the inventories in volume terms are virtually irreducible, being held for reasons of security of supply. Over a period of time, therefore, TOTAL intends to move to a presentation of its results based on a replacement cost of sales basis, which gives a clearer interpretation of the performance of the business. The discussion below follows this approach.

Calculated on a replacement cost basis, cash flow increased by

The discussion below follows this approach. Calculated on a replacement cost basis, cash flow increased by almost 50% from 3,935 MFF during the first half of 1989 to 572 MFF during the first half of 1990, and the consolidated net income improved substantially from 593 MFF to 2,802 MFF for the same periods (Group share from 437 MFF to 2,571 MFF).

Millians of French France	1st half	1st helf	Full Year
(MFF)	1990 (1)	1989	1989 (2)
Turnover Inventory Incidence Net Income (Group share) (historic cost basks)	53,125 - 1,400 1,271	61,131 1,700 1,907	107,894 1,600 2,206
Replacement cost results Cash flow Net income	5,872	3,936	8,470
- Consolidated	2,802	593	1,089
- Group share	2,571	437	766
earnings per share (3)	56.1	11,8	20.7

June 1990 are not included in three accounts. Include an exceptional loss of 1,153 MFF (Group share 1,144 MFF).

[3] Based on 37 million shares in 1989 and 45.8 million shares in 1990 after taking in account of 8.8 millions of Perpetual Subordinated Securities repayable in Shares and issued on 28th June 1990. Analysis of the consolidated result (repiscement cost basis) by activity

The Exploration/Production sector showed an improved

The Exploration/Production sector showed an improved performance over the same period last year mainly because the first half 1989 results were adversely affected by exchange losses and non-recurring provisions but also as the 1990 results benefited as higher crude prices at the end of 1989 fed through into higher gas prices in 1990.

The downstream sector result reflects both the improved market environment for the European refining industry, as well as continued productivity improvements achieved by the Group through the restructuring efforts which it has been making for several years now. The very substandial improvement in the overall results of the refining and marketing sector has been achieved despite poor margins in the French market (below the EEC average) and disappointing used industrial assets tied up in this business as well as to finance the investments needed to increase the Group's conversion capacity.

The results of the Chemicals sector were slightly lower than for the same period last year, and also in the chemicals sector with the sequisition of Unocal's North Sea properties, and also in the chemicals sector with the strengthening of the Group's consolidated net debt ratio was at a level of O41 compared with 0.47 at the end of 1989, showing the strengthening of the Group's consolidated net debt ratio was at a level of O41 compared with 0.47 at the end of 1989, showing the strengthening of the Group's consolidated net debt ratio was at a level of O41 compared with 0.47 at the end of 1989, showing the strengthening of the Group's consolidated net debt ratio was at a level of O41 compared with 0.47 at the end of 1989, showing the strengthening of the Group's consolidated net debt ratio was at a level of O41 compared with 0.47 at the end of 1989, showing the strengthening of the Group's consolidated net debt ratio was at a level of O41 compared with 0.47 at the end of 1989, showing the strengthening of the Group's consolidated net debt ratio was at a level of O41 compared with 0.47 at the end of

At this stift of the Group's financial structure.

With regard to the result for 1990 as a whole, any forecasts remain highly uncertain given events in the Middle East and it is unclear at this stage how these events will influence the world economy in general and the oil industry in particular.

The profit of Total CFP, the parent Company, was 668 MFF compared with 652 MFF in the first helf of 1989.

5, rue Michel-Ange, 75781 PARIS, CEDEX 16 France



Full Year 1986

TSB

£100,000,000 Perpetual Floating Rate Notes Notice is hereby given that the Rate of Interest has been fixed at 15.575% and that the interest payable on the relevant Interest Payment Date December 31, 1990 against Coupon No. 3 in respect of £10,000 nominal amount of Notes will be £401.11. September 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANCO

CITICORP © U.S. \$350,000,000

Subordinated Floating Rate Notes Due November 27, 2035 Notice is hereby given that the Rate of Interest has been fissed at 8.6% in respect of the Original Notes and 8.6875% in respect of the Enhancement Notes, and that the interest poyable on the relevant Interest Payment Date October 31, 1990 against Coupan No. 60 in respect of US\$10,000 nominal of the Notes will be US\$78.83 in respect respect of US\$10,000 nominal of the Proves will be used of the Original Notes and US\$79.64 in respect of the Enhances September 28, 1990, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANC

INTERNATIONAL COMPANIES AND FINANCE

seek shares ruling over Corroon bid

By Nikki Tait

SOME arbitrageurs who have been badly burnt over the rejection by Corroon & Black, the US insurance broker, of a \$40-a-share cash offer from Aon Corporation in favour of a lower all-paper deal with Britain's Willis Faber are asking the Delaware courts to "appraise" the value of their shares, rather than accepting

the Willis terms.

Under this route, which can be lengthy, shareholders eventually receive a cash payment based on the appraisal valua-

The extent of the interest in "appraisal valuations" by Cor-roon shareholders remained unclear yesterday. One arbitrageur suggested that it could be "substantial". He conceded, however, that the procedure was not commonly used and lack of familiarity might deter

lack of familiarity might deter some from taking action. Corroon, which must be notified of each demand for appraisal, declined to com-ment on the numbers. The move is potentially sig-nificant because one condition of the Willis merger agree-ment is that shareholders speaking for no more than 9 speaking for no more than 9 per cent of Corroon's shares should seek the appraisal route - although such a con-dition could be writed.

Yesterday, Corroon's only comment was that it was "extremely confident" that the merger would be successful.
The US broker is expected to
send a supplementary prospectus to shareholders today, detailing the whole Aon affair.
The Corroon shareholders'
meeting, called to approve the
deal, has already been put
back to October 4.

Sharp drop expected at NCNB

By Martin Dickton

NCNB, the rapidly growing US regional banking group, is expecting a sharp drop in its third-quarter earnings per share, compared to the same period of 1989, due mainly to an increase in loan and lesse has provisions.

The North Carolina-based group said vesterday it expec-

group said yesterday it expec-ted to increase its allowance

It blamed continuing weak economic conditions and their effect on commercial real

With net loan write-offs estimated to total between \$75m and \$85m, the bank expects its third-quarter provision for loan and lease losses to total about \$145m, up from \$84m in the second quarter.

Standard & Poor's, the rat-

ing agency, has downgraded some \$5.2bn of debt and pre-ferred stock of Chase Manhattan, the New York money cen-tre banking group, following its announcement last week of a third-quarter loss due to restructuring charges and

Wells Fargo & Company

Subordinated floating rate

is hereby given that for the Interest period 28 Septembe

notes will carry an interest Rate of 874% per annum.

interest payable on the

relevant interest payme 31 December 1990 will

JPMorgan

amount to US\$225.21 per US\$10,000 nate.

Agent: Morgan Guaranty Trust Company

1990 to 31 December 1990 the

U.S.\$100.000,000

capital notes due September 1997 in accordance with the

Arbitrageurs Valeo's 13% fall points to slowdown in car markets.

By William Dawkins in Paris

VALEO, the leading French car components group, yester-day provided fresh evidence of the slowdown in the US and European car markets, with a 13 per cent fall in net income for the first half of 1990 and a reduced sales forecast for the full year.

Net income before minority charges fell to FFr531m (US\$100m), from FFr607m, while sales rose 16 per cent to FFr11.65bn, from FFr10.06bn in

the same period last year.

Net margins fell from 6 per cent to 4.6 per cent. Turnover rose by an underlying 1 per cent, adjusting for the dollar's fall and for the first contribution from four acquisitions over the period.

Two-thirds of the profits decline - Valeo's first earn-

ings setback in four years came as a result of a series of acquisitions in Britain and the US, where operating margins were lower than in the rest of

A rise in depreciation, due to an increase in investments over the past three years, accounted for the rest of the profits fall, said Mr Yves Blanc, finance director. This unexciting performance

reflects a stagnant European car market in the first half of the year, with "extremely depressed" markets in the US and Brazil, the company said. Valeo expects a further slow-down in the current half and has accordingly trimmed its

turnover estimate for the year from FFr22bn to FFr21.5bn, against FFr19.5bn last year.

Net income may also be affected, the company warned.
Since the middle of last year, Valeo has bought Blackstone, a US maker of engine cooling systems; Delanair, a British maker of windscreen wipers and car heaters; Fort Worth, a US air conditioner producer. US air conditioner producer and Cartier Systèmes, a French plastic injection moulder. The borrowings incurred to finance these takeovers lifted interest

costs by FFr162m, though a fail in exceptional charges compensated for this. valeo has attempted toimprove profit margins by cutting costs at Blackstone, where
it has just closed a factory representing 20 per cent of the US
offshoot's capacity. It has also
started building a new plant
for Delanair in Wales.

Volvo taps reserves for SKr3bn

By Robert Taylor in Stockholm

automotive group, is to use SKr3bn (US\$519m) from its investment reserves up until 1993 on truck and bus produc-tion in Sweden as part of the strategic alliance with Renault, the French car maker.

Volvo's net payment to Ren-ault under the agreement, which was finally signed yes-terday, will now be SKr6.8bn and not the SKr7.9bn stated earlier. The Swedish group acquired 20 per cent of Renault's shares with an option for an additional 5 per cent, and 45 per cent in the Franch company's truck French company's truck

and bus subsidiary RVL Renault is purchasing 25 per Renault is purchasing 25 per cent of Volvo car corporation shares, 45 per cent of its truck operations and intends to acquire shares in the open market corresponding to 10 per cent of the voting rights and share capital in the Volvo par-

ent company. Yesterday Volvo indicated that the company aimed to strengthen its industrial base in Sweden when there is growing concern at the outward flow of industrial investment. It also comes just after the group's announcement of 5,000 job losses, mainly in Sweden,

as a result of lower demand for its cars which brought a 52 per cent drop in first-half profits to SKr2.05bn.

The capital spending plans involve several Swedish projects:

The expansion of the truck assembly plant in Gothenburg,

• Investments in final bus assembly at Boras and Saffle;

Expenditure on environmental improvements and pro-

duction equipment in the truck cab plant at Umea and in • Investment in production equipment at its Koping and Lindesberg plants.

Solvay declines 3.6% to BFr8bn

By Lucy Kellaway in Brussels

SOLVAY, Belgium's large chemical company, yesterday announced a fall in profits in the first half, and complained of lower chemicals selling prices, tougher competition and problems associated with a

weakening economy.

In the six months to June, consolidated net profit fell by 3.6 per cent to BFr8bn (USS248m), which the company described as modern direct to described as modest given the

difficult circumstances.
Solvay's subsidiary in Brazil
was particularly hard hit as a

result of President Collor's economic plan.

nomic plan.
Turnover fell by 5.3 per cent
to BFr132.4bn, while cash flow
rose by 3.5 per cent to
BFr16.4bn, boosted by a higher
depreciation charge. Seles volume for the group increased
in the first half by 1.4 per

For the rest of the year the company warned that profits would fall short of last year's record figures, but said events in the Gulf and uncertainties over oil prices made it difficult

to make any predictions.
In the plastics sector, profits and sales were down overall.
PVC profits were badly hit by pressure on prices from East European and US imports, but both high-density polyethylene and polypropylene increased profits.

Performance in other sectors was also mixed, with sales up in alkalis and peroxygens pro-cessing hit by lower demand in construction and automotive industries, while the health sector increased its profits.

TOTAL COMMENT

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Statoil to arrange Brage stake sale

By Karen Fossii in Oslo

STATOIL, the state oil announcement that the state that right, but says talks have company, has been given a mandate on behalf of the Norwegian Oil and Energy Ministry to arrange the sale of the state's 5 per cent stake in the Norwegian North Sea Brage oil

and gas field.

BP Norway, the Norwegian unit of British Petroleum, said it had agreed a separate deal to sell its 4.9 per cent stake in Brage for an undisclosed sum to Amerada Hess of the

Two years ago, Labour, the then ruling Government, outlined a major shift in policy designed to reduce the state's risk in ownership of North Sea oil and gas fields by urging

This was accompanied by an stake, is not likely to exercise

would sell its 31 per cent stake in the 700m barrel Snorre oil

Statoil is preparing for the Brage sell-off by evaluating a sale either "by invitation only" or by open bidding. However, the company is confident a deal will be made

by the end of this year or dur-ing the early part of 1991.

One obstacle which may sty-mic progress on the divestment is the instability of world crude

oil prices which recently hit \$40 a barrel. Unstable oil prices pose difficulties for valuation of the asset, Statoil said.

The company, which has first pre-emptive rights of purchase of the state's 5 per cent

yet to commence with companies interested in the acquisi-

"Statoil would have to match any commercial bid put on the table . . . and we believe that it will be an outsider which will take this one," the company said.

Statoil would not comment on its reserves' estimates for Brage but Norsk Hydro, the operator, puts the reserves at; 38.5m standard cubic metres of oil and between 2.8bn cubic metres (bcm) and 3.5bcm of

The Norwegian Petroleum Directorate, Norway's oil industry watchdog, puts reserves at 46.2mcm of oil and 3.5bcm of gas.

Westpac Banking Corporation (incorporated with limited liability in the State of New South Weles, Australia)

U.S. \$500,000,000 Perpetual Capital Floating Rate Notes

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from 28th September, 1990 to 28th March, 1991 the Notes will carry an Interest Rate of 8-65 per cent. per annum. The interest Amount payable on the Interest Payment Date which will be 28th March, 1991 is U.S. \$434-90 for each Note of U.S. \$10,000 and U.S. \$10,872-57 for each Note of U.S. \$250,000.

Morgan Guaranty Trust Company of New York Agent Bank



(Incorporated with limited liability in Austria)

U.S.\$199.008,000 Subordinated Floating Rate Notes due 2000 nce with the terms and conditions of the above-me Notes natice is hereby given that the Rate of Interest has been fixed at 8.5625% per annum and that the interest payable on the relevant ant Date, March 28, 1991 against Coupon No. 12 in espect of U.S.\$10,000 nominal of the Notes will be U.S.\$430.50.

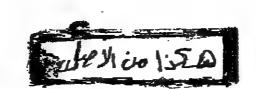
September 28, 1990, London By: Clifbank, N.A. (CSSI Dept.), Agent Bank CITIBANCE

U.S.\$200,000,000 CONTINENTAL ILLINOIS OVERSEAS FINANCE CORPORATION N.V. (Incorporated with limited liability in the Netherlands Antilles) GUARANTEED FLOATING RATE SUBORDINATED NOTES DUE 1994 Guaranteed on a Subordinated basis by

Continental Illinois Corporation (Incorporated with limited liability in Delaware, USA)

In accordance with the provisions of the Notes and the Reference Agency Agreement between Continental Illinois Overseas Finance Corporation N.V. and Citibank, N.A., dated June 24, 1982, notice is hereby given that the Rate of Interest has been fixed at 8.6875% p.a. and that the interest poyable on the relevant interest Payment Date December 31, 1990 against Coupon No. 34 will be U.S.\$226.84 in respect of U.S.\$10,000 nominal amount of the Notes. September 28, 1990, Landon By: Citbank, N.A. (CSSI Dept.), Agent Bank

CITIBANCO



FINANCIAL TIMES FRIDAY SEPTEMBER 28 1990

INTERNATIONAL COMPANIES AND FINANCE

South Africa enjoys a victory for capitalism

Philip Gawith looks at the implications of a new draft Takeovers and Mergers Code

onday was a good day for capitalism in Johannesburg, the scene appropriately anomals scene appropriately enough being the Johannesburg Stock Exchange (JSE).

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The members of the press had explained to them a victory for capitalism's gentler lace in the form of the new draft Takeovers and Mergers Code. Sailly this good news was largely drowned by the commotion on the adjacent stock-exchange floor

stock-exchange floor.
All were mollified, however, when it was discovered that when it was discovered that the cause of the fuss was an eminently worthy one: a visit by senior officials of the socialist leaning African National Congress, including influential international affairs director Mr Thabo Mbeki.

Even although the country remains preoccupied with such weighty questions as what sort of economic system it will enjoy in future, the arrival of

enjoy in future, the arrival of the new code is still being welcomed. It is an impressive document, thanks in no small part to being able to draw heavily on the code drawn up

by the City of London Panel on Takeovers and Mergers.
Comments Mr Tony Norton, president of the JSE: "The code is peppered with a domestication of the City code while maintaining its archivesture."

As in the UK, the central powers to enforce its rulings, principle is that of This may be done by the panel

of the British model. He said South Africa lacked the expertise and incentives required to run an SEC-style operation and the Australian operation and the Australian model was thought to have been a failure, largely on account of its inflexibility. Although based on the City code, the local version is a hybrid embracing elements of the other approaches too.

Probably the main difference from the City code is that the South African code enjoys the force of law. Once

force of law. Once promulgated, the rules drawn up by the panel, established in terms of the Companies Act 1973, will enjoy the same status as an Act of Parliament.

Flexibility is also a key feature of the code. The panel believes that it must try to provide for every eventuality and that their efficacy will be greatly enhanced by the ability to deal in terms of general

his is a change from the existing legislation in terms of which. Mr Norton admits: "The JSE has tried to be a watchdog, but it has been a dog with rubber teeth." This is because the JSE has no jurisdiction over shareholders and its only sanction has been the unsatisfactory one of suspending the shares of a company to the detriment of the innocent minority shareholders.

Legislation on the question of insider trading was also full of holes, said Mr Norton, it had no application to offerees and in 18 years there has been no successful prosecution for insider trading, despite numerous referrals by the JSB to the Attorney General. This should change under

the code which grants the panel wide powers of investigation including penetrating nominee names, taking evidence on path and ordering discovery. If the panel uncovers evidence of insider trading it will assist the Attorney-General in his

It is agreed that the country

self-regulation of the securities industry. Judge Cecil Margo, chairman of the Securities Regulation Panel which daiso examined the US example of the Securities Exchange Commission (SEC) and the Australian example which is very rule-based with a high degree of state involvement, but had come down in favour of the British model.

The securities of the court for an order of specific performance, an interdict, a declaratory as Mr Issy Goldberg of the share of insider trading, although some, such as Mr Issy Goldberg of the Shareholders Association, consider it to be "rampant". He cites the movement in the De Beers share price from about R60 (\$23.5) to R85 in the two days before the share was split recently as "irrefutable existing legislation in terms of which, Mr Norton admits: "The JSE has tried to be a watchdog, but it of the court for an about trading, although some, such as Mr Issy Goldberg of the shareholders Association, consider it to be "rampant". He cites the movement in the De days before the share was split recently as "irrefutable existing legislation in terms of which, Mr Norton admits: "The JSE has tried to be a watchdog, but it of the court for an about trading, although some, such as Mr Issy Goldberg of the Shareholders Association, consider it to be "rampant". He cites the movement in the De days before the share was split recently as "irrefutable existing legislation in the cites the movement in the De days before the share was split to the shareholders as Mr Issy Goldberg of the Shareholders Association, consider it to be "rampant". He cites the movement in the De dine in the Ritx Cost simply made such in the Ritx Cost simply ma has its fair share of insider trading, although some, such as Mr Issy Goldberg of the Shareholders Association, consider it to be "rampant". He cites the movement in the De Beers share price from about R60 (\$23.5) to R85 in the two days before the share was split recently as "irrefutable evidence that somebody knew something that others didn't".

Judge Margo notes that in line with policy to decriminalise the Companies Act, it is not a criminal offence to breek the rules of the code.

to break the rules of the code.
The sanctions, in the form of heavy fines, are civil. He added: "Our business is to keep business going, to nourish it. Not to destroy it, but to discipling it."

Mr Goldberg believes there are two particularly important features of the code from the small investor's point of view.

First is the fact that any shareholder can approach the panel and, without incurring any cost, ask it to investigate in affected transaction.

This is broadly marking a

discipline it."

This is, broadly speaking, a transaction or series of transactions in which the offeror gains control - defined, as in the UK, as 30 per cent or more of the voting wights and the control of the voting wights.

dine in the Ritz Cost simply made such an exercise prohibitive.

The second feature of the code is that it makes explicit that "the spirit as well as the precise wording of the general principles and the ensuing rules are to be observed."

Mr Goldberg believes this is a further defence for the small man in that it will no longer

man in that it will no longer avail large corporations to hire expensive legal trams to argue technical points.

Traditionally, South Africa has not experienced much takeover activity because many companies are not "in play". This in turn is because in many cases companies have controlling stakes held by an individual or a family.

The panel is thus more likely to be called on to deal with the expropriation of minorities than with contested situations. man in that it will no longer

r Doug Gair, executive director of the panel, believes however that tighter economic

conditions may lead to an upsurge in takeover activity rights — of a company, or such as happened between increases his shareholding where he already has control.

Under existing legislation, by Goldberg observed, the upsinge in takeover activity as the period of the seriod of the level activity in recent years to have been about a quarter of this level.

BIL up 10% at NZ\$401m despite recession battle

By Terry Hall in Auckland

BRIERLEY Investments has lifted after-tax profits by 10 per cent to NZ\$401.7m (US\$224.4m) in the 12 months to June 30, in what Mr Bruce Hancox, chairman, said yesterday was the third successive year in which the company had struggled in a recessionary

Mr Paul Collins, chief executive, said in the current situation of the Gulf crisis and recessionary problems in its New Zealand domestic base, it New Zealand domestic base, it was impossible to provide any forecast, either positive or negative, regarding how the Magnum, rubber company company would perform this

A better picture might be gained in December at about the time of the annual

meeting.

He noted that the company had managed to provide both dividend increases and growth in earnings per share over the last three years and had the strength to cope with the international downturn.

The result shows the bread

The result shows the broad change in direction of the company from a corporate raider to a group which regards itself as a long-term investor in strategic cash flow industries.

In 1990, for the first time, profits from trading activities exceeded its dividend and other investment income. income from trading totalled NZ\$495m, or 51 per cent of the gross contribution compared with 45 per cent last year. In terms of geographical earnings, the UK was the

largest contributor with largest contributor with NZ\$403m, followed by New Zesland with NZ\$25m, which was down from NZ\$407m. The sale of its subsidiary, industrial Equity Ltd, meant that for the first time in 25 years earnings from Australia were drastically reduced to NZ\$55m. US profits were NZ\$105m.

Mr Collins said that in spite of the poor domestic New Zealand environment, good

Magnum, rubber company
Skellerup, Union Shipping,
Southern Petroleum, Welgas
and publisher Whitcoulls.

But results from the apparal
and textile group Lane Walker
Rudkin and certain
non-performing parts of
angineering group Cable Price
Downer were disappointing
and these areas were being

Mr Collins said the company had found that a 35 per cent shareholding in Air New Zealand had been time consuming. "But we support its ambitious growth plans." In line with its change in

direction to long-term investing, BIL, has changed its policy to include earnings on companies such as hotel group Munt Charlotte and Air New Zealand in which it holds stakes of around 30 per cent as balance date.

The previous policy had been only to include investment in 50 per cent-owned subsidiaries. However Mr Collins said both

companies had material long-term relationships and demonstrated the roles of subsidiaries. The two

contributed NZ\$45.9m. contributed NZ\$45.9m.

The profit was in line with market expectations. Total assets rose in NZ\$9.7m, from NZ\$8.8m, a rise of 10 per cent, while capital funds rose 2 per cent to NZ\$4.4m. After-tax profit before minorities and equity earnings was NZ\$\$23.5m compared with NZ\$451.9m. Turnover was NZ\$\$.294m. Turnover was NZ\$8,294m, against NZ\$6,185m. Tax was NZ\$643m against the previous year's NZ\$665.7m and equity earnings NZ\$46m against a figure of zero. Earnings per share rose to 21.1 cents from 193 cents.

The company has NZ\$1bn cash in hand and a further NZ\$2.1bn in other assets. Current liabilities are NZ\$2.2hn against last year's figure of

At a briefing, Mr Hancox welcomed two new directors, Mr Roger Douglas, the former finance minister, and Mr Bryan Johnson, senior partner in brokers First Boston.

He emphasised that no declared that he

decision had been made for BIL to acquire its Hong Kong subsidiary Industrial Equity Pacific.

"We have no plans or intention of doing that," he

Mr Collins stressed the importance to the group of the current bid for Mount Charlotte, but added that BIL would be happy whatever level of control they achieved.

Bond Corp wins sale approval

BOND Corporation Holdings, the indebted Australian group, yesterday said the holders of its US dollar Eurobonds had The decision follows the previous day's resignation of Mr. approved the sale of its Austra-lian brewing assets, Reuter

In a short statement, Bond Corp said that at a London meeting of bondholders yester-day, 99,369 votes were cast in favour of the sale and 20,882 against. Bond Corp plans to sell its brewing assets to Bond's 58 per cent owned Bell Resources for A\$1.8bn (US\$1.5bm).

The decision follows the previous day's resignation of Mr Alan Bond from the chairmanship. Two months ago Mr Bond offered to step down as chairman of his flagship company, now floundering under A\$5hn of debt, and to give up more than half his voting controlling rights to win support from creditors.

His resignation improved the desources for A\$1.8bn chance of the bondholders approving the brewing sale yesterday, a deal crucial to the group's survival, analysts said.



AECI Limited

Notice to Preference Shareholders Dividend No 105

Notice is hereby given that on 6 September 1990 the Directors of AECI Limited declared a dividend at the rate of 5,5 per cent per surrum for the six months ending 15 December 1990 payable on that date to holders of preference shares registered in the books of the Company at the close of business on 19 October 1990.

The dividend is declared in United Kingdom currency and cheques in payment will be posted from the office of the transfer secretaries in South Africa and the United Kingdom on 15 December 1990.

Dividends payable from Johannesburg will be paid in South African currency at the rate of exchange ruling on 12 November 1990.

in respect of shareholders whose addresses in the share register are outside the Republic of South Africa, the dividend is subject to the deduction of non-resident shareholders' tax in terms of South African

Dividends payable from the United Kingdom office will be aubject to such tax deductions as are prescribed by United Kingdom legislation unless a certificate exampling the shareholder concerned from such tax deduction is received before the glosing of the registers.

Any change of address or dividend instruction must be received before the closing of the registers.

The transfer books and registers of members in Johannesburg and the United Kingdom will be closed from 20 October 1990 to 2 November 1990, both days inclusive.

Cartion Centre Johanneaburg

Transfer energiaries: Consolidated Share Registrare Limited 40 Commissioner Street, Johannesburg, and

Berclays Registrare Limited London SW1P IPL England

MG 3028/1E

By order of the Board

M J F POTULETER

September 1990

U.S. \$500,000,000

Salomon Brothers **EMS Strategies Funds**

Newly-organized trusts registered under the laws of the Cayman Islands consisting of units denominated in U.S. Dollars and French Francs

Investment Advisor

Salomon Brothers Asset Management Inc

Sub Advisor

Salomon Brothers International Limited **Asset Management Department**

> The undersigned privately placed the above units outside the United States with global institutional investors.

Salomon Brothers International Limited

CIVAS & LIMITED U.S.\$190,000,000 Floating Rists Notes due 1861 Internet Rate 8-73% p.m. Internet Period September 26 1980 to Merch 26 1991. Internet Psyable per US\$100,000 Note US\$4,389.25. September 28, 1990, London By Chibenk, N.A., (CSSI Dept.), Agent Br

and Plate 9,662576, p.s. Interest Period 28t symbol, 1980 to 28th Mayensher, 1980

Interest Rate

The Nippon Credit Bank (Curação) Finance, N.V. U.S. \$500,000,000 Subordinated Floating Rate Guaranteed Notes 2000

In accordance with the terms and conditions of the Notes, notice is hereby given, that the interest rate for the interest l' iod from 27th September 1990 to 27th December, 1990 is 8.7375%. ** annum. The Coupo Amount payable on the 27th December, 1990 for Notes of U.S. \$10,000 and U.S. \$100,000 is U.S. \$220.86 and U.S. \$2,208.65 respectively.

Bankers Trust A Company, London

CITIBANCO

issue of up to J.S. \$360,000,000

ALL NIPPON AIRWAYS CO., LTD. (Zen Nippon Kuyu Kabushiki Kaisho)
GUARANTEED FLOATING RATE NOTES DUE 1991 Notice is fereby given that the Rate of Interest has been fixed at 75.125% p.a. and that the interest payable on the relevant Interest Payment Date, December 27, 1990 against Coupon No. 24 in respect of £5,000 naminal of the Notes will be £188.54. September 28, 1990, London By: Olibarit, N.A. (CSS) Dept), Agent Bank

Elders DXL Treasury (Australia) Limited Subordinated Guaranteed Guaranteed on to Principal and interest by Elders DXL Limited For the interest period September 28, 1990 to March 28, 1991 the Notes will carry an interest rate of 9.3% per annum. The Interest payable on the relevant interest payment data, March 28, 1991 will be U.S. \$4,675,63 per U.S. \$100,000 Nominal Amount.

ember 28, 1990 CHEMICAL NEW YORK CORP US\$300,000,000 FLOATING RATE, SENIOR NOTES DUE 1998

U.S. \$400,000,000 BankAmerica Corporation Floating Rate Subordinated Capital Notes Due 1996 (originally issued by) BankAmerica Overseas Finance Corporation N.V. terest rate of 8%e% per aux 8%% per annum 31st December 1990

Interest Payment Date (15.31.125.04 Credit Suisse First Boston Limited

pterest period from 28 September 1990 to 31 October 1990 the Notes carry an The interest payable on the relevant interest payment date 31 October 1990 against coupon no 71 will be US\$78.49 per US\$10,000 Note.

CHEMICAL BANK

This announcement appears as a matter of record only.

NEC

NEC Corporation

U.S. \$350,000,000

4% per cent. Bonds 1994

Warrants

to subscribe for shares of common stock of NEC Coporation

ISSUE PRICE 100 PER CENT.

Daiwa Europe Limited

Credit Suisse First Boston Limited Sumitomo Finance International

Nomura International **Swiss Bank Corporation**

Yamaichi International (Europe) Limited

IBJ International Limited Sumitomo Trust International plc Amsterdam-Rotterdam Bank N.V. Baring Brothers & Co., Limited Chase Investment Bank **Deutsche Bank Capital Markets Limited Kleinwort Benson Limited Kyowa Finance International Limited** LTCB International Limited Maruman Securities (Europe) Limited Meiko Europe Limited Mitsubishi Finance International plc Morgan Stanley International New Japan Securities Europe Limited Nippon Kangyo Kakumaru (Europe) Limited Société Générale

The Nikko Securities Co., (Europe) Ltd. **Bank of Tokyo Capital Markets Group** Bank of Yokohama (Europe) S.A. **BNP Capital Markets Limited** Citicorp Investment Bank Limited Goldman Sachs International Limited KOKUSAI Europe Limited Lehman Brothers International Manufacturers Hanover Limited Marusan Europe Limited Merrill Lynch International Limited J.P. Morgan Securities Ltd. **NatWest Capital Markets Limited** Nippon Credit International Limited J. Henry Schroder Wagg & Co. Limited Universal (U.K.) Limited

S.G. Warburg Securities

NEW ISSUE

This announcement appears as a matter of record only.

September, 1990



DAIWA KOSHO LEASE CO., LTD.

U.S. \$180,000,000

4% per cent. Bonds due 1994

Warrants

to subscribe for shares of common stock of Daiwa Kosho Lease Co., Ltd.

ISSUE PRICE 100 PER CENT.

Daiwa Europe Limited

Fuji International Finance Limited

Nomura International

The Nikko Securities Co., (Europe) Ltd. Tokai International Limited

Sumitomo Finance International Yamaichi International (Europe) Limited

UBS Phillips & Drew Securities Limited

Banca del Gottardo

Barclays de Zoete Wedd Limited Cosmo Securities (Europe) Limited Kleinwort Benson Limited

Merrill Lynch International Limited Mitsui Taiyo Kobe International Limited

Morgan Stanley International Norinchukin International Limited

Salomon Brothers International Limited

J. Henry Schroder Wagg & Co. Limited Universal (U.K.) Limited

S.G. Warburg Securities

Banque Indosuez

Baring Brothers & Co., Limited **Deutsche Bank Capital Markets Limited** KOKUSAI Europe Limited

Mitsubishi Finance International plc Mitsui Trust International Limited

Nippon Kangyo Kakumaru (Europe) Limited Okasan International (Europe) Limited

Sanyo International Limited

Tokyo Securities Co., (Europe) Ltd. Wako International (Europe) Limited

INTERNATIONAL CAPITAL MARKETS

Treasuries gain on hopes of US budget compromise

By Karen Zagor in New York and Deborah Hargreaves in London

US TREASURY bonds moved broadly higher yesterday morning amid renewed optimism about the prospects of a budget compromise. However, the gains were tempered by a further surge in oil prices. At midsession, the Trea-sury's benchmark 30-year bond was quoted up & point at 96% to yield 9.1 per cent, having gained as much as & point earlier in the day. Shorter-dated maturities moved about 🕹

point higher.

The Federal Reserve arranged overnight repurchase agreements when Fed funds were trading at 8% per cent. The morning's optimistic tone was set by reports that President George Bush would be willing to drop his insistence on a reduced capital gains tax, thereby improving the possibility of a budget agreement. Unless an agreement is reached by Monday, the beginning of fiscal 1991, the Gramm-Rudman-Hollings

GOVERNMENT BONDS

equestration order will be triggered, so cutting about \$85bn from government spend-

The market also received The market also received some support from the weekly unemployment data, in which initial claims rose more than expected, suggesting that the monthly unemployment rate will show another increase. The weakening jobs market is seen as further evidence that the US economy may be heading towards a recession, which some investors hone will mush some investors hope will push down interest rates, in spite of the surge in oil prices resulting from the Gulf crisis.

However, higher crude oll prices yesterday morning prompted bonds to return some earlier gains. At midday, the

BENCHMARK GOVERNMENT BONDS 101-12 - 12.69 12.47 12.35 84-27 +03/32 11.89 11.70 11.83 82-19 11.27 11.06 11.29 98-24 +10/32 8.94 8.89 96-19 +15/32 9.08 9.02 US TREASURY No 119 4.800 8/99 80.7846 +0.124 8.87 No 130 6.700 08/00 91.7298 -0.247 8.23 8.500 08/00 96.0800 +0.010 9.11 9.01 GERMANY 11/95 84.3628 +0.009 10.46 10.35 03/00 87.6300 +0.150 10.61 10.49 FRANCE BTAN 9.000 OAT 8.500 10.500 07/00 94.6500 +0.100 11.42 10.96 10.80 CANADA " 98.0800 -0.070 9.30 9.19 9.05 NETHERLANDS 9.000 07/00 13.000 07/00 98.2315 +0.052 13.70 13.52 13.65 London closing, "denotes New York morning session
Viette: Local man a standard Prices. US, UK in 32nds, others in de

November crude oil futures contract passed the \$40-a-barrel mark from a close of \$38.67 on

Wednesday, after starting the day down about 87 cents. ■ THE WEST German bond market ended on a soft note after trading in a narrow range and showing some signs of con-solidation in early trading.

In the German cash market the 8% per cent 10-year bond was fixed one plennig higher at 96.14 as dealers forecast that the slide in prices had been arrested. The market lost its confidence later and prices moved downwards.

Concerns over a surge in supply in the German bond market have reasserted themselves following the market's cool reception of an issue of zero coupon bonds by East Germany yesterday. Although East Germany suc-

cessfully issued DM745m of zero coupon bonds with a year maturity, it rejected all bids for its further issue of zeros maturing in 18 months. Dealers said the market was not prepared to give the sort of price Rast Germany was looking for and that the market was unwilling to absorb much more East German paper.

IN JAPAN, the government bond market held steady in quiet trading in spite of the huge drop in stock prices. However, the reception for the Ministry of Finance's new bond which was auctioned on Wednesday was not as warm as expected.

The bond carries the highest coupon for eight years at 7.9 per cent, but institutional buyers were reluctant to commit much of their cash to the bond market. The auction was said to have been dominated by Nomura, Daiwa and Salomon Brothers which bought more than 80 per cent of the issue,

The new bonds were issued at a price of 100.64, but were ding below par yesterday. IN LONDON, gilts experi-

enced another day of treading water while waiting for signifi-cant developments in the UK economy or in the Gulf. After enjoying some optimism on the back of lower oil prices in early trading, the market drifted back to close unchanged on the

Sweden could change bank ownership law

SWEDEN proposes to change its corporate law and allow insurance companies to own banks and financial institu-tions, Reuter reports from Stockholm.

The Finance Ministry said the proposals would allow insurance companies to acquire a financial institution as long as the purchase price did not exceed 4 per cent of the

insurance company's net

This would change an old law by which insurance companies are not allowed to own more than 5 per cent of the voting rights in a financial institution," said the ministry. The proposal could become law by July 1991.

The proposal removes an obstacle to the SKr4.6bn

大力を行行

(\$803m) takeover bid by Swed-ish insurance group SPP for a 44 per cent stake in Sweden's

44 per cent stake in Sweden's finance group Gota.

The ministry said the change was in line with the deregulation of Swedish financial marting and followed an internaksts and followed an interna-tional trend towards a breakdown of the barriers between banking and insur-

99.94 99.99 99.43 99.99 97.36 99.37 99.36 99.37 99.37 99.37 99.37 99.37 99.37 99.37 99.37 99.37 99.37 99.37 99.37

100.05 99.48 99.53 100.07 99.53 100.07 99.25 99.86 99.47 100.07 99.47 99.47 99.47 99.47 99.47 99.47 99.47 99.47 99.75

FT/AIND INTERNATIONAL BOND SERVICE

marketmaker in Ecu CDs

ing a market in Ecu certifi-cates of deposit from Monday. The brokerage house will become the first marketmaker In these instruments, writes Deborah Hargreaves. UBS P&D cites the growth of

the growth of interest in Ecu products as a reason for its move into the short end of the market. So far, the only market for short-term Ecu instruments is made in the Ecu Treasury bills which are issued by the Bank of England.

which are issued by the Bank of England.

UBS P&D believes its move will close a large gap in liquidity at the short end of the Ecu market. The Ecu certificates of deposit are issued by major European banks.

In June, UBS P&D launched an over-the-counter futures

an over-the-counter futures contract based on Ecu bonds.

Taiwan allows margin lending

TAIWAN has approved a proposal to allow brokerage houses to do margin lending, AP-DJ reports from Taipei.

The move will bring the margin-lending business up from underground, and stimulate the bearish market, which has plunged more than 78 per cent since February.

"The new measure will curb illegal margin-lending and solidify the vulnerable market," said the Finance Ministry.

ket," said the Finance minu-try.

The decision allows broker-age houses with more than \$2bn New Taiwanese dollars of paid-in capital and at least two years of business experi-ence to engage in margin lend-ing

Currently, the only firm allowed to conduct margin lending is Fuh Hwa Securities Finance, of which the present government owns 45

Chase to axe 98 jobs at London operations By David Lascelles,

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CHASE MANHATTAN Bank is to cut 98 staff from its London dealing room and back office support as part of the 5,000 job cuts announced last week.

cuts announced last week.

Chase said the cuts followed a three-month review of its Buropean foreign exchange and money market activities. Other measures will include the integration of Chase's integration interest rate risk management, and capital markets groups. Further measures have been taken to streamline treasury operations in continental

Mr Paul Brandow, Europe risk management executive, said the integration would improve Chase's efficiency without effective to a second control of the without affecting its ability to offer a broad capability in for-eign exchange, treasury, inter-est rate products and bullion.

Maxwell forms fund for E Europe

By Nicholas Denton in Budapest

MR Robert Maxwell has launched a \$250m fund for investment in eastern Europe in association with Merrill Lynch Capital Markets. The Maxwell Central and East European Partnership

than 20 per cent in target com-panies and will focus on East Germany, Czechoslovakia, Hungary and the USSR.

The fund's memorandum

the rund's memorandum envisages a prominent role for Mr Maxwell. His Haddington Investment will commit \$50m and a subsidiary of the London and Bishopsgate Group, controlled by Mr Maxwell, will manage the Partnership. Mr Maxwell has made several investments in assisting eral investments in eastern Europe: he has half-ownership of two Soviet publishing houses, a Bulgarian business school and a 40 per cent stake in Maryar Hirlen, a Hungarian

daily newspaper.

Mr Maxwell announced yesterday the addition of Esti Hirlap, an evening newspaper, to his fingurish media property. After several months' delay. the Mirror Group has taken a stake of 40 per cent for furint 45m (8729,000).

UBS P&D first

UBS PHILLIPS & Drew has

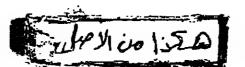
from brokers

ence to engage in margin leading.

The ministry said that 27 brokerage houses, including 13 banks, meet the requirements and are expected to bring as much as NT\$50bn in new capital to the stock market.

The ceiling on loans that each securities house may make to its customers is 100 per cent of the net value of the company.

Shorts are set at 50 per cent of the net value of each company.



INTERNATIONAL CAPITAL MARKETS

Ownership barriers fall in Canada's financial services

By Bernard Simon in Ottawa

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THE Canadian government plans to lift many curbs on ownership in the financial services industry, clearing the way for an acceleration of acquisitions by both domestic and foreign financial institu-

Under long-awaited proposals for financial reform outlined in Ottawa yesterday, Canadian banks and insurance companies will be allowed to own trust companies, while banks and trusts (whose core business is residential mortgage lending) will be permitted

to acquire insurers.

Some barriers to ownership of banks are to be lowered. The big six domestic banks will continue to be widely held.
Ownership curbs are to be
loosened on so-called Schedule
2 banks, which include all the 57 foreign-controlled banks operating in Canada. For instance, other widely-

held foreign financial institu-tions, such as mutual life insurance companies, will be allowed to set up bank subsidinries in Canada. The government tabled a

By Deborah Hargreaves

LATIN AMERICA is not likely

to lose out to eastern Europe in the battle for capital this

decade as the region should be

much more successful in attracting foreign private investment, loans and bond

finance, according to Chart-ered WestLB in its Developing

Foreign investment has been

slow to move into eastern Europe. Although East Ger-many and Czechoslovakia have

raised capital in the form of bond issues and syndicated

loans, many eastern European

countries will be hampered in any bid to tap the western cap-

ital markets by the levels of their external debt, according to Mr Paul Luke, economic

. -_ -

Country Investment Review.

hopes to finalise legislation affecting other institutions shortly. Mr Gilles Loiselle, minister of state for finance. said that all the statutes will come into effect on the same date, which he expects to be

within a year. The proposals are the culmination of five years of uncer-tainty over reform of the financial services industry. The only significant measure in place opened ownership of provincially regulated securities firms to outsiders in 1987. The reforms will narrow the

remaining gaps between the four pillars of the Canadian financial services industry by giving all institutions increased powers. Insurance and trust companies will have greater flexibility in consumer and commercial lending. All institutions will be allowed to expand into in house portfolio management and investment advice, and banks will gain long-sought powers to provide customers with information management and data process-

ing services.
However, the government

ern Europe at this stage is a bankable proposition." he writes in the raview. "This sug-gests that the region will have

to rely considerably on domes-

tic savings to finance its investment. "Moreover, it will have to use its existing capital

placed than eastern Europe to

attract direct investment, Mr Luke argues. It has doubled

the return on capital invested

in the last four years and,

unlike eastern Europe, has cap-

italist accounting and financial

infrastructure.
Although Latin America's debt problem continues to mili-

tate against large flows of loan

and bond finance into the area.

there are signs that these

FT-ACTUARIES SHARE INDICES

Latin America is better

more efficiently.

ing the prohibition on banks and trusts selling insurance policies through their branches. They will also be barred from car leasing.

The proposals include further than the proposal further than the

ther regulatory safeguards aimed at preventing cross-dealing and conflicts of interest. The superintendent of financial institutions will gain wider information-gathering powers, and a third of the directors of a financial institution will have to be independent. A new committee of the board with a majority of independent directors will be required to monitor deals between a financial institution and its owners.

The rules will require the largest trust and insurance companies with capital of more than C\$750m (U\$\$652m) to open their doors to public shareholders. These companies will be required to list at least 35 per cent of their voting shares within five years. Among those affected by this

provision is Canada Trust, the largest trust company, which is 98 per cent-owned by the Montreal tobacco conglomerate Trust and Loan Companies Act has bowed to the concerns of Imasco, itself controlled in parliament yesterday, and insurance brokers by maintain.

BAT Industries of the UK. Imasco, itself controlled by

up. He cites the two bond

producer. Pemex, and the growth of a market for certifi-

cates of deposit in Mexico as

evidence of this. In addition, Venezuelan com-

panies have tapped the mar-kets several times and Chile

launched a \$20m bond issue

In the first half of the 1990s.

Latin America can increase the

ratio of investment to gross

domestic product back to the

level of the 1970s - 25 per cent - if it adheres to strong anti-

inflationary policy and reform.

financial needs are estimated

to be \$5bn-\$10bn a year - less than 1 per cent of international

Latin America's residual

the review argues.

ues by the Mexican state oil

'Latin America not threatened has issued at least DM6bn by this route. by E Europe in battle for funds'

> rejected.
> The last auction of U-Schätze also raised less money than anticipated because the authorities appar-

"This is obviously a bad

thin, moving in a narrow range as German investors sit on their holdings, with foreign investors having sold months ago in anticipation of the

E German note auction raises only DM745.5m

By Katharine Campbell in Frankfurt

government's latest auction of U-Schätze or zero-coupon notes yesterday raised just DM745.5m (\$478m), drawing attention to the precarious balancing act for the German authorities funding an increasing deficit in the run-up to

The Bundesbank yesterday accepted only DM745.5m worth of one-year paper at an average yield of 9.03 per cent, and rejected all the bids in the 18-month range.

The auction will be the last in the East German govern-ment's name ahead of German unification on October 3. It was interpreted in some corpers of the market as a chance missed to diversify the types of funding - even if all vehicles are ultimately Bonn's liability - in a market over-

loaded with supply.

However, the East Germans have also been using a recently neglected debt instrument, Schuldscheindorlehen or promissory notes. Effectively private placements, these are an important source of funds that strains the market less than the more public issues. The East German government

Yesterday's result comes after the first suction of German Unity Fund bonds at the beginning of September, when all the banks' bids were

ently wished to keep yields below the psychologically important 9 per cent level.

omen for the market because it shows that investors are simply not willing to absorb paper at current yields," noted Mr Klaus Baader, German bond analyst at UBS Phillips & Drew.

The bond market is very

RSVP in unusual variable rate deal

RSVP CITY, a special purpose vehicle, offered an innovative \$371m variable-rate note issue, backed by a portfolio of percetual floating-rate notes and guaranteed by FSA, the specialist US insurer.

The triple-A rated notes were issued in 15 series and priced

INTERNATIONAL BONDS

at 25 basis points over the London interbank offered rate. The paper was underwritten and distributed to Goldman Sachs International, with demand mainly from European institu-tional investors. The issue includes a reset

feature to keep the bonds trad-ing at par. Each series will be remarketed quarterly or half-yearly, on the same dates as the underlying perpetuals. The spread over Libor will be reset and bondholders have the option of either accepting the reset or putting the bonds back to Goldman Sachs at par. This reset feature will operate up to a maximum of 75 basis points

Elsewhere, Export-Import Bank of Japan offered its first issue in the Ecu sector through Paribas Capital markets. The paper carries a coupon of 10%

lent to full fees.
In the quiet dollar sector,
Toyota Motor Credit Corporation, the US credit arm of the come mainly from Far Eastern investors, turning their attention away from yen-denominated assets after a period of yen appreciation. The lead manager confirmed that much Japanese motor manufacturer, launched a \$250m three-year of this issue had been placed in

ing out of D-Mark paper However, the yield of 10.69 per cent was tight to secondary

10.70 per cent. The bonds were trading at less 11% bid, a discount equivaclose the bonds were trading at less 30 basis points bid, well

issue through Credit Suisse Tokyo. Other interest came from First Boston. The short maturity of the deal was designed to tap demand from investors switch-European institutions switch-

ing towards the shorter end of the yield curve in the face of market returns. For example, the Republic of Finland Ecu250m deal launched by Par-ibas two weeks ago is yielding economic uncertainty. The lead manager reported interest from both retail investors and London-based fund managers. Launched at 101.475, at the

inside full fees of 1%.

In the yen sector, an offshore subsidiary of Abbey National, the UK financial services group, launched a Y5bn nine-year currency-linked deal

through NKK.

Last week NKK led the issue of a similar 10-year issue for Finnish financial institution

The coupon payable on the bonds is linked to the yen/Australian dollar exchange rate, offering investors exposure to

currency risk.

Largely pre-placed with Japanese institutional investors,
the Abbey National bonds will
not be listed.

Sorrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
IB DOLLARS Cayota Motor Credit Corp.⊕(g Idanubeni UK Pic(e) RSVP City Lic(⊕)(k) Corimon Int Firi⊕(h)	250 52 271 35	9 9.4 0 ¹ 4	101.475 101.4 90.35	1995 1995 ()) 1995	1 % /1 4 1 % /1 4	CSFB Yamaichi (mt.(Europe) Goldman Sachs Merrill Lynch Int.
SWISS FRANCS tha Real Estate Co. \$\(\phi_1\)\ thura & Co. \$\(\phi_1\)\ BNT Corporation\$\(\phi_1\)\ ujikura Rubborisd selren Co. \$\(\phi_1\)\ selren Co. \$\(\phi_1\)\ selren Co. \$\(\phi_1\)\ selren Co. \$\(\phi_1\)\ selren Co. \$\(\phi_1\)\	52 63 40 30 120	479 5 5 5 5	180 150 100 100 100	1995 1995 1996 1996 1995	12 ₂ 72 ₁ 12 ₂	Nikko (Switz) Fin.Co. Yamatchi Bik(Switz) Hanosti Back (Natives) Nomura (Switz) Bank Leu
iCUs ix-Im Bk of Japan◆	200	10%	101%	1995	179/134	Paribas Cap.Mkts.
UILDERS BNG	1bs	2010	36.25	2002	-	ABN-Amro Holding NV
FEN Nordbanken ♦ NBDIJ NAT 2ND CAP.B.V. ♦	8bn Sbn	81 ₂	101.3 93.375	1993 1999	13/3	LTCB Int. NKK (Europe)

to yield a 1091, yielding 8.55. (Coupon currency linked to Yen/AS 2 days before payment date(18,Oct), giFixed reolfer price of 100.30, hiFixed reolfer price. Non-callable, l)Libor + 25. ()2008/2048, k)Puttable to underwriter lollowing remarketing quarterly up to a maximum of Libor + 750p. Demand in the sector has

OFT looks at soft commission price war

By Richard Waters

THE UK's Office of Fair Trading has begun an investi-gation into the "soft" commis-sion price war that has broken out between London broking

The OFT's review follows complaints from independent soft commission houses, which fear being put out of business by the aggressive price war between integrated houses (those that combine broking and marketmaking).

Although limited at the moment to soft commissions, the OFT's study raises wider questions about the operations of integrated houses.

Soft commission arrangements involve brokers "refund-ing" a proportion of their com-missions to clients in the form determined volume of busi-

Previously in the UK, this refund has been about 50 per cent of the commission paid. Recently, however, Warburg Securities has offered to return up to 83 per cent of commis-sions to clients. Other integrated houses have followed

Integrated houses are able to absorb losses on broking if the broking transaction brings a greater flow of business for their marketmakers, putting them at an advantage to single-capacity broking firms. Inde-pendents fear that, if soft commission houses are squeezed out of business, this will prove significant in the process towards dominance of the Lon-

don market by a handful of

· · · ·

Warburg and others cannot cover their broking costs from the 17 per cent of commissions they retain, and so are using the service as a loss leader to win business for their market-

all-powerful integrated houses.

Independent houses, which have dominated the UK soft

commission market, claim that

makers.
Warburg refuses to discuss its costs, claiming commercial confidentiality.
The OFT says it has begun a review to see whether there are breaches of competition law, but adds: "It is very early days yet." days yet."

The Securities and Investments Board has studied the Warburg move and decided not to act. It looked into whether

LONDON TRADED OPTIONS

ing side would undermine the obligation on brokers to obtain "best execution" for their clients, since they were more likely to put all their business through their in-house marketmakers than shop around other brokers. Mr Richard Britton, SIB

international director, said: "Both an independent broker and the agency arm of an inte-grated house can fulfil best execution, even though the agency arm does most of its business in-house."

Justifying the SIB's decision not to act over the price-cut-ting in the soft commission sector, he added; "What are we supposed to do - go into every integrated house and ask whether their agency arms are

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

© The Pinancial Times Ltd 1990. Compiled by the Financial Times Ltd. in conjunction with the institute of Actuaries and the Faculty of Actuaries Mon Sep 24 **EQUITY GROUPS** Thursday September 27 1990 CDs The second & SUB-SECTIONS Est. Gross armings Dis. (leld% Yield% GAct. at (25%) Est. P/E Ratio (Net) ad adj. 1990 to date amings Yield % (Max.) Figures in parentheses show number Change % ladez No. index No. index No. index No. 16.41 16.99 21.65 15.19 10.85 29.40 673.98 665.34 658.43 957.73 34.59 850.66 829.48 820.29 1151.39 50.99 1011.75 994.71 993.11 1563.26 6.90 7.80 7.80 7.21 5.32 5.87 8.80 7.97 4.24 4.24 4.27 3.18 7.32 6.62 9.97 6.368 6.99 7.94 6.19 1 CAPITAL G00DS (195) 2 Building Materials (26) 34.59 850.66 829.48 820.29 1151.39 50 99 1011.75 994.71 993.11 1563.26 1812.59 1895.83 2817 12 56.74 1507.71 1507.85 1486.79 2107.98 135.17 410.10 404.99 399.79 0.00 15.76 363.60 362.26 363.21 0.00 17.02 388.81 386.56 384.09 488.20 17.02 388.81 386.56 384.09 488.20 18.26 364.9 265.52 260.41 370.63 56.53 1150.28 1126.52 1108.40 1733 90 29.31 1132.79 1126.92 1121.42 1319.54 33.47 1385.19 1382.10 1370.10 1469.48 24.61 973.38 96.25 959.38 1158.59 56.62 2243.22 2227.81 2245.36 250.66 52 47.38 2326.73 2319.01 2293.95 2490.98 36.79 1124.53 1127.11 1117.43 1737.24 22.54 478.92 476.55 477.24 595.69 118.55 2862.53 2868.52 2878.17 3732.54 18.26 730.05 721.57 718.44 841.50 19.76 393.21 391.00 385.99 569.11 31.51 936.98 91.00 385.99 569.11 31.51 936.98 91.00 385.99 569.11 31.51 936.98 91.00 385.99 569.11 31.51 936.98 91.00 385.99 569.11 31.51 936.98 91.00 385.99 569.11 31.51 936.98 91.00 385.99 569.11 31.51 936.98 1257.98 1256.56 98 1556.89 956.00 954.41 932.53 1179.62 2370.57 1256.27 1257.98 1236.56 1856.98 68.12 1949.91 1933.31 1922.37 0.00 61.39 1452.52 1446.55 1445.37 1935.62 30.96 961.45 955.80 950.55 1203.16 1022 64 12.53 7.31 7.24 4.06 6.14 7.77 16.44 16.60 29 94 18 94 14.88 10.90 11 25 6 Engineering-Aerospace (8)...... 7 Engineering-General (46)...... 8 Metals and Metal Forming (6) 409.50 362.64 385.55 269.75 1157.59 9 Motors (13). 10 Other industrial Materials (23). 21 CONSUMER GROUP (177). 22 Brewers and Distillers (22). 11.33 10.77 10.43 12.01 15.60 9.15 9.07 10.72 8.36 8.98 12.16 8.99 12.16 8.97 9.72 10.10 7.73 10 1391.81 25 Food Manufacturing (19) ... 26 Food Retailing (16).... 11 81 10 60 7 61 13,22 2249.22 27 Health and Household (16) 2336.14 27 Health and Household (18) 29 Leisure (32) 31 Packaging & Paper (12) 32 Publishing & Printing (16) 34 Stores (33) 35 Textiles (11) 40 GTHER GROUPS (108) 13.54 12.81 12.12 15.15 13.48 9.99 13.76 13.40 13.75 12.88 15.77 14.36 2835.25 734.50 397.66 944.60 1073.98 964.89 1262.40 41 Agencies (16) ... 42 Chemicals (24) 43| Conglomerates (1.5)... 44 Transport (14) ... 46 Telephone Netwo 47 Water(10) 1759.39 1039.39 1954.94 48 Miscellaneous (27) 5 61 9.48 30 96 961.45 955 80 950.55 1203.16 5.39 12.17 84 75 2348.62 2392.02 2432.70 2157.52 +0.6 12.92 -1 1 10.75 49 INDUSTRIAL GROUP (480) 967.37 war allow 51 011 & Gas (20)..... 2322.49 rein lendin +0.3 12.57 5.57 9.83 35 28 1074.11 1072 12 1070.29 1284.24 59 500 SHARE INDEX (500). 1077.67 31 27 631 46 630.70 621.68 798.45 41.50 657.43 664.57 650.43 808.57 54.97 1251.93 1247.57 1233.20 1200.70 27.35 538.09 536.76 526.46 660.52 40.46 782.38 765.26 757.70 996.53 12.31 324.35 322.21 319.38 393.58 24.52 852.63 837.71 834.72 1323.84 10.30 235.59 235.20 234.78 361.60 7.45 8.65 6.07 7.81 8.19 6.27 5.69 7.48 +0.9 +0.9 +1.9 +1.0 +0.8 +0.6 +1.1 637.31 663.67 5.32 65 Insurance (Life) (7) 1263.16 66 Insurance (Composite) (6) 67 Insurance (Brokers) (8) 68 Merchant Banks (7) 11.35 11.51 15.03 11 44 8.82 69 Property (47) 70 Other Financial (23)... 862.41 236.21 - 24.36 968.25 971 05 974.15 1255.49 9.38 59 65 1109 29 1100.82 1079.53 1 Ano. 41 71 Investment Trusts (66) 91 Overseas Traders (5) +0.1 -+2.4 12.68 4.07 - 33.89 966.97 965.39 962.09 1166.47 99 ALL-SHARE INDEX (678) ... 971.01 +0.4 - 5.80 Day's Day's Day's Change High (a) Low (b) Sep 26 Sep Sep 25 24 Sep 21 2009.1 +9.1 2030.7 1998.6 2000.0 1999.2 1990.3 2025.5 2016.9 2291.7 FT-SE 100 SHARE INDEXA

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6 7	Index-Linked Up to 5 years Over 5 years	120.28 152.10 137.07 138.09	+0.16 -0.40	151.85 137.61 138.57	-	2.46 3.12 3.06	12	Inflation rate 10% Up to 5 yrs Inflation rate 10% Over 5 yrs	4.57 4.39 3.36 4 20	4.63 4.36 3.42 4.17	3 43 3.61 2.60 3.44
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TRADITIONAL OPTIONS								
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TRUSTHOUSE FORTE, the UK's largest hotel and catering group, yesterday announced static interim pre-tax profits of £114m for the six months to

On a trading level, before accounting for property disposals, the group reported a 9 per cent increase in profits before interest of £150m, compared with £137m in the same period last year.

Total group sales were up 11 per cent at £1.32bn. Mr Rocco Forte, THF's chief executive, said yesterday that the group had not been as badly affected by the recession as other leisure companies. The business travel market is down but leisure spending in our hotels and restaurants is

up," be added.

The results were broadly in line with City expectations and analysts were relieved that THF, a beliwether for hotel stocks, had not been as badly hit as other leisure companies by the downturn in consumer spending.
The shares closed last night

at 229p, up 10p on the day. An interim dividend of 2.75p

The results included an unchanged £4m contribution from THF's holding in the Savoy Group. Last year THF and the Savoy declared a truce in their long-running feud over control of the Savoy's hotels. In the first half of 1990, group disposals raised £55m,

most of these relating to former assets of the Kennedy Brookes group acquired in 1988. Proceeds and profits have been offset against the cost of that acquisition. The net surplus on property and other disposals was £2m, compared with a previous £11m. The group's interest charges rose from ESm to Lan.

Analysis of the results showed that contract catering for companies, motorway service areas and airports accounted for the largest share of turnover at £531m, a 15 per cent increase. However, this division only produced £21m in trading profits, compared with £93m for the hotel operations and £38m for the restaurant

THF's hotels division is declared, an increase of 10 in sales to £456m, while

growth to 5306m THF also provided figures

yesterday showing that the bulk - some £1.05bn - of its turnover was in the UK. The rest of Europe accounted for £139m in sales, down I per cent. Sales in the US rose by 15 per cent to £115m while trading rofits in the US rose from £6m

Mr Forte said that the acquisition of the Crest Hotels business earlier this year had filled in a number of gaps in the group's coverage of the UK hotel market. Crest made a contribution of two and a half months' trading.

London hotels performed more strongly than those in the provinces. "Although we have seen a weakness in commercial and conference business, we have recovered much of the lost volume by increasing leisure business with tactical marketing initiatives," Mr

Plans are also expected to be announced shortly to expand into Italy via a joint venture

European activities enable Redland to show 3.7% gain

By Andrew Taylor, Construction Correspondent

A SIZEABLE jump in profits from continental Europe, particularly from West Germany, enabled Redland to increase pre-tax profits by 3.7 per cent from £104.1m to £108m during first six working of this year. first six months of this year. Profits from Braas, the 51

per cent-owned West German roof tile subsidiary, jumped by more than 50 per cent. There were also higher profits from the Netherlands, Spain and UK profits, however, fell by

27 per cent from £51.3m to £37.7m. The group blamed the collapse in the UK housebuilding market, particularly in south east England, for the fall.

Mr Robert Napier, managing director, said the UK market was likely to continue to decline. The housing recession had spread to other areas of construction. "We are now entering the worst! 2 months of the rule."

282.5m, with West Germany accounting for more than 25 per cent. The UK's share of profits fell to a third compared with more than half in 1988. Gearing at the end of June was about 35 per cent. Group turnover increased by

12 per cent from £694m to £776.4m. Earnings per share, however, fell from 25.7p to 24p after an increase from £5.5m to £10.1m in profits attributable to minor-

shareholders, principally in

preference shares. The interim dividend is increased by 10 per cent to 8.25p (7.5p).

West Germany; and a £4.8m dividend on recently issued US

COMMENT

Mezzanine Capital Corporation

Limited

Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN to the holders of the BDRs that Manufacturers Henover it (Guernsey) Limited ("the Depositary") has received notice from the Company that Annual General Meeting of the members of the Company will be hald at Capital House (ding, Bath Street, St. Helier, Jessey, Channel Islands on Friday, 19th October, 1990 st Oyum. for the purpose of considering and voting on the following matters:

To receive and consider the Accounts and Balance Sheet and Reports of the Directors and Auditors for the year ended 31st May, 1990.

To re-appoint Mesors. Price Waterhouse as Auditors of the Company and to authorise the Directors to fix their retrumeration.

the Directors to fix their remuneration.

As Special Business, to consider and if thought fit, pass the following resolution which will be proposed as an ordinary resolution:—"That, for a period ending on the date of the next Annual General Meeting of the Company, the Company be and is hereby authorised to make equity or other investments in any company in which any of M. M. Habern, J. L. Ketz and A. Schechler tasse invested or propose to invest, provided that the aggregate smount of each investments made by the seld Directors in any one company does not exceed \$40 of the aggregate amount of the Company's investment in such company, and provided that such investment by the Company's investment in such company, and provided that such investment for the Company does not exceed \$50,000,000 and the seld Directors shall not be obliged to account to the Company or any profit derived therefrom. Such submirely shall allow and enable the Company or agree to make any such investment during the said period note/thistanding that the investment taelf shall not be made until after the expiry of the seld period.

To transact any other ordinary business which may properly be transacted at an Annual General Meeting.

BDR hotders have the right to aftend and apeats at the Annual General Meeting but not themselves to use thereat. BDR holders may however instruct the Depositary as to the searcles on that bahaif of the voting rights statiousble to the share evidenced by the BDRs which they hold.

Instructions as to wetting must be given either to the Depositary of to a Paying Agent. Godel or Eurocleer (a "Paying Agent") in writing not later than Tissaday, 18th October, 1990 and must be accompanied by the SDR in respect of the Shares for which such instructions are given. The Depositary or relevant Paying Agent must be satisfied that such BDR is held in a Slocked account to its order until star Friday, 19th October, 1990. Voting Instruction forms may be obtained from any Paying Agent.

On deposit of a BDR with or to the order of a Paying Agent the holder thereof mity obtain a receipt which will emittle him to attend and speak at the Annual General Meeting.

BDRs deposited with or to the order of a Paying Agant will not be released until the first to occur of (A) the conclusion of the above-mantioned meeting or any adjournment thereof or (B) the surrender to the Paying Agent, not less than 48 hours before the time for which such meeting or any adjournment thereof is comerned, of the receipt issued by the Paying Agent in respect of each such deposited BDR which is to be released or the BDR or BDRs or saining with its agreement to be held to this order. The Paying Agent shall promptly give notice to the Depository of such surrender or release.

Copies of the Company's Annual Report may be obtained from any of the Paying was lead below and Europear and Cade. Depositary and Principal Paying Agent

Paying Agents
Neers Trust Lucembourg S.A.,
14 Bouleward Rocsevet,
ourg, Grand Ductry of Lucembourg

Aurgan Gueranty Trust Company of New York

ASIA SUPER GROWTH FUND, SICAY

société d'investissement à capital varible Registered Office: Luxembourg, 14, rue

Aldringen

R.C. Luxembourg Section B 26,198

DIVIDEND ANNOUNCEMENT

The Board of Directors has announced an interim divided of: USS

to shares subscribed and in circulation on July 31st, 1990 Exclividend date of August 1st, 1990, payable on or after October 1st, 1990 against presentation of coupon n°3. The shareholders can cash the dividend at the following bank:

The Board of Directors

St. Peter Port, Guternsey Dated 29th September, 1990

Banque Généale du Luxembourg S.A.

To declare a linel dividend of USS0.2280 per Participating Redeemable Preference Share to be payable as from Tuesday, 23rd October, 1990.

ce to the holders of the Bearer Depositary Receipts ("BDRs") evidencing cipating Redemble Presence Shares of US 1 cent each ("Shares") of united the "Company".

Redland's mix of businesses could hardly have been bettered as the UK construction industry has dived after eight years of consecutive growth. The West German market 28 per cent from £44.1m to is unlikely to sustain the heady growth of the first half, and there is some concern that France may come off the boil as high international interest rates take their toll on private sector residential and commercial investment in domestic markets. Redland's concrete and aggregate businesses, how-ever, will benefit from increased road and infrastruc-ture investment in the Paris region. The outlook for the US is very mixed; roof tiles will struggle as will aggregate sales in Maryland even though Tuxus and Colorado should be better.

profits should be only slightly lower this year at £240m-£245m and could be about the same and could be about the same level next year provided Australia recovers. Very few British building materials companies will be able to match that kind of performance. A prospective p/e of just over 9 leaves room for further improvement in the share

shares dive after profits warning

By Andrew Hill

A PROFIT warning yesterday delivered a further blow to Securiguard Group's City credibility, cutting 53 per cent from the market value of the security, cleaning services, and parcel despatch group.

Analysts downgraded their full-year profit forecasts from about £7m to £4.5m before tax, after the company warned that

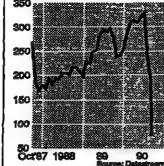
after the company warned that its overnight and despatch delivery business had not yet recovered from a slack sum-mer. In the year to October 31, 1989, the group made £6.22m before tax.

Securiguard's shares dropped from 160p to 75p, which compares with a peak of 327p in July and values the whole group at £17.2m.

Mr Alan Baldwin, Securi-

guard's chairman, said an opportunistic takeover bld

Securiguard Share price (pence)



would be "a nonsense", and added: "The security and cleaning divisions alone must be worth two or three times the existing share price."

The warning also dragged down the share price of the unrelated security and parcels companies, Securicor Group and its sister company Security Services. Securicor's A shares fell 12

per cent, from 521p to 460p, while shares in Services, which has a large parcel deliv-ery operation, slumped from 410p to 365p.

Securiguard issued a veiled profit warning in July, when it revealed that its personnel division, which supplies con-tract labour to the civil engi-neering and construction industry, had slipped into the red in the first half and would

lose more money in the second haif. Mr Baldwin said yesterday

that the parcel business would not report a loss for the year. that the percel busin

ABBEY GLOBAL INVESTMENT FUND

Registered Office: Centre Mercure, 7th Floor 41 Avenue de la Gare L-1611 Luxembourg R C Luxembourg B 26141

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS An Annual General Meeting of the Shareholders of Abbey Global Investment Pand will be held at Centre Mercure, 7th Floor, 41 Avenue de la Gare, L-1611 Lenembourg at 11am on 19 October 1990 for the purpose of considering and voting upon the following matters.

Agenda of the Annual General Meeting of shareholders:

Submittal of the Reports of the Board of Directors and of the Statutory Auditor for the year ending June 1990.

Approval of the Statement of Net Assets as at 30 June 1990 and Statem of Operations for the year ending 30 June 1990.

 To approve distributions in the amounts shown in the Plauncial Statements, sufficient to maintain the Funds UK Distributor Status for the year ended 30 June 1990, and, in the cases of the following sub-funds to secure the Funds Distributor Status for each of the years ended 30 June

International Income and Growth Fund Pacific Growth Fund UK Growth Fund

4) Grant Discharge to the Board of Directors and to the Staintory Auditor for the performance of their duties for the year ended 30 June 1990.

5) Ratify the co-optation as Director of Mr C M Wiscarson.

(A) Re-election of the present Directors.

7) Re-election of the Statutory Auditor. 8 Ratify the payment of Directors feet for the year ending 30 June 1990.

The Resolutions may be passed without a quorum, by a simple majority of the votes cast thereon at the Meeting.

Voting Arrangements:
In order to vote at the Meeting:
the holders of beaver shares must deposit their shares not later than 16
October 1990, either at the registered office of the Fund, or with any bank
or financial institution acceptable to the Fund, and the relative Deposit
Receipts (which may be obtained from the registered office of the Fund)
must be forwarded to the registered office of the Fund to arrive not later
than 16 October 1990. The shares so deposited will remain blocked until
the day after the Meeting or any adjournment thereof;

The holders of registered shares need not deposit their certificates but can be present in person or represented by a duly appointed proxy;

Shareholders who cannot attend the meeting in person are invited to send a duly completed and aigned proxy form to the registered affice to arrive not later than 16 October 1990.

Proxy forms will be sent to registered shareholders with a copy of this Notice and can also be obtained from the register affice.

The Board of Directors

| 417740004444441133399994465344133444394449444944444



United Kingdom U.S.\$4,000,000,000 Floating Rate Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period 28th September, 1990 to 28th December, 1990, the Notes will bear interest at the rate of 8¼ per cent. per annum. Coupon No. 17 will therefore be payable on 28th December, 1990, at the rate of US\$10,427.08 from Notes of US\$500,000 nominal and US\$208.54 from Notes of US\$10,000 nominal.

S.G. Warburg & Co. Ltd. Agent Bank

Securiguard | Maggie Urry examines the finances of the embattled leisure group Brent Walker's net debt rises to £1.15bn

BRENT WALKER, the leisure group headed by Mr George Walker, the former boxer, was yesterday once again taking punishment from the stock market after the publication of its interim results and an mandited balance sheet

The group also suffered a body blow in the form of a writ from Grand Metropolitan, the food, drinks and leisure com-pany, claiming it was owed 250m by Brent Walker. This related to the £685m acquisi-tion of the William Hill and Mecca bookmaking chains last December through an off-bal-ance sheet vehicle called William Hill Group. Brent Walker is claiming the price of the acquisition should be cut by £160m.

The interim results in themselves looked good, with pre-tax profits 52 per cent higher at £45.65m, comfortably above analysts' forecasts.

Operating profits from the hotels and leisure division rose 5 per cent to £17.84m, though Mr Wilfred Aquilina, group finance director, said that on a comparable basis the increase in profits was nearer 24 per

The pubs and brewing division saw a fall in profits from £27.82m to £22.79m but Mr Aquilina said that underlying profits rose 13 per cent to 212.8m.

Leisure development profits rose from £5.46m to £20.01m, although this included an £11.5m profit on the sale of surplus land at Elstree. Betting contributed £35.18m, against nothing in the first half of 1989. Related companies profits were £11.19m (£492,000) which Mr Walker said reflected a good performance from the Walker Power joint venture

London's Piccadilly.
Pre-tax profits were struck after interest charges of £58.62m (£18.67m), which exclude capitalised interest of

which owns the Trocadero in

Pre-interest profits thus



George Walker (left), chairman, and Wilfred Aquilina, group finance director, in discussion.

cover the interest charge by only 1.8 times, a level which could be considered worryingly low and which would be below Brent Walker's banking covenants - which specify a cover of 2.8 times - but for the fact that the group does not consolidate William Hill when it works out financial ratios. On that basis, Mr Aquilina said,

interest cover was over 4.
An unaudited balance sheet taking into account the £160m "which the directors have been advised should be recoverable from GrandMet", a question-able move, showed net debt of £1.15bn and shareholders funds of £1.02bn.

This represents gearing of 112 per cent. Again this would have broken Brent Walker's bankers' covenants – which

limit gearing to 100 per cent — except that the ratio drops to 90 per cent when William Hill is deconsolidated.

Of the total debt, 2600m is fixed at interest rates averag-ing 9.7 per cent, Mr Aquilina said, and these mature in between three and seven years' time. The rest of the group's debt is at floating rates. A bond issue carrying a coupon of 13 per cent will mean an interest saving of about 2% percentage points on the debt it will replace. Mr Walker said he planned

to cut debt by £200m in the current year, helped by the £100m-£120m convertible bond issue, and he planned to raise a further £50m through asset dis-posals in the next few months. However, raising up to

£120m through a convertible issue would have a relatively small effect on the debt mountain but has the potential to double the group's share capi-

It was surprising that the 5p interim dividend was not increased, although fully diluted earnings per share rose
to to 42.86p. Mr
Walker said the group did not
raise it because of uncertainty
in the Middle East, although he
said current trading was not being affected by any weaken-

ing in the economy.

He denied that pressure from bankers was behind the decision on the dividend. But given the group's high level of debt, be cannot but he mindful of cannot but be mindful of the concerns of his lenders.

Berisford reaches agreement on £1.2bn refinancing with banks

By Clare Pearson

A LONG-AWAITED £1.2bn refinancing package for Beris-ford International has finally been agreed between the commodities and property group and its 68 creditor banks.

The arrangements effectively give Berisford a breathing space until the end of next June - when they expire - in which to carry out the sale of assets. This prin involves an auction of British Sugar, the main profit earner. The deal is the product of four months of complex negotiations with a steering commit-tee of the international banks headed by National Westmin-

Under the agreement, all existing borrowings are being put onto a secured basis. In spite of the size of its debts, the vast bulk of Berisford's borrowings were previously in the

form of short-term advances under uncommitted lines of The banks have also agreed

to give Berisford access to fur-ther facilities during the period, to cover, for instance, seasonal requirements in the sugar refining business. These are for an undisclosed sum, thought to be less than £100m. ness, where Berisford has a 65 per cent stake - which it hopes to reduce to about 35 per cent - is excluded from the

package. Renegotiation of the £100m worth of debt tied up in this company is being conducted separately. No further terms of the arrangements are being

Berisford's net debt stood at about 21.25bn when its borrowings were frozen at the end of May. Of this, on-balance sheet borrowings accounted for about £1bn and the remainder consisted of guarantees and stand-by letters of credit. Of the two UK companies

which have so far expressed an interest in buying British Sugar, Associated British Foods, the milling and baking group, was this week cleared to acquire it by Mr Peter Lilley, the Trade and Industry Secre-But Berisford is likely to

want to delay a sale of the business until it hears the outcome of a Monopolies and Mergers Commission inquiry into a proposed takeover by Tate & Lyle, the sweeteners group. The MMC is not due to report until January.

Yesterday Beriaford's shares closed 1p down at 36p.

Hillsdown links with Brascan arm in Canada

By Robert Gibbens In Montreal

Hillsdown Holdings, the diversified UK food group, is taking further steps to ration-alise the operation of its two Canadian acquisitions, Maple Leaf Mills and Canada Pack-

called Maple Leaf-Ogilvie, based in Montreal, in partner-ship with John Labatt, the ucts arm of Brascan, the holding company controlled by the Peter and Edward Browman interests.

The deal will create Canada's largest flour-milling group. Canada Packers, 56 per cent owned by Hillsdown, will control 60 per cent of Maple Leaf-Ogilvie and Labatt 40 per cent. The new company will take over Canada Packers' flour milling and bakery busi-

FT-Actuaries Indices

THE FOLLOWING changes will be made to the FT-Actuaries Share Indices from today. Numbers in brackets refer to the industrial sub-sections of

Deletions: Anglia Secure Homes (03), Fairbriar (03), Domino Printing Sciences (05), Northamber (05), Clifford Foods (25), Hunterprint Group (32), Charterhall (34), VPI Group (41), Astra Holdings (48), Pittard Gardner (48), Pennant Properties (69), Priest Marians

Holdings (69), St Modwen Properties (69), Ivory & Sime (70), LIT Holdings (70). Additions: Control Techniques (05), Systems Reliability Holdings (05), Atlas Converting

Equipment (07), Arthur Lee & Sons (08), Greggs (26), QS Holdings (34), Sherwood Group (35), Robertson Group (41), British Syphon Industries (43), Pict etroleum (51), Derwent Valley Holdings (69). Reclassification: Racal Ricc-

BOARD MEETINGS The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interims or finals and the subsidividends shown below are based mainty on less year's timelables.

Interime Addition Consultancy, Arcalectric, SHH, Bostrom, Central Independent Television, Children's Medical Charity Inv Trust, Eadle Högs, Hot (Joseph), Ind Inv Trust Co of Jersey, Jacks (William), PCT, Rademed, Scoti's Restaurant, Sherwood Group, Stylor, Toye, Waterlood Foods, Wolstonholme Rink, Finals-Advect, Bristol Channel Ship Repairs, Churchbury Estates, Goodwin, High-Point,

FUTURE DATES

Oct. 5

PHARMACEUTICALS

The Financial Times proposes to publish this survey on

29th October 1990

or write to him at:

FINANCIALTIMES

HÖLIDAY COMPANIES!

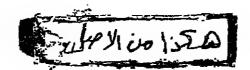
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Our readers are the holidaymakers you need. They are affluent and they read the WEEKEND FT every Saturday.

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: DENOS

BARC



Interest charges limit Utd News to 4% advance

NEWSPAPERS. UNITED which publishes the Daily Express, Sunday Express and Daily Star, warned yesterday that 1990 profits might be lower than last year because of depressed advertising expendi-ture in the UK and the US.

The publishing group, which also owns regional newspapers, business and consumer maga-zines and electronic informa-tion services, held its interim dividend at 7.5p for the second year running after earnings per share slipped from 18.9p to 17.9p in the first half.

Pre-tax profits in the six months to June 30 were up only 4 per cent from £54.5m to £56.6m after interest charges more than doubled to £14.2m

Lord Stevens of Ludgate, chairman, said he did not fore-see any improvement in the rest of the year and expected a reduced performance in the second half.

second nair.

Trading profits rose 16 percent to £68.7m (£59.4m) on turnover of £423.74m (£401.55m), 5.5 percent higher. However, excluding a pension credit adjustment of about £2.3m, trading profits would have risen only 12 per cent, and pre-tax profits would have

fallen slightly.

The group blamed the increase in interest charges on the increased borrowings to fund continued capital expen-diture on the national and regional newspaper division, and the unspecified cost of buying out Sir Robert McAlpine & Sons, United's joint venture partner in the construc-tion of Express Newspapers' new London headquarters.

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Mr Graham Wilson, United's finance director, said the £180m three-year capital expenditure programme would be complete by the second quarter of next year. He was not unduly concerned by the drop in interest cover from a little more than nine to about five

I'm not concerned about it but to say that doesn't mean that I'm flippant about it. I think it's a perfectly sustain-able level of interest cover," he

- COMMENT Hollinger, the Canadian media

company which owns the Daily Telegraph, still controls 9 per cent of United Newspapers, but speculation that the group might seek to buy all or part of United seems to be obbing, in the current climate any expansion in the newspaper industry would be distinctly risky, as United seems to realise, Its first priority is to reduce debt, and then, if opportunities arise, to develop the core busises through judiclous acquisition. Such expansion may be a long time coming. Analysts saw little to surprise them in yesterday's statement by Lord Stevens, but they do not expect a swift recovery in the newspaper and magazine advertising market even if UK interest rates are reduced. United's shares closed down 1p at 293; yesterday. The best sharehold ers can hope for this year are profits of 2113m, which would put the shares on a prospective multiple of about 8.5 times earnings. But United is more likely to slip below last year's full-year profits of £111m.

DIVIDENDS ANNOUNCED

	payment	payment	GIAIGEUG	year	year
Balley (Ben)times,fin	1,4	Jan 8	1,4	1.9	1.9
Seazerfin	5.05		5.05	7.75	7.5
Bostromint		Nov 23	2.25	-	5.75
Brent Walkerint		Jan 2	5	-	15
Capital/Region \$int		Nov 16	0.3		0.9
Carboint		Nov 30	2.5		6.8
Clayform		Dec 19	3.5	-	16
Clifford Foodsint		Nov 9	3.6	-	10
Close Brothersfin	5.4	Oct 26	4.55	8	6.75
Dolphin Pack 5int	1.5	Nov 14	1.2		3.7
EW Fact ∫	1.1† .	Nov 2	- 1	-	. 3.5
Great Southernint	3†	Nov 12	2.6	•	â
Halstoad (James)fin	6.5	Nov 30	5.75	10.5	9.5
Harding 5	1.12	Nov 15	1.1	-	2.75
Hownt	1.35	Nov 23	1.35	-	3.6
Lincat §fin	3.3	Nov 2	3.1	5.1	4.6
Redlandint	8.25	Nov 12	7.5	•	23.35
Serif Cowellsint	1.5	Dec 3	1.5	-	3.5
Sinciair G'amith	1.5	Nov 7	3.5	3	ā
.Sintromint	0.3	Nov 16	.1_	•	2.64
TAS Storesint	2 †	Nov 30	1.5	-	4
Thurger Berdexint		Nov 30	0.85	•	2.5
Trusthouse Forteint		Nov 18	2.5	-	9,86
TV-amint		Oct 15	2_	-	10
Utd Newspapersnt	7.81	Nov 16	7.5	-	21
Yickersint	3.7	Nov 7	3.3	-	B.9
Whatmanint	2.5	Nov 12	2	-	6.25

Dividends shown pence per share nel except where otherwise stated "Equivalent after allowing for scrip issue, fOn capital increased by rights and/or acquisition issues. \$LISM stock. \$Special dividend.

UK COMPANY NEWS

Lord King to head BA until 1992

By Paul Betts, Aerospace Correspondent

LORD KING has had his contract as chairman of British Airways extended until the

end of 1992.
This has come to light in the US version of the airline's annual report and suggests that the status quo is likely to continue in the top manage-ment of the airline for the next

two years. The UK version of the report made no mention of the extension of Lord King's three-year mandate as chairman at the end of last year. In recent months there has

been speculation in the City and in the aviation industry that Lord King, who was 73 last August, might consider stepping down as the airline's chairman. He joined the board in 1980 and became chairman in 1981.

Sir Colin Marshall, the airline's deputy chairman and chief executive since 1983, has long been regarded as Lord King's most likely successor. However, Sir Michael Angus, the Unilever chairman who joined the BA board as another deputy chairman last year, has also been tipped as a possible successor.

But confirmation that his mandate was renewed until the end of 1992 appears to be a clear indication that Lord King plans to remain at the belm of the airline which he

has led for the past ten years.

However, BA, like other leading carriers, is facing increasing difficulties because of the semonic downtum and rising costs. Kleinwort Benson has cut BA's full year profit forecast from £410m to £345m for the current year and from £370m to £250m for 1991-92.

Close Bros profits climb to over £12m

By Nigel Clark

Record pre-tax profits of £12.1m, against £10.5m, were reported by Close Brothers, the merchant banking and

to July 31.

Mr Hugh Ashton, chairman, said the diversity of profit centres had helped the

There were good performances from Close Asset Finance, Prompt and the Treasury division.

The two disappointing areas were both property-related, the residential mortgage business and its property joint Tax of 24.15m (£3.87m) left

attributable profits of £7.22m (£5.98m) with earnings per share of 19.5p per (16.2p).

A proposed final dividend of 4p makes a total for the year f 8p (6.75p).

Vickers rises 24% to £40m and wins £150m tanks order

By Andrew Bolger

VICKERS, the engineering. defence and luxury cars group, yesterday reported a 21 per cent increase in taxable profits and a £150m tanks order.

The company declined to identify the buyer but it is thought likely to be one of the smaller Middle Eastern states.

Pre-tax profits rose to £39.8m in the six months to June 30, on turnover ahead 3.2 per cent to £387.1m. Earnings per share

rose in line with profits to 10.7p and the interim dividend is lifted by 12 per cent to 3.7p. Rolls-Royce Motor Cars made steady progress. How-ever, in recent weeks condi-tions in North America had become less certain as the cri-sis in the Gulf had added to existing concerns about the US есовоту,

Vickers said the development of the Challenger 2 tank was proceeding extremely suc-

Sir David Plastow, chairman and chief executive, said the Howson-Algraphy lithographic plates business had been sold for £245m at the peak of its performance within Vickers. The money realised had now been reinvested in three acquisitions: Ross Catherall, which makes advanced alloys cast-ings; Cosworth, the high-per-



Sir David - faith in premium brands may prove justified

formance car engine specialist; and Cantieri Riva, a luxury

* COMMENT

The Vickers share price jumped on the appouncement of profits at the top end of expectations, but fell back to close 3p down on the day at 190p as the market focused on the group's caution about the trading outlook for Rolls-Royce Motor Cars. Forecast full-year

profits of £97m put the shares on a prospective multiple of 7.3 - not particularly cheap in a depressed sector. The group has nil gearing and Sir David's faith in premium brands being more recession-proof than run-of-the-mill products may prove justified. However, it is difficult to see the shares moving significantly until the uncertainty regarding Chal-lenger 2 and Rolls-Royce cars is resolved.

Further Food Industries' disposals

THE SALE of the malting, grain handling, cold storage and fruit processing divisions of Food Industries is now expected after the disposal of the Irish agribusiness group's dairy division yesterday, writes Kieran Cooke.

That business was bought by Golden Vale, another Irish food group, for l£29m (£26.5m). It made profits last year of IS3.6m on sales of ISSm, out of Food Industries total profits in 1989 of 128.03m on sales of 1£126.7m. The deal makes Golden Vale the largest dairy concern in

The break up of Food Industries is a consequence of the dire financial position of Goodman International, the private-

ly-owned beef processing and exporting company headed by Mr Larry Goodman. Goodman International,

which has debts of more than 12450m, has a 68 per cent stake in Food Industries, and this is one of the assets which the bankers are eyeing in their

Mr David Dilger, Food Industries' chief executive, said that proceeds from the sale to Golden Vale would initially be used to eliminate group bor-

(CARBO)

"The development of the Group to a multi-product, multi-country business has proved to be strategically correct."

> reports Trevor Egan Chairman and Chief Executive

- Pre-tax profit up by 10.2%
- Polybau and Plastics performing well
- Focus on abrasives export markets
- Plastics capacity increased by investment

IN LEHIM MESULIS-								
Six months to 30th June	1990 £'000	1989 £'000						
Sales	39,25	32,167						
Profit before taxation	2,420	2,196						
Taxation	1,041	944						
Earnings per Share	10.5p	9.5p						
Dividend per 5p Ordinary Si	hare 2.8p	2.5p						

Copies of the just interim Report are available from H. Kirk Carbo pic, Lakeside, PO. Box 55, Trafford Park, Manchester M17 1HP. Carbo pic manufactures and markets industrial abrasive produ moulded components.

U.S.\$100,000,000

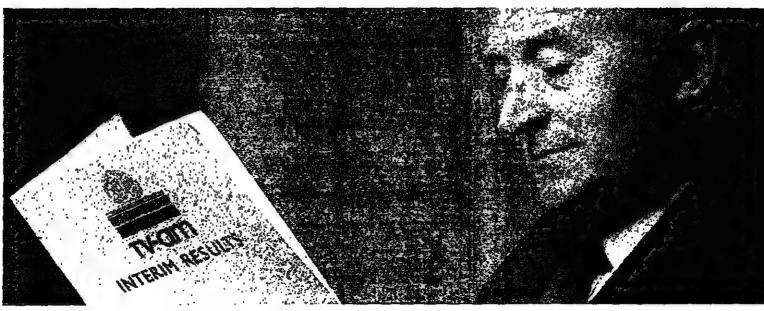
Floating Rate Subordinated Loan Participation Certificates due 2000 ued by The Nikko Securities Co. (Deutschand) GrabH for the purpose of funding and maintaining a subordinated loan to

The Ashikaga Bank, Ltd.

Notice is hereby given that for the three months interest period from 28 September, 1990 to 28 December, 1990 the Certificates will carry a Coupon Rate of 8.85% per annum. Coupon payable on 28 December, 1990 will amount so: US\$2,237.08 per US\$100.000.00 Certificate.

> The Mitsubisht Bank, Limited London Branch

SHOULDN'T WATCHING



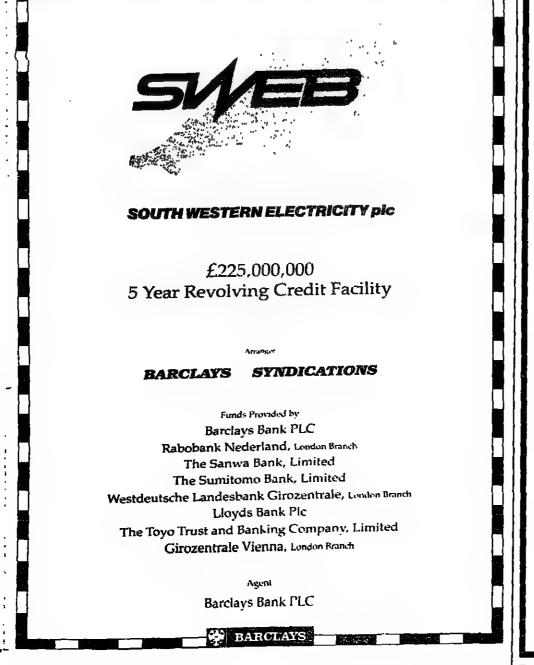
"ANOTHER RECORD HALF-YEAR"

Kali-year to 31st joly (Unaudited)	1990	1989	% change
Turnover	£41.5m	£36.1 m	+ 15%
Profit Before Tax	£11.6m	£9.7m	+19%
Earnings Per Share	11.1p	9.5p	+ 17%
Dividend Per Share	4.0p	2.0p	+ 100%

"We have achieved excellent growth in both turnover and profits. Our advertising revenue has increased by I3.3 percent against the background of the ITY year-on-year increase of only

TV-am's revenue remains buoyant with programmes which attract 73 percent of the breakfast audience, and maintain a viewing profile which is biased towards young and high-spending consumers.

During the past six months our news operation has covered major national and international events with distinction. Our flagship news and current affairs programme 'Frost on Sunday' continues to make a significant impact on news headlines."



GW Overseas Finance N.V.

Guaranteed Floating Rate Notes Due 1994

Unconditionally guaranteed by



Great Western Financial Corporation

Interest Rate Interest Period 85% per annum 28th September 1990 28th March 1991

Interest Amount per U.S. \$10,000 Note due 29th March 1991

U.S. 8433.65

Credit Suisse First Boston Limited Agent Bank

U.S. \$75,000,000



Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft

Floating Rate Subordinated Notes Due 1991

Interest Rate Interest Period

834% per annum 28th September 1990 31st December 1990

Interest Amount per U.S. \$1,000 Note due

U.S. \$22.85

31st December 1990

Credit Suisse First Boston Limited Agent Bank

Sveimer

US\$100,000,000

Floating rate participation certificates due

issued by Morgan Guaranty GmbH for the purpose of making a Istituto per lo Sviluppo Economico dell'Italia

Meridionale (a statutory body of the Republic of Italy incorporated under Law No. 298 of April 11 1953)

In accordance with the terms and conditions of the Certificates, the rate of interest for the interest Determination Period 28 September 1990 to 31 October 1990 has been fixed at 8 1/2%. Interest accrued for the above period and payable on 31 January 1991 will amount to US\$77.92 per US\$10,000 Certificate.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$200,000,000



Banco di Santo Spirito S.p.A. (Incorporated with limited flability in the Republic of Italy)

London Branch

Floating Rate Depositary Receipts due 1993 In accordance with the provisions of the Notes, notice is hereby given that for the interest Period from September 28, 1990 to March 28, 1991 the Notes will carry an interest Rate of 8%% per annum. The Interest payable on the relevant interest payment date, March 28, 1991 will be U.S. \$424.22 for Notes in denominations of U.S. \$10,000 and U.S. \$4,242.19 for Notes in denominations of U.S.

By: The Class Manhattan Book, N.A. London, Agent Bank September 28, 1990



Yasuda Trust and Banking (Luxembourg) S.A.

US\$ 50,000,000 Floating/Fixed Rate Guaranteed Notes Due 2000

Guaranteed by

The Yaruda Trust and Banking Company, Limited

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the interest period 28th September 1990 to 28th March 1991 has been fixed at 8.8% p.a. The coupon amount payable on 28th March 1991 will be US\$ 221-22 per US\$ 5,000 Note.



The Yasuda Trust and Banking Co., Ltd. London Agent Bank



Santa Barbara Savings and Loan Association

U.S. \$400,000,000 **Collateralized Floating Rate Notes** due September 1996

Notice is hereby given that the Rate of Interest has been fixed at 8.5625% p.a. and that the interest payable on the relevant interest Payment Date, December 28, 1990, against Coupon No. 17 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$2,164.41.

September 28, 1990, London
By: Citibank, N.A., (CSSI Dept.), Agent Bank

CITIBANC

U.S. \$500,000,000 CITICORP **⊕**

Subordinated Floating Rate Notes Due January 30, 1998 Notice is hereby given that the Rate of Interest has been fixed at 8.575% and that the interest poyable on the relevant Interest Payment Date October 31, 1990 against Coupon No. 57 in respect of US\$10,000 nominal of the Notes will be US\$78.60. potember 28, 1990, London or Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANC

U.S. \$100,000,000



Kemira Oy

Floating Rate Notes Due 1995 of which U.S. \$75,000,000 has been issued as the Initial Tranche

Interest Rate Interest Period 8%% perannum 28th September 1990

Interest Amount per U.S. \$10,000 Note due 28th March 1991

U.S.\$433.65

Credit Suisse First Boston Limited Agent Bank

U.S. \$75,000,000

Comerica Incorporated

Floating Rate Subordinated Capital Notes Due 1997

Interest Rate

Interest Period

28th September 1990 31st December 1990

8%% per annum

Interest Amount per U.S. \$50,000 Note due

31st December 1990 U.S. \$1,117.88

Credit Suisse First Boston Limited Agent Bank

Wells Fargo & Company

US\$150,000,000 Floating rate subordinated notes due 1992

In accordance with the provisions of the notes, notice is hereby given that for the Interest period 28 Septembe 1990 to 31 October 1990 the notes will carry an Interest Rate of 8.60% per annum. Interest payable on the relevant interest payment date 31 October 1990 will amount to US\$78.83 per US\$10,000

Agent: Morgan Guaranty Trust Company

JPMorgan

Wells Fargo & Company

US\$200,000,000 Floating rate subordinated notes due 2000

in accordance with the provisions of the notes, notice is hereby given that for the Interest period 28 September 1990 to 31 October 1990 the notes will carry an Interest Rate of 8%% per annum interest payable on the relevant interest payment date 31 October 1990 will am to US\$79.06 per US\$10,000 note and US\$395.30 per US\$50,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$60,000,000



Manufacturers National Corporation (Incorporated in the State of Delaware) Subordinated Floating Rate Notes due September 1996

Immun Price 100 % In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from September 28, 1990 to March 28, 1991 the Notes will carry an Interest Rate of 8%% per annum. The interest psyable on the relevant interest payment date, March 28, 1991 will be U.S. \$439.93 for Notes in denominations of U.S. \$10,000 and U.S. \$10,998.26 for Notes in denominations of

By: The Chara Manheline Host, M.A. London, Agent Bank



September 28, 1990

U.S. \$188,100,000

Banco Internacional S.N.C.

Floating Rate Notes Due 1991

In accordance with the provisions of the Fiscal Agency Agreement between Banco Internacional S.N.C. and First Interstate Capital Markets Limited, dated as of 15th September, 1986 notice is hereby given that the Rate of Interest for the next six month Interest Period has been fixed at 9.25% p.a. and that the interest payable on relative Interest Payment Date, 28th March, 1991 in respect of U.S. \$100,000 nominal amount of the Notes will be

. First Interstate Capital Markets Limited 28th September, 1990



Floating Rate Subordinated Capital Notes Due 1997 Notice is hereby given that the Rate of Interest has been fixed at 8.625% and that the interest payable in respect of U.S. \$10,000 principal amount of Notes for the period September 28, 1990 to December 31, 1990 will be US \$225.21. September 28, 1990, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANC

CITICORP U.S. \$500,000,000

Subordinated Floating Rate Notes Due October 25, 2005

Notice is hereby given that the Rate of Interest has been fixed at 8.6% and that the interest payable on the relevant Interest Payment Date October 31, 1990 against Cuppen No. 60 in respect of US\$10,000 nominal of the Notes will be US\$78.83. September 28, 1990, London By: Cifibank, N.A. (CSSI Dept.), Agent Bankⁿ

UK COMPANY NEWS

Polly Peck investigation reveals ease of veiling transactions

SE maze of share ownership

By Richard Waters and Richard Donkin

INVESTIGATIONS of dealing in Polly Peck shares reveal how easy it is to veil transac-tions through the London stock market - and how diffi-cult it is for the authorities to investigate suspected securi-ties frauds carried out on an international scale.

It has long been realised that the ability for shares in UK companies to be held in offshore nominee names makes it extremely difficult, and sometimes impossible, to uncover the true owners.

The government, when drawing up the 1989 Companies Act, had the opportunity to tackle this problem. However, it shied away from requiring the true owners to be disclosed when any new shareholdings are reg-

It was argued that the change would have made it prohibitively expensive for institutions to deal through nominee accounts.

One result is that the people behind deals in Polly Peck shares by a range of Swiss-based nominee companies -

heen difficult to uncover. Faced with such nomin companies have to fall back on

among them Riverbridge Investments, Gateway Invest-ments and Tristan – have

assistance between the UK and other jurisdictions. One of the most important parts of the act is Section 4 which allows the Section 212 of the Companies Act, under which they can demand information about the nd information about the true owners of their shares. This can be a slow and messy business: behind a nominee may be another nominee, and behind that another. Pursuing this chain takes time. If satisfies factory information is not available, companies can ask the courts to take away the dividend, voting and selling rights of the shareholder.

Polly Peck sent out a barrage of section 212 notices more than a year ago, but says it discovered nothing sinister behind any of the nominees it

Investigators, such as the Serious Fraud Office, have their own difficulties. The UK has no Memorandum of Understanding with Switzerland, which would provide the regu-latory authorities with a frame-

work for communication.

The Serious Fraud Office is hoping that reciprocity arrangements in the Criminal Justice (International Co-operation) Act 1990, which received Royal Assent in March and is expected to come into force at the end of the year, will ease their attempts to secure information overseas.

The act provides for mutual

attributed to the higher

net subsidy to Channel 4 cou-pled with an increased

investment in children's pro-

gramming.
Advertising revenues generated by TV-am alone were ahead by 7.5 per cent in the period to £37.1m (£34.5m).

In addition, the group sold 23.7m (21.5m) of advertising

in Channel 4 early morning The group said that it had already sold a large proportion of its second half adver-

tising capacity.

"We are fairly encouraged
by what happened in
August," said Mr Ian Irvine,

Investment

income

UK, subject to approval by the Home Secretary, to provide evidence for investigations overseas. Without that provision the laws in many other countries prevent mutual assis-

At present evidence in Switzerland, for example, can only be obtained after charges have been laid one of the reasons why many SFO cases have taken so long to come before the courts.

the courts.

These are not the only obstacles to discovering who owns or has been dealing in the shares of Polly Peck.

Disclosure rules under the Companies Act and Takeover Code have been tightened up

in recent years. But such rules do not always work. That became clear earlier

this week, when two large sales of Polly Peck shares that should have been published under the Takeover Code six weeks ago were finally disclosed to the market.

Also, Polly Peck has not met its legal obligations to publish

information about its share-

holdings. The company does not maintain a full register of

directors' shareholdings, as required under section 324 of the Companies Act.
"An awful lot of work has been done on it [the register]. We're satisfied we know exactly how many shares are owned, although not all the nominees they are owned owned, aithough his are the nomines they are owned through," Mr Dominic Henry, head of investor relations at Polly Peck, said yesterday. "There are a lot of guilty consciences here about it," he

An interested member of the public has little chance of discovering what is happening to a company's shareholdings. Apart from not being able to get behind nominees, there is the additional problem of when, and even whether, shareholdings appear on a pub-

shareholdings appear on a plinlic register.

Under the present settlement
system, it takes an average of
two-three weeks after a trade
for the deal to appear on a
company's share register, and
sometimes considerably longer.
Some shareholdings can disappear altogether. By selling
shares at the close of one of
the International Stock

the International Stock Exchange's two-week accounts and then buying them back, the holding never appears on a company's public register.

Probabile.

REPER

TV-am up 19% and confident on franchise

TV-am

Share price (pance)

200

170

By David Owen

TV-AM, the ITV franchise holder for breakfast television, yesterday reported a 19 per cent advance in interim profits buoyed by higher

profits buoyed by higher investment income and advertising revenues, as well as a £260,000 decline in the group's Exchequer levy.

The company is doubling its interim dividend to 4p. Mr Bruce Gyngell, managing director, said that this was nertly an indication of the partly an indication of the company's confidence that it would retain its franchise. "The IBA has announced that there will be a national breakfast licence advertised

next year and our team . . . is preparing our licence application with confidence," the company said.

The shares climbed 9p to close at 191p.

Pre-tax profit for the six months to July 31 rose to £11.58m (£9.73m) on turnover of £41.45m (£36.09m).

to 11.1p (9.5p).

 COMMENT Operating expenses increased by 20 per cent to £28.22m (£23.51m). This was Even without the sharp dividend increase, these results would have been encouraging

advanced to £3.15m (£2.21m) and the Exchequer levy dipped to £4.8m (£5.07m). Earnings per share improved downturn, however, the like-lihood that it will fall victim to its own success in the

160 1990 1989

upcoming franchise round increases.

All but short-term players will therefore need to saare management's confidence of the group's ability to keep its licence if they are to consider investing. Unless, that its, they are impressed by the money-generating potential of are a showing mell in of, say, a shopping mall in Camden. On the positive side, the incumbents' prospects have improved with each step that the selection process his moved away from an auction to the highest bidder.

The economic downturn has also arrived at a good time if it serves to whittle away at the list of potentia competitors. But the break fast-time franchise remains by its very nature among the most attractive on offer because of its high profitability and relatively low quality threshold. TV-am must thus be considered to be among the more vulnerable of the 15 current franchise holders.

311,169

: No. . .

Great Southern up 23% in spite of higher interest

By Andrew Hill

GREAT SOUTHERN Group, the funeral director, pushed up profits by 23 per cent to £2.08m in the first half of 1990, com-pared with £1.68m in the equiv-

alent period. However, like its largest quoted rival, PFG Hodgson Kenyon International, Great Southern's profits were held back by interest charges, which rose from £527,000 to £378,000.

Both companies have had difficulty selling surplus properties in the depressed market and Great Southern said yes-terday that it still had to dispose of about £2m worth of property, which would bring down gearing from 115 per

Great Southern did not buy any businesses during the first half of the year, but Mr Eric Spencer, deputy chairman and chief executive, said the group had increased market share and improved margins. An

interim dividend of 3p (2.6p) is

Over 1 up to 2. Over 2 up to 3. Over 3 up to 4.

Over 4 up to 5. Over 5 up to 6. Over 6 up to 7. Over 7 up to 6.

Over 8 up to 9 Over 9 up to 10 ... Over 10 up to 15 .

Over 15 up to 25

US\$2,556,093,000

declared and earnings per share rose to 9.6p (8.08p). Group turnover rose from £10.5m to £13m during the period and operating margins were up to 23.5 per cent (21 per

Retail funeral services made \$2.19m (£1.56m) on turnover of \$9.76m (£7.92m), profits from ancillary services were almost static at £185,000 (£187,000) while crematoria and ceme-teries increased profits to £679,000 (£460,000).

Mr Spencer said he hoped there would be increasing growth from Chosen Heritage, Great Southern's pre-paid funeral plan, which is now to be marketed through 2,300 post offices. About 1,000 funerals have already been carried out by Great Southern under the lan and a further 600 for other

funeral directors. Great Southern's shares have languished at below 200p until recently. They closed unchanged at 215p yesterday.

14% 1312 12% 12% 12% 12% 12% 12%

table to Sheseboldess for the belf year ended 30th Jone 1990 has

It is asticipated that profite for the full year to \$1.4 December 1990 will also show as men over last year.

6 months to 1980 mar 1980 EL994673 £2.071.817 227.ALL 521,169

521,169 210,000

Seminar per 85 share

Specific Provision and £2,066,861 Tax Provision. The biggest part of our investment in Greek Sharest which was 'blocked' has also been said and the proceeds councin in Telectori Deschasse, Until the 'blocked' Deschasse are related and their Stating equivalent in remixed to the UK this samet is reflected in our

No interior dividend to be peld.

nococasts as £(),

Copies of this accommensus will be available to the public from the registered efficiency, Backside House 107-112 Loadenhall Street, London BC3A 4AB

MITSUI TAIYO KOBE ASIA LIMITED (Incorporated in the Cayman Islands)

US\$ 1,200,000,000 Subordinated Floating Rate Notes 2000

Coupon Amounts will be:

US\$ 22,086.46 on Notes of US\$ 1,000,000 US\$ 11,043.23 on Notes of US\$ 500,000 US\$ 2,208.65 on Notes of US\$ 100,000

MITSUI TAIYO KOBE TRUST INTERNATIONAL LIMITED
Agent Bank

PAINE WEBBER GROUP INC.

US\$200,000,000

Subordinated floating rate notes due September 1993

For the six months 28 September 1990 to 28 March 1991 the notes will carry an interest rate of 87% per annum and interest payable on the relevant interest payment date 28 March 1991 will amount to US\$446.22 per US\$10,000 note and US\$4,462.15

Agent: Morgan Guaranty Trust Company

JPMorgan

and the shares reacted accordingly. Allowing for the company's seasonal bias towards the second half, a full-year figure of £28m should now be attainable. With each fresh confirmation of the group's comparative of the group's comparative immunity to the advertising

COMMERCIAL BANK OF LONDON

RESULTS FOR SIX MONTHS ENDED 30TH JUNE 1990 (UNAUDITED)

has present memorators to homomorators nor two out; year, outside faces of by 10% over the corresponding period last year.

The profit below texastics for the helf year ended 30th June 1990 has

During the half year an encopsional profit has been made from the sale of the investment in Time' Greek Shapes. This amounted to £5,454,253 and with a view to strengthening the Bank's position it was allocated: £1,687,392 towards waking off the remaining Greek shapes which are blocked and making £2,000,000 General Provision, £700,000

234411

In accordance with the provisions of the Notes, notice is hereby given that the interest rate for the three month period commencing 27th September, 1990 will be 8.7375% per annum. Coupon Payment Date 27th December, 1990.

THE UNITED MEXICAN STATES

Collateralized floating rate bond due 2008 In accordance with the terms and conditions of the bonds, the rate of interest for the interest period 28 September 1990 to 28 March 1991 has been fixed at 10½% per annum. Interest payable on 28 March 1991 will be US\$12,726,56 on each US\$250,000 principal amount of the bands.

PUBLIC WORKS LOAN BOARD RATES

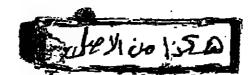
13% 12% 12% 12% 12% 12% 12% 12% 11%

"Non-quota loans B are 1 per cent higher in each case than non-quota loans A. 1Equal instalments of principal. It Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

123 123 123

tive Septe

Agent Morgan Guaranty Trust Company



UK COMPANY NEWS

Clayform turnround to £10m loss in first half

By Jane Fuller

CLAYFORM Properties, the property developer which last year completed a £120m take-over of the shoe retailer Stead

over of he shoe retailer Stead & Simpson, plummeted to a pre-tax loss of £9.97m in the first hall of the year, compared with a grofit of £8m for the corresponding period of 1989.

The liss per share was 17.3p (earnings of 16p) and the interim dividend is cut from 3.5p to p. The share price fell 22p to dose at 94p yesterday.

"I an most disappointed." said he Bryan Burletson, chairmin, who explained that £6.3m if the deficit comprised

26.3m of the deficit comprised exceptional provisions against losses on property developments, including one at Cannon Steet in the City of London, and a write-off of canitalsed interest capitalised interest.

He plamed the industry's recession, which he said shows little sign of early allegists.

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ENTE:

viation Operating profit slipped to

Purchases help

Carbo growth

Carlo yesterday announced a

10 er cent rise in interim tax-abl profits from £2.2m to £2;2m, aided by a contribu-tion from acquisitions made in the latter half of

pay makes abrasives and spe-calist resins, polyester con-cete drainage products and spection moulded plastic prod-

Sales in the first half rose 22 per cent to £39.25m (£32.17m). he dividend is raised by 0.3p

o 2.8p on earnings per share a 10.5p (9.5p).

£5.19m (£5.49m), but net interest payable shot up to £8.73m (£400,000).

Mr Robert Ware, finance director, said borrowings now stood at £110m, compared with £128m at the end of June. Any change in the 75 per cent gear-ing would be affected by an expected reduction in the value of the property portfolio at the

About £70m of borrowings related to Stead and Simpson, which made a contribution to operating profit of about £2m. Through weeding out loss-mak-ing shops, leaving a total of 286, Stead had improved its first-half performance and it traditionally had a stronger second half, he said Its £50.1m sales more than accounted for a rise in total turnover to

264.7m (£18.81m). Rental income increased to about £3m at the gross profit level, but the contribution from property development

BARINGS, the privately-owned merchant banking group, said yesterday that its profits for the first half of the year were

down on the previous year, confirming the widening impact of the tougher eco-

nomic climate on the banking

and trading fell from £2.89m to £810,000. Mr Ware said the ongoing development programme was small. The company was committed to spending of less than £8m by the end

of the year. With the interest bill likely to total £18m for the full year, the net annual deficit, if no more property were sold, would amount to about 24m after retailing and investment profits. "On our current bank facilities, we could keep going for eight years," Mr Ware said.

Several projects had been completed and were being let, notably at the Schofields Centre in Leeds. An example of the difficulties being faced was the collapse after exchange of contract of two deals to let office space in Bristol.

Disposals since June included nearly 56m for motor dealerships acquired with

Mr Peter Baring, chairman, said that the downturn in the

Japanese market had affected both the securities and under

writing business of the group. But he remained very posi-tive about Japan because of

the size and strength of the

Barings hit by downturn

still slipped by 6 per

Last year, Berings produced its first fully disclosed results. These showed pre-tax profits of 265.9m, more than half of

Clifford **Foods** doubles to £2.68m

By Clay Harris, Consumer Industries Editor

CLIFFORD FOODS, the dairy products, fruit juices and chilled foods group, continued its recovery in the six months to June 30, increasing pre-tax profits to £2,68m, nearly twice the £1.35m reported in the first half of 1989.

Operating profits rose to a record £3.46m (£1.76m), but a higher interest charge meant that the pre-tax total only matched the previous best interim figure achieved in

Turnover expanded by 11 per cent to £72.57m (£85.57m). The figures are not strictly

comparable because Clifford has now franchised more than has now franchised more than
40 per cent of its doorstep milk
deliveries in Berkshire and
Oxfordshire. It reports those
sales at wholesale rather than
retail prices.
Mr John Clifford, chairman,
said the independent operators
had stemmed the decline in

deliveries of bottled milk, but overall sales in that division

However, the improvement in margins also reflected Clifford's success in introducing new higher-value products to its supermarket customers.

It also has benefited from more efficient milk processing after combining the management of its plants at Bracknell and Kidlington.

Earnings per share rose in

Earnings per share rose in line with profits from 5.35p to 10.51p, and the interim dividend goes up by 11 per cent to 4p (3.6p), the first increase since 1988.

The group gave no details, though it commented: "Every major part of the group made a significant contribution with which came from Baring Secucorporate finance operations of Baring Brothers having a par-ticularly successful half year".

NEWS DIGEST

economy.

in Japanese markets

By David Lascelles, Banking Editor

Recovery at Serif Cowells

SERIF COWELLS announced first-half taxable profits of 21.05m, compared with 20.57m restated for the first half of

The leisure, publishing and printing group saw profits tumble from 25.32m to 23.68m for the whole of 1989, which was hit by losses and closure costs at its Cowells subsidiary. The 1989 figures have been restated to reflect the recovery of compensation paid to former Cowells directors.



Serif was well known for marketing the Trivial Pursuit board game in Europe. It has reverted to its original role as ledicated manufacturer of the board game. The board has also decided reluctantly to terminate its agreement to distribute Nintendo, a video

Sales in the six months to June 30 rose 48 per cent to £33.12m (£22.35m). Interest charges jumped to £1.19m (£243,000). The interim dividend has been maintained at 1.5p on earnings per share of 2.7p (1.5p).

Bostrom rises 23% to £1.8m midway

Bostrom, the vahicle seating manufacturer and specialist engineering group, has lifted pre-tax profits 23 per cent from £1.45m to £1.79m in the six months to June 30.

Organic growth underpinned KAB Seating, the division from which 66 per cent of sales are

PIRELLI FINANCIAL SERVICES COMPANY N.V.

("the Company")

Italian Lire 100,000,000,000 12 percent.

Guaranteed Notes due 1992 ("Notes")

The Company hereby gives notice that the Operating Agreement dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Société Générale S.A. ("Guarator") has been amended so that the

responsibilities of the Guarantor are extended to the inancial affairs of Pirelli Companies (as defined in Condition 4 of the Notes) incorporated in Italy. abilities of the Guarantor are extended to the mana

The Company further gives notice that the Trust Deed and the

Notes has been amended by a First Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agree-

Dated: September, 1990 Pirelli Financial Services Company N.V.

PIRELLI FINANCIAL SERVICES COMPANY N.V.

("the Company")

US\$ 50,000,000 Guaranteed

7 % Convertible Bonds Due 1995 ("Bonds")

The Company hereby gives notice that the Operating Agreement dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Société Générale S.A. ("Guarantor") has been amended so that the

responsibilities of the Guarantor are extended to the management of the financial affairs of Pirelli Companies (as defined in Condition 6 of the Bonds) incorporated in Italy and the letter of Support from Pirelli S.p.A. to the Trustee has been amended accordingly.

The Company further gives notice that the Trust Deed and the Bonds has been amended by a Third Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agreement, and (b) amending the covenants about the business of the Guarantor to take into account, its extended responsibilities.

Dated: September, 1990 Pirelli Financial Services Company N.V.

ment, and (b) surending the covenants about the business of the Guarantor to take into account its extended responsibilities.

exported, with share in some overseas markets increased.
BFA (UK), the joint venture, began supplying seat frames for Jaguar's saloon car range in July, though volumes were lower than expected and start-up costs higher. This increased the venture's losses to £261,000 (£51,000).

...Group turnover advanced to £18.82m (£13.75m) and sarrings grew 19 per cent to 18p (10.9p) per share on a tax charge of 16.4 per cent. The interim divi-dend is raised 11 per cent to

Sinclair Goldsmith declines to £1.51m

Tough market conditions and reduced margins led to Sinclair Goldsmith Holdings, the surveyor, estate agent and rating consultant, reporting taxable profits down from £2.12m to £1.51m for the year to May 31.

Turnover was stable at £5.94m (£5.93m), investment income was £24.000 (£12.000) income was £84,000 (£12,000) and interest income £270,000 (£180,000). However, staff and administrative costs came to

£4.74m (£4m). Earnings worked out at 8.5p (12.3p) per share and a final dividend of 1.5p (3.5p) is recommended, making 8p (5p) for the

Sintrom fears loss in third quarter

A further decline in trading conditions and a possible loss in the third quarter is forecast by Sintrom, an installer of net-work systems and distributor of computers. This led to a rapid decline in the share price which fell from 48p to 24p yes terday

The loss warning came as the Reading-based group reported taxable profits down by 66 per cent to £320,000 (£948,000) for the six months to June 30. Turnover fell from £17.75m to £15.92m and earnings per share declined to 1.89p (5.89p).

Mr Tom Dalzel, chairman, said a review of overheads had been carried out and cost savings implemented for the second half.

However, with the uncertain economic climate customers have delayed purchasing com-puter equipment, with severe effect on the third quarter. An interim dividend of 0.8p (1p) is declared.

10th year of profits growth at Lincat

Linear Group, the USM-quoted catering equipment manufac-turer, has achieved a 10th con-secutive year of profits growth, albeit at a lower level this

time.
The rise to £1,38m (£1,29m) was held to 7 per cent by sharply increased interest charges at £285,000 (£45,000). Turnover improved 26 per cent to £12,45m (£9,83m). Earnings were ahead at 13,850 (12,39p) and a final dividend of \$.3p (\$1,00) has been recommended. (3.1p) has been recommon for a total of 5.1p (4.6p).

EW Fact improves 18% midway

EW Fact, the USM-quoted provider of tuition services, reported taxable profits 18 per cent shead at £434,000 for the first half of 1990, against £368,000. Turnover improved

from £1.5m to £2.32m. Earnings per share came out at 5.48p (4.78p) and the interim dividend is being increased from 1p to 1.1p.

Higher interest hits Ben Bailey profits

The effect of higher interest charges and the poor performance of the merchanting division combined to reduce pretax profits at Ben Bailey Construction from £2.11m to 1.81m in the year to June 30.

Mr Richard Bailey, chairman
of this Yorkshire-based housebuilder, said that, in an

extremely difficult year for the building industry, he was pleased that turnover was ahead at £17.45m (£17.24m). anead at 217.45m (217.24m). Operating profits rose to 22.52m (22.45m), but interest payable more than doubled to 2712,000 (2334,000).

Earnings fell to 11.47p (18.01p) per share and the proposed final dividend is a majoral state of the proposed final dividend is a majoral state of the proposed final dividend is a majoral state of the proposed final dividend is a majoral state of the proposed final dividend is a majoral state of the proposed final dividend is a majoral state of the proposed final dividend is a majoral state of the proposed final dividend is a majoral state of the profits of the profi

tained 1.4p for an unchanged

Halstead recovers ground lost midway

James Halstead, the floor coverings, clothing and trailer tents manufacturer, turned a first-half 5 per cent downturn into a 5 per cent advance in the year to June 30.

Exports rose to a record in Europe and Australia. Bel-staff International, the garment subsidiary, recovered slightly from midway losses to break even for the year at the

trading level.

Group taxable profits rose from £7.11m to £7.44m in the 12 months on sales of £57.99m (£52.91m). The final dividend has been raised to 6.5p, for a total of 10.5p (9.5p).

How Group shows decline to £1.49m

Taxable profits at How Group, a maker and installer of ser-vices to buildings, declined from \$2.44m to \$1.49m in the half-year to June 30, though the fall was exaggerated by exceptional profits of £656,000

Mr Peter How, chairman, stressed that the group was "by no means wholly depen-dent upon the fortunes of the market for new construction", and that every division had a good work load into 1991. Turnover rose to £113.11m (£100.52m) and, after tax of 2597,000 (£903,000), earnings worked through down at 2.21p (3.9p). The interim dividend is maintained at 1.35p.

PIRELLI FINANCIAL SERVICES COMPANY N.V. ("the Company") ECU 75,000,000 8 percen

Guaranteed Notes due 1993 ("Notes") The Company hereby gives notice that the Operating Agreement dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Société Générale S.A. ("Guarantor") has been amended so that the responsibilities of the Guarantor are extended to the mana of the financial affairs of Pirelli Companies (as defined in Condition 5 of the Notes) incorporated in Italy.

The Company further gives notice that the Trust Deed and the Notes has been amended by a First Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agreement, and (b) amending the covenants about the business of the Guarantor to take into account its extended responsibilities Dated: September, 1990 Pinelli Financial Services Company N.V.

PIRELLI FINANCIAL SERVICES COMPANY N.V.

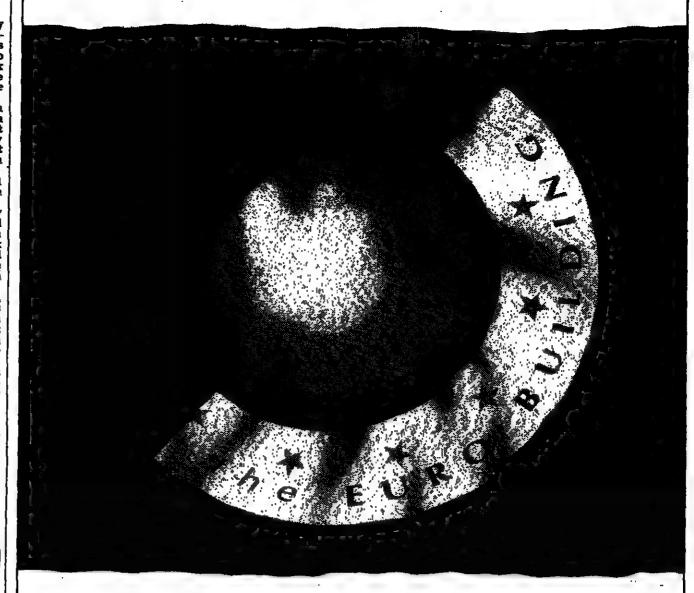
("the Company") ECU 80,000,000 7 1/2 percent. Guaranteed Notes due 1991 ("Notes")

The Company hereby gives notice that the Operating Agreeme dated 1st July, 1988 between Pirelli S.p.A. and Pirelli Société Générale S.A. ("Guarantor") has been amended so that the responsibilities of the Guaranno are extended to the manager of the financial affairs of Pirelli Companies (as defined in Condition 5 of the Notes) incorporated in Italy.

The Company further gives notice that the Trust Deed and the Notes has been amended by a Second Supplemental Trust Deed dated 24th July, 1990 by (a) amending the definitions of "Operating Agreement" to take into account the amended Operating Agreement, and (b) amending the covenants about the business of the Guarantor to take into account its extended responsibilities. Dated: September, 1990 Pirelli Financial Services Company N.V.

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THE PROPERTY MARKET

Cracks in the system fully exposed

by Michael Brett

RECESSION exposes the weaknesses of financial mar-kets and financial structures. There is little doubt now as to the depth of the recession in the UK's commercial property market. Evidence comes from the yields on which investors are prepared to buy property. According to agents Hiller Daviers the average yield for Parker, the average yield for all classes of investment grade property is now 8.7 per cent: higher than it was in the depths of the 1974-76 secondary banking and property market collapse. Many in the market expect yields to rise signifi-cantly further.

Lack of liquidity has always been one of the most serious structural weaknesses of the property market, closely fol-lowed by lack of dependable information. Both weaknesses are now being exposed. Bank lending boosted the asset price inflation of the 1980s. Now banks worldwide are counting their losses on that lending. particularly to the property sector, which in Britain has £36bn of bank debt outstand-

Lack of liquidity is exposing the other weaknesses. In Britain there are now so few investment transactions taking place that it is difficult to find comparables on which to base realistic property valuations. The Hillier Parker comparison with the 1974-76 crisis is, as It happens, reinforced by plenty of anecdotal evidence. But now, as in the mid-1970s, it is very difficult to be precise as

to yields or values.

The difficulties are reinforced by the volume of disinformation finding its way into the market, which rises during a recession. The game is to avoid conceding that rents, on which valuations are based, are often falling back sharply from their boom levels, particularly for shops and London offices

A quoted £50 per square foot figure for an office building may, if the landlord concedes a year and a half's initial rent-free "fitting out period" to get the building let, be more realis-tically expressed as £35 per square foot for the first five years (lower, on a strict dis-counted cash flow basis). Fed into the rental databases, how-ever, that quoted 250 per square foot figure is another item of disinformation that distorts perceptions of the state of

Even harder to evaluate are the quid pro quo deals. Take a real-life example; the mam-moth Canary Wharf develop-ment in London's docklands. We read that Canadian developer Olympia & York has achieved lettings at £20 to £30 per square foot. But what exist-

THE RENTAL'S \$50 PER SQUARE FOOT, BUT I HAVE TO MEASURE IT OUT FOR YOU. "

ing buildings or leases has it been prepared to take off the prospective tenants' hands and at what potential cost to Olympia & York - to bring

We know that Olympia & York is buying the Telegraph's existing building as part of the deal that rehouses the newspaper group in the Canary Wharf tower. Given the facts and figures and a few rational ures and a few rational assumptions, we could again calculate the real rent for Canary Wharf. But like so much information in the property hyginess, these facts and erty business, these facts and

figures are not readily available.

A similar phenomenon is ings. "Payola Properties has exchanged contracts for the sale of the freehold of its Verruca Towers development for \$54m . . " and the like. But has Payola given the purchaser rental guarantees on the building? Worse, has it conceded a put" option allowing the pur-chaser to sell the building back to Payola if certain value crite-ria are not achieved over the next few years? Does the "sale" rank as a genuine transaction at all, and does the price have

any relevance as a yardstick?
The property market knows
that deals like this are taking that deals like this are taking place, but they probably only surface where a public company is involved. Quoted property and trading group Finlan sold a couple of buildings near London's Royal Opera House in 1989 for £11.5m, but conceded a "put" option and bought them back for £2m more to forestall exercise of the option — it wrote off £2m in its books. Another quoted company, Sheraton Securities, lists details of a sale with a possible repurchase obligation

in its recent annual report. The lease structure in the UK distorts perceptions of rental levels. While rental values for much property doubled between 1986 and 1989, not all tenants have yet been exposed tern of five-year upward-only rent reviews means that at any one time there will be many tenants paying less than a real-istic market rent and more than a few paying above the market rent once the market comes off the boil. The neak rental levels achieved during a boom - accepted as the yard-stick for the whole market -are not in practice tested at the

Perhaps that is one of the things that property yields are telling us at the moment. It is not simply that yields have risen because little rental growth is expected over the next couple of years and because there is not the liquidity to support property pur-chases. Even the present level of rents, established in a boom period, is suspect A building let at £35 per

time across the market as a

square foot and valued on a 5 per cent yield is worth much the same as an identical building let at £50 per square foot and valued on a yield of just over 7 per cent. When yields rise from 5 per cent to 7 per cent, perhaps they are telling us, among other things, that today's realistic rent is closer

IPD monthly index Total return, Dec 1986=100 220 Industrial Office All properties 200 180 160

Fall in returns persists

on commercial property accelerated in August. according to the latest onthly index figures from Investment Property

Rental growth was 0.3 per cent, more than offset by negative capital growth. which worsened to -1.9 per cent as the net yield widened to 5.9 per cent. As a result, total returns were -1.4 per

The worst performance came in the office sector, where

per cent on the month. Year-on-year rental growth in office property has now dropped below 10 per cent for the first time in this cycle.

Office net yields rose sharply, from 5.3 per cent in July to 5.5 per cent in August producing a 3.4 per cent drop in capital values. Total returns on office properties were therefore -1.9 per cent for the month.

The year-on-year total return figure turned negative for the first time: It was -0.7

in August. In the retail sector, retai growth, 0.3 per cent, we more than offset by capital gowth of -1.9 per cent. Total return in the retail secto was -1.4 per cent in August, and the year-on-year total rearn figure was 4.7 per cent. The industrial sector produced the least bad reurns in August, with rental grath of 0.5 per cent, capital growth

of -0.9 per cent and total returns of -0.2 per cent.

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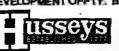


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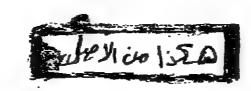
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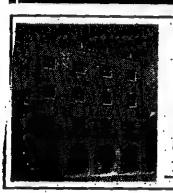
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COMMERCIAL PROPERTY SURVEYS

The Financial Times proposes to publish the following surveys.

19th October: Property in Greater Manchester 2nd November: Port Marina & Waterfront Development

For full aditorial synopses and advertisement details, please contact

Edward Batt on: 071 873 4196

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Rus do Bolhão, 36 - 4000 PORTO - PORTUGAL with

EDP is entitled not to sell to none of the bids submitted,

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38774, or call 601-398-5121, or FAX 601-398-5079.

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Any information required will be provided through

Portugal, Largo Dr. Tito Fontes, 15 - 4000 PORTO - PORTUGAL with REF: BOLHÃO on the envelope.

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FOR SALE

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mill further conditions for the purchase of an office building, sited in Oporto, R. do Bolhão, 162/164,

telephone 351 2 38 15 43, Mr. Manuel Caetano,

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COMPANY NOTICES

CLAL FINANCE NV US #20,000,000

GUARANTEED FLOATING RATE NOTES 1985

The interest rate applicable to the above notes in respect of the period commencing Stirl September 1980 will be 9,25% per annum.

The interest amounting to US \$ 292.63 per \$ 5,000 principal amount and US \$ 465.07 per \$10,000 principal amount of the Notes will be paid on the 29th March 1990 against presentation of Coupon No. II.

BANK HAPOALIST BAL

PUBLIC NOTICES



Notices published by the Director General of Telecom-munications ("the Director") pursuant to condition 6.4 and condition 7.2 of the Class Licence for the Running of Branch Telecommunications/ystems ("the BSGL") genited on 8 November 1989 by the Secretary of State for Trade and Industry under section 7 of the Telecommunications Art 1884.

If The Director hereby gives notice publicly, pursuont to condition 6.4 of the 89GL of his intention to specify, after a period of 42 days has elapsed from the date of this notice, maintainers registered from time to time by the British Standards Institution (the BSI) against the Quality Assessment Schedule to BSS750: Part 3 relating to: Inspection and Connection of Installed Coll Routing Apparatus (QAS 7902/381) as being a class of persons specified for the time being under condition 6.3(c) of the BSGL but only in relation to the making or breating of any tanglole connection between Coll Routing Apparatus and any Specified Public Telecommunication System.

2 The Director hereby gives notice publicly, pursuant to condition 7.2 of the BSGL of his intention to specify, after a period of 42 days has elapsed from the date of this notice, installers registered from time to time by the BSI against GAS 7902/377 to BS 5750. Part 2 and maintainers registered from time to time by the BSI against GAS 7902/381 to BS 5750. Part 3 as classes of persons specified under condition 7.1 (b) at the BSGL but only in relation to undertaking such relevant operations as one persons are noticed to a person beloading operations as are necessary in order for a person belonging to a class of persons specified for the time being under condition 6-3(c) to make or break any tangible connection between Cott Routing Apparatus and any specified Public Telecommunication System and any relevant aperations incidental thereto.

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LEGAL NOTICES

NHEX INTERNATIONAL PLC AND IN THE MATTER OF

ON THE MATTER OF

NOTICE is hereby given that a Petition was on the 13th day of July 1990 presented to the High Court by the above farmed tempeny, seeking the hotowing relief-

(a) Confirmation of the reduction of the stears premium account of the company from HP\$47.585,000 to IR\$27,322,000 by offsetting against it the deficit on the profit and loss account of the above entitied company of IR\$22,027,000, the said reduction to be effected by the compiling of any halos premium.

An Order confirming that part of the capital of the company consisting of US\$1,000 dividend into 4,000 ordinary shares of 25 certs each be reduced to US\$1,75 divided into 7 ordinary shares of 25 cents each by exceeding 1,865 of the said ordinary shares of 25 cents each by which have not been taken or agreed to be taken up by any person.

An Order confirming the reduction of that portion of the capital of the company which consists of seven ordinary where of 25 cents each, all of which have been leauned and are trily peld up to capital the which the period of a consisting the entire of such shares and returning to the holders thereof the full amount of the capital paid up thereon, namely \$1.75.

(d) An Order approving the terms of a Min-ste to be registered in the Companies Office recording the reduction of the said share preventim account, the can-callation of the unbased 25 cert shares and the reduction of the share capital of the company propagatested by the seven.

Such further or other Order as to the Honourable High Court shall seem proper, including an Order providing for the costs of such application.

And further take notice that the said Petition is directed to be heard before the high Court sitting at the Four Courts, Inne Query in the City of Dublin at 11.00 o'clock to the torencom or on the limit opportunity thereafter, on Mor day the 8th day of October 1990.

Any preditor or shareholder of the atcreeald company desiring to oppose the matting of the Orders sought in the said residon should appear at the time of the hearing in person or by Counsel for that purpose.

Dated the 14th day of August 1990 Rivey Moons & Feber Solicitors for the above named Company Wilson Park House, Wilson Place, Cathin 2.

CITY OF MONTREAL

9% PERMANENT DESENTURE STOCK NOTICE IS HEREBY GIVEN that the Transfer register will be closed from 15 Oct to 31 Oct both rate inclusive, ratio incrusivo, Royal Bank of Scotland

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Data of appointment of joint as receivers for approximents or park extraction receivers 17 September 1090 Mame of person especialistic file joint at trative receivers Retional Wearninister Bergik, Pile NJ Vooght & C. J. Hughes Joint Administratives Receivers (Office holder nos 6339 and 2041) of Cork Guilly Orchard House 10 Ablian Place Maticiance

ART GALLERIES

tric 20114 CENTURY ERITISH ART FAIR, The Cumberland Hotel, Merble Arch, London Wr. 26-30 September, 11am - 8pm, London Iwo days 7pm, Information: 071-371 1702.

POLAND

The Financial Times proposes to publish this survey on:

20th November 1990

For a full editorial synopsis and advertisement details, please contact:

Patricia Surridge on 071-873 3426

or write to her at:

Number One Southwark Bridge London SEI 9HL or Contact Nina Kowalewska.

Rozana 37/9. Warsaw, Poland Tel: (22) 48-97-87

FINANCIALTIMES

eccuire high acresi All 5 128 Elisabeth and a second 71-5744 36-494

23rd November: Property, Finance & Investment.

Peter Shield on: 071 873 3284

CONTRACTS & TENDERS

ISLAMIC REPUBLIC OF PAKISTAN GOVERNMENT OF SINDH DEPARTMENT OF IRRIGATION AND POWER

PREQUALIFICATION OF CONTRACTORS FOR EOTRI BARRAGE REHABILITATION PROJECT

CONTRACT E2A GATE REPLACEMENT AND REHABILITATION OF ROAD BRIDGE The works under this contract are expected to be financed by the Oversea Development Administration of the Government of the United Kingdom.

Applications are invited from contractors who are registered in the UK and who are well experienced in works of the nature described below and of sound financial status and reports, interested in participating in a restricted tender for the Contract works. The UK based contractor will be required to associate with a Pakinsani firm of accelerate fabricators for this contract. It is expected that Tender Documents will be issued in December 1990 and that a Contract will be awarded in April 1991. Completion of the Contract will be in 1995,

The information contained in this notice is not to be considered as binding and some of the work items below may be changed or withdrawn. Contract K2A will be comprised of the following works at Kotri Barrage:

isolation of each barrage aluiceway using builthead gates provided under reputate contract, and removal of existing barrage gates. Fabrication on site, using materials under a separate contract of 43 replacement barrage gates and 2 lock gates. Installation of new gates and resovation of embedded parts.

(iii) Fabrication on utc, using materials provided under a separate contra resovation and installation of 20 canal regulator gates and 2 lock gates. (iv) Overhead of all gate holsts, mechanisation of barrage gate boists, and referbilingent of electrical systems.

(v) Provision of slippery and mooting facilities. Reliabilitation of barrage road bridge by replacement of the reinforced concretified shift.

Contractors who wish to be prequalified for Contract K2A should apply immediately by telex or by fax for Prequalification Forms to the Consulting Engineers for the

Coode Bilzerd Ltd., Royal Oak Hoese, Bughton Road, Purky, Surrey CRS 28G U.E.

No charge will be made to contractors for the usue of Proqualification Forms.

The prequalification documents must be duly completed and returned to the Irregation and Power Department. Government of Sindh. Tughing House, Karacha, Pakinsa, where they must be received before 3,60 pm. 20th November 1990. Documents which are received late will not be considered and will be returned supposed.

PORTUGAL - ALGARVE

Peruvian miners agree to end 6-week-old strike

By Charles Gepp in Lima

WORN OUT after a 6-week strike and eager to return to work. Minero Peru nnion lead-ers have reached an agreement with company officials.

Workers at the San Antonio de Poto gold-dredging operation returned to work at mid-night on Tuesday according to union representative Mr Benito Gutierrez. Workers at the Cajamarquilla zinc refinery, Ilo copper refinery, and Cerro Verde copper mine and refinery will

return to work today.

The breakthrough came when the unions abandoned their call for an increase of 229 per cent in the basic wage. Sensing the company's unbending position and reluctant to push their demands through a legal process that could last as long as four

years, the unions settled instead for Minero Peru's offer of a 45 per cent increase plus some minor benefits.

According to National Min-

ing Federation leaders, the unions decision to stop the strike was influenced by a need to regroup in preparation for the federation's plenary session scheduled for October

During the plenary session, representatives from all the mining unions - including Southern Peru Copper Corporation, Minero Peru, and Cen-tromin - will discuss whether and how to implement a nation-wide strike.

The federation's purpose is to put forward a collective bargaining act that includes demands for better working and living conditions at the mines, to index salaries to inflation, and to institute reforms on current retirement Efforts at collective negotia-

tions will be undermined however, by a weakening bargain-ing position on the part of the unions. The reason for this is that every individual union has its own agenda to resolve at a time when a severe eco-nomic recession threatens jobs and the existence of many

Naturally the government and the companies, which stand solidly together, will fol-low a divide-and-conquer strat-

egy.
The national strike, if agreed, would start on October

Greek drought may cost farmers £690m

THE WORST drought in Greece for more than a century threatens to cut overall agricultural production for 1990 by more than 20 per cent. While losses were initially estimated at about Dr151bn (£520m), the figure now seems likely to approach Dr200bn (£520m) following a now grape. (£690m) following a poor grape harvest in southern regions

and prospects of a sharply reduced olive crop. Last winter's rainfall was 43 per cent below the average level, according to Agricultural Bank figures. And there was scarcely any snow, which meant that river levels were lower than normal even at the start of the spring irrigation

"There hadn't been much snow the previous winter either, but spring rainfall saved the cereal crop. This time were were unlucky," Mr Michael Papaconstantinou, the

Agriculture Minister, said.

conservation plan involving construction of small-scale dams, but that will take time.
Another dry winter and irrigated crops will have severe difficulties next year," he

Wheat production fell by an average of 30 per cent, although in upland areas almost three quarters of the crop was lost. Barley and maize losses were smaller, but the overall drought cost amounted to Dr50bn for the cereal sector.

Because pastures dried up quickly, livestock owners had to spend an extra Dr10bn on animal feed. Dairy output fell by around 25 per cent in the first half of the year, according to the Agricultural Bank. However, cotton, sugar-beet and tomatoes for processing

were much less seriously

From the Khyber Pass to the South China Sea, people depend on water buffaloes to eke out a living. More than 132m buffaloes, about 96 per cent of the world population, live in Asia. Subcontinental breeds aupply substantial

breeds supply substantial amounts of milk and beef, while Southeast Asian "swamp

buffaloes" (named for their

habit of cooling themselves by wallowing in mud) are so widely used as beasts of bur-

With careful husbandry of irrigation supplies, there was little damage to the high-value fruit and vegetable crops, which account for almost 70 per cent of Greek agricultural earnings. In fact, fruit exports soared by up to 80 per cent for some varieties in comparison with the 1989 season.

However, this year's losses will still amount to about 13 per cent of total agricultural earnings in 1989. The farm sec-tor normally contributes about 14 per cent of the countries gross domestic product, although about 27 per cent of the labour force is employed on

Mr Papaconstantinou said the government was seeking extra financial aid from the European Community, together with other Mediterranean member-countries affected by drought. But since

Pointing the way to a better buffalo

Steven Barmazel on a crucial breakthrough in scientific breeding

the land.

it is doubtful that the Community will be able to come up with substantial emergency aid, the Greek government is considering a compensation package for farmers, to be included in the the 1991 bud-

It will be some time, how-ever, before the exact cost of the drought can be calculated. The grape harvest is still under way, while olive-picking has not yet begun.
On the southern island of

Crete, a major olive oil produc-ing region, local officials say the best that can be hoped for is an early autumn rainfall for the olive crop. Even so, this year's crop is certain to be at least 45 per cent lower than in "Unseasonally early rain

would go some way towards improving the quality. But the damage has already been done, and the 1991 crop will also be smaller, regardless of this win-ter's weather," say Mr Nicos Michalakis, director of the Institute of Sub-Trojical Plants at Hania.

Some lowland ofve groves have been irrigated this year have been irrigated this year but a large proportion of the island's 25m olive trees are planted on steep hillides. Still, they are unlikely to uffer last-ing damage from dought, for as Mr Michalakis puts it, "when it comes to relivenation olive trees are almost immorolive trees are almost immor-

The outlook for Critan vineyards is gloomy. Reduced pro-duction of table grains, sulta-nas and wine will reduce agricultural earnings his year by at least Dr9.5bn, eccording to estimates by local officials. In addition, the vine will be unable to produce good quality grapes after one moredry win-ter and many vineyards will have to be uprooted.

Platinum prices sink to four-year lows

PLATINUM PRICES fell to a four-year low yesterday in London following the drop of almost \$15 a troy ounce on Wednesday. On the New York Mercantile Exchange October platinum futures hit a low of \$435.50 an ounce, the lowest price since July, 1986, in early trading.

The metal closed on the London bullion market at \$441.50, a fall of \$5.25 on the day. Gold closed almost unchanged at \$405.25 a line ounce. At the beginning of August, just before Iraq invaded Kuwait, olatinum was trading at \$484.85 an ouncecompared with gold at \$373.25.

Platinum's biggest single use is in catalysts for the auto-

THE INTERNATIONAL Wheat

Council has raised its estimate

of world grain production in 1990-91 by 14m tonnes from the

1,401m tonnes it forecast in

early July, while raising the

consumption figure by 4m

In its Market Report, published yesterday, the IWC puts wheat production at 584m

tonnes, up by 20m tonnes from

the July estimate and by 48m tonnes from 1989-90. The coarse

grains figure of 831m tonnes is

but still 26m tonnes up on the

1989-90 level. Wheat consump-

tion for 1990-91 is now put at

566m tonnes, up from 557m

tonnes in July, while that for coarse grains is cut by 5m

World grain stocks are fore-cast to end the 1990-91 season

at about 238m tonnes, some 5

tonnes to 840m.

tonnes to 1,406m tonnes.

account for more than a third of world demand. Analysts said that platinum, palladium (also used for autocatalysts) and silver were increasingly being seen as mainly industrial metals. Prices were reacting to the Gulf crisis and fears

of a global recession, Mr Andrew Smith, precious metals analyst with UBS Philips & Drew, said yesterday that platinum was a thin market, and "when it moves, it really does move."

He pointed out that between 1980 and 1985, when the world economies were weak, plati-num had traded at a discount to gold. "Platinum has no Godgiven right to a premium," he

per cent higher than the "very low" 227m tonnes of 199-90 but way below 1987-88's figure of

350m tonnes and the 1986-87

Against this background of a "relatively modest imbalance

between global supplies and demand" the council sees pros-pects of a sharp reduction in the volume of trade as the

main reason behind "the

extreme fragility of the world grain market," which has seen

an "unprecedented" 35 per cent

drop in international wheat

prices since July and smaller

reductions for coarse grains. In

absence from the market of

key importers such as China

grains trade falling by 16m

In addition the council

points to "intensified competi-

tonnes to 181m, tonnes.

with

Curr

record of 406m tonnes.

said.
The last time the premium

almost disappeared was in October 1987 after the stock market crush.

Just over a fortnight ago platinum tumbled following the US/Soviet summit meeting. That fall was attributed to lack of interest from Japan, the world's biggest consumer of platinum, which it uses both for autocatalysts and for jewellery and investment. Recession fears have hit the Japanese stock markets harder

try and investors continues to look bleak. Mr Smith said that in August Japan imported 27 tonnes of gold compared with 17 tonnes in July, while platinum imports fell from 8.3

tion between exporters, determined to maintain traditional outlets." It says future move-

ments in prices may also be influenced by the levels of sub-sidies on offer from competing

Reuters reports from Brussels:

European Community farmers' organisations estimate the 1990

EC cereals harvest at between

157m and 158m tonnes, according to a joint statement from the farmers' lobbles Copa and

Cogeca.
This would put the harvest

below the 160m tonne target, thereby avoiding the triggering

of a 3 per cent cut in prices the

following season under EC sta-

biliser rules aimed at curbing

Drought in several southern countries and lower area under

cereals are the main factors

accounting for the lower har-

suppliers.

since then, and future demand

for platinum from both indus-

tonnes to under 5 tonnes, Mr Robert Davies of Lehman Brothers said that the loug

the early 1980s. Mr Brian Nathan of Ayrton

trading at a discount to gold if the world economy were to revert to a similar situation to

In THAILAND a rice farmer plods behind his plough through the soggy draughtsboard of his paddies, term supply/demand outlook for platinum was none too healthy, with lots of supply coming on stream. "When you consider that half demand is pulled along by a water buffalo; in a Burmese forest a buf-falo bauls a cartload of teak; for investment and jewellery, you have to question how strong demand will be." He and in a northern Indian village, a dairyman finishes milk-ing his buffalo and sets out in believed the metal could be the pre-dawn light to make his

Metals thought \$400 an onnee was a firm bottom for the market. "I don't think it will go to a discount to gold — but it will go quite close," he said yeterday.

less than 160m tonnes.

to be harvested.

1989-90 crop, according to the Ministry of Agriculture's first

estimate of the new crop.

World grain forecast raised by 14m tonnes den they have earned the nick-name "the Asian tractor". Until now the buffalo owner vest, the statement says. Copa/ Cogeca estimate that the area has had to take the beast as he has found it. Little has been is down by 2.5 per cent or about 1m hectares. If the lob-bles' are right, it will be the first time since the introducdone to improve it through selective breeding. But this is about to change, if a group of Pakistani scientists working on tion of the stabiliser system in a research farm on the dusty 1968 that a harvest produces red plain outside Islamsbad has its way. Nemat Ullah and his co-workers at the Animal

WORLD COMMODITIES PRICES

, 99.7% purity (\$ per tonne)

LONDON WETAL TOCHANGE

deliveries

Traders expect that Cocaral, Science Institute have implanted a frozen embryo into the European grain traders' association, will also be presenting an estimate of under a water buffalo – No. 375, as she is known. This achieve-160m tonnes to the commission's cereals advisory commitment, the first such success on tee today. The estimate incorporates results for cereals record, is a giant leap toward creating breeds of super buffsalready harvested, and projec-tions for maize, which still has loes that produce more food for people while consuming less The UK cereais crop is provisionally put at 22.7m tonnes in 1990-91, unchanged from the

"We hope to double milk production in a decade," says Dr Muhammad Anwar, director of animal production for the Pakistan Agricultural Research Council, the insti-

AM Official Kerb class Open in



Breeds of super buffaloes could produce more food for people while consuming less themselves

tute's major sponsor. Simultaneously, he wants to reduce the number of buffaloes to conserve limited grazing land from

Such improvements should prove a great boon to South Asia, where people depend on buffaloes for major portions of their diet. The beast provides about 80 per cent of the milk drunk in some states of India. More than 70 per cent of the milk Pakistanis drink and half the beef they eat, come from buffaloes. The institute's Dr Rafiq Usmani has estimated that breeding in such desirable traits as younger maturity, greater calving frequency and increased daily milk production would gain \$3bn worth of milk, beef and fodder annually for Pakistan alone.

Dr Ullah's team hopes to have whole herds of low milkproducing "scrub" cows serving as surrogate mothers for embryos from top milk and beef producers. Prime cows

(Prices supplied by Amalgameted Metal Trading) CRUDE Oil (Light) 42,000 US galls \$/berrel

would be turned into ovum and embryo factories, spreading their genes around as quickly as possible. Using scrub animals as surrogate mothers is cheaper, explains Ullah; they cost only about two-thirds as much as good producers. Besides, having a prime producer carry an embryo for a full nine-month pregnancy would be self-defeating, because she could not produce any ova during that time.

hile fresh embryos have been success-fully implanted in buffalces in Bulgaria and Thailand, implanting a frozen embryo is a breakthrough in scientific breeding. Frozen embryos can be stored more easily and they eliminate the problem of synchronising the hormonal cycles of donors and recipients, Dr Ullah says.

The scientist's success with a frozen embryo came after 30 failures. "There were problems

with freezing technique", he explains. He had stared by applying cattle breeding techniques but soon found that these had to be modified to work on buffaloes.

He hopes to perfect ther breeding techniques, such as "super ovulation", for uffa-loes. Bovine cows, aide by hormone injections, cal be made to produce up to 16 ea a month. Institute scienists have already induced bulalo cows to produce up to 10 ov at once, but have been unable to recover more than four. Dr Illah also hopes to er-fect the freezing technique that was finally successful, de which used an every-dy household freezer. Cat's breeders have achieved only 50 per cent success rate using household freezers, which ca not finely control the rate f freezing. But the compar-tively low equipment cost (spi cial embryo freezers, thoug: more effective, cost \$16,000 says Dr Ullah) makes the tech

nique particularly attractive for breeders in developing countries. Dr Ullah even wants to fertilise ova in vitro, that is, to extract unfertilised eggs, fertilise them in the laboratory with semen tested for potency, and implant them in the scrub ani-mals. This would greatly hasten the spread of superior buf-

falo genes, he says.

For these techniques to be applied with greatest effect, potential must first be fully explored.

"The buffalo has great poten-tial," says. Dr Mohammed Arslan, professor of biology at Islamabad's Quaid-i-Azam University, but he admits: "There's a lot of work to be

MARKET REPORT

Copper prices advanced on the LME yesterday. Traders said the market was being driven by Southern Peru Copper extended its force maleure on cathode deliveries into October. There was no impact from the expected return to work by striking Minero Peru workers. Aluminium prices surged in early trading, fuelled by speculative buying and short-covering, partly against option commitments, which saw three-month metal trade up to \$1.985 a tonne at one point Traders said resistance had been expected above the \$1,960 level and were not aurprised when the

London Markets

SPOT MARKETS		
Crude oil (per barrel FOS)		+ of -
Dubal	\$35.10-5.20y	+1,125
Brent Blend (dated)	\$41,18-1,25	+0.900
Brent Blend (November)	839.10-9.25	+1.076
W.T.i. (1 pm est)	\$39.50-9.66y	+1.115
Oli products (NWE prompt delivery per a	onne CIF)	+ or -
Promium Gasoline	\$436-440	+ 12
Ges Oli Heavy Fuel Oli	\$346-347 \$141-149	+8
Naphtha	\$390-395	+612
Petroleum Argus Estimates		
Other		+ 01 -
Gold (per tray az)	\$405.25	-0.25
Sliver (per troy oz) 4	481c	-1 -5.25
Plathum (per troy oz) Palladium (per troy oz)	\$441.50 \$97.75	-9.25 -2.00
Aluminium (free market) Copper (US Producer) Lead (US Producer)	\$2035 135c 50c	+2.75
Nickel (free market) Tin (Kuala Lumpur markat)	47 0 c 15.71r	* G.04
Tin (New York)	287.0c	+4.0
Zinc (US Prime Western)	84.5¢	+3.5
Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	100.43p 131.22p	:
London daily sugar (raw)	\$276.4v \$310.0v	-4.0 -2.0
London daily sugar (white) Tate and Lyle export price	2257.0	-2.5
Barley (English lead) Malze (US No. 3 yellow) Wheet (US Dark Northern)	£115w £151.0w £90.0w	+0.5
Rubber (Nov)♥	53.25p	-0.25
Rubber (Dec)♥ Rubber (KL RSS No 1 Out)	53.50p 240.5m	-0.25 + 1.5
	\$278.0v	-2.5
Coconut oil (Philippines)§ Paim Oil (Malayslan)§ Copra (Philippines)§	\$285.0w \$197.5t £146	+2.5
Soyabsant (US) Cotton "A" index Wooltops (64s Super)	80.75c	+ 9.35 -2
£ a tonne unless otherwise		
g-conts/lb. r-ringgit/kg. q-Si		
Dec v-Oct/Nov. w-Oct z-Au	o/Sen v-Nov	Most
Commission average fateto	ek prices	change
from a week ago. VLond	on physical	market.
	merket close.	

market fell back from its highs. Alding the market's recovery from Wednesday's low of \$1,845 was the fact that nearby premiums had not narrowed and the threat of fourth-quarter supply tightness still loomed. Three-month tin reached a six week high of \$6,225 fuell tech: Dece in a mar talks

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doı	n coffe	e prices	remained	COFFE	E - Lon		2/ionne	
			lers said the		Close	Previous	High/Low	
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			e-only pact.	Mar	808	612	615 606	
Otti	piled i	rom Re	uters	Jul	621 634	625 534	623 620 636 638	
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	Close	Pravious	High/Low		Close	Previous	High/Low	
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	307.0	306.8 307.0	306.2 304.5 306.5 304.0	Many	157.0	166.0	155.5 155.0	
	307.0 308.5	307.0	M7.7	Turnove	r 232 (29	6) lots of 4	0 tonnes.	
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ия а 300р	± 20-30p a.lb (20-3	a ib (20-35; 10p) remeir	o). Carrots at a good buy.					
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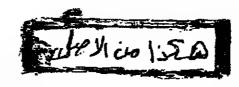
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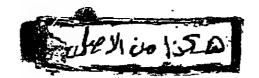
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	E aqu	No.	ni.	Apr	419.7 424.3	421.8 426.4	420.5 423.0	416.5 419.4
	222-22			Aug	428.6	430.7	G	418.4
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De	M No	v 1	Dec	May	110.60	109.80	111 <u>.2</u> 0	0 110.20
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A warmenfile	SUMPRO INC	1 months	GUUL	S OUT I'D!	huti astoon	na âmu te	(Selle)			
Kent di	ин Орг	en interest		Latest	Previous	High/Lov				
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			Mar	33.95	32.84	34.00	32.00		Close	
			Apr	32,70	31.66	\$2.75	30.80	Nov	619/2	6
1940-3	TAU	CON COMM	Anany.	30,60	29.64	30.60	28.80	Jan	833/6	6
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			_				_ /	May	655/4	6
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Total dal		r 2,533 lots						- yns	558/D	
1000 00	ny willow	1 E,500 100		Latest	Previous	High/Lov		- Nav	634/0 626/0	6
441-3	11.1	153 jots	Oct	10500	10257	10500	10050	The same of the sa	_	6.
Yestel del		r 2,844 lots	Nov	1059 <i>0</i> 1048 0	10372 10326	10600	10170	TOTA	BEAN OIL	. 60,0
1441	ily 142 110 00		Feb	9980	9811	10020	8600		Close	P
9950-100	100 0.00	ii iots	Mar	9420	9311	9470	9300	Oct	23.35	2
		r 4,260 loks	Apr	8975	8838	8975	8830	Dea	29.72	2
TOME OF	IIÀ MI UDAG	1 4,200 1000	May	8650	8486	8700	B400	dist	23.99	
6210-5	7.5	1 lots	Jun Jui	8450 2330	8236 8115	8480 8330	8270	Mar	24.31	5
			-	U-OLRI	2110		GE U	May	24.54 24.65	2.
Total Cal	IN MILITORE	r 7,283 lots	~~~	4 15 man	es;\$/toranes			- Aug	24.50	2
	45.4							_ Sep	24.30	2
1355-40	18,4	11 lots		Cloos	Previous	High/Low		BOYA	BEAN ME	AI 1
D)	Window	1.700g	Dec	1307	1274	1318	1260	- 5012		_
	4 1110	1.11	Max	1347	1315	13576	1307		Close	P
			Hey	1378 1410	1378	1375 0	1340	Oct	177.2	17
			Sep	1441	1409	1430	1430	Dec	183.3	14
ork			Diggs.	1474	1442	0	0	Mar	186.4 188.4	18
71 65							_	May	189.5	18
.; \$/troy o			COFFE	E "C" 37	.900lbs; cer	its/ibs		Jul	1907	19
				Close	Previous			- Aug	VM0.0	18
Previous	High/Low	<u></u>				High/Low		_ Sep	189.0	18
407.0	405.3	400.0	Dec	94,50	94.35	95,50	94.00			
410.0	0	0	May	97.65 99.80	97.30 99.50	98.40	97.25	MAZZ	5,000 bu	min
412.8 417.4	412.5	406.6	Jul	102,00	101.66	100,25 102,05	99.50 101.50		Close	P
421.8	417.0 420.5	416.5	Sep	103.95	103.55	104,00	103.60	Dec		
426.4	423.0	419.4	Dec	105.50	106.50	106.75	106.40	Mar	22714 23712	2
430.7	0	0						May	243/0	24
<35.7	0	0	BILOAS	t Warrent D	-11" 172,00	00 Pres	and the	- Jul	246/4	24
440.6	438.0	436.0	30000	_				Sep	244/2	24
				Cione	Previous	High/Low		Dec Mer	246/0 252/0	24 25
y oz; \$/tro	y QZ.		Oct	10.52	10.82	10.62	10.43			
Previous	High/Lon		Mar	10.54	10.58 10.00	10,59 10,56	10.48	WITEA	7 5,000 bu) mic
			May	10.55	10.00	10.57	10.47 10.48		Close	Pr
448.0 454.7	440.0	435.5	Oct	10.58	19.00	10.61	10.52	Dec	277/4	27
460.6	446,5 451,5	442.0 448.5						Mar	292/0	29
468.3	456.0	456.0	COTTO	100 CE 148	cents/lbs			_ May Jul	296/6 304/0	29
0	0	o .	-					- Sep	308/4	30
				Close	Previous	High/Low		Dec	317/0	21
			Oct	73.47	73.70	73.70	73.11	LIVE	ATTLE 40	
OZ, Cônh	ATTOW DV.		Dec	7 <u>2.34</u> 73.47	72.28 73.40	72,49 73.60	71.95	=:==		
Previous	High/Low		May	74.00	73.90	74.05	73.70 73.65		Close	Pr
			Jul	74.05	74.07	74.20	73.90	Det	79.00	78
479.8	477.5	477.5	Oct	69.50	69.60	69.50	69.50	Feb	76.25 74.60	75 74
483.4 467.4	O -4400, D	0 483.0						Apr .	75.35	76
489.8	9	0	On Allen	E AME	15,000 Hac	- Illian		366	73.10	72
498.1	498.0	484.0	4100	Close				Aug	71.75	71
506.5 513.0	504,0 511,0	501.5 508.5			Provious	High/Low			71.60	71
520.8	0	0	Nov	136.70 132.56	136.70	138.90	135.60	LIAE H	OG\$ 30,00	00 lb
531.9	530.0	527.0	Jan Mar	132.40	132.40	132.70 133.25	131.55 132.10		Close	Pr
535.3	0	0	May	135.40	132.10	132.50	132.50	Oct	53.85	54
			Jul	132.40	132.10	132.50	132.50	Dinc	51 .60	52
								Feb Apr	49.27 48.42	40
	000 lbs; cer	nbe/Ros						Ten	46.60	46
Previous	High/Low		MICH.	725				Jul	50.00	50
124,80	128.00	126.20	REUT	ERS (Bas	e: Septemb	er 18 1931	= 10 0)	Aug	48.75	48
121.00	123.70	123.70	1	Sep 27	Sep 26	moth ago	YF 8GO	Oct	44.20	44
117.80 115.60	129.80 0	119.16	I	1783.6	1782.4	1791.6	1872.4	PORK	BELLIES 4	00.00
112.20	114,25	0 173.00	J						Cicas	Pre
111.10	0	0	DOW		lase: Dec. 3		100)	Feb	57.37	_
109.80	111.20	110.20		Sep 26	Sep 25	moth ago	yr 2go	Mar	57.42	56, 56,
106.60 107.40	0	0	Spot	130.11	130,26	131.49	129.46	May	57.70	67.
06.25	õ	G 0		s 131.52	121,43	133.37	129.94	Jtri Ave	57.70	57
	-	•						Aug	59,50	56,

-				
\$OY/	MERANE S	000 bu min;	cents/601b	bushel
	Close	Previous	High/Lor	W
Nov	619/2	815/4	622/0	615/0
Jan	633/6	630/0	636/2	629/4
Mer May	848/2 655/4	842/2 651/2	649/4 658/4	642/0
-may	663/2	658/2	935/4	851/0 658/4
Aug	558/0	854/0	860/2	854/4
Sep Nav	634/0 626/0	633/0 624/6	0	0
-			828/4	623/0
TOTA		. 60,000 lbs; (
_	Close	Previous	High/Lo	
Oct	23.36 23.72	23.48 23.75	23.67 23.84	E0.23
Jugar)	23.99	24.00	24.07	23.63 23.90
Mar	24.31	24.27	24.35	24.20
May Jul	24.54 24.65	24.47 24.55	24.65 24.65	24.50
Aug	24.50	24 40	24.55	24.35
Sep	24.30	24.10	24.30	R4.10
BOYA	BEAN ME	AL 100 tons:	\$/ton	
	Close	Previous	High/Lov	٧
Oct	177.2	176.5	178.0	775.6
Jan .	183.3 186.4	181.6 183.6	183.9 185.8	181.6
Mar	188.4	186,7	100.7	105.5
May	180.5 WAA7	188.0 190.0	180.2	788.3
Aug	190.0	189,0	191.0	189.5 190.0
Sep	189.0	188.7	190.0	189.0
MAZ	E 5,000 bu	min; cents/5	6lb busivel	
	Close	Previous	High/Los	v
Dec	227/4	228/2	228/6	227/2
May	237/2 243/0	237/6 243/6	238/2 244/0	236/6 242/6
Jul	246/4	247/0	247/6	248/0
Sep Dec	244/2 246/0	243/2 244/8	245/0 246/6	243/4
Mer	252/0	251/4	a	244/4 0
WHEA	7 5,000 bu	min; contak	30lb-bushe	1
	Close	Previous	High/Low	
Dec	27714	276/4	278/4	276/2
Mar May	292/0 296/6	290/4 297/6	292/4	290/0
Jul	304/0	303/0	299/6 304/4	297/6 302/4
Sep Dec	308/4 317/0	307/0	0	0
		2004	0	0
	Close	,000 lbs; cen		
		Provious	High/Low	<u> </u>
Des	79.00 76.25	78,47 75.70	79.17 76.30	78.65
Feb	74.60	74.12	74.70	75.67 74.25
Apr. Jün	75.35 73.10	76.07 72.90	75.47	75.15
AUG	71.75	71.45	73.15 71.80	72,80 71.40
Oct	71.60	71,52	71.60	71.60
TAE !		00 lb: cents/ti		
	Close	Previous	High/Low	
Oct	53.85 51.60	54.07 52.10	54.40	53.35
Feb Apr	49.27	49,67	52.40 49.85	51.65 49.20
Ken	46.42 46.80	40.72 00.30	46.85	46.37
Jul	50.00	50,25	50.36 50.35	49.70 49.86
Aug Det	44.75 44.20	48.96 44.07	48.68	48,50
		10.000 lbs; ce	44.25	44,05
	Cica			
_	5	Previous	High/Low	
	67 92			
Feb Mar	57.37 57.42	56.20 58.22	58,15	56.05
Feb Mar May	57.42 57.70	58.22 57.15	58.05	58.15
eb Mar	57.42	56.22		

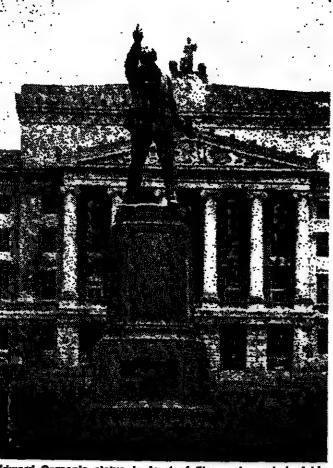




FINANCIAL TIMES SURVEY

NORTHERN IRELAND

Friday September 28



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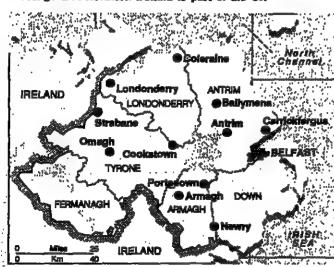
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The second secon

- 100 Table

Edward Carson's statue in front of Stormont, symbol of his





The outside world's idea of Northern ireland is out of date. as violence is far rarer than formerly.

However, the province is different from the rest of the UK, whether in politics, the local economy, the government's attitude or in

industry, as Kieran Cooke explains

In the UK, but different

THE SCENE is an Irish fund raising dinner in New York. A prominent Irish American politician proposes a toast: "And now to our long suffering brethen in Northern Ireland who daily endure the anguish of violence." of violence.

It is overlooked that on average there are 2,000 murders each year in New York, while last year a total of 62 people died as a result of the Troubles in Northern Ireland.

The outside world – including many people on the British mainland as well as those in the US - retains an image of Northern Ireland which is

many years out of date.
The IRA is still operating and continues to carry out its violent campaign, both in the province and elsewhere. The killing continues. More than 16,000 troops are still opera-tional in Northern Ireland. On most days there is a terrorist incident of some kind or another.
But widespread bombings,

riots and the days of multiple killings certainly seem to be part of history. Indeed, in some respects, life in the province is

est crime rates in Britain. For people with a job it is arguably one of the more pleasant areas of the UK to live, with low housing costs, a good, under-used infrastructure, and some of Britain's finest countryside.

of Britain's finest countryside. Yet there is no getting away from the fact that things are far from normal in Northern Ireland. This does not apply just to the security situation. Northern Ireland remains simultaneously part of and sep-arate from the UK.

The province's economy did not fully participate in the mid-1980s expansion of the UK economy. Yet last year, as the rest of the economy was exper-iencing a downturn, Northern Ireland had one of its best years for some time. Industrial output rose by 8 per cent - well ahead of the national average. Two of the province's biggest industries, Short Brothers aerospace and Harland and Wolff shipbuilders, were successfully privatised, though at considerable cost to the government.

Unemployment last year fell by 10,000. The retail boom of recent years shows only little sign of slackening in Northern

or leisure centre on every cor-

ner.
The government is justified in its claims that with terrorist in its claims that with terrorist activity at its lowest level for some years, the shops full, and signs of an industrial revival — in part spurred by new foreign investment — Northern Ireland is in better health today than it has been for some considerable time.

Yet this cannot discusse the

Yet this cannot disguise the fact that GDP per head is still at least 20 per cent below the average elsewhere in the UK, and that Northern Ireland continues to too the artison. tinues to top the national unemployment league, with 14

per cent out of work.

The local economy is unusual in that it has been spared many of the more wide ranging government cutbacks imposed in recent years. In some ways the Troubles have become an industry. They have sustained levels of public spending and support long since gone in the rest of the UK. For mainly political reasons, the state continues to plough large amounts of money - about £1.7bn last year - into the province. While this has created jobs in some areas and maintained liv-ing standards, it has also caused distortions in the local economy and a lack of competi-

Some levels of government aid are hard to explain. Gov-ernment expenditure on the agriculture sector runs at about £150m per year - 13 per cent of total national agricultural expenditure for only 3 per

cent of the population.

More than 40 per cent of the province's workforce are amployed by the state: "An attitude of dependency, allied with a rather inward looking, peroded to characteries the tended to characterise the Northern Ireland approach", says a senior government offi-

But government strategy is changing. Under a new policy unveiled earlier this year, the emphasis will be on improving competitiveness through training and increasing worker and nanagement skills. Mr Richard Needham, Minis-

ter for the Economy in North-ern Ireland, describes the new policy as a fundamental either a new shopping complex change in direction: "govern- Brooke's voyage through the be any more."

ment will no longer merely be supporting industry with cash. Instead, we have to tackle our productivity problems, and build up our marketing capabilities. In a small economy like Northern Ireland, with an output not much bigger than that of a large corporation, you have to tackle things in a very hard headed, competitive

ray." Mr Needham feels that as the private sector becomes stronger the need for govern-ment supports will diminish. about the problems of unem-ployment. Northern Ireland now has the highest hirthrate in the EC. The negative side of this is that the province continues to produce and educate more people at a faster rate than it produces jobs. The posi-tive side is that at a time of growing labour shortages elsewhere, the province is able to

offer large numbers of highly educated young workers. Thousands still leave North-ern Ireland each year in search of jobs. While emigration tends to be an emotional subject, the government has taken a new approach, backing schemes which offer training and accommodation to those who want to go to the UK mainland, perticularly to work in the retail sector: "The hope is that these people will then return to Northern Ireland, complete with their new skills

says Mr Needham. Most leave Northern Ireland for economic reasons. But some have grown weary of what seems to be the intracta-bility of the political situation. This year political hopes have run high: "talks about talks" between the various constitu-tional parties in the province seemed likely. Mr Peter Brooks, the Secretary of State for Northern Ireland, has won praise from all sides for his understanding and patience (even Sinn Fein, the IRA's political wing, has compli-

mented Mr Brooke). The Unionists have softened their stance. There are indications that the government is ready at least to consider some sort of alternative to the Anglo-Irish Agreement, to which the Unionists remain hazardous Northern Ireland political waters has run into trouble over the role of the Irish government in any new round of talks. Mr Brooke's boat is still afloat, but is looking increasingly unseawor-

thy.
One of the problems with Northern Ireland politics is that, like the economy, it has been largely divorced from the outside world. Direct rule has taken away the need for local political responsibility. Some of the province's political leaders seem to have become com-fortable with the status quo and have no real wish for

For its part the Irish Republic does not seem ready to contemplate any significant switch in policy. Earlier this year the Dublin government reaffirmed the Republic's constitutional claim to the six counties of Northern Ireland – despite the fact that there is an almost complete apathy in many parts of the country about develop-ments in Northern Ireland.

Mr Charles Haughey, the Irish Prime Minister, made what was deemed an historic visit to Belfast earlier this year to talk about the opportunities that the single European mar-ket offered to both Northern Ireland and the Republic. Mr Haughey said it made sense for north and south "to combine in facing the problems and oppor-tunities" of the single Euro-pean market. There was much talk about cross border

co-operation.
Yet the level of trade between the two parts of the island remains very low only £1.3bn last year - while cross border transport infrastructure continues to be woefully inadequate.
The government in Northern

Ireland, private industry and others realise that whether the province likes it or not, things

around them are changing.
Mr Tony Hopkins is head of
the Industrial Development Board, responsible for attracting foreign and domestic investment in the province: We can no longer talk of a domestic market or even a UK market. Now it is a European and world market. In the past, Northern Ireland might have

IN THIS SURVEY

political solution to the Troubles exercised all sides this Short Brothers and Harland and Wolff can be seen as test cases for the future of industry

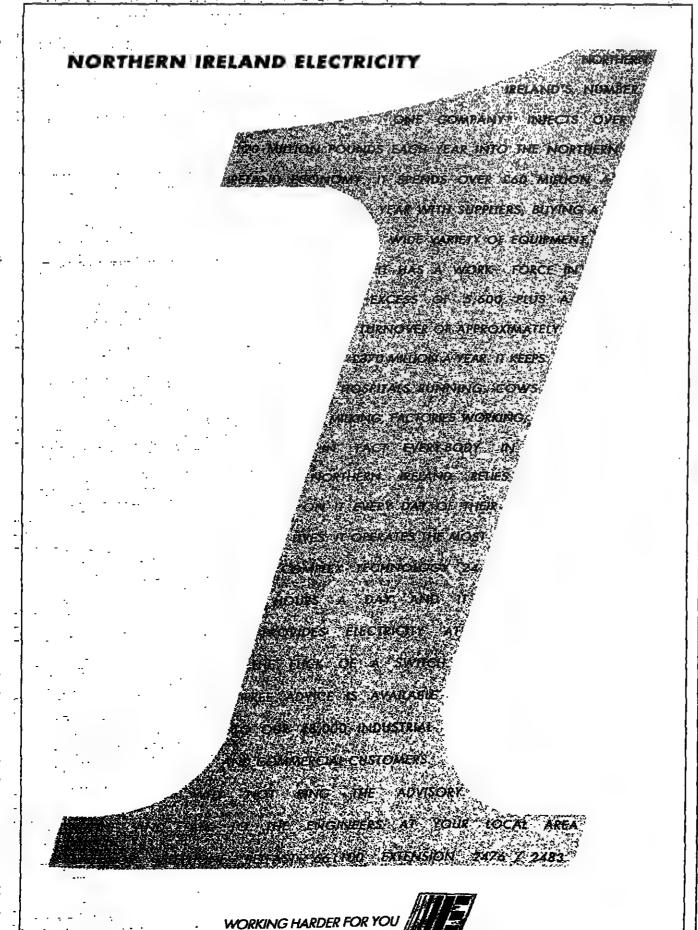


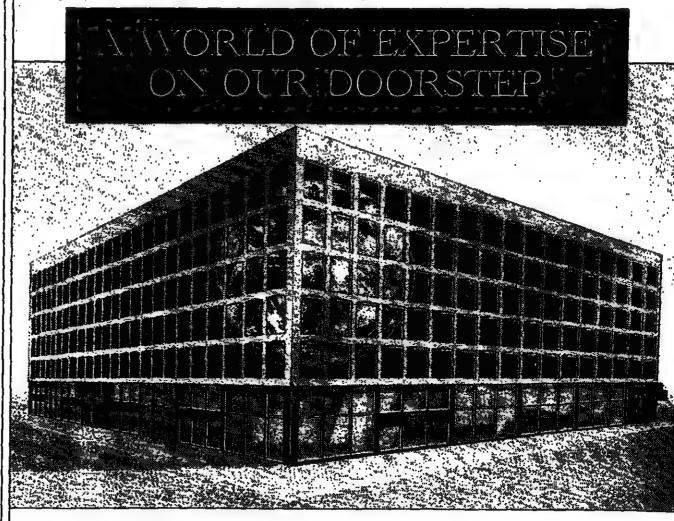
Di kreinetrini Clavali easier to attract compar the province, says Chief Executive Mr Tony Hopkins; Energy:

Employment the govern-ment has seen a case for interfering, in the shape of the Fair Employment Act, to strive for a balance between Protestant and Catholics Londonderry: new life for an old trouble spot as compa

such as Fruit of the Loom move here; Tourism: with the help of £32m from the EC, the holiday industry is promoting the idea that beauty rather than a bullet awaits visitors Retail and property







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POLITICS IN Northern Ireland

has begun to bustle again. M

Peter Brooke, Northern Ireland

secretary, has made speeches

and said fine words. This sum

mer has seen high-profile meet

ings between nim, the Union

ists, the nationalists and Dublin.

change of mood is anecdotal; it

tells of a greater spirit of

sides have been under pressure

not to be the party that

blocked progress, and in North-

ern Ireland terms that is some

essary foundation for further

progress.
Mr Brooke's "initiative".

started in January, has hardly

On the contrary, the Northern Ireland Office initially pre-

ferred to call it a challenge. His

Bangor speech at the begin-

been a grand master strategy.

The best evidence of a

36







Mr Peter Brooke, far right, has exploited a more positive mood and persuaded Rev ian Palatey, Mr John Hume and Mr James Molyneaux to talk about talks

POLITICS Even slow progress is welcome, writes Ralph Atkins

Now Irish eyes are smiling

ning of the year detected "enough common ground" between the province's politi-cal leaders to make talks about a better structure for local government in the province worth-

He was making a carefully constructed appeal to all con-cerned to find a way of giving some of the powers now concentrated at the Northern Ireland office back to local politicians. The result, eventually, might lower tension between the two communities, the argu-

Not many expected Mr Anglo-Irish Agreement -

opportunitiv

Belfast today is a city of vision and opportunity; a city with

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walkways are being established and a new weir will raise the

water level and establish the river as an attractive focal point

a hetter Belfast hegins

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George Mackey, Mike Smith, Michael Roberts

LAGANSIDE

of this key area of the city.

response as he did. After six months of bilateral meetings, Mr Brooke found himself on the verge of being able to announce how soon round-ta-ble talks could start. Commentators reached for their history

The Northern Ireland Office believes the return to normal political dialogue is a signifi-cant achievement in itself. Crucial to the new atmosphere has been the subtle change of tone by the Unionists. For five years since the signing of the Unionist politics has been epit. omised by the slogan "Ulster says No

Unionists refused, with lew exceptions, to meet government ministers, while every opportunity to complain about the influence the agreement gave Dublin in the internal affairs of the province, was

That vehemence has not disappeared, and it is backed by opinion poll results. But the tactics have changed - away from defiant, noisy protests. They are now concentrating on trying to negotiate the agreement out of existence. "Maybe we have become more mature," ays one senior Official Union-

Mr Brooke, who sees his role as a "facilitator", has managed to exploit that change of mood to some extent. "In these talks he has said he is prepared to consider an alternative to the Anglo-frish Agreement. That is music to our ears," says Mr Sammy Wilson, former Democratic Unionist Party Mayor of

Talks with Mr Brooke bave been led by Mr James Moly-neaux and the Rev Ian Paisley, eaders of the Official Unionis Party and Democratic Unionist

Party respectively.
The Unionists set three preconditions at the start: that an alternative to the 1985 Agree ment should be considered: that conferences between British and Irish ministers held under pact should be suspended; and that the joint British/irish secretariat near Belfast should also be put on

The apparently insurmountable demands were gradually whittled away - almost certainly reflecting genuine move-ment by either one side, or more likely, by both the gov-ernment and the Unionist par-

Full details have remained secret, but it is clear Mr Brooke has managed to portray a gap in meetings of the Anglo-lrish Conference as a "suspension". The Northern Ireland Office and Dublin have made more explicit their willingness to consider alternatives to the

1985 Anglo-Irish Agreement. Late on the night of May 22, Mr Molyneaux and Mr Paisley ne out of a meeting at the London offices of the Northern Ireland Office and pronounced themselves "well satisfied" with the package Mr Brooke was offering.

The mainly Roman Catholic Social Democratic and Labour Party has from the start made plain its willingness to take part in talks. The Irish government, too, has been anxious that round-table negotiations should start.

It has not all been plain sail-ing. Mr Brooke has had to work with enormous precision to slot the various competing

emands into place. Dublin, for instance, recognised that it could not expect to be involved in discussions about the internal government of the province. But if a new Anglo-Irish Agreement was being negotiated, the Irish Republic would expect to be involved from the start.

Some people in the Irish Republic were suspicious about the Unionist conditions and frustration.

ioubted their commitment to devolution. Mr Molyneaux, for instance, is widely regarded as a closet integrationist favour-ing greater links with the

For their part. Unionists complained bitterly about Articles Two and Three of the Irish Constitution which lay claim to the territory of the north. Will they be included in talks, they ask? Many in Dublin, however, believed it was a red herring designed to increase pressure on the Irish government

The local Tories, meanwhile, have failed to match local expectations. They were this year intended to offer a genuine alternative to traditional Northern Ireland politics, by giving a chance to vote for the UK governing party. But in May's by-election for the staunch Unionist territory of Upper Bann, they were humiliated in sixth position, behind Sinn Fein, the IRA's political wing. It a sober reminder, perhaps, of how little change there has really been in the province's politics.

As for Sinn Fein, there is speculation about the internal debate over its strategy of using both the ballot box and Armalite rifle. Some may like to believe that political progress destroys the terrorists' cause, but this could be wishful thinking.

At most, only a few Sinn Fein members question some of the IRA's tactics.

Against this background, Mr Brooke knows he has only begun to scale the footbills in his effort to find a political solution for Northern Ireland. He is still arranging how talks could take place. Even the agenda of such discussions has not been decided, let alone reached a point where the grievances that feed terrorism can be addressed.

The obstacles are large indeed. At its most basic there is a Unionist community that abhors the Anglo-Irish Agree-ment and is willing to sit down and discuss its possible replacement (the DUP and Official Unionists have drawn up their own alternative). They want an agreement that gives

Dublin less say.
On the other side is the nationalist community, which identifies with Dublin, and which has seen that they have had more of a voice under the Anglo-Irish Agreement. They, too, are willing to talk about an alternative, so long as it gives up none of what has been

Mr Brooke's skills as a diplomat now face a severe test in a speech to sixth-formers earlier this month in Ballymena, he urged a demonstration of political will by local politicians. He would set the pace, if neces-

sary, he said.
His words were almost certainly a recognition that more vision and push may be required, rather than a sign of

Together, the two companies have in recent years epitomised the shifting tortunes of Northern Ireland's industry. In the 1990s these two prime private employers could be tests of the region's capacity to change and survive in an increasingly competitive aconomic climate, write Jimmy Burns and Jim Flanagan SHORT BROTHERS:

SHORT SROTHERS and Harland and Wolff do more than just rub shoulders on the east shore of Belfast Lough.

On the runway

The Gulf crisis is a mixed blessing for Short Brothers. While it has put a question mark over the 16 Tucanos ordered but not paid for by Kuwait, the company is no longer facing the uncertainties of the "peace dividend". The company is believed to have stepped up production of other defence products.

Short Brothers' annual report and accounts for the year to the end of March 1989 (the last published accounts), underlined the deep sense of impending crisis which the formerly state-owned company was operating under, before its sale in October last year to Montreal-based Bombardier.

Thanks largely to the £780m launch aid provided by the government in the form of grants, waived debt, and interest-free credit, the company was able to take flight under its new owners with its financial burden cleared.

The company now talks of making itself profitable "as soon as possible so that to insure its growth and a sound future for its employees and

suppliers."
Details on performance will have to wait for publication in January of its 1990-91 accounts. However, senior management appears to have taken as an indicator of its revival the sales turnover figure of approximately £240m, of which £125m was in the form of exports from the UK in the year to January 1990. This compares with sales turnover figures of £187m in 1988.

The company's new strength comes from re-organisation of its main activities, the start of a £200m four-year investment programme in plant machinery and facilities, and a radical overhaul of working practices.

Its main contracts over the past year have included one for £250m with Canada Air to supply the central main fuselage and wind control surfaces for the Canadian group's RJ: regional airliner.

A large share of Shorts aeronautical engineering skills continue to go into designing and manufacturing aerostructures. Major contracts renegotiated during the past year have included £75m-worth of contracts with Boeing for the sup-ply of windflaps for the 757 aircraft and the under-carriage doors for the 747s, as well as the supply of jet engine nascelles to British Aerospace.

The expansion of its production line to supply wing sets for the Fokker 100 sirliner, is the company says, particularly important to future turnover in its aerostructures division.

The investment programme has already led to a big revamp of plant machinery and facili-ties. Shorts has also replaced g highly centralised and remote management and collective

hargaining structure.

Now there are five business units within which front-line managers and elected trade union representatives in works committees discuss pay and conditions. Management says that the new business units have made trade union leaders as well as management more accountable and have contributed to greater efficiency and speed in decision making.

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The company's fair employ-ment record continues to improve under government legislation and encouragement from Bombadier. Twelve per cent of its 8,000 workforce is Catholic, compared to 5 per cent in 1979, while more than 20 per cent of new recruits over the past year were Catholic.

HARLAND and WOLFF

Outlook: good

A recent announcement that this shipbuilder was forming two new property companies ended a remarkable year for a company synonymous with heavy engineering in Northern Ireland for more than a cen-

tury. Eighteen months ago the company's survival was in doubt. Spiralling losses, a shrinking order book and poor morale among the workforce threatened to sink more than 125 years of shipbuilding tradition in Belfast.

But a management-employee buy-out(MEBO) led by John Parker, the Harland chairman, precipitated the most radical re-organisation in the company's history and revived its

Several subsidiary companies have been set up as inde-pendent operations in the Harland group. Executives have been scouring the world for orders and a new enterprise culture is blossoming.

When the government made it clear that a return to the private sector offered Harland its best chance for survival several options were examined.
The MEBO eventually

emerged after Parker and his advisers had burnt the mid-night oil with the province's

economic development agen-

Although the government wrote off substantial debts and recapitalised the company, Parker and his team had to raise

Mr Fred Olsen, the Norwegian shipowner, became a figure in the privatisation, investing \$12m in the MEBO and placing orders for three Suezmex oil tankers with the yard. Mr Olsen has since placed orders for another two tankers, filling Harland's deliv-

ery capacity until 1993.

The company is recruiting workers for the first time in several years: about 300 are being taken on to help with steel work required for the Olsen order.

Another important factor in the MEBO success was the decision of nearly all 2,400 employees to buy shares in Harland.

The group's first unaudited results for the 39 weeks to March 31 this year show a profit of 2500,000 after tax on a turnover of £68.7m.

The outlook is promising, with demand for tonnage on the world market growing and prospects for the world ship-building industry better than at any time in the last 15 years.



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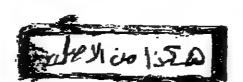
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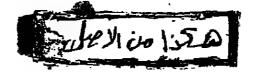
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NORTHERN IRELAND 3

THERE COULD be a surprise when proposals for privatising Northern Ireland's electricity

industry are published shortly in a Government White Paper.

Contrary to speculation, it is by no means certain that Northern Ireland Electricity,

the public utility, will be sold

off as a single entity, in spite of

being the smallest non-inter-

connected system in western

Northern Ireland has no nat-

ural gas alternative and minis-

ters are known to be concerned

at the prospect of creating a powerful private sector monop-

oly. Officials at the Depart-

ment of Economic Develop-ment are thought to be

considering several options, including selling off NIE in

parts with separate generation

and distribution companies. Dr Roelof Schierbeek, chair-

man of NIE, is known to favour privatising it as a single unit, but the utility's public

the sell-off must be in the hest

The White Paper before Christmas will be followed by

draft legislation early in the

new year. It will then have to be passed by Parliament before

The plan is to offer shares

The privatisation discussions

have taken place against a background of a more

FALLING PRICES in the lamb

and beef markets have brought an air of gloom in spite of the

summer sun's bonus to cereal producers. Also, proposals by EC Agriculture Commissioner

Ray McSharry to cut farm sup-port measures by 30 per cent have worried many farmers.

Moreover, possible implica-tions of the Houston pact and the ramifications of GATT

have done nothing to help

The most recent farm census

returns from the Department

of Agriculture are revealing. In

the main they show reductions in cropping and dairying, but an expansion in beef cattle,

For the first time in five

years the number of cattle

exceeds 1.5m. - a 3 per cent

The sheep breeding flocks

increase on the previous year.

this summer were estimated to have numbered 1.1m ewes, a

year-on-year growth of 6 per cent. While high, in each of the

past two years growth was recorded at 11 per cent.

commercial laying flock, now at 3.2m birds, is back to the

As for poultry, the province's

cheer them up.

and sheep breeding.

for sale in the spring of 1992.

stance has always be

NIE is privatised.

interests of the consumer.

Europe.

Industrial Development Board

A job of work to remedy unemployment

THE JOB of Mr Tony Hopkins, Chief Executive of Northern Ireland's Industrial Development Board (IDB), is not an easy one. The Board, set up in 1982, is responsible for attracting outside investment to Northern Ireland and encouraging growth at home in order to, in the words of one of various strategy documents. "maximise continuing employment opportunities . . . in industry and tradeable services."

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As Mr Hopkins, a native of the province, says, the IDB cannot avoid the fact that Northern Ireland's image is a problem. The violence does have an impact and we certainly don't brush aside the

However, the IDB detects that attitudes are changing. "Investors are taking a far more calculating, methodical approach. There are still inci-dents but the level of violence is at a low level compared to many parts of the world," says Mr Hopkins.

Attracting investment has become increasingly easy, with the last two years by far the most successful in the IDB's history. "We have been able to attract companies on the back of other investments. Companies like Montupet from France, Daewoo from South Korea and Fruit of the Loom

"The message is getting back to Japan"

from the US come to Northern ireland because they realise that others are succeeding here and that this is a competitive environment," says Mr Hop-kins, who has been head of the

DB for two years.
Japanese investors were at sirst cautious about setting up in Northern Ireland, but now there is much more interest. The message is getting back to Japan that there are oppor-tunities here. Japanese companies, mainly involved in car components manufacture, now employ 2,500 people here. That might not sound much, but in Northern Ireland terms it that further investment from



Mr Tony Hopkins, Chief Executive of IDB

Japan will be so much easier to

The IDB has been criticised for not creating enough jobs -and for making promises that have not materialised. Earlier this year a report by the Northern Ireland Economic Council concluded that of 23,000 jobs promoted in more than 300 companies assisted by the IDB in the 1982-88 period, only 10,000 jobs had been created.

The council said: It could be argued that, given the fairly unique circumstances of the Northern Ireland economy over the period looked at, and in particular the difficulties presented by civil unrest, the performance of the IDB was quite creditable. In comparison with the continuing high levels of unemployment . . . on the other hand, the achievements of the IDB would appear to be

negligible."
The IDB welcomes the report but does not agree with all its findings. We welcome the way the debate about job creation has now opened up. We might not have achieved all we set out to do, but our job cannot be solely concerned with creating jobs. To do that, we have to increase the competitiveness of Northern Ireland firms," says Mr Honkins.

The IDB admits that in the put too much emphasis on

bringing in investors to create jobs, some of which were only short term. "Now we are plac-ing far more emphasis on research, marketing and training so that companies can improve competitiveness and create long-term employment opportunities throughout the

"The idea of the domestic market is disappearing. We cannot protect ourselves. We have to be seen to be competitive," says Mr Hopkins. The IDB, while not disclosing the exact levels of aid and support it is ready to give to investors, says that its incentive package equals those given by compet-ing agencies in the Irish Republic, Scotland or Wales.

We have that package basi-cally because everyone else has one. But we don't see it as the main part of our armoury. Now investors are looking at different things. The Japanese and others look at our position within Europe. They look for skills availability, a flexible workforce and a good educa-tion system," says Mr Hopkins.

The young workforce is one Northern Ireland's big pluses, says the IDB. "Compa-nies looking to the future will see potential labour shortage problems in many other parts of Europe. In the coming years the 16-25 age group will shrink

"The idea of the domestic market is disappearing'

by 25 per cent in England and in Scotland by 28 per cent. In Northern Ireland it will drop by only 11 per cent," says Mr Hopkins. He admits that he is often under great pressure to place jobs in unemployment blackspots like West Belfast and parts of Londondarry.

We have had some success and we obviously give greater priority to those areas. But we cannot direct companies as to where they should go or offer them lavish incentives for setting up in a particular area. In the end we have to attract people on the intrinsic merits of doing business here.

Kleran Cooke | size it was before the salmo-

ENERGY

Top of the agenda

protracted debate about future power generation policy in Northern Ireland.

Few economic Issues have been as vexed or as controversial in recent years. Energy policy is at the top of the eco-nomic agenda because the province still depends on expensive fuel imports for elec-tricity generation.

The way ahead seemed straightforward last year. The Government had already announced the privatisation plan and said the immediate demand for electricity - now growing at 3.5 per cent a year - would be met by expanding coal and oil-fired plant at Northern Ireland's most mod-

ern power station, Kilroot, near Carrickfergus in Country

Lignite, or cheap brown coal. the province's only indigenous fuel, could be exploited later. Although two international consortiums are working on new plans for lignite power stations, the Government has not changed its view on the timing. NIE and trade union officials have pressed for an early start to Kilroot, but work has not proceeded, prompting speculation that other options

are being considered. The most significant alternative has been renewed interest in reassessing the viability of building an electricity interconnector to Scotland. The Scots are anxious to achieve maximum return on investment, and detailed talks on supplying power to Northern Ireland are at a critical stage. An inter-connector would link Northern Ireland to the national grid and introduce an

Two of the province's older power stations are reaching the end of their useful life, so it

element of competition to a pri-vatised industry.

NORTHERN IRELAND ELECTRICITY 1981 High oil prices send electricity prices soaring.

£350m paid between 1981 and 1985. 1987 NIE records profit for first time. £3.7m surplus and decision to review mainland British link.

1988 Profits rise to £11.6m. In July government announces
Kilroot 2 to proceed and NIE to be privatised.

1989 Profit rises to £62.4m. Chairman Dr Schierbeek warns fuel prices are still key profitability.

1990 Tariff link with mainland Britain ends as NIE enters privatisation debate. Profits reach new record of £64.1m.

Government introduces subsidy and GB price linkage:

is thought that both Kilroot

and the inter-connector would be needed before the end of the

decade. The key question would then be which comes first, although the situation may allow for both develop-

DED officials are also exploring the possibility of bringing gas to the province. The prov-ince's domestic gas industry was virtually closed down

three years ago at a cost of £150m, but the Government is

interested in bringing it in for use in a gas-fired power sta-

mitted to piping gas from mainland Britain within the

their families working on the farm - increased by 9 per cent to £200m. The province's share of UK farming income, at 9.3 per cent, is the second highest

on record. Prices for most agri-

cultural commodities rose last

year with the average return to

Because of higher prices, there was a 3.5 per cent increase in the value of gross

output from £821m to £849m.

At £453m, the value of gross input fell by 1 per cent, with a

drop in volume of just over 5

per cent more than offsetting an increase of just over 5 per

The Irish Republic is com-

ments at the same time.

next few years and officials in Belfast are discussing the implications with Dublin.

À tentative proposal involves a single pipeline to a location north of the Isle of Man with two other pipes then branching off to the Republic of Ireland

and Northern Ireland. Estimates about the timing of energy developments in Northern Ireland have proved notoriously inaccurate in recent years with official announcements tending to come later rather than sooner. Civil servants cite the vast

sums of money involved -2500m in the case of a new lignite power station — as justification for what others may see as undue delay. But the additional generating capacity needed by the mid-1990s means the time for talk is almost

The financial position of NIE is likely to attract investors. Over the past ten years the utility has moved from relying heavily on Government subsidies — £350m was paid between 1981 and 1985 — to modest profitability.

In the year to March 31, NIE reported a record profit of 664.1m. The surplus was up on last year and was achieved in spite of a sharp increase in heavy fuel oil prices and a weaker pound.

Jim Flanegen

AGRICULTURE: Michael Drake reports

Farming figures

nella crisis. There were signs, too, of growth in the broiler sector, where 5.4m birds were recorded in June, compared

with 5.2m the year before. Farmers put 2 per cent less land overall - 65,400 hectares - under the plough this year. However there were indications of greater interest in some crops.

These were oil seed rape, by 45 per cent; wheat, up by 17 per cent; oats, up by 6 per cent and winter barley up 3 per cent. Potato farmers increased their involvement a little, especially in the seed potato sector. However, almost half the area under crop was sown with spring barley and this dropped by 9 per cent. In spite of the increases in oats, wheat and winter barley, this contributed to the third 4 per cent annual

reduction in a row in the total Two years ago Ulster farm- under 5 per cent.

ers harvested 5,800 hectares of silage. This has dropped sharply by more than 2,500

hectares. Horticultural crops have changed comparatively little and, at 3,400 hectares, are estimated to have fallen only 1 per

cent since 1989. The agricultural labour force has increased marginally to 59,300, largely because there are more casual or seasonal workers on the land.

According to the Department of Agriculture's statistical review, gross output on the province's farms rose by 3.5 per cent last year, a 4 per cent fall in volume being offset by an 8 per cent rise in the average return received by farmers.
Gross input is said to have
fallen by 1 per cent with the
volume of inputs used falling

cent in average cost. The main factor in the lower value of inputs was a fall of 57 per cent in imported store cat-tie. Expenditure on feeding by over 5 per cent and their Theore

increased. Overall, agriculture experienced another good year, although some sectors fared better than others with marked increases in milk, pigmeat, eggs and potatoes.
The £400m a year beef and sheep processing industry, which employs 3,200 people, Total income from farming which measures returns to farmers and all members of

was given new guidelines in a report commissioned by the Industrial Development Board and the Livestock Marketing Commisssion, Companies were told by the Government to ensure improvements in quality, and consistency of supply of raw materials continued to be prime objectives. Significant facts about the

less favoured farming areas

(LFA) have been revealed by Shells Mages, senior economist with the Department of Agriculture in an important review: 900,000 hectares - two-thirds of the total land area - lie within the LFA. Agriculture uses 67 per cent of the land with public forestry occupying a further 6 per cent. At the time of the 1981 census around 400,000 people lived in the LFA. where farming occupies more than 20 per cent of the econommachinery running costs all ically active population.

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EMPLOYMENT: the government's role outlined by Ralph Atkins

Discrimination outlawed

role for interfering with the actions of individuals or organisations - in order to encourage good cross-community relations - in Northern Ireland. This year has seen the intro-duction of the Fair Employment Act 1989, which was intended to force companies to take positive steps to ensure a balance between Catholic and Protestant numbers in the

Discrimination and alien-ation run deep. Catholic males are two-and-a-half times more likely to be unemployed than Protestant counterparts. In the engineering heartlands of East Belfast the kerbstones are painted red, white and blue. sewhere in Belfast a "peace line" separates nationalists from Protestants. Children from the two communities are

mostly educated in separate

schools. Examples of distrust are not hard to find at the advice centre run in the offices of Mr John Hume, Social Democratic and Labour Party MP for Londonderry, on the most westerly border of the UK.

"The ordinary young person from the Bogside [the Catholic dominated part of Derry, and site of riots at the start of the Troubles would feel discrimi-nated against by the mere pres-ence of the police force," says Mr Pat Ramsey, a former SDLP councillor. "They can't walk from their own homes to the shops without feeling intimi-

At the Northern Ireland Office, Mr Brian Mawhinney, the minister responsible for community relations, believes there is a positive role for the

government to play in trying to break down barriers across the province.

Arguably the most forceful

action taken by the govern-ment has been the the Fair Employment Act. Since it came into effect in January, companies employing 25 people or more have had to monitor the religious composition of their workforces and submit the results to the new Fair Employment Commission (FEC). The Act outlawed "indi-

rect discrimination" by employers. That covered employment practices, such as filling vacancies by word of mouth, which unintentionally create imbalances in the work-force compared with the local population.

The act introduced powers, backed by threats of fines or exclusion from government contracts, to make companies take "affirmative action" to correct imbalances. That could include targeting job advertisgroups or deliberately locating training schemes in particular areas of the province.

Initial results suggest the Act's impact could be far-reaching. Mr Bob Cooper, FEC chairman, says only about a dozen companies have failed to supply monitoring returns. That paucity of "martyrs" sug-gests there is at least a willingness by companies to face up to the problem. It is already standard practice, for example, for companies to advertise externally and widely for most

What the Fair Employment Act also demonstrates is how careful the government has to be to avoid disturbing the goodwill that exists. The Act, although generally welcomed by all sides, is thought by some Unionists to be too bureau-cratic and too big a burden on business. The mainly Roman Catholic SDLP believes it does not go far enough in tackling unemployment.

In other areas, the government has deliberately sought to dissipate alienation by voluntary means. Mr Mawhinney, who has a £4m budget for community relations, argues that his role is that of a facilitator. "There are still some in Northern Ireland who are suspicious and there are those who are outright resistant," he says. Projects sponsored by the Northern Ireland Office include the "cross community contact scheme" whereby schools and youth clubs can apply for funds for ideas bringing

include visits, musical or sport-ing activities. The dismantling of barriers has begun to spread into edu-cation. The core curriculum for 5-16-year-olds must now include "education for mutual understanding" and aspects of cultural heritage. There is also a common history course.

together young people from the two communities. This could

Undoubtedly, more could be done. In June, the Standing Advisory Commission on Human Rights (SACHR) — set up in 1973 to advise the gov-ernment on offsetting discrimination - recommended extending existing discrimination laws to outlaw "Indirect discrimination" in other areas besides employment practices. SACHR also proposed

extending the powers of the Northern Ireland Parliamentary Commissioner for Administration, or Ombudsman, to allow him to consider actions which were "unreasonable. unjust, oppressive or improp-erly discriminatory."

LONDONDERRY: The city is reviving, reports Kieran Cooke

New life for an ancient city

AS MR DAVID Davis, Mayor of Londonderry, sits in his mahogany lined office in the Guildhall, the sun shines through handsome stained dass windows depicting the

city's turbulent history.

"Things are different here
now," says Mr Davis. "It's just
not propaganda when we talk about a new mood of confidence in the city.

"A definite change has taken place. It's a city to be proud of

Only very recently, however. Londonderry has the dubious distinction of being the starting point for the outbreak of the Troubles in the late 1960s. The army was first called in to Northern Ireland in August 1969 to deal with serious rioting in the city. Areas like the Creggan and Bogside estates became known as no-go, violent areas.

The security forces are still there. But serious violence is the exception rather than the rule now. There have been fewer incidents this year than in any equivalent period over the past two decades.

"The change has not hap-pened overnight," says Mr Davis. "People have been slowly coming together to change things. Buildings inside the city walls have been done up. Bombed out shops have re-opened. Protestant and Catholic bishops have been involved, so have US fund raising groups. Perhaps most impor-tant of all, the government has taken notice of the city's spe-

cial problems." For many years people in Londonderry felt neglected by the politicians and planners who, it often seemed, could see no further than the outskirts of

Late last year Mr Richard Needbam, Northern Ireland's Economy Minister, announced a £65m investment package for Londonderry that included a 260,000 so it retail complex in the city centre. It is hoped that the scheme will create 1,400

The complex is being developed by a company from Bos-ton in the US, and other schemes are planned following the establishment of special links between the two cities. Fruit of the Loom is another

US company that has announced its intention to move into Londonderry, joining others such as Dupont and Desmonds clothing manufacturers. Fruit of the Loom is building, with government assistance, a £60m spinning mill which it is hoped will create 500 iobs.

Other schemes are the devel-

opment of Londonderry's port facilities and, more ambi-tiously, plans to achieve greater cross-border links with the city's former natural hin-terland of Donegal in the Republic Religious algebras Republic Eglinton airport out-side the city is also being developed.

Many problems remain.
Londonderry, with 25 per cent
unemployment (60 - 70 per cent
in some areas) has one of the
highest rates in the EC. While
the city is marginally peaceful the city is generally peaceful, the population has been more divided with Catholics on the population of the Pierre Fords in one side of the River Foyle in the old city and surrounding areas, the Protestants having

moved across the river. But tourists have been returning to this most ancient and beautiful city. Now there is even talk of landscaping the army posts round the the city

NORTHERN IRELAND

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RETAIL AND PROPERTY

Renewed confidence

A MONDAY lunchtime in September, and outside Belfast City Hall, the Rev Ian Paisley is giving a sermon. Only a handful of loyal supporters gather around him.

By contrast the nearby pedestrian streets which crisscross the City centre are crowded with shoppers congregated around familiar bastions of British retalling. Towering above the futuristic Castle Court shopping complex, one billboard motto sets out to summarise a way of life: "The Reflection of You", it says.

The retail and property market in recent years has become a measure of confidence in Northern Ireland. The Department of the Environment commissioned a report earlier this year from London consultants Investment Property Databank: it found that over the period 1980-1989, retail investments in Northern Ireland showed an annualised total return of 16.9 per cent per annum, outper-forming the average total return for UK retails by 2.2 per-

centage points.

Over the same period, the annualised return from property in Northern Ireland averaged 17.3 per cent per annum compared with a UK average of

13.9 per cent per annum. Last year saw property returns in Northern Ireland at the highest point. Over the past decade, office investments in Northern Ireland have cent per annum against the national average of 13.9 per cent. Belfast offices have achieved an average total return of 15.8 per cent per annum, outperforming all the

other regional centres. The rise in Belfast retails over the last decade was fuelled by a rapid increase in demand for a limited stock of high quality retail space. This demand reflected in part the general upturn in the UK economy and more interest from big mainland UK retailers who had formerly avoided the city.

Last year saw property returns at the highest point

The city's catchment area also shows that a higher than average percentage of the shopping population is employed in managerial and professional occupations and so has higher than average

Development has been focused in and around the City centre, with Castle Court emerging as the most poignant image of economic regeneration. However, investment ground as the size and mobility of the local population grows.

The 230m Yorkgate shopping and leisure complex is being

developed jointly by Ewart and the Co-operative store chain on the site of a disused tobacco estant communities. The area is run-down terraced houses painted with political graffiti.

Mr John Mcliroy, Ewart's chief executive, publicly plays down any suggestion that the Yorkgate development responds to political calculation and that the government is using it to counter religious-

ly-based political divisions. Yorkgate has been conceived, according to Mr McIlroy, because the people of Northern Ireland have a higher capacity to spend than on the

Mr Eric Cairns, Chief Execu-tive Northern Ireland and Scotland for Halifax Property Services, believes that Northern Ireland, and in particular Belplayer" in the property and retail market place over the medium term. He emphasises the growing tendency of the government and some private companies to relocate their workforces in the area.

Nevertheless, although rents

have been rising in Belfast city centre, demand has slumped

somewhat as has been shown by the lower level of premiums paid for shop leases in 1989 compared to the inflation prices of 1988.

Reduced consumer spending has resulted from high interest rates, and a substantial increase in the amount of

retail floor space as a result of the recent opening of two big shopping schemes. Some Belfast estate agents fear that the city is not only in

Jimmy Burns

TOURISM

Natural assets, not bombs and bullets

THE AMERICAN Society of Travel Agents (ASTA), regarded as the most powerful tourist organisation in the world, is now telling customers that Northern Ireland has many good things to offer rather than bombs and bullets. Tourism was virtually wiped out in the 1970s, when the cam-

paign of civil disorder peaked. Since then, the industry's leaders have worked tirelessly to restore confidence and tackle

the negative image abroad. Co-ordinated private and public sector leisure projects in provincial towns, improved accommodation, better air links and a new approach to tourism development have revived a sector employing around 9,000 people.

For the first time in 21 years the industry last year sur-passed the one million tourist mark - hardly cause for large-scale celebration but at least an indication that the trend is upwards.

The European Commission is supporting the development of tourist attractions unique to the province with an injection of £32m over the next three

years.
The bulk of the money will go to public bodies and the pri-vate sector is being encouraged to invest in tourism in areas where Northern Ireland can be seen to have a natural advantage, such as activity holidays

A new financial package started this year

such as angling, golf, riding and field sports. Of the 2 million-plus holidays taken by Northern Irish people in 1989, 980,000 - or 48 per cent - were spent on home ground compared to 25 per cent in the Republic of Ireland, 17 per cent in mainland Britain

and only 10 per cent abroad. The squeeze on interest rates undoubtedly played its part in stemming travel abroad, but it was also increasingly attractive holidays on home soil that encouraged people to stay in the province. By holidaying at home, they contributed £70m to the industry compared to just £31m in 1988.

tourists to 1.7 million a year and increase the contribution tourism makes to GDP which, on average, remains lower

than the rest of the UK.

A new financial package for tourism started this year aiming to provide the type of facilities tourists require in places where they are neede

Various international events around the province should ensure a bumper year for tour-

The Belfast to Liverpool ferry is closing

ism next year. Belfast is a stop over port for the famous Tall Ships Race, and local industry has been queueing up to spon-sor the event; a festival of Japan is planned and the world's top rose breeders will be in the province for an international rose convention.

In spite of general optimism, however, Northern Ireland will suffer a blow next month when

the only sea link with England disappears. The Belfast to Liverpool ferry, which has brought thousands of tourists to the province over the years, is closing because of substantial financial losses on the

The vessel used on the route has too much passenger accommodation enough freight facilities. Exhaustive endeavours to

try to get an alternative ser-vice continue, but the loss of the ferry underlines the transportation problems associated with being on the fringe of

Sealink, first for Northern Ireland.

Sealink's continued commitment to Northern Ireland is total. With up to 9 sailings each way, each day, we operate the most intensive schedule, carry more freight, motorists and foot passengers than any other operator serving the Province.

Our on going programme of route improvements helps maintain the highest standards of efficiency and comfort. And, the Sealink fleet of ferries are the most modern on the short Irish Sea routes.

Sealink and Northern Ireland together, we'll sail through.

For more information, call these numbers: 0776 2262 Stranraer 0574 73616 Larne

型 SEALINK

Stranraer — Larne

The tourist industry is workfactory; it is next to one of Belfast's poverty-stricken inner-city 'interfaces' which ing hard to achieve stiff Government targets set a year ago. Over the next four years the aim is to boost the number of danger of having too many shops but may also be facing shown a total return of 15.9 per separate the Catholic and Prot-

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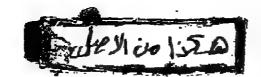
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without cruelty to animals. And the least known fact about Nectar? It's all done in Northern Ireland. With more and more shops opening in

more and more countries, (there are still opportunities to become a franchisee, or a Master Licensee with exclusive distribution

rights) the future certainly looks bright for Nectar. orthers Ireland BT38 80CL Telephone: (09603) 51590. Fee: (09603) 51740 UK-HOLLAND-IRELAND-ITALY-NORWAY PORTUGAL-SPAIN-SWEDEN SWITZERLAND
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LONDON STOCK EXCHANGE

Active trades by some fund managers

TRADING in Footsie Index options and futures exagger-ated a bullish turn in UK equities yesterday, but early gains were trimmed before the close by reactions on Wall Street to new suggestions of difficulties in the US banking industry. An erratic session in London was also featured by window-dressing operations by institutions seeking to put portfolios in their best light for third-quarter meetings with fund trust-

This morning brings the expiry of the Footsie option and the September futures contract and traders were busy early yesterday arbitraging between the futures and the

Kacal

under

pressure

ONE OF the largest single equity trades was a 7m line of Racal Electronics. The stock

came under pressure through-out the session and ended the

day 11/2 easier at 139p. By the

close some 14m shares had changed hands. Specialists said that UBS Phillips & Drew had executed the deal in Racal, the

biggest individual trade in the

stock for many months, but UBS declined to comment.

It was suggested by traders that the 7m-share block could

have come from the US, where

institutions and private inves-

tors have been aggressive sell-ers of Racal Electronics and its

subsidiary Racal Telecoms for

The last disclosed US holding in Racal Electronics

amounted to some 17.5 per

cent, or 227m shares, down from the 330m held in Decem-

ber last year. American inves-

tors have also lowered their holdings of Racal Telecom,

down from the 14 per cent held in July to some 12.9 per cent. Many analysts believe Racal

Electronics' non-cellular busi-

half year which ends next month. This has triggered the poor performance of the shares

which, relative to the markst, have fallen 6 per cent over the past month, 18 per cent over

the last three months and 24

per cent over the past year. Racal Telecom ended a shade

es will show a loss for the

many months.

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Sep 21	Oct 5	Oct 19
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underlying equities. Selling of the FT-SE future contract was linked to buying of baskets of Footsie stocks. Both the future and the Footsie Index were around 30 points up at best, but they moved downwards almost in unison when Wall Street replaced an early gain of 18 Dow points with a loss of 25

in London trading hours.

By the close, the gain on the
FT-SB Index had been cut to 9.1 for a final quotation of 2,009.1; it stood at 2,007.3 at 4.10pm yesterday, when the September futures contract closed officially at 2,005.3.

The session opened well, with London traders cheered both by the decision to release some on US oil reserves and by the speech in Washington by Mr John Major, the UK chancellor of the exchequer, which was regarded as encouraging hopes for early British entry into the European exchange

A somewhat brighter trend in corporate results also helped

FT-A All-Share Index

the market, especially in the building and construction sector where Redland, the build-ing materials group, increased its interim dividend payment. However, traders were agreed that the mid-session gain of 30 points on the Footsle although points on the Footsle, although also stimulated by hopes of a firm opening on Wall Street, owed too much to futures-re-

owed too much to futures re-lated trading.

The mood turned down abruptly when Wall Street fell and bints circulated in London that a US West Coast bank might be in trouble. Concern over the US banking scene was fuelled yesterday by confirma-tion that Chase Manhattan, one of the most prominent los-

interim figures late last month. The market was oversold and

the appearance of cheap buy-ers instigated the rally. Smith expects annual profits of £34m, the median of the market

A good performance by com-

panies reporting figures in the building and construction

industry gave the sector a much needed boost. Half-year results at Redland included an

increased interim dividend and

a pre-tax profit slightly shows expectations. A sharp reduc-tion in UK operating profits was more than offset by an increase from overseas subsid-

many. Redland finished 10 higher at 501p.

Beazer ended just a penny lower at 89p after reporting an unchanged dividend for the

full year and profits in line with expectations. Countryside Properties finished 17 higher

at 79p after a decision by the

company to acquire 50,000

shares at 63p for cancellation.
This will leave just under 36m ordinary shares in circulation.
A downgrading in current year profits in British Steel to

SSOm from ESSom and a £500m

projection for next year from 2650m saw the price close 2% lower at 116p. A reduction in UK demand is not expected to

be offset by a rise in export volume, but Houre Govett still

sees the stock as a hold, based on its current yield of just over 9 per cent. The warning of losses incurred by its despatch

division issued by the Securi-

guard board triggered a col-lapse in the Securiguard share

price which plummeted from

ers in Britain's post-Big Bang market, is rationalising its European foreign exchange and money market operations. The market faces potentially unsettling factors over the next few days, including the close of securities trading for the third quarter of the year. In addition, Monday is Account day when traders must pay for

day when traders must pay for transactions made during the previous difficult trading account featured by the problems of Polly Peck, whose shares remained suspended last night. In addition, there is continuing uncertainty in the equity market over UK inflation, levels and cornerate tion levels and corporate majority of analysts have it on hold. Smith said yesterday that Hickson had dropped some 30 per cent since reporting

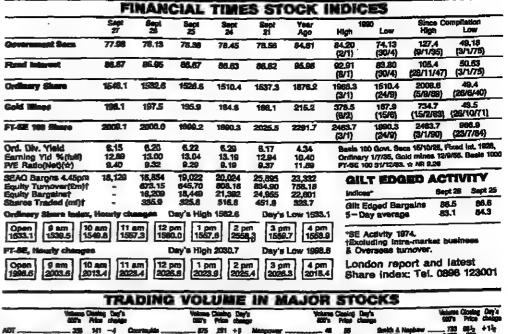
credit payments, and any asset liquidation would hurt an already fragile UK property sector. Clayform produced fig-ures which highlighted this fragility, reporting an interim pre-tax loss of 19.9m from an 18m profit previously. The reversal partly reflected a rise in interest payments from 2400,000 to 28.7m, and the price fell 22 to 94p. On the other hand, British Land continued to improve, helped along by an "inexpen-sive" assessment by Panmure Gordon. The price closed at

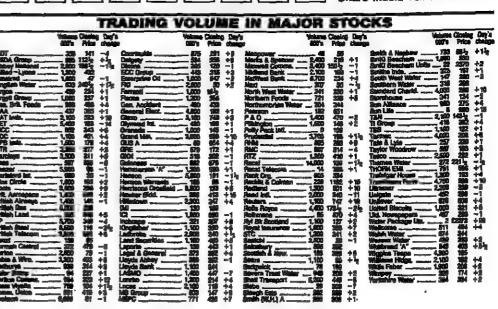
340p, a rise of 5. Reed International fell 11 to 340p as BZW, among others, cut its profits forecast after meeting the company. BZW said Reed would make £280m this year instead of its previ-ous estimate of £295m. "The ous estimate of £295m. "The advertising market is still weak and the worst is yet to come," said BZW. Awareness of troubles in newspaper advertising was heightened by results from United Newspapers, a penny off at 293p. Interim profit was 9 per cent higher at £39 km.

higher at £39.2m. MAI, the financial services and information group, benefited from Laing & Cruick-shank advice that in spite of dollar exposure and poor securitles broking markets, it expected earnings per share growth of 7.5 per cent in the current year. "The recent marked underperformance of the stock appears overdone," said Laing, as the shares rose 5

Other Market statistics,

share index, Page 27





Traders focus on futures expiry today

By Peter John and Deborah Hargreaves

ATTENTION IN the stock market will be on the FT-SE 100 index this morning as futures and options contracts expire. The last expiry period in June was heralded with sharp stock price volatility and claims of market manipulation and price riceing

and price rigging. Brokerage houses have sought to keep share and futures prices in line this week, and arbitrage between the two markets has kept FT-SE stocks relatively steady in a generally uncertain equity market. Dealers are confident that today's expiry will pass off

They believe the climate will be more affected by the change in sentiment in the market than by the tighter trading rules and conditions intro-duced by the International Stock Exchange (ISE) after Stock Exchange (ISE) after June's expiry problems. Mr David Bromley from

S.G. Warburg said: "There are unlikely to be big positions built up because sometimes the future has been cheap and sometimes expensive. I don't think there is going to be any big unwinding." In June several securities houses had accumulated large positions in futures and the

ract is not as large and by yesterday had reached 2448m.

New rules introduced by the stock exchange require dealers with positions larger than 500 contracts in the FT-ST 100 contracts in the FT-SE 100 futures to declare them. Compliance officers and senior dealing staff must be present accompanied in many cases by ISE supervisors.

In the long run, the two markets may extend the period for calculating the FT-SE index

value of open positions in the contract had risen to almost

2900m before expiry. Open interest in the September con-

harder at 238p on negligible Brent Walker fall

The complexity of results and refinancing from Brent Walker gave analysts a particularly busy day. The market, however, had no hesitation in marking the shares lower. Sen-timent was further under-mined when Grand Metropolitan issued a writ claiming it was owed 250m by Brent

The interim profits rise of 53 per cent to almost £46m was above expectations and was described by one analyst as admirable. But the issue of £100m to £120m of a 13 per cent convertible capital bond due in 2005 triggered a more wary

response.
"It is a novel way of doing things," said one analyst. Others argued that the ultimate effect of the issue would be "highly earnings dilutive" because of the near doubling of the number of shares in issue on conversion. They said, however, that the recent sharp changes in the share price meant Brent Walker was not

more worried by uncertainty over how to evaluate the issue and Brent Walker ended 17 down at the day's low of 127p.

being priced on its earnings per share. The market was

BET under pressure BET, the conglomerate fell sharply as more brokers down-graded the company, UBS Philips & Drew cut its current year profits figure by £15m to £335m. Its short-term recom-mendation is to lighten holdings and, over the longer term, investors should hold rather than buy the stock.

UBS said the balance sheet was under pressure. Net debt could rise to £600m because of a need for increased working capital. If that happened, gearing would be 100 per cent, excluding disposals. Interest cover would fall to four times.

The advice followed a cau-tious comment from Hoare Govett and Goldman Sachs in New York. Goldman cut its current year forecast below UBS's, citing rising interest charges and slowing growth in the US and UK. But it kept a cautiously positive stance in the long term. BET lost 14 to 193p in good turnover of 5.4m.

High yielders

James Capel has circulated a list of leading Alpha stocks yielding 10 per cent or more, and some professional opera-tors assumed that the broking house was about to issue buy recommendations. Trafalgar House was bought partly for this reason and its shares

recovered 4 further to 193p. However, there was some uncertainty over the Capel viewpoint. The broking house believes that Trafalgar will maintain the final dividend payment, due in December, but other analysis are less certain. Some felt that Capel may be warning of doubts about the dividend payments of the listed

Buying by one UK securities house was said to have been behind good early performances from Giaxo and ICI. The shares rose 17 and 14 respectively at their best before US selling in the session wiped out the gains. Glaxo ended at 748p, just 3 better on balance, while ICI finished a penny easier at 830p. Turnover penny easier at 830p. Turnover

was steady. Carlton Communications

Equity Shares Traded Turnover by volume (million) 400 I Aşvet

Jul Aug Sep had a good day on suggestions that it was to hold a roadshow for investors. The shares peaked at 332p before closing a

One of the wild rumours that helped depress Standard Char-tered shares on Wednesday was killed off when Mr Tun Sri Khoo Puat, one of the "white squires" that prevented Lloyds Bank taking control of Stan Bank taking control of Standard Chartered in the mid-1980's, announced he had

raised his stake in the bank. On Wednesday there were suggestions in the market that Mr Puat was a forced seller of his stake in Standard. Yesterday Mr Pust said his share-holding had been increased to 5.48 per cent, or 12.225m shares, following the purchase on Wednesnday of 600,000 Stan-

At the close Standard Char-tered shares were 10 up at 269p, having been as high as 278p earlier in the session. Overall turnover reached 4m, well up on usual levels. Hints of an imminent and sizeable asset sale was said to have been behind the improve-ment in Prodential, finally 1%

ahead at 198p. Hickson International, the chemical company, staged a notable technical bounce and closed 15 up at 120p. Smith New Court is one of the few investment banks currently positive on the stock. The

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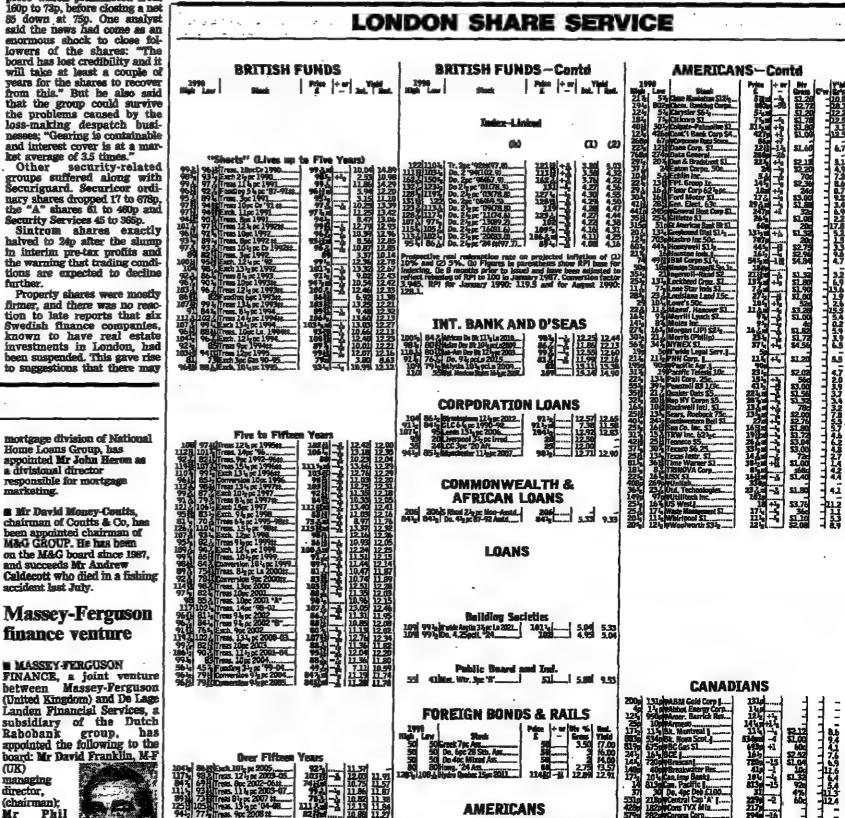
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NEW HIGHS AND LOWS FOR 1990



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APPOINTMENTS

Managing director of **Tyndall Holdings**



TYNDALL HOLDINGS has appointed Mr Kevin Kenny (pictured) as managing director, and chairman of the banking subsidiaries Tyndall & Co, and Tyndall Bank International He was managing director, investment division, and is a director of several investment trusts. Mr David Potter becomes non-executive vice chairman, Tyndall Holdings. He was managing director, corporate banking at Midland Montagu, and is a non-executive director of the Thomas Cook Group, and City of London Heliport.

■ Mr Frank Farncombe has joined NEWMAN, BIRTS & PARTNERS, financial advisers, as a senior executive. He was with the Law Society's insurance advisory service, operated by LIB (London Insurance Brokers), as director of the financial services

LIFETIME, a life assurance company launched in July in the UK by the Bank of Ireland. has appointed Ms Cherry Miller as compliance manager. She joins from Lautro where she was membership secretary.

 ASTEC(BSR) subsidiary Astec Europe has appointed Mr Richard A. Allen as director and general manager European power supplies.

BETTERWEAR CONSUMER PRODUCTS has appointed Mr Terry Hockley as group finance director. He was group finance director of Gripperrods

■ T&N has appointed Dr Michael J. Sleeman as a director of TBA Belting, Wigan. He also becomes general manager of the conveyor belting division. Dr Sleeman joins the group from West Pharmaplastics, where he was operations director.

■ Mr Michael Grainger bas joined the board of BRIDGE INSURANCE BROKERS (MANCHESTER). He retired as regional managing director with Jardine Insurance Brokers, Manchester, in 1988.

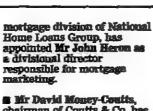


Mr Nick Booker (pictured) has been appointed managing director of ASHFIX, a new subsidiary. He was corporate development manager of parent company Ash & Lacy. Ashfix will sell fasteners and accessories to the roofing and cladding market.

Mr Nicholas Hai has been appointed joint managing director of the ARROWCHOFT GROUP. He was development

 Mr Mark Berton has been appointed senior underwriter and a director of LIVERPOOL & LONDON P. & L MANAGEMENT from October 1. He is senior underwriter and a director of Parr Agencies. Mr Peter Headland becomes underwriter of Parr Agencies from the same date.

NATIONAL HOME LOANS CORPORATION, residential



further.

chairman of Coutts & Co, has been appointed chairman of M&G GROUP. He has been on the M&G board since 1987, and succeeds Mr Andrew Caldecott who died in a fishing accident last July.

Massey-Ferguson finance venture

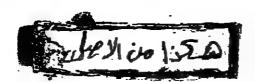
MASSEY FERGUSON FINANCE, a joint venture between Massey-Ferguson (United Kingdom) and De Lage Landen Financial Services, a subsidiary of the Dutch Rabobank group, appointed the following to the board: Mr David Franklin, M.F. (UK)



(managing director); Mr Henk Sterk, director, De Lage Landen; Mr Phillip Black, managing director, De Lage Landen Financial Services, and Mr Paul Williams, financial director, M-S (UK).

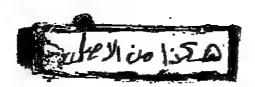
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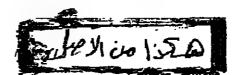


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Money Market Trust Funds

MONEY MARKET FUNDS

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LONDON (LIFFE)

FINANCIAL FUTURES AND OPTIONS

Getting out of the yen

yesterday as investment funds moved out of Japan following the sharp fall in the Tokyo stock market. A 2 per cent decline on Thursday in the Nikkei Index was the trigger for some Japanese institutions to begin moving funds overseas. A number of institutions had been buyers of yen, but by the close of Tokyo trading, sellers had clearly gained the

upper hand. Adding to the yen's decline was the end of the current Japanese financial half year. Over the past month Japanese companies have repatriated funds, and this has lifted the yen. With that now complete an important support for the yen has been removed.

The yen continued to decline

in Europe as Japanese institu-tional selling continued. Activity was concentrated in D-Mark/yen and sterling/yen. The mark finished at Y88.30. up one yen, while sterling closed at Y258.75, up three yen. The US dollar rose slightly

within in a narrow range. Trading was nervous as speculation about the latest developments in the Gulf produced sharp movements on little

Analysts said that until there is a clear sign on the future direction of US interest

Sept. 27 Letter Previous Clean						
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STERLING INDEX					
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OTHER CURRENCIES

Sep 27	£	5
Arcestiss	10466.4 - 10562.6	5600.00 - 5650.00
Australia	2.2590 - 2.2610	1.2085 - 1.2095
Brazii	131,200 - 132,175	
Finland	6.9225 · 6.9455 283.50 - 295.05	3.7160 - 3.7190 151.65 - 157.85
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Malaysia	50.45 - 60.55 5.0400 - 5.0530	32.30 - 32.40 2.6990 - 2.7010
Mexico		2997.00 - 2998.00
N Zealand	3,0315 - 3,0365	16220 - 16240
Saudi Ar	6.9910 - 7.0455	3.7495 - 3.7505
Singapore	3.2880 · 3.2960	17615 - 17635
S.A. (Cas) S.A. (Fe)	4.7995 - 4.8120 7.2065 - 7.3485	2.5660 - 2.5710 3.8610 - 3.9370
Talwan	51.65 - 51.75	27.70 - 27.75
U.A.E	6.8215 - 6.9215	3,6700 - 3,6735
* Selling Pate		

MONEY MARKETS

THE UK money market was little changed yesterday with rates confined to a narrow

range. The key three-month

inter-bank rate was 🛓 higher at

Firm UK rates assistance of £220m. The Bank's only credit market operations were conducted

during the afternoon, when it bought £120m of band 1 bank bills at 14% per cent, and

In Frankfurt tightness in the money market kept short-term rates firm. Call money was at 8.05-8.10 per cent, although at

one stage rates were offered at 8.15 on the liquidity shortage. Draining funds from the market were the monthly

payments of pensions and

public sector wages.

The fall in liquidity prompted some banks to borrow Lombard funds from the Bundesbank at 8 per cent.

The rise in call money rates above 8 per cent has increased the banks' use of Lombard

143 per cent.
Sterling's firmer tone
boosted interest rate futures provided late assistance of around £100m. bots and little impact on the cash market. The belief that there will be no early reduction in interest rates kept spot Among the factors contributing to the shortage were Exchequer transactions of £25m, a rise in the note circulation of £85m and rates firm. One month money was also bankers' balances £50m below target. This was partly offset by bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills, which added

higher at 14% is per cent. Fur-ther along the yield curve, six months money was unchanged at 142-E per cent.

UK clearing bank base leading rate 15 per cent from 5, October 1989

while twelve months was up to at 14% %. In the futures market, December short sterling was up 2 points at 85.52, indicating that futures dealers expect a % point interest rate cut by the year and

The small shortage in the The small shortage in the money market, and the willingness of the Bank of England to supply nearly all of its liquidity needs, left dealing confined to book squaring before the end of the third quarter and the Japanese financial half year today.

In New York the Federal Reserve added liquidity to the banking system using overnight system repurchase agreements. Federal Funds were at 8% per cent, down %. of £250m and provided total

rates, the dollar is likely to remain in a narrow range. The dollar was depressed last week on the belief that the weakness in the US economy would prompt the Federal Reserve to ease monetary policy. How-ever, the Federal Reserve's concern over inflationary pres-sures and the lack of a budget agreement has led the market to believe that an imminent

easing is not likely.
The dollar closed lower at DM1.5700 from DM1.5720; at SFr1.3070 from SFr1.3110; and at FFr5,2550 from FFr5,2625; but firmed to Y138.30 from Y137.20. The Hank of England's dollar index closed at 63.0 up

Sterling rose slightly after Mr John Major, the chancellor of the exchequer, appeared to clear the way for early entry into the exchange rate mechanism of the European Mone-tary System. But investors remained cautious towards

sterling. The market was wrong when it believed ster-ling would join at the begining of September, it's now a case of once bitten, twice shy," Mr Robin Aspinall, currency economist at Hoare Govett, said. Sterling closed at DM2.9400 from DM2.9300; at \$1.8720 from \$1.8640; at FFr9.8375 from

FFr9.8100; and at SFr2.4475 from SFr2.4425. • The new KMS table below shows Ecu central rates as set by the European Commission. Currencies are in descending relative strength. Percentage changes are for the Ecu; a positive change denotes a weak currency. Divergence shows the ratio between two spreads: the percentage difference Ecu central rates and the maximum permitted percentage deviation of the currency's market rate from its Ecu cen-tral rate. Adjustment are calculated by the Financial Times.

	contral contral	Currency amounts against Ecu Sep 27	% change from control rate	% great vs sested sarrow band	Divergence Indicator
Spanish Proma French Franc French Prom Belgian Franc German D-Vlark Italian Urra	132 889 6 85684 0.763159 42 1679 2.04446 1529 70 2 30358	129,009 6,3925A 0,767103 42,4108 2,05899 1541,28 2,32151	-2.92 0.52 0.52 0.38 0.71 0.76 0.78 0.87	3.91 0.35 0.36 0.30 0.17 0.12 0.10	अन क्ष्मक्ष्मक
Durch Gulider	7,79845	7.86668	0.57	0.00	-24

are for Eco, therefore positive change denotes a week currency ext. calculated by Financial Times												
UND SPOT - FORWARD AGAINST THE POUND												
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Sept.27	ε	5	DM	Year	P.Fr.	S Fr.	HPL.	Lie	C.S	B Fr.
Š	0.534	1872	2.940 1.571	256.8 136.2	9.838 9.255	2.448 1.308	1.315 1.771	2201 1176	證	60.56 32.3
DIM	0.340 3.864	0.657 7.233	11.36	88.03 1000.	3,346 38.01	0.833 9.4 59	1 128 12.81	748.6 8505	0.733 8.331	20.5 233.8
F Fr. S Fr.	1.016 0.408	1.905 0.765	2.988 1.201	263 I 105.7	10. 4.019	2.488	3,370 1,354	2237 879.1	2192 0.881	61.50 24.71
HFL Lim	0.302 0.454	0.565 0.651	0.887 1.336	78.07 117.6	2.968 4.470	0.738 1.112	1.506	664.0 1000.	0.650	18.2º 27.49
G S B Fr.	0.464 1.653	0.868	1,364	120.0 427.8	4.563 16.25	1.135	1.536	1021 3636	3.564	28.06 1,00.

Sept.27

Sep 27

Pressury Bills (Buy)

Benk Bills (Buy)

Fine Trade Bills (Buy)

Fine Trade Bills (Buy)

SDR Linked Dep. Offer

SDR Linked Dep. Bid

EGI Linked Dep. Bid

EGI Linked Dep. Bid

165.	-	and a oben o	- 0 40	•		
_	US TREA \$100,000	SULT BOXE 3200 of 1				
net for	Dec Mar Jan	26-00 87-19	88-07	10H 17-29	Pres. 83-22 93-69	
		i winge 29 day's upon is	76 (3867) A. Q 1644 (•		
	6%, 100T) 846256,0		AN CONT.			
_	Opt. Morr Jam	Close 80.54 80.36	80.46 80.46	12.00 12.00 12.00	80.34 80.34	
VD.		MALS above pa		5)		
%	BONE YZ			MIESE (NT.	
634 236 638 579	Dec. Hiter	Com 87.31 87.31	87.39 87.39	U# 07.29	Pros. 87.27 87.27	
185	Previous t	i velicee 37 My's open in	(128) L 0 (683)			
S CERT	TREE M	ال أو عاشم الأو عاشم	M76			
4.65 1.74	Dec Mar	Clest 45.49 64.40	85.57 85.45	25.46 26.34	85.50 85.36	
5.93 6.44 4.36	139 K	87.44 87.64 87.93	86.45 67.23 87.49 67.91		87 L 87 L 87 L 87 L 87 L 87 L 87 L 87 L	
Month	5	打船		21 E	87.26 87.20	
	No.	87.86 87.86 87.86	\$7. 5 5	\$7.JB	87 EL 87 EL 87 EL 87 EL	
AR %	Sep BL WL	87.86 Chr., Figs. 14 Ray's open to	d days to	M27 (\$13)		
6.34 2.41	THEFE SE			941		
18	Size point	5 of 188%		Low	Pour.	
\$\$\$\$\$ \$\$	Dec New Jum	語	91.40 91.40 91.40 91.40	91.81 91.84 91.74 91.50	91.78 91.86 91.67	
170	Sep Dat Mar	91.23 91.23 91.18	91.54	91.50	91.46 91.20 91.15 91.06 90.99	
-143 -143 -143	Sep Sep	4F03			91.06 90.99	
1919		ilac, flys. no ag's opini ini		104 4/10 0		
integ.	THE P	ants of 198°	6			
_	Dec Mar	Close 91.21 91.06	91.07 91.07 91.07 91.07 91.97	91.25 91.05 91.00	91.23 91.67	
:	Jan Sep Date	90.96	91.02 90.99	20.20	91.23 91.07 91.02 90.98	
- 141 ₀	Date Mar Jun Sup	91.95 91.95 91.95 94.95	90.97	90.96 90.97	995 995 995 985	
SE SOUTH SECTION	Estimated Previous d	Triume 404 Triume in	6450 0 (5672)	b		
112	TREE IN	MIN ECU				
	Dec Mar	\$1.47 \$1.62 \$9.64	97.50 97.50	19.49 89.49 89.60	7 mr. 89 50 89 67	
antifice antifice	S	97.64 Tokuma 44 (17'5 open inc			P4.16	
-						
Fr.		Class	ł HSgA	Lev	From. 1996.0	
2.50	Sep Det May	ZHILB		1997.0 2018.0	19%.0 2035.0 2046.0	
33.8 1.60		Wines (1966) T's open lot				
1.50 4.71		CONTRACTOR E			12.4	
9.25 7.49	1.6720 1.6720	1.8614 1.8614		6-mch. 1.5157	1,776	
E.06 .00.		Lates 1.8440 1.5200		1.8434 1.8366	Pros.	
	Des Mar Jan	1.5200	1.6200	1.8166	1.800 1.8162 1.7932	

FT LONDON INTERBANK FIXING

MONEY RATES

8.20-8.35 102-104

LONDON MONEY RATES

Treasury Bills (sell): one-month 14.8 per cent; three months 14.3 per cent; star months 13.8 per cent; Bank Bills (sell): one-month 14.8 per cent; three months 14.8 per cent; Treasury Bills; Average tender rate of discount 14.2 1891 p.c. CEGD Fixed Rate Sterling Export Finance. Make set day September 28, 1990. Agreed rates for period Oct 24, 1990 to Nov 25, 1990, Scheme 11.5, 78 p.c., 1990, Scheme

8.60-8.75 10°2-10°4

114-114

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810-825 918-104 82-83 82-83 81-74 81-83 108-108

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145

The continuous property The continuous p	Estimated : Provious da	volume unta l'Espanial.	L Calls 2 Calls 1237	haja (1 Pada 1272		Estimatel Product da	igipane total. P's apprint, C	Calls 3062 alls 47450 P	Puls 100 No 6968	7 Ga
The second star of the content of th			Tables 1			LIPPE SIR	er Stem Di	G OFTERS		
### AAMAND AND PRICE CORN PRICE C	Price 9100 9125 9150 9175 9200 9225 9250 9275	0.40 0.23 0.12 0.06 0.63 0.01	0.94 0.74 0.55 0.38 0.38 0.17 0.16 0.06	Dec 2.03 0.04 0.08 0.16 0.30 0.49 0.71	MAR 0.97 0.12 0.15 0.26 0.29 0.56 0.73	Price 8458 8475 8500 8525 8550 8575 8660 86425	Dec. 1.01 1 0.78 1 0.56 1 0.38 1 0.27 1 0.18 0 0.12 0 0.98 0	## 0 .78 0.1 .47 0.1 .25 0.1 .25 0.1 .27 0.1	102 07 07 07 07 07 07 07 07 07 07 07 07 07	
Land										Miles Major Miles
### 15-09 16-09 16-00 16	SZÁLJALA SZÁLJALA		100.0	14-	2	TAMES TILSOS		Bak.	les	A1 97-
Simple S			97 19	87-70 87-70 87-70 88-34	87-06 87-06 86-25 86-05 86-05		0.7212	0.7240	0.7220	Az Az
Simple S	See Dec			:	85-11 85-03		Intert	High	Low	Pres. S
Dec		Course and I				Nar Jan	0.6365	0.6366	94346	9 (140)
Second S		1	654. I	Lin	Post.	THEE-W	NITH EXTENS	mi i	0	
### 1.00		93.87		93.07 93.07	29 29 25 26	Date Mark June Sup Date Mark June Sup Sup Date Mark June Sup	91.82 91.87 91.87 91.49 91.22 91.17 91.07 91.02	91.86 91.90 91.76 91.53 91.25 91.20 91.30 91.30	91.81 91.85 91.72 91.49 91.21 91.17 91.07	91.66 91.44 91.18 91.13 91.06 90.97
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Note	1.850 1.875 1.900	840	16 9.37 7.21 9.37 9.37 9.47 9.47 9.47 9.47 9.47 9.47 9.47 9.4	7. 5. 4. 3. 2. 1	45 9 90 7 36 6 36 5 71 3	06 21 07 40 25 60 All correction	7 33 7 47	0 1.7 0 2.4 0 3.1 7 4.9 5 6.2 6 7.6 3 4.4	#4 14 16 16 16 16 16 16 16 16 16 16 16 16 16	7.51 9.05 10.73 10.73
December Gree Clase Charge High Card 17.66 December St. 16 45.50										
1.00										
1.00	_	9 9 10 miles 49,7	Open 6.24 6.18 6.14 04 Total G	2000 96.32 96.30 96.30 per letters	*0.04 +0.16 +0.16 +0.16		96.2 96.1	77 20 10 10	46 68 70	2 100 25 2 100 25 3 550 25 7 75
100 122,712 15,540 1,400 132,712 30,540 2,956	SPT](HI ČI)	9 9 10 miles 49,7	Open 6.24 6.18 6.34 04 Total G	Char 96.32 96.30 96.30 per letters	*0.56 +0.26 +0.16 +0.16 st. 76,223		96.2 96.1	10 10 10	70	2 100 25 2 100 25 3 550 25 7 75
December 19/16 97-67 10.00 1	SPT](HI ČI)	9 9 10 miles 49,7	Open 6.24 6.18 6.34 04 Total G	Clost 96.32 96.30 96.30 per letters 1 8640 G	2004 +0.16 +0.16 +0.16 +0.16 st 78,223 btttp:)	History 94.40 94.30 94.30 96.30	0.95 96.1 96.1 96.1 96.1 96.1 96.1 96.1	Por 16arc	70	Sept. 100 C. 25
December 89 60 89.65 40.02 89.65 89.65 10.33 14.85	Surium 60 95 96 97 98 99 100	9999 900000000000000000000000000000000	Open 6.24 6.18 6.18 04 Total 6 01 FRENCH 1.62 1.62 0.69 0.45 0.27 122,712	Close 96.32 96.30 96.30 pps letters in 16.90 G	2.139 +0.16 +0.16 +0.16 +0.16 +0.16 10.17 10.17 10.17 10.19 1.67 1.99 1.64 1.64 1.64 1.64	Mint 96.43 96.33 96.33 1.64 1.25	04.2 96.2 96.1 96.1 96.1 96.1 96.1 96.1 96.1 96.1	Por 16arc	70	735 8 560 CI
Content	Strike 95 96 97 97 99 100 Open but Explanated v	10ks0e 49,7 LSHG-7EB	Open 6.24 6.18 6.18 6.14 04 Total 6 01 1.62 1.12 0.69 0.27 122,712 65 Tatal 6	Cine 96.32 96.30 96.30 96.30 pps laters	Change +0.26 +0.26 +0.26 +0.26 +0.223 sk 78,223 sk 78,233 sk 78,23	96.48 96.30 96.30 1.61 1.25 1.460	0.1 96.1 96.1 0.93 1.29 1.78 1.78 1.77 1.77 1.77 1.77 1.77 1.77	Per 10 12 12 12 12 12 12 12 12 12 12 12 12 12	70	June 181 C 25 25 25 25 25 25 25 25 25 25 25 25 25
BASE LENDING RATES RASE LENDING RATES ABII Bank 15 Courts & Co. 15 November Bank 15 Novem	Strike 95 95 96 97 98 99 100 Open Int. Estimated 1 THREE-MID December Started September Septembe	olume 45.7 Lance-Texa volume 45.1 HTT PENSE	0000 6.28 6.18 6.14 04 Total 6 8 FRENCH 1.12 9.49 2.45 2.45 1.12 122,712 122,712 165 Total 6 FUTURES	Close 96.30	(2.00) (40.16)	High 96.43 96.33 96.33 96.33 96.33 1.600	Bet. 0.951 1.751 2.302 1.2712	Por 100 110 110 110 110 110 110 110 110 11	70	Page Mar. C 25 25 25 25 25 25 25
ABII Bank 15 Counts & Co 15 Mat Westwinster 15 Adres & Corntany 15 Opens Popular Bit 15 Northern Bank Ltd 15 North	GPTSSM ON Strain Strain 95 95 95 95 95 95 100 Open Int. Estimated THREE-MO December Starch Jule COG-40 Pt	olume 45.7 Lance-Texa volume 45.1 HTT PENSE	Open 6.24 6.18 6.18 6.14 04 Total 6 8 FEBRICA 1.12 0.49 2.45 Total 6 9.49 2.45 Total 6 9.40 2.45 Total 6 9.49 2.45 Total 6 9.40 2.45 Total	Close 99.32 99.30 99.30 pps letters i 1000 Qui lett	Change vol. 16	High 96.43 96.33 96.33 96.33 96.33 1.600	001 001 127 127 127 127 127 127 127 127 127 12	Per 19. 19. 19. 19. 19. 19. 19. 19. 19. 19.	770 770 84 84 86 86 87 87 87 87 87 87 87 87 87 87 87 87 87	See It C C C C C C C C C
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FINANCIAL MARKET MAKERS WITH A DIFFERENCE OUR ADVERTISEMENT IN THE FINANCIAL TIMES SEPTEMBER 15 1990 WAS HEADLINED

TNO MORE BLACK MONDAYS: DID YOU SEE IT?
OUR CLIENTS AVOIDED THE RECENT
DRAMATIC FMLS IN THE MARKET, WHEN THER GLARANTEED STOPLOSSES WERE ACTIVITED. THOSE WHO HEDGED THEIR PORTFOLIOS WERE MORE THAN HAPPY TO LET MATTERS RUN. CITY INDEX'S BIG APPEAL IS ITS ABILITY TO OFFER YOU NO DEPOSIT-CREDIT DEALING (SUBJECT TO STATES) AND TAX FREE GAINS* WHEN YOU OPERATE IN THE FINANCIAL INDICES, CURRENCY AND COMMODITY MARKETS, THE PRICE SPREAD WE QUOTE REPRESENTS APPROXIMATELY HALF PER CENT TOTAL COST THERE ARE NO HIDDEN EXTRAS. BY FILEING IN THE COUPON BELOW FOF TEAN START TO MAXIMISE YOUR PROFITS OR LIMIT YOUR LOSSES IN THESE UNCERTAIN TIMES, I am interested in Figancial Indices/Currency Markets II, Commodity Markets II and would like you to send me a brockers(s). Please return to coupon to City Index Lineised, Europe House, World Trade Centre, London E1 9AA phone 071-283 3660. OHYAND # AFBD FINANCIAL MARKET MAKERS WITH A DIFFERENCE

"Levels and bests of stration our ch tighet bulleys and communitates are h

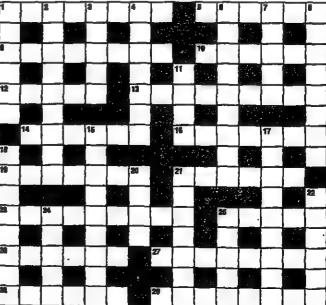
lesses as well as profits can be ackieved very quickly.

Money Market Bank Accounts 15.00 11.72 yde Finance Group Wattester Rd, Basingson 115.00 14 **JOTTER PAD**

74.7

\$0 55°

CROSSWORD No.7,353 Set by CINEPHILE



ACROSS 1 QC swallows refreshing liq-uid at start of Angel Pave-

ment (8) 5 To mountain returning, sleuths are calm (6)

Senglish river to dispute with French region (8)

Compiler's brace getting

hurt (6)
12 Hand in mouth to counterfeit being unable to speak 13 Writing by spirit that has left in time for girl aviator?

left in time for girl aviator?
(3)

14 Opening of salvo, in gloom after beheading (5)

16 King with first antelope I left in East Africa (7)

19 Reptile from Virginia? (7)

21 Danish king, a crazy fellow in English church (6)

23 Dress with sleeves? Down with rifle! (5,4)

25 Left part of bridge on tree (5)

(5)
26 Beneficial existence? (6)
27 Coming into a little power,
vex everyone in Orkney (8)
28 Carried back – not wanted (2,4) 29 Varied patterns in church

building (8) DOWN

Withdraw from predecessor
the other way (6)

Protest about motorway
brought to had end by dis4 Healing centre in which to hulfil our destiny (7)
6 Burden island with woodworker called Jack? (6.3)

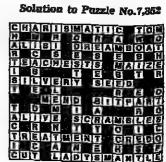
7 Corny jokes? (5)
8 Coloured un while it's light in early June (5,3)
11 I'm all right, having been been been stated.

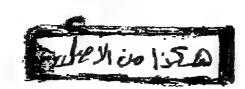
15 Language with no repeats? (9) 17 Every other clue for Etna? (9) 18 Loco shed prepared for his-toric train? (8)

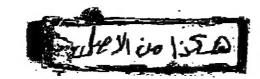
20 Not quite raw, nearly red (4) 21 Dismiss person who takes money (7)

22 Conjunction of student in

game (6)
24 Piece of turf or four in point 25 Compare sound of fungua-like plant (5)

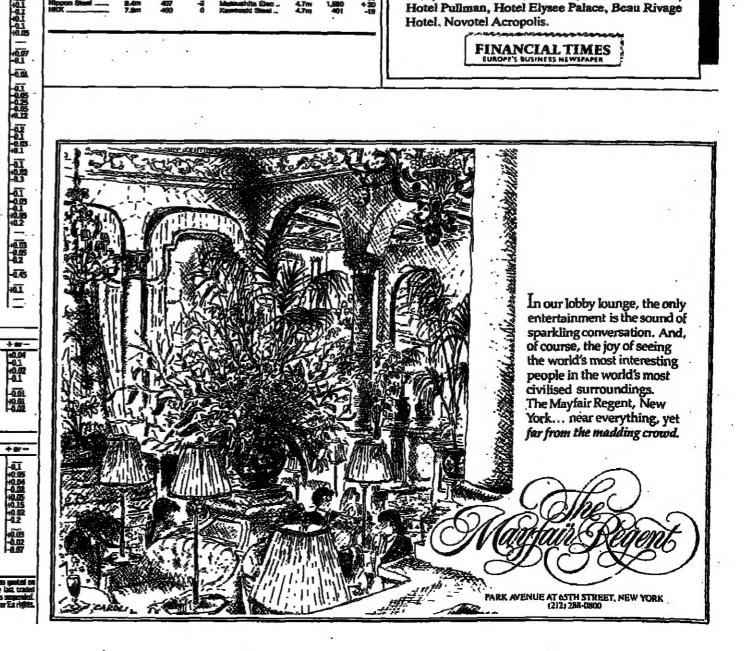






WORLD STOCK MARKETS

September 27 Seb + or - Austrian Airlines 2,150 +50	FRANCE (continued)	CERUSAN- 4				
Creditantalt	September 27 Frs. + or - Begin-Ser 1740 Lap	Prince of the Tare	Soptomber 27 Lire + ar -	September 27 Krener + ar =	CA	ADA
Astrian Airlines	0.0 cms 730 49 0.0 cms 990 -5 8 dayrais 2,320 220 6 dayrais 380 421 Call P	200 200	SASSES 6,100 11,750 1650 SNI 1 1,770 1650 SNI 1 1,372 472 Sais SPD 1,600 435 Ton Assister 22,570 Tod France 28,600 4350	AGA B O'read	States Streek High Low Close Chang States Stock High Low Clase Chang	States Stack: 18gh Law Cheen Chang States Stack High Low Clean Chang
Delify	CASID Packaging	Serians Kraft 199 +4 BHF-Sanh 380 +12 BHIFage & Berg 700 -30 Brown Borer 560 +25 Colonia Versich 960 +25 00 Pref 470 +18	Strif Saa	Arts Burs B (Free) 1539 -20 Acts B (Free) 440 -8 Action Copes A (Free) 1922 -13 Electroist B (Free) 140 -3 Erform B (Free) 191 -3	TORONTO 52518 CanCarp A 35 486 485 51 51 51 51 51 51 51 51 51 51 51 51 51	5 Hisyan D Stf 11 11 40050 Pour Car f S14½ 14½ 14½ 14½ 15½ 15½ 15½ 15½ 15½ 15½ 15½ 15½ 15½ 15
1.365 -35 -35 -36 -35 -35 -36 -3	Catalon 740	Brown Borori 660 465 100	Unices 120,110 1445	- Estricte & Ofreco	200 Children 18 Contraction and 18 18 17 18 + 2	25900 Horsham 1 5012 613 613 - 12 1500 Custoor A 5114 114 114
Wienerberger	Ciments Fr. 1,063 -8 Cont Meditarrane 396 -4 Cont Meditarrane 396 -4 Cont Meditarrane 45 -5 Col 483.9 +13.9 -13.9 Control 418 -740 +18	Continental AG 275.5 +1.5 DLW -15 Dathrier-Benz 581.5 -14.5 Desire (Fr.) 146 +2	NETRERLANDS September 27 Fig. + or -	Hatel Free 80 90 900 132 12 Saat-Scala B Free 180 -10	460 Achtemete 365, 51, 51+1, 5760 TCC Sev 510 61, 151, 16	30900 breech \$311, 201, 301, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1
BELETIM/LUXEMBOURG	1967	Desire (Fr.) 148 15 Desires 30A 14 Destrois Salcork 134 14	ABIR Asiro Hidgs 31_00	Processin & Green 192 2 Sand-Scanin & Free 190 10 10 Sandet & Green 190 10 10 Sandet & Green 190 129 -2 Sand & Green 190 10 10 10 10 10 10 10 10 10 10 10 10 10	39437 Albrite En 2181 181 181 181 181 181 181 181 181 18	700 for Grap \$23 25 35 - 14 25590 Renisance \$16 is 18 16 - 17 1 10 10 10 10 10 10 10 10 10 10 10 10 1
September 27 Frs. + mr - 3 200 B.B.L 3 200 L. 50	Ced Fencier Fr	Desisthe Back	M20	State Entitles 60 -8.5 SKF B Free 95 41 State Koop A Free 247 -3 SCA B Greet 100	300 Algo Cent 58 9 2000 Cream Gas 8281, 251, 261, 261, 261, 261, 261, 261, 261, 26	10800 Kerr Add 317 185 185 1
Bank Int., a Lux 14,500 Banque Bat. Du. Lux 13,800 Banque Bat. Belg 32,625 +125	Damart 2,149 +109 Doctor de France 3,489 +95 Dottives-lidieg 3,68 +12 Doctor S.A. 568 +12	Dragerwert 275 +1 Drestner Baset 345 +1 Pag Kogetfluctur 294.9 +19.9 Certesbelmer 220 Goldschmidt (THD 664 -13	Bots Luza	Stora Vopp A Free 2017 5 SCA B CFree 20 8 Sets Hamileian 105 Trailabora 8 Fr 200 202 9		1 15100 Laterce p \$15 145 145 - 5 Floor Scapes 445 445 - 5
Bekaen B 7,710 +30 Ciment CBR 8,120 +20	Eaux (Cie Gen) 2050 458 Executative 310	130 H	Centre Parus		## 1852 State 3 194 134 14 12 15 15 15 15 15 15 15 15 15 15 15 15 15	1 100 LBM GFB 30 % E = U 1 400 Dante P 546 45 18
Coteps 4,680 +30 Do. AFV1 4,630 +30 Cocuriti 131 -2 Colunt 2,270 +25 Delitate 3,340 +30	Cont Fernite Fr 590 +11	Hemitel Pref	DSM	SWITZEMANN Suptember 27 Feb. + or -	1800 BOR A 1805 SI	19400 Lesseykii A 30% 81, 81, 81, 81, 81, 81, 81, 81, 81, 81,
EBES 3,850 H45	LEGISLES 11 EAS 1	Heritz 307 47 Hochile 1,040 45 Hochit 1945 4 Woesh 207 42 Holoman (P) 1,100 420	Gist Brocades 23.40 +0.3	Asia Ind		
Fabrique Nat 210 +13 GIB Group 120 +16 Do. AFV 1210 +10	Euro Disayland 78.25 +1.45 Euromarche 2,940 -160 Exer 1340 -50	Horizo (P) 100 +20	Hongovers	Do. Pig. Corts. 76 +00 Batche Hild Pig 1,840 +90 Broatt Boueri 4,020 +80 Do. Pig. 180 +10 CS Hilding 1,825 +65	2000 Brissan	31000 blank Read 5117, 1119, 1
GIB Group 1.208 16 Do. AFV 1.210 +10 GELGERUM 3.205 5 Do. AFV 1 5210 -35 Gechem 626 +6 Do. AFV 620	Positive Lyons 618 +13	(Khadhad (Ess.)	KLM 23.60 10.7		1380 Brancer 516 18 16 - 22479 PPI Lbi 410 400 400- 15	33800 black Rea 5117, 111, 1112, 1122, 112
Generale Bank	Garmoet (Soc II) 904 +14 Gen Geophysique 1,206 -20 Gen Occidentale 580 -11	KilD 148 44 Cockner Werke 120 +3.6 Kraft Werke Rh 297 +2	10P 148.7	Do. Prices 1,946 10 Beletrovett 1,100 10 Dos 1,100 15 Fischer Gen 1,730 10 Do. Pts. 205 Ferbo 1,700 15 Healertoget Girl 1,700 15 Healertoget Girl 1,700 15	1900 CCL B1 574 74 14 140 140 140 140 140 140 140 140 140	10000 Numerical 22 12 12 12 64630 Torontor 10 1 227 12 27 14 27 12 12 12 12 12 12 12 12 12 12 12 12 12
General 7,150 +50 totaccom 3,070 Do. AFV 1 2,775	Friendspries	Laborer 945 40 Leffbeit 675 43 Linie 723 43	MMB President	Do. Pig	65 Camp Soup Stills 1912 1912 2000 Four-Season 1 \$15 147 147 1710 1710 1710 1710 1710 1710 1	STOR New Fol Ent STS 75 75 75 2000 Total Pet E27 27 27 27 27 27 27 2
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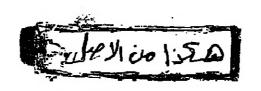
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Dow tumbles after buoyant opening period

Wall Street

SOARING crude prices and fears about escalation in the Gulf sent stocks tumbling yesterday morning in heavy trading, writes Karen Zagor in New

At 2pm, the Dow Jones Industrial Average was 38.61 lower at 2,421.04. On Wednes-day, it fell 25.99 to 2,459.65. The Dow's lowest close this year was 2,452.97 on Monday. The decline was broadly

based, with declines leading advances by four to one. The Standard & Poor's 500, considered one of the most accurate gauges of the stock market movement, dropped 5.15 at 1pm to 299.91. In contrast, bonds held on to their morning gains, and at midday the treasury's bellwether 30-year issue was up 4, yielding 9.09 per cent. The strength of the bond market was triggered by the hope

hurt economic activity, result-ing in lower rates. Equities had opened in a buoyant mood, with the Dow gaining more than 21 points in the first half hour of trading thanks to falling oil prices overnight. Oil started sinking late on Wednesday, after President Bush said that the US would sell 5m barrels of oil

from the nation's strategic oil reserve. But rising tension in the Gulf curtailed the oil price retreat, and by mid-day the price for November crude oil had passed the \$40-a-barrel level, from a close of \$38.67 on Bank issues led yesterday morning's stock market decline. Citicorp, which led the New York Stock Exchange's New York Stock Exchange's most active list, dropped \$1% to \$13%. First Capital Holdings plunged \$% to \$1% after the company said late Wednesday

that it would buy back up to

NYSE volume Daily (million) Arerage daily volume 1996 185.470,000 dr j

\$20m of its 13 per cent senior subordinated debentures due

100 12 13 14 17 18 19 20 21 24 25 26

1999. NCNB plunged \$3% to \$19%. The North Carolina bank holding company said it would increase its loan and lease loss allowance by \$65m, cutting its third quarter profit to between

down from \$1.45 a year earlier. MCA, which has risen steadily this week on expectations of an acquisition agree-ment with Matsushita Electric,

lost \$1% to \$58%. Union Carbide, which yester-day announced a number of initiatives to improve stockholder value and strengthen its businesses, was one of the few issues to post gains yesterday morning, adding \$% to \$15%. In the secondary market, the NASDAQ composite index was off 8.14 at 341.89 at mid-session and the New York Stock Exchange Composite was down

2.80 at 164.72.
US Trust Corp slid \$% to \$28% after losing \$% on Wednesday, after it firm disclosed that \$16.2m in special charges in the third quarter would result in a loss of about \$7m or 77 cents a share, com-pared with earnings of \$10.5m or \$1.05 the previous year.

Network General lost \$1 % to \$4 % after the company said it expects second quarter income to be below its first quarter level of 13 cents, as adjusted for a two-for-one stock split.

NEWS that the US navy had boarded an Iraqi tanker in the Red Sea after firing shots across the ship's bow sent Toronto stocks tumbling. The composite index lost 14.6 to 3,166.9 on volume of 13.7m shares, with declines leading advances by 308 to 144.

C\$1¼ to C\$29½ after announcing an increase in its newsprint prices, matching Stone-Consolidated's move on Monday. Canada Packers and John Labatt, which said they would merge their flour companies, were flat at C\$9% and C\$19%

Nikkei sent below 22,000 by margin calls pressure

Tokyo

SELLING by individual investors facing additional margin calls dealt another blow to the market yesterday, and the Nik-kei average tumbled in thin trading to rewrite its low for the year, writes Michiyo Nakamoto in Tokyo.

The overnight fall on Wall

Street and higher oil prices added to the market's gloom. Investors increasingly have lost confidence as the Nikkei has passed through the key resistance levels of 23,000 and 22,000 within two days. Even the support operation by dealers and bottom-fishing by investment trusts could not lift

After a bumpy ride, the Nik-kei average ended with a loss of 478.71, or 2.2 per cent, at

Relative to the Nikkei Index (rebased)

Japanese financial sectors

Investors were in no mood to respond positively to developments, such as news that the US plans to release its oil reserves. Although this provided some encouragement. the news was overshadowed by fears of higher oil prices and interest rates. Sharp falls on the futures market, as inves-tors attempted to hedge their stock holdings, only exacer-

bated those fears. While dealers and investment trusts supported a moderate recovery in afternoon trading, their activity lacked the momentum to persuade others to sustain the uptrend.

With the banks undergoing restructuring to meet capital adequacy requirements, some brokers see more declines on the horizon.

Issues sensitive to interest rates suffered a widespread

has plunged recently on wor-ries about Polly Peck. ries about Polly Peck.
Osaka plummeted, the OSE index finishing 1,033.23 weaker at 24,998.94. This was the first fall below 25,000 since February 1988. Turnover swelled to 99.5m shares from 34.3m.

Roundup

NEW LOWS peppered the Pacific Basin yesterday, but the mood of depression was relieved by improvements in one or two areas.

one or two areas.

TAIWAN rose 4.2 per cent after a four-day drop of 16½ per cent, the weighted index ending 108.22 higher at 2,705.01 before a three-day weekend. The market will be closed The market will be closed today and tomorrow to mark the birthday of Confucius.

Volume rose from T\$14bn to T\$16.4bn. Talk of a task force to assist small and mediumsized companies, and a pro-posal to allow securities houses to conduct margin lending was said to have helped the market. MANILA set a 41-month low after bomb attacks on multinationals, the composite index slipping 7.73, or 1.4 per cent, to 544.02 in volume up from 63.9m to 81.2m pesos. NEW ZEA-LAND fell to a 5%-year low. the Barclays index losing 18.50, or 1.3 per cent, to 1,456.55. This was in spite of a 10 per cent rise in profits at Brierley Investments, slightly below some analysts' expectations but welcome nevertheless. Bit. eased 2 cents to NZ\$1.35.

JAKARTA's composite index shed 13.13 to 464.25, KUALA LUMPUR eased 4.04 to a 1990 low of 469.84 and HONG KONG's Hang Seng dipped 10.79 to 2,767.95 as turnover fell to HK\$560m (HK\$690m).

News was better in AUS-TRALIA, which made its first gain in 11 days, and in BANG-KOK, where a rise of 5.09 to 630.15 was ascribed to a fund set up by local brokers. In Sydney, bargain hunting

Barriers and the

But -

Acres 130 and once

and options and futures-related trading prompted a slight rally, the All Ordinaries index rising 7.9 to 1,393.6, in spite of another drop of 46 cents to A\$7.84 in News Corp on turnover of 1.3m shares. Queen-sland Cement rose 35 cents to A\$3.80 on 13.9m traded following the takeover bid from the Swiss-based Holderbank.

Domestic concerns sway continental bourses

HIGH interest rates, and industrial recession in Europe seemed more important influences on bourse yesterday than events in the Gulf, writes Our

Markets Staff. STOCKHOLM slid for the twelfth straight day on prob-lems among Swedish financials. Trading in seven finance/ holding companies has been halted this week after revelations of losses, and the Affars-variden general index has fallen by 11.5 per cent in four days. Yesterday's fall was 26.0, or 2.7 per cent to 945.4 and dealers were relieved that turnover stayed fairly low at SKr285m, up from SKr276 on

However, there were con-flicting influences on the sector. Gota rose against the trend, closing SKr8 higher at SKr110 on the news that the Swedish finance ministry is proposing to allow insurance companies to own banks and financial institutions. The insurance group, SPP, bought 44 per cent of Gota earlier this week at an indicated price of SKr200 a share in a deal sub-

ject to government approval. FRANKFURT had a roller-

was closing virtually unchanged when a Japanese house forced blue chip prices down with small lot sales just before the close. The official close was 1,354.08, down 27.91 or 2 per cent. Volume eased from DM5.4bn to DM4.9bn after a rise of 8.89 to 595.44 in the

Immediately after the close, an encouraging start on Wall Street took German blue chips between 0.5 and 1 per cent higher again on London screens; but as Wall Street turned sour in mid-morning, prices slid back again in the

Among second liners, Biffinger & Berger lost another DM30 to DM700. The company claims property rights over 650,000 sq metres of land in East Berlin which could be worth its entire coulty market

over remained modest at about FFr2bn. CGE gained FFr13.90

European late afternoon.

worth its entire equity market capitalisation, but investors may be getting tired with this story, said Mr Michael Geiger at County NatWest.

PARIS staged a technical recovery, with the CAC 40 index gaining 24.78 or 1.7 per cent to 1,523.95, although turnover remained modest at about

changed hands, after reporting a better-than-expected rise in first-half profits on Wednesday. Paribas, which yesterday reported profits growth of 30 per cent, gained FFr8 to FFr457, after reaching a day's high of FFr475. Pechiney Inter-national added FFr1.46 to FFr106.50, before announcing first-half profits after the close. One of the session's best per-formers was CFAO, the trading group, which jumped FFr22 or 6.2 per cent to FFr378 as it con-

posal to merge with Pinault, the timber company, which regained FFr14 to FFr316 after the previous day's sharp fall.
MILAN firmed along with other European bourses but trading was thin as operators awaited first half results from Fiat and Olivetti. Both sets were very disappointing and are expected to weigh on the market today. The Comit index rose 7.17 to 562.88. Fiat closed L192 better at

tinued to respond to the pro-

L6,227 before a 13 per cent drop in profits compared with mar-ket expectations of 8-10 per cent. Analysts said that Fiat's margins were under severe pressure and that its share price was likely to remain

come, given that 80 per cent of its operating profits are from automotive-related businesses. Olivetti's first half profits dropped 40 per cent, well below analysts' forecasts of 15-20 per cent and its chairman, Mr

Carlo de Benedetti, warned that the full year would be hit by the industry-wide squeeze on profits. The shares had closed L67 higher at 13,828. BRUSSELS finished mixed to firmer, with the cash market index up 30.5 at 4,997.61, but turnover was very light. Société Générale de Belgique rose BFr15 to BFr2,110 after Cerus disposed of another 4.4 per cent of its remaining stake in the Belgian conglomerate on

Wednesday. Meanwhile, FN, La Génér-ale's troubled arms subsidiary which is due to announce results today, gained BFr13 to BFr210; a consortium of banks has set conditions for the com-

pany's rescue.
Solvay, the chemicals company, rose BFr100 to BFr9,450; it reported a small decline in first-half net profits. AMSTERDAM was supported by firmer London and Wall Street stock markets but

still recovering from Rodamco's unexpected decision to stop supporting its share price. The CBS Tendency index

closed 0.2 higher at 94.1.
Blue chips closed mixed,
with Royal Dutch edging down
FL 1.40 to Fl 137.50 while the
sirling, KLM, firmed 70 cents to Fl 23.60. Rodamco closed 20 cents higher at F160.20 while VIB, another real estate fund. fell Fl 5.60 to Fl 75.30 following its two-day suspension.
OSLO fell 2.2 per cent on

renewed jitters about the Gulf. The all-share index fell 12.36 to 545.60. Norsk Hydro dropped NKr8 to NKr227.50; MADRID's general index rose 2.46 to 212.04 LISBON's BTA index fell 44.2 or 1.9 per cent to 2,333.9; but the ISTANBUL index gained 77.66 to 5,008.63 in turn-over down to TL62.8bn from

SOUTH AFRICA

FURTHER GAINS in the bullion price lifted gold shares in Johannesburg yesterday, while the positive US response to President FW de Klerk's recent visit buoyed leading industrial stocks. The gold index gained 19 to 1,602.

1988. The Nikkei saw an intra day high of 22,311.89 and a low of 21,531.77. Of issues traded, 856 declined while 102 advanced and 64 were unchanged. There were 665 issues recording 1990 lows. Turnover rose from Wednes-

21,771.91. This is the first close

below 22,000 since January

day's 360m shares but was still weak at 430m. The broad-based Topix index fell 31.18 to 1.620.26 but, in London trading, the ISE/Nikkei 50 index picked up 14.20 to 1.248.66.

Following a recent pattern, institutional investors remained largely on the side-lines, and a large part of the selling came from individuals who were concerned about the need to pay additional margin calls, analysts said.

topped the actives list with 25.6m shares, lost Y5 to Y500. It had been popular recently on the strength of its aluminium business, which is expected to grow as car makers seek lighter bodies for more fuel-efficient vehicles. Yesterday saw some interest

sell-off. Kobe Steel, which

in blue chips, particularly by investment trusts. The consensus view is that any buying will focus on companies with good fundamentals. Toyota, the automaker, was pursued as a company with strong earnings potential and a low price/ earnings ratio of 15.7.

Sansui, the specialised audio maker in which Polly Peck International, of the UK, has a large stake, forged ahead Y36 to Y450. The Sansui share price

Belgium enjoys degree of protection Lucy Kellaway says that the Brussels bourse need not be ashamed

the Beigian stock market need not feel too ashamed of its performance, which in local currency terms has been slightly better than many other European market Stock volumes have dropped, but they are not down further than anywhere else: the BFr700m to BFr800m (\$22m to \$25m) being traded at the moment is not too far

short of the BFribn that is considered a decent day's trading in Brussels. The achievement is all the more remarkable given the composition of the Belgian market, which is long on all of the semi-finished goods, which have been having a difficult time everywhere since Iraq

invaded Kuwait. All of Belgium's traditional industrial sectors, such as chemicals and ferrous metals, have undergone a sharp reversal of fortunes. Investors, who for the past two years have been telling themselves that these companies are no longer really cyclical, are thinking again.

Earnings forecasts for big companies are coming thumping down, while Bekaert, hitherto one of the market's favourites, showed just how had things could be earlier this month with a fall in its profits of more than 80 per cent.

Not all companies are being as informative as Bekaert, which had been putting out warnings that its figures would be

NATIONAL AND

T WOULD be an exaggeration to say poor ever since the summer. Société Gén-that a market which has fallen 22 per crale de Belgique, the biggest of them all, cent in two months has done well. Yet what could be poor figures next week. Analysis are bracing themselves for an unpleasant surprise, as SGB owns big stakes in some of the worst affected com-panies, such as Acec Union Minière and FN. The company's shares are down by

about a third in barely eight weeks.

Likewise, the economy itself may suffer more than some of its European neighbours from the Iraqi fall-out. As a heavy user of oil for its industries, and dependent for almost all its needs on imports, the effect on its balance of payments is likely to be heavy. Inflation is likely to be doubly affected, both directly through higher oil prices, and indirectly through the index-linking of wages. about a third in barely eight weeks.

o how has the market managed to get off relatively lightly? Part of the reason is that it has been protected by some very high yields. The electricals sector, for example, yields 9.4 per cent. Meanwhile, banks and retailers, both of the lightly are well represented on the Parts. which are well represented on the Brussels bourse, have also been supported thanks to their defensive charms.

A happy economic factor, at least for the time being, has been the boost given to the

Belgian franc and to interest rates by the weakness of the D-Mark. The sensible moves by the government to scrap with-

holding tax on bonds may also have helped. The Belgian franc continues to enjoy its position towards the top of the EMS, while short-term interest rates have come down from more than 10.5 per six months ago to less than 9 per cent. The gap between Belgian and German rates has more than halved, and at the short end of the market Belgian rates are less than a percentage point higher.

eanwhile, the bourse authorities and the Finance Ministry have been doing their best to make sure that investors do not lose their confi-dence in Brussels, with a series of reforms aimed at making the market more transparent and more professional. Starting ear-lier this month the market has even been open for an extra hour a day - and aithough the additional time is scarcely needed when trade is slack, it should be

welcome when trade is stack, it should be welcome when volumes are strong.

Off the market, Belgian stocks have also been given a morale boost from the decision by some London brokers - notably S.G. Warburg – to include them on the Seaq system. When the Seaq system started, Solvay and Kredietbank were quoted, but trading was minimal and Solvay was eventually taken off for lack of interest. Now there are 12 Belgian stocks on the screen, looking for international buyers - although they may not find them just yet.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

REGIONAL MARKETS		MEDINGONAL OCT (CMOCA SIL 1330							TOEGUAT GEFTEBBER 25 1860				DOLLAR SIDEA			
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg en day	Gross Div. Yield	US Dollar Index	Pound Starting Index	Yen index	DM Index	Local Currency Index	1990 High	1990 Low	Year ago (approx)
Australia (79)	134.92	~0.6	107.31	117.01	110,27	107.95	-0.6	7.06	135.74	107.25	117.77	110.38	108.66	158.31	125.85	155.87
	180.32	+1.0	143.42	156.39	147,37	146.90	+1.3	1.86	178.57	141.08	154.93	145.20	144.94	285.63	178.57	161.08
	126.82	+0.1	100.87	109.98	103,64	100.86	+0.4	5.74	126.67	100.08	109.89	103.00	100.43	160.02	126.67	144.47
Belglum (61) Canada (119) Denmark (33)	128.50 235.38	-0.9 -1.2	102.21 187.20	111.44 204.13	105.02	107.34	-0.5 -0.5	3.73 1.55	129.62 238.22	102.41 188.21	112.45 206.68	105.39	107.89	153.61 277.62	128.50 235.36	148.82 196.69
Finland (26)	103.43	-1.4	82.27	89.71	84.54	80.90	-1.0	3.39	104.86	82.85	90.98	85.27	81.70	152.29	103.43	123.12
France (122)	124.98	-0.4	99.40	108.38	102.13	103.17	+0.1	3.98	125.52	99.17	108.89	102.05	103.07	168.85	124.98	139.63
West Germany (92)	104.02	+0.2	82.74	90.23	85.01	85.01	+0.7	2.64	103.85	82.05	90.11	84.44	84.44	144.63	103.85	100.92
Hong Kong (48)	113.10	-1.2	89.96	98.08	92.44	112.68	-1.2	5.80	114.43	90.41	99.28	93.05	114,01	147.49	112.24	114.66
(refand (17)	139.04	-1.6	110.59	120.58	113.63	114.57	-1.1	4. 56	141.26	111.61	122.56	114.86	115.89	198.57	139.04	159.92
Italy (94)	90.87	-0.3	64.32	70.13	66.09	71.03	+0.3	3.35	81.10	64.08	70.36	65.94	70.81	109.26	80.87	94.68
Japan (454)	114.09	-4.0	90.74	98.94	93.25	98.94	-4.1	0.85	118.87	93.92	103.13	96.67	103.13	197.26	114.09	189.78
Malaysia (35)	188.39	-2.4	149.84	163.38	153.96	195.94	-2.4	3.11	192.93	152.43	167.38	156.87	200.66	250.89	188.39	202.32
Mexico (13)	499,68	-0.2	397.43	433.35	408.38	1581.87	-0.1	0.33	500.52	395,45	434,24	406.98	1583.99	561.41	324.53	311.66
Netherland (42)	129,29	+0.2	102.84	112.13	105.67	104.57	+0.8	5.44	129.04	101,95	111,95	104.93	103.77	149.03	129.04	129.87
New Zegland (16)	56,79	-0.6	45.17	49.25	48.41	48.72	-0.2	7.32	57.12	45,13	49,56	46.45	48.82	75.36	56.79	83.36
Norway (23) Singapore (25)	250.22 150.06 168.32	-1.5 -2.0 -0.7	199.02 119.36 133.88	217.01 130.14 145.97	204.51 122.64 137.56	206.41 122.12 142.34	-1.0 -2.0 +0.9	1.54 3.42 4.08	254,08 153,07 169,50	200.74 120.94 133.92	220.44 132.80 147.05	206.60 124.46 137.82	208.56 124.57 141.14	276.79 209.24 251.39	202.34 150.06 163.80	188.51 164.19 160.23
South Africa (60) Spain (42) Sweden (34)	128.85 167.80	-0.6 -1.8	102.48 133.47	111.75 145.53	105.30 137.14	95.81 143.33	-0.4 -1.3	5.75 2.80	129.68 170.84	102.46 134.98	112.51 148.22	105.44 138.91	96.18 145.23	182.25 234.93	128.85 167.80	169.75 178.97
Switzerland (65)	85.56	-0.6	68.05	74.21	69.94	69.54	+0.2	3.05	86.06	68.00	74.67	69.99	69.39	109.77	85.56	90.28
United Kingdom (300)	148.64	-0.5	118.22	128.90	121.47	118.22	+0.2	5.89	149.37	118.02	129.58	121.45	118.02	176.18	139.87	154.70
USA (534)	123.01	-1.0	97.84	106,69	100.54	123.01	-1.0	4.00	124.23	98.15	107.79	101.02	124.23	148.95	122.75	140.31
Europe (970) Nordic (116)	125.45 177.39 114.72	-0.4 -1.5 -3.8	99.78 141.09 91.24	108.80 153.84 99.49	102.53 144.98 93.76	101.12 142.15 99.58	+0.2 -0.9 -3.8	4.60 2.14 1.30	125,90 180,07 119,22	99.47 142.27 94.20	109.23 156.22 103.44	102,38 146.42 96.94	100.88 143.47 103.53	157.65 223.29 192.75	125.45 177.39 114.72	132.26 165.95 185.65
Pacific Basin (667) Euro - Pacific (1627) North America (653)	119.40 123.28	-2.3 -1.0	94.97 98.04	103.54 106.91	97.58 100.76	100.94 122.02	-2.1 -1.0	2.72 3.98	122 <u>.2</u> 5 124.47	96.60 98.34	106.06 108.00	99.41 101.23	103.11 123.19	174.18 148.43	119.40 123.10	164.41 140.72
Europe Ex. UK (670)	110.84	-0.3	88.16	96.14	90.61	90.87	+0.3	3.67	111.12	87.80	96.43	90.37	90.62	145.62	110.84	117.77
Pacific Ex. Japan (203)	121.43	-0.9	96.58	105.33	99.26	104.21	-0.9	6.27	122.59	96.86	106.37	99.69	105.20	146.72	121.43	136.02
World Ex. US (1819)	120.41	-2.3	95.77	104.43	98.41	101.94	-2.0	2.76	123.19	97.33	106.89	100.17	104.03	173.77	120.41	163.92
World Ex. UK (2053)	117.59	-2.0	93.53	101.99	96.12	107.51	-1.9	2.87	119.96	94.78	104.08	97.55	109.57	162.00	117.59	154.41
World Ex. So. Af. (2293)	120.06	-1.8	95.49	104.13	98.13	108.34	-1.7	3.19	122.29	96.62	106.10	99.44	110.18	161.84	120.08	154.39
World Ex. Japan (1899)	124.80	-0.7	99.26	108.24	102.01	113.79	-0.5	4.31	125.71	99.32	109.07	102.23	114.33	151.59	124.80	137.74
The World Index (2353)	120.35	-1.8	95.72	104.38	98.37	108.57	-1.7	3.20	122.57	96.84	106.35	99.67	110.40	162.05	120.35	154.42

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